



Agenda
Village of Glen Ellyn
Recreation Commission Meeting
Friday, June 26, 2026
7:00 AM
Village Links/Reserve 22
Ed Posh Boardroom

Visitors are welcome to attend all meetings of the Recreation Commission.

- A. Call to Order**
- B. Public Comment**
- C. Approval of Minutes**
 - 1) Approval of Minutes from May 29, 2026 Meeting
- D. Standing Reports**
 - 1) Financials - Noel Allen
 - 2) Manager's Report
 - Golf - Mike Campbell
 - Reserve 22 - David Manseau
 - Grounds - Andrew Cross
 - 3) Trustee Liaison - Steve Thompson
- E. Old Business**
- F. New Business**
 - 1) Chairperson Scott Final Meeting - THANK YOU
 - 2) New Chairperson Tony Coconate
 - 3) Recommended New Commissioner Debbie Burzynski
- G. Next Meeting - July 31, 2026**
- H. Adjourn**

Civility Pledge - In the interest of civility, I pledge to promote civility by listening, being respectful of others, acknowledging that we are striving to support and improve our community, and understanding that we each may have different ideas for achieving that objective.



Minutes
 Village of Glen Ellyn
 Recreation Commission
 Regular Meeting
 May 29, 2026
 7:00 AM
 Village Links/Reserve 22

Board or Commission: Recreation
Meeting: Regular
Quorum: Yes

Date: May 29, 2026
Called to Order: 7:00 a.m.
Adjourned: 8:35 a.m.

MEMBER ATTENDANCE:

Carol Scott	Chairperson	Present
Nancy Carter	Commissioner	Present
Tony Coconate	Commissioner	Present
Scott Coldiron	Commissioner	Present
James Ozog	Commissioner	Present via remote participation
Rick Quoss	Commissioner	Present
Tom Slowinski	Commissioner	Present
Also Present:		
Noel Allen	General Manager Village Links	
Andrew Cross	Golf Course Superintendent	
Steve Thompson	Village Trustee	
David Manseau	Director of Food and Beverage	
Mike Campbell	Director of Golf	
Trevor Hollowed	Golf Operations Manager	
Public		

A. CALL TO ORDER/ROLL CALL

The May 29, 2026 meeting of the Recreation Commission was called to order at 7:00 a.m. at the Village Links of Glen Ellyn; 485 Winchell Way; Glen Ellyn, Illinois by Chairperson Scott.

B. PUBLIC COMMENT – None

C. MOTION TO APPROVE JAMES OZOG REMOTE PARTICIPATION – Commissioner Slowinski motioned to approve Commissioner James Ozog to participate remotely; Commissioner Coldiron seconded the motion. The motion passed unanimously.

D. APPROVAL OF MINUTES FROM April 24, 2026 – Commissioner Coconate motioned to approve the minutes from April 24, 2026; Commissioner Carter seconded the motion. The motion unanimously passed.

E. STANDING REPORTS

1. Financial – *Noel Allen* – Manager Allen provided several financial updates. Total April revenues increased by more than \$83,000, or 14%, compared to the prior year, making it the highest-grossing April in Village Links history. Golf revenues were up 6% year over year, while Reserve 22 revenues increased 28%, representing a strong rebound from the previous month.

Total operating expenses decreased by approximately \$58,000, or 10%, compared to the prior year. Allen noted that the combination of higher revenues and lower expenses resulted in a monthly operating profit of approximately \$150,000.

Cash reserves currently stand at \$1.9 million, an increase of approximately \$113,000.

2. Manager's Report

A. Golf – Mike Campbell – Director Campbell provided an update on golf operations. April marked the start of permanent tee times, which launched successfully. The Ladies Clinics began at the end of the month, and the course hosted two Saturday group events during April. Pro shop sales remained consistent with the prior year, while approximately \$53,000 in new merchandise was added to inventory. Campbell also reported that the majority of the golf leagues have now begun their seasons.

B. Reserve 22 – Director Manseau provided several updates on operations at Reserve 22. April revenues totaled approximately \$268,000, representing a 24% increase over March revenues of \$217,000.

Manseau reported that Reserve 22 unveiled the first phase of its spring/summer menu transition. Lower-performing menu items were removed and replaced with new offerings, including a salad and pasta dish, while popular favorites such as the crab cakes were brought back. The wedge salad portion size was also increased based on guest feedback.

Happy hour promotions continue to perform well, and Reserve 22 plans to maintain its beverage-focused discounts, including specials on beer, Manhattans, and Old Fashioneds. Food items are not included in the discounted offerings. The Masters-themed menu promotion was also well received by guests.

Easter service welcomed more than 400 guests. Manseau noted that several elevated menu offerings were introduced for the holiday and that the team may consider streamlining some of those options in the future. In preparation for the season, the outdoor patio was also power washed.

Reserve 22's OpenTable rating remains strong at 4.55. Manseau noted that staff continues to encourage guest feedback to help maintain service standards and identify opportunities for improvement. Banquet business also performed well, with revenues increasing approximately 40% compared to the prior year.

C. Grounds – Superintendent Cross provided several updates on grounds operations. April was a busy month as staff prepared the course and facilities for the peak season, making significant progress on a number of projects.

Cross reported that the forestry mulching contractor completed work at the end of April. Drainage improvements remained a major focus, particularly near Hole No. 2, with one additional fairway drainage project still to be completed. Irrigation systems were pressurized and brought online during April, and bunker edging efforts began in earnest throughout the course.

The pond treatment contractor began work on May 1. Additional facility improvements included replacing all lighting in the hallway and bar areas, pressure washing the patio, and repainting the high-top wall. Grounds crews also seeded numerous rough areas across the course and continued to focus on repairing tee divots to improve playing conditions.

Cross added that seasonal staffing is now in place, positioning the grounds team well for the busy golf season ahead.

3. Trustee Liaison – Steve Thompson - Trustee Thompson provided several Village Board updates. He reported that the Board approved the Village’s ADA Transition Plan for sidewalks. During the discussion, the Village’s consultant noted that Glen Ellyn is ahead of many peer communities in the western suburbs in its efforts to identify and address accessibility improvements.

Trustee Thompson also shared that the Village Board recently discussed demolition permit fees and zoning variation fees. Staff is evaluating adjustments to these fees, as Glen Ellyn’s current rates are below those of many comparable communities, with the goal of bringing them more in line with peer municipalities.

Regarding the proposed sidewalk on Cottage Avenue between Main Street and Forest Avenue, Thompson noted that the Village Board ultimately voted not to proceed with the installation due to concerns about the potential impact on a large, mature bur oak tree located along the corridor. He emphasized that the decision was based on the unique circumstances of the site and is not representative of the Board’s typical approach to sidewalk projects, which generally prioritize connectivity and pedestrian safety.

Finally, Thompson reported that the Historic Preservation Incentive Program pilot has been well received. The program provides matching grants of up to \$10,000 for preservation-related improvements to qualifying homes that are at least 50 years old. Given the program’s success and community interest, the Village Board intends to continue funding the program next year.

2026 R22 Operation Presentation – David Manseau – Director Manseau provided the Recreation Commission with an overview of 2026 Reserve 22 operations, noting the continued momentum from 2025 and Reserve 22’s ongoing role as a key contributor to the success of Village Links. The presentation emphasized a continued focus on revenue growth, cost control, menu innovation, expanded programming and events, and overall operational consistency.

Manseau reported annual revenue of approximately \$3.6 million, supported by strong performance in December, driven in part by the Winter Wonderland event, as well as a record-setting Thanksgiving. He noted that despite ongoing pressures from labor costs and inflation, the operation remains financially strong and well positioned moving forward.

Special Events – Legacy events such as Easter, Mother’s Day, and Thanksgiving continue to perform strongly. Newer and expanded programming including Elsa events, the chili cook-off, Winter Wonderland, Santa experiences, and “Lunch with the Grinch” has also shown strong engagement. The New Year’s Eve kids’ event drew approximately 100 attendees, reinforcing strong family-oriented participation trends at Reserve 22.

Culinary and Beverage Enhancements – The team has continued to refresh and elevate menu offerings, with a focus on innovation and providing guests with new dining experiences.

Marketing and Visibility – Manseau reported increased social media activity highlighting events and programming.

Industry Context and Financial Performance – He noted ongoing profitability challenges across the restaurant industry, citing that a significant percentage of operators remain unprofitable and that restaurant food pricing trends continue to outpace groceries. He emphasized the importance of protecting margins and ensuring strong vendor accountability, noting that Chef Tom actively reviews product quality and seeks credits when expectations are not met. Reserve 22’s OpenTable rating remains strong at 4.5. Concessions revenue is up approximately 9%, supported by improved stocking and new offerings.

Staffing and Operations – Efforts continue to focus on training, retention, and accountability. Staff received updated training on the new menu, with an emphasis on service consistency and performance standards. Operational improvements include aligning staffing schedules with demand, cross-training employees for flexibility, and ongoing training to maintain high service levels.

Manseau concluded by reviewing 2026 revenue targets with the Commission and emphasized a continued focus on responsible growth aligned with Village priorities. The Recreation Commission thanked Director Manseau for the presentation.

F. OLD BUSINESS –

1. Village Links Golf Demographics – Manager Allen presented a summary demographic report to the Recreation Commission (see attached). He noted that approximately 31% of golf rounds occur on weekends and 57% on weekdays, with usage showing an even 50/50 split between 9-hole and 18-hole play.
2. Panfish Park Master Plan Timeline – Manager Allen reported that he attended a meeting last Saturday and provided the Recreation Commission with an update on the Panfish Park Master Plan timeline and overall project direction.

G. NEW BUSINESS – Manager Allen reported that Julie was successful in securing WGN to come on-site for a live segment. The visit will include light promotional skits. Staff is

planning to utilize the patio area and will offer a value-driven buffet to encourage early morning attendance and increase guest engagement.

H. NEXT MEETING – June 26, 2026

I. ADJOURNMENT

Commissioner Coconate motioned and Chairperson Scott seconded to adjourn the meeting. The meeting was adjourned at 8:35 a.m.

Submitted by Elisa Pollina, Recording Secretary

Reviewed by Noel Allen, Staff Liaison

**VILLAGE LINKS / RESERVE 22
MONTHLY CASH INCREASE/DECREASE HISTORY (000)**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2016	(114)	(20)	41	(109)	206	296	186	237	160	36	(76)	(671)
2017	(114)	42	(218)	(57)	(11)	223	328	291	72	(69)	(151)	(681)
2018	(113)	(50)	(157)	(56)	216	153	291	92	165	(102)	(160)	(716)
2019	(144)	(53)	(138)	(136)	99	304	319	171	146	(64)	(148)	(680)
2020	(173)	(21)	(43)	(225)	69	516	237	500	214	(23)	(21)	(843)
2021	(135)	(26)	96	172	371	412	220	431	272	127	(137)	(852)
2022	(173)	19	(130)	(48)	40	289	111	474	228	105	(115)	(611)
2023	(181)	(45)	(196)	53	503	177	449	426	264	73	(231)	(492)
2024	(269)	(144)	(31)	(215)	133	145	584	301	(80)	204	(436)	(401)
2025	(296)	(110)	(138)	(81)	31	323	386	461	288	(137)	18	(487)
2026	(716)	(31)	(162)	113	187							
Avg	(221)	(40)	(98)	(54)	168	284	311	338	173	15	(146)	(643)
Best	(113)	42	96	172	503	516	584	500	288	204	18	(401)
Worst	(716)	(144)	(218)	(225)	(11)	145	111	92	(80)	(137)	(436)	(852)

NEXT 12 MONTH CASH BALANCE SCENARIOS

	2026 Jun	2026 Jul	2026 Aug	2026 Sep	2026 Oct	2026 Nov	2026 Dec	2027 Jan	2027 Feb	2027 Mar	2027 Apr	2027 May
Avg	2,387	2,698	3,036	3,209	3,224	3,078	2,435	2,214	2,174	2,076	2,023	2,190
Best	2,619	3,203	3,703	3,991	4,195	4,213	3,812	3,699	3,741	3,837	4,009	4,512
Worst	2,248	2,359	2,451	2,371	2,234	1,798	946	230	86	(132)	(357)	(369)

May 2026 Cash On Hand 2,103

Month-End Cash on Hand (\$1,000's)

	'95	'96	'97	'98	'99	'00	'01	'02	'03	'04	'05	'06	'07	'08	'09	'10	'11	'12	'13	'14	'15	'16	'17	'18	'19	'20	'21	'22	'23	'24	'25	'26
JAN	1457	944	1029	1498	2098	2653	2977	3111	6970	2173	1616	1622	1719	2282	2302	2129	2126	2181	6269	1521	1104	1356	1529	1182	713	359	584	1497	1678	2391	2156	1996
FEB	1448	919	1090	1608	2122	2710	3031	3170	6830	2210	1603	1646	1743	2294	2318	2096	2126	2182	6233	1251	1041	1336	1571	1132	660	338	559	1516	1634	2247	2047	1964
MAR	1361	817	1094	1574	2097	2740	3049	3146	6772	2112	1591	1612	1741	2234	2268	2108	2086	2203	5306	1174	1050	1377	1353	975	522	295	655	1387	1438	2216	1909	1803
APR	1311	739	965	1549	2000	2761	2890	3108	6489	1928	1504	1623	1786	2271	2228	2168	1989	2273	4828	1224	1117	1268	1295	919	386	70	827	1339	1491	2001	1828	1916
MAY	1270	981	1075	1672	2255	2737	3075	3103	5773	1874	1644	1733	1955	2374	2365	2305	2094	2383	4653	1354	1197	1474	1284	1135	485	139	1198	1378	1994	2134	1858	2103
JUNE	1007	1204	1300	1945	2348	2754	3054	3213	5510	1819	1828	1863	2156	2478	2352	2419	2271	2595	3405	1384	1351	1770	1507	1288	788	655	1610	1667	2171	2279	2182	
JULY	1423	1299	1581	2158	2604	3055	3322	3433	4820	2079	2001	2109	2456	2771	2383	2523	2412	2803	3347	1690	1706	1957	1834	1579	1107	891	1830	1778	2620	2864	2568	
AUG	1549	1446	1763	2345	2798	3238	3462	3553	4019	2270	2154	2308	2541	2962	2586	2744	2627	2969	2589	1867	2059	2194	2125	1671	1278	1392	2260	2252	3046	3165	3029	
SEPT	1503	1438	1886	2436	2971	3369	3573	3663	3895	2386	2185	2345	2759	3096	2771	2896	2740	3035	2801	2005	2297	2354	2197	1835	1424	1605	2532	2481	3310	3085	3317	
OCT	1427	1265	1904	2488	3025	3390	3532	3553	2845	2274	2222	2321	2809	3038	2681	2864	2760	3004	2456	2015	2200	2390	2127	1734	1360	1582	2659	2585	3383	3289	3179	
NOV	1300	1142	1760	2354	2897	3247	3330	3347	2580	2102	2110	2207	2720	2928	2601	2593	2686	7865	2259	1867	2158	2314	1976	1573	1212	1562	2522	2471	3152	2853	3198	
DEC	999	1092	1644	2205	2751	3058	3226	2874	2333	1713	1716	1832	2360	2413	2202	2216	2284	6768	1633	1204	1470	1643	1295	858	532	719	1670	1859	2661	2452	2711	
AVG	1338	1107	1424	1986	2497	2976	3210	3273	4903	2078	1848	1935	2229	2595	2421	2422	2350	3355	3815	1546	1563	1786	1674	1323	873	800	1575	1851	2382	2581	2498	1956
Low Point	999	739	965	1498	2000	2653	2890	2874	2333	1713	1504	1612	1719	2234	2202	2096	1989	2181	1633	1174	1041	1268	1284	858	386	70	559	1339	1438	2001	1828	1803

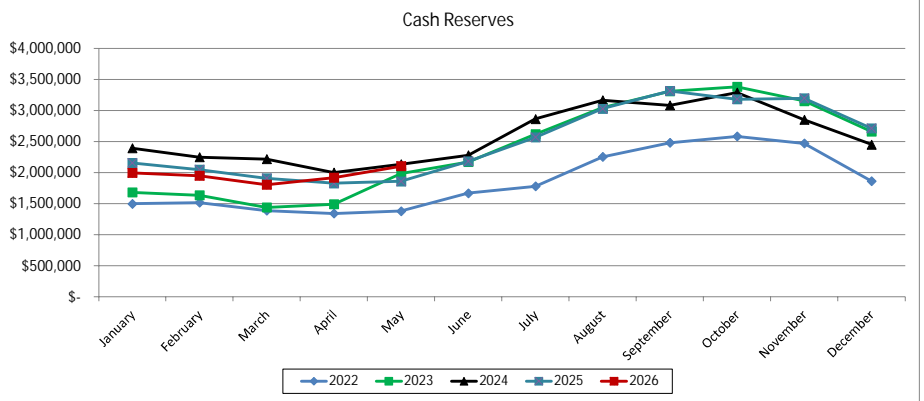
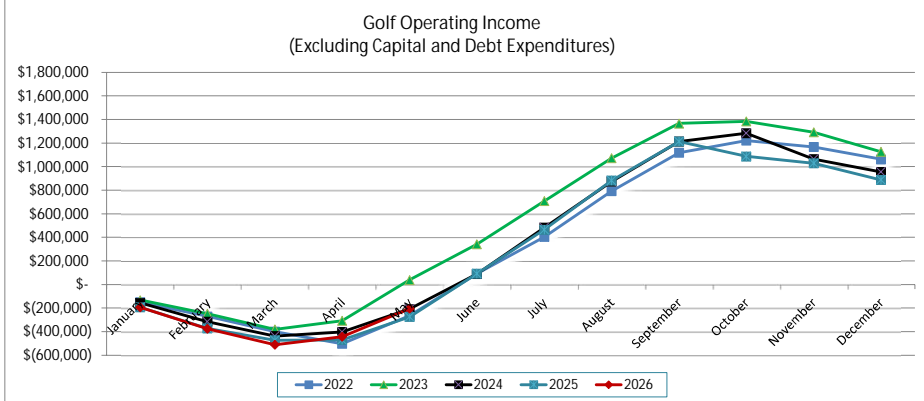
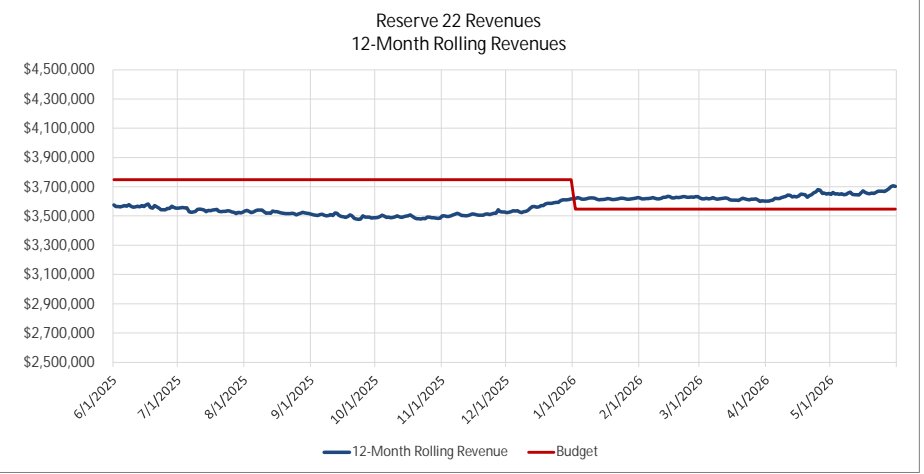
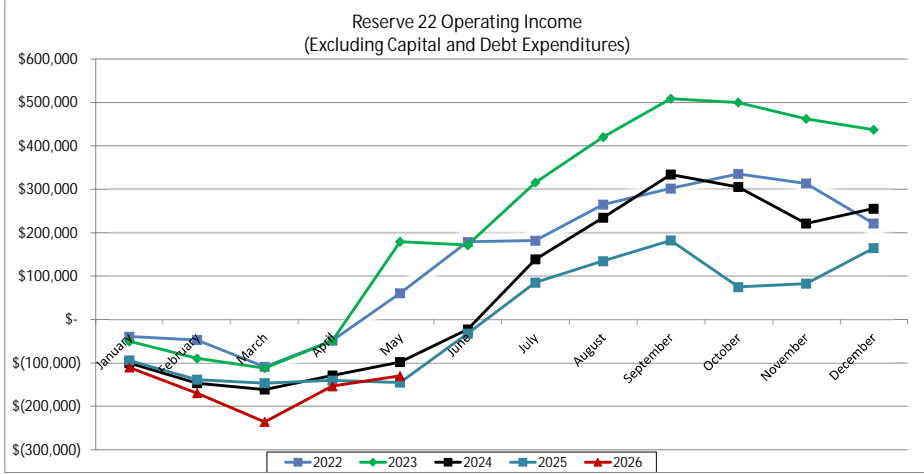
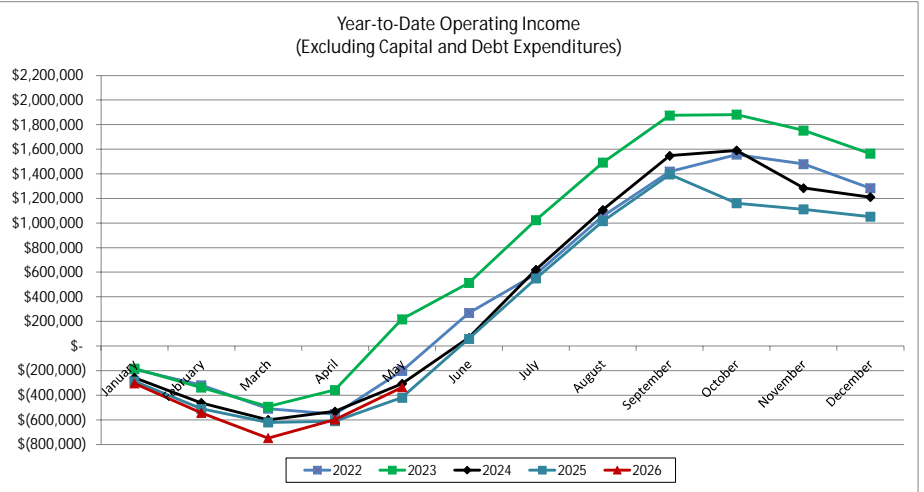
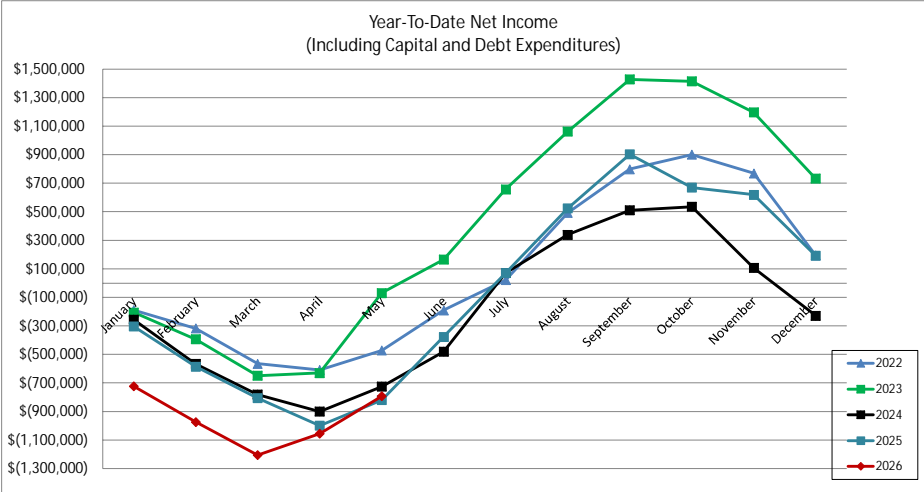
MONTH +/- is the monthly increase/decrease to cash

MONTH +/-	'95	'96	'97	'98	'99	'00	'01	'02	'03	'04	'05	'06	'07	'08	'09	'10	'11	'12	'13	'14	'15	'16	'17	'18	'19	'20	'21	'22	'23	'24	'25	'26			
JAN	-211	-55	-63	-146	-106	-98	-81	-115	4096	-159	-98	-94	-113	-78	-111	-73	-76	-103	-499	-112	-100	-114	-114	-113	-144	-173	-135	-173	-181	-269	-296	-716			
FEB	-9	-25	61	110	24	58	55	59	-140	36	-13	23	24	12	16	-34	0	1	-35	-270	-63	-20	42	-50	-53	-21	-26	19	-45	-144	-110	-31			
MAR	-87	-102	5	-33	-25	30	17	-24	-58	-98	-11	-34	-3	-60	-50	13	-40	21	-927	-77	9	41	-218	-157	-138	-43	96	-130	-196	-31	-138	-162			
APR	-50	-78	-129	-26	-97	21	-159	-38	-282	-183	-88	11	45	37	-40	60	-97	70	-478	50	67	-109	-57	-56	-136	-225	172	-48	53	-215	-81	113			
MAY	-41	242	110	123	255	-24	185	-5	-717	-54	140	110	169	103	137	137	105	110	-175	130	80	206	-11	216	99	69	371	40	503	133	31	187			
JUNE	-263	223	225	273	93	17	-21	110	-263	-56	185	130	201	104	-13	114	177	212	-1248	30	153	296	223	153	304	516	412	289	177	145	323				
JULY	416	95	281	213	256	301	268	220	-690	261	173	246	300	293	31	104	141	208	-58	306	356	186	328	291	319	237	220	111	449	584	386				
AUG	126	147	182	187	194	183	140	120	-801	191	153	199	85	191	203	221	214	166	-758	177	352	237	291	92	171	500	431	474	426	301	461				
SEPT	-46	-8	123	91	174	131	111	110	-124	116	30	37	218	134	185	152	113	66	212	138	239	160	72	165	146	214	272	228	264	-80	288				
OCT	-76	-173	18	52	53	21	-42	-110	-1050	-113	37	-24	49	-58	-90	-32	20	-30	-345	10	-97	36	-69	-102	-64	-23	127	105	73	204	-137				
NOV	-127	-123	-144	-135	-127	-143	-201	-207	-265	-172	-113	-114	-88	-111	-80	-272	-73	4861	-198	-148	-42	-76	-151	-160	-148	-21	-137	-115	-231	-436	18				
DEC	-301	-50	-116	-149	-147	-189	-104	-473	-247	-389	-393	-375	-360	-514	-399	-377	-402	-1098	-626	-663	-689	-671	-681	-716	-680	-843	-852	-611	-492	-401	-487				
WINTER=Dec-Jan-Feb																																			
SPRING=Mar-Apr-May																																			
SUMMER=Jun-Jul-Aug																																			
FALL=Sep-Oct-Nov																																			
WINTER	-521	-130	-118	-186	-229	-230	-131	-528	3709	-512	-504	-445	-449	-580	-494	-483	-477	-1200	-1160	-1044	-851	-805	-753	-879	-877	-1,037	-1,012	-765	-717	-815	-892	-747			
SPRING	-178	62	-15	64	133	27	44	-67	-1057	-335	41	87	212	80	47	210	-33	201	-1580	103	156	138	-287	3	-176	-199	639	-138	360	-113	-188	138			
SUMMER	279	465	688	673	542	501	387	450	-1754	396	511	575	586	588	221	439	533	586	-2064	513	861	720	841	535	793	1,253	1,063	874	1,052	1,031	1171	0			
FALL	-249	-304	-3	9	100	9	-132	-206	-1440	-168	-45	-101	179	-35	15	-151	60	4896	-330	0	100	120	-149	-97	-66	170	262	218	106	-312	169	0			

YTD +/- is the YTD increase/decrease to cash

YTD +/-	'95	'96	'97	'98	'99	'00	'01	'02	'03	'04	'05	'06	'07	'08	'09	'10	'11	'12	'13	'14	'15	'16	'17	'18	'19	'20	'21	'22	'23	'24	'25	'26
JAN	-211	-55	-63	-146	-106	-98	-81	-115	4096	-159	-98	-94	-113	-78	-111	-73	-76	-103	-499	-112	-100	-114	-114	-113	-144	-173	-135	-173	-181	-269	-296	-716
FEB	-220	-80	-2	-37	-83	-41	-27	-56	3956	-123	-111	-70	-89	-66	-95	-106	-75	-102	-535	-382	-163	-134	-72	-163	-197	-194	-160	-154	-226	-414	-405	-747
MAR	-308	-182	2	-70	-108	-11	-9	-80	3898	-221	-122	-104	-91	-126	-145	-93	-116	-81	-1462	-459	-154	-93	-290	-320	-335	-237	-64	-283	-422	-445	-543	-908
APR	-357	-260	-127	-96	-205	10	-168	-118	3616	-404	-210	-93	-46	-89	-185	-34	-213	-11	-1939	-409	-87	-202	-348	-376	-471	-463	108	-331	-368	-660	-624	-795
MAY	-398	-18	-17	28	51	-14	17	-123	2899	-458	-70	17	123	14	-48	103	-108	98	-2115	-279	-7	4	-359	-160	-373	-393	479	-292	135	-526	-593	-608
JUNE	-661	205	208	301	143	3	-4	-14	2636	-514	115	147	324	118	-61	217	69	311	-3362	-249	147	301	-136	-7	-69	122	891	-3	311	-381	-270	
JULY	-245	300	489	513	399	304	264	207	1946	-253	288	393	624	411	-30	321	211	518	-3420	57	502	487	191	283	250	359	1111	108	760	203	116	
AUG	-119	447	671	700	593	487	404	327	1145	-62	441	592	709	602	173	542	425	684	-4179	234	854	724	482	376	421	859	1542	582	1187	504	577	
SEPT	-165	439	794	792	767	618	516	437	1021	54	472	629	927	736	358	695	538	750	-3966	372	1093	884	554	540	566	1073	1813	811	1451	424	865	
OCT	-241	266	812	844	820	639	474	327	-29	-59	5																					

Village Links / Reserve 22
Dashboard Financial Reports
As of May 31, 2026





RESERVE
—22
TWENTY-TWO

VILLAGE LINKS / RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of May 31, 2026

ORG	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE			
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF
REVENUES:										
5500	Village Links Revenues	\$ 4,808,500	748,117	\$ 691,272	\$ 56,844	8%	1,363,021	\$ 1,230,371	\$ 132,651	11%
5520	Reserve 22 Revenues	3,548,200	474,668	425,797	48,870	11%	1,147,108	1,052,811	94,297	9%
	Total Revenues	\$ 8,356,700	\$ 1,222,785	\$ 1,117,070	\$ 105,715	9%	2,510,129	\$ 2,283,182	\$ 226,947	10%
EXPENDITURES:										
55700	Administration	\$ 757,501	70,698	\$ 67,005	\$ 3,693	6%	323,862	\$ 347,730	\$ (23,868)	-7%
55710	Golf Course Maintenance	1,489,493	206,911	178,238	28,672	16%	587,308	561,298	26,010	5%
55720	Golf Services	1,135,780	125,281	143,344	(18,063)	-13%	381,590	342,117	39,474	12%
55730	Reserve 22	3,417,048	451,066	430,497	20,569	5%	1,277,299	1,198,010	79,289	7%
55740	Stormwater Management	51,962	32,622	32,185	437	1%	38,717	37,534	1,182	3%
55750	Pro Shop Merchandise	185,272	12,139	23,103	(10,964)	-47%	37,542	54,141	(16,599)	-31%
55780	Motorized Carts	67,596	11,353	9,442	1,911	20%	14,059	10,811	3,247	30%
557X5	Mechanical Maintenance	411,169	49,625	40,694	8,931	22%	184,349	150,608	33,741	22%
	Total Operating Expenses	\$ 7,515,821	959,695	\$ 924,508	\$ 35,187	4%	2,844,726	\$ 2,702,249	\$ 142,476	5%
	Operating Income (Loss)	\$ 840,879	\$ 263,090	\$ 192,561	\$ 70,528	37%	(334,597)	\$ (419,068)	\$ 84,471	-20%
	Debt Service	303,900	-	-	-	0%	-	-	-	0%
	Capital Expenditures	484,686	-	12,138	(12,138)	-100%	457,800	400,079	57,721	14%
	CHANGE IN NET POSITION	\$ 52,293	\$ 263,090	\$ 180,424	\$ 82,666	46%	\$ (792,397)	\$ (819,147)	\$ 26,750	-3%

KEY METRICS

	Goal						
Personnel Expenses as % of Sales	51%	44%	47%	-3%	62%	65%	-3%
Cash Balance (End of Month, in \$000's)	\$ 1,878	\$ 2,103	\$ 1,858	\$ 244			

VILLAGE LINKS
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
GOLF
(Including Administration, Grounds, & Mechanical Maintenance)
As of May 31, 2026

ORG/ OBJECT	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE						
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF			
5500	VILLAGE LINKS REVENUES:												
440550	Green Fees	\$ 3,050,000	\$ 491,134	\$ 445,247	\$ 45,887	10%	\$ 846,798	\$ 716,496	\$ 130,302	18%			
440554	Pro Shop - Sales	200,000	30,160	31,606	(1,446)	-5%	59,977	60,081	(104)	0%			
440555	Motor Carts	750,000	113,159	97,801	15,358	16%	172,950	145,305	27,645	19%			
440556	Driving Range	575,000	92,004	87,096	4,907	6%	176,619	157,945	18,673	12%			
440557	Resident Cards	35,000	6,170	5,935	235	4%	29,785	27,975	1,810	6%			
460100	Investment Income	80,000	3,182	11,066	(7,884)	-71%	25,364	39,549	(14,185)	-36%			
489000	Miscellaneous Revenue	118,500	12,275	12,508	(233)	-2%	51,483	83,060	(31,577)	-38%			
489100	Miscellaneous - Over/Short	-	34	14	20	148%	46	(40)	87	-215%			
	Total Revenues	\$ 4,808,500	\$ 748,117	\$ 691,272	\$ 56,844	8%	\$ 1,363,021	\$ 1,230,371	\$ 132,651	11%			
	COST OF GOODS SOLD:												
520945	Cost of Goods Sold - Pro Shop	\$ 150,000	\$ 8,893	\$ 19,649	\$ (10,756)	-55%	\$ 25,643	\$ 41,951	\$ (16,308)	-39%			
	Total Cost of Goods Sold	\$ 150,000	\$ 8,893	\$ 19,649	\$ (10,756)	-55%	\$ 25,643	\$ 41,951	\$ (16,308)	-39%			
	Gross Profit	\$ 4,658,500	\$ 739,223	\$ 671,623	\$ 67,600	10%	\$ 1,337,378	\$ 1,188,420	\$ 148,958	13%			
	OTHER OPERATING EXPENSES:												
510100	Salaries - Pensionable	\$ 1,414,815	\$ 169,728	\$ 152,048	\$ 17,679	12%	\$ 561,978	\$ 525,063	\$ 36,915	7%			
510120	Salaries - Non-Pensionable	463,410	62,961	83,079	(20,117)	-24%	83,443	102,841	(19,398)	-19%			
510200	Salaries - Overtime	30,250	3,673	5,436	(1,763)	-32%	4,603	7,288	(2,686)	-37%			
510400	FICA Taxes	145,999	17,770	18,105	(335)	-2%	48,710	47,618	1,092	2%			
510500	IMRF	80,234	9,512	8,034	1,477	18%	30,988	27,018	3,970	15%			
590600	Health Insurance	165,600	17,329	15,511	1,818	12%	63,539	57,209	6,329	11%			
52XXXX	Contractual Services	1,125,865	138,122	114,516	23,606	21%	463,645	457,332	6,314	1%			
53XXXX	Commodities	522,600	80,641	77,632	3,009	4%	284,877	237,918	46,959	20%			
	Total Operating Expenses	\$ 3,948,773	\$ 499,735	\$ 474,361	\$ 25,374	5%	\$ 1,541,783	\$ 1,462,288	\$ 79,495	5%			
	Operating Income (Loss)	\$ 709,727	\$ 239,488	\$ 197,262	\$ 42,227	21%	\$ (204,405)	\$ (273,868)	\$ 69,463	-25%			
	Operating Income (Loss) Percentage	15%	32%	29%			-22%						

KEY METRICS

	Goal								
Rounds Played	85,000	13,709	12,520	1,189	24,863	21,241	3,622		
Revenue Per Round	\$ 56.57	\$ 54.57	\$ 55.21	\$ (0.64)	\$ 54.82	\$ 57.92	\$ (3.10)		
Resident Cards Sold	N/A	336	327	9	2,469	2,255	214		
Cost of Goods Sold % - Pro Shop	75%	29%	62%	-33%	43%	70%	-27%		
Personnel Expenses as % of Sales	48%	38%	41%	-3%	58%	62%	-4%		



RESERVE
 — 22 —
 TWENTY-TWO

VILLAGE LINKS
 STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
 GOLF
 (Including Administration, Grounds, & Mechanical Maintenance)
 As of May 31, 2026

ORG/ OBJECT	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE			
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF
<u>MISCELLANEOUS REVENUE</u>										
<i>Miscellaneous Revenue includes the following items that don't fit into any of the major revenue categories:</i>										
	Adult & Junior Golf Lessons	65,000	\$ 5,960	\$ 5,976	\$ (16)		\$ 33,615	\$ 33,164	\$ 451	
	Hand Cart Rentals	30,000	\$ 3,946	\$ 3,942	\$ 4		10,014	8,929	1,085	
	Equipment Sold at Auction	-	\$ -	\$ -	\$ -		-	31,406	(31,406)	
	Golf Club Rentals	10,000	\$ 990	\$ 1,010	\$ (20)		990	1,520	(530)	
	Locker Rentals	4,500	\$ 450	\$ 1,200	\$ (750)		3,450	3,800	(350)	
	Illinois Sales Tax (1.75%)	4,500	\$ 429	\$ 350	\$ 79		1,434	1,226	208	
	Glen Ellyn Food & Beverage Tax (1%)	500	\$ 36	\$ 30	\$ 6		145	124	21	
	Handicaps	-	\$ -	\$ -	\$ -		-	-	-	
	Tree Donation	-	\$ -	\$ -	\$ -		-	1,000	(1,000)	
	Misc. Outings	2,000	\$ -	\$ -	\$ -		107	-	107	
	Miscellaneous	2,000	\$ 464	\$ -	\$ 464		1,730	1,892	(162)	
	Total	\$ 118,500	\$ 12,275	\$ 12,508	\$ (233)		\$ 51,483	\$ 83,060	\$ (31,577)	



RESERVE
—22
TWENTY-TWO

RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of May 31, 2026

ORG/ OBJECT	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE						
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF			
5520	RESERVE 22 REVENUES:												
441100	Food	\$ 2,000,000	\$ 261,818	\$ 232,386	\$ 29,432	13%	\$ 676,352	\$ 630,497	\$ 45,855	7%			
441101	Liquor	480,000	64,589	59,901	4,688	8%	139,829	116,375	23,455	20%			
441102	Beer	530,000	82,533	74,462	8,070	11%	161,242	139,594	21,647	16%			
441103	Wine	232,000	24,242	23,822	420	2%	69,879	74,005	(4,126)	-6%			
441104	NA Beverages	113,000	16,150	12,349	3,801	31%	32,632	24,656	7,976	32%			
441106	Room Charges	2,700	-	-	-	0%	-	1,310	(1,310)	-100%			
441107	Service Charges	190,000	24,404	22,875	1,529	7%	57,093	65,722	(8,628)	-13%			
489000	Miscellaneous Revenue	500	932	2	930	46481%	10,080	653	9,428	1445%			
	Total Revenues	\$ 3,548,200	\$ 474,668	\$ 425,797	\$ 48,870	11%	\$ 1,147,108	\$ 1,052,811	\$ 94,297	9%			
55730	COST OF GOODS SOLD:												
530400	Cost of Goods Sold - Beer	\$ 137,800	\$ 12,774	\$ 18,216	\$ (5,443)	-30%	\$ 31,833	\$ 36,635	\$ (4,802)	-13%			
530401	Cost of Goods Sold - Wine	71,920	7,354	9,160	(1,807)	-20%	19,245	21,643	(2,398)	-11%			
530402	Cost of Goods Sold - Liquor	100,800	16,639	15,311	1,328	9%	23,155	29,094	(5,938)	-20%			
530405	Cost of Goods Sold - NA Beverages	58,760	10,133	9,854	279	3%	20,413	16,307	4,106	25%			
530420	Cost of Goods Sold - Food	640,000	99,504	90,410	9,094	10%	235,558	210,313	25,245	12%			
	Total Cost of Goods Sold	\$ 1,009,280	\$ 146,403	\$ 142,951	\$ 3,452	2%	\$ 330,205	\$ 313,992	\$ 16,212	5%			
	Gross Profit	\$ 2,538,920	\$ 328,265	\$ 282,846	\$ 45,418	16%	\$ 816,903	\$ 738,818	\$ 78,084	11%			
	Gross Profit Percentage	72%	69%	66%			71%	70%					
55730	OTHER OPERATING EXPENSES:												
510100	Salaries - Pensionable	\$ 969,200	\$ 117,841	\$ 107,367	\$ 10,474	10%	\$ 408,128	\$ 366,978	\$ 41,149	11%			
510120	Salaries - Non-Pensionable	696,850	101,163	99,038	2,126	2%	230,344	229,199	1,145	0%			
510200	Salaries - Overtime	5,000	1,713	619	1,094	177%	2,553	783	1,770	226%			
510399	Tips Paid Through Payroll	-	(346)	3,150	(3,496)	-111%	3,605	3,925	(320)	-8%			
510400	FICA Taxes	162,092	21,272	20,190	1,083	5%	59,131	54,680	4,451	8%			
510500	IMRF	54,760	7,275	6,830	445	7%	25,560	22,167	3,393	15%			
590600	Health Insurance	102,600	12,702	10,743	1,958	18%	46,787	39,393	7,394	19%			
52XXXX	Contractual Services	222,266	17,512	19,021	(1,508)	-8%	92,833	91,954	879	1%			
53XXXX	Commodities	195,000	25,531	20,589	4,942	24%	78,154	74,938	3,216	4%			
	Total Operating Expenses	\$ 2,407,768	\$ 304,663	\$ 287,547	\$ 17,117	6%	\$ 947,094	\$ 884,018	\$ 63,076	7%			
	Operating Income (Loss)	\$ 131,152	\$ 23,601	\$ (4,700)	\$ 28,301	-602%	\$ (130,191)	\$ (145,199)	\$ 15,008	-10%			
	Operating Income (Loss) Percentage	4%	5%	-1%			-11%	-14%					



RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of May 31, 2026

ORG/ OBJECT	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE				
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF	
KEY METRICS											
			<u>Goal</u>								
<i>Revenue Source:</i>											
	Restaurant & Bar	N/A	\$ 275,497	\$ 239,912	\$ 35,585	15%	\$ 729,112	\$ 609,610	\$ 119,501	20%	
	Banquets	N/A	130,450	128,558	1,892	1%	305,365	358,636	(53,271)	-15%	
	Other	N/A	68,721	57,326	11,394	20%	112,632	84,565	28,067	33%	
	Total	\$ 3,548,200	\$ 474,668	\$ 425,797	\$ 48,870	11%	\$ 1,147,108	\$ 1,052,811	\$ 94,297	9%	
	Reserve 22 Revenues (Last 12 Months)	\$ 3,548,200					\$ 3,710,872	\$ 3,576,702	\$ 134,170	4%	
	Reserve 22 Expenses (Last 12 Months)	\$ 3,417,048					\$ 3,531,140	\$ 3,368,626	\$ 162,514	5%	
	# Guest Checks (Restaurant/Bar)	N/A	5,877	5,376	501		15,651	13,413	2,238		
	Revenue Per Guest Check	N/A	\$ 46.88	\$ 44.63	\$ 2.25		\$ 46.59	\$ 45.45	\$ 1.14		
	# Guests (Restaurant/Bar)	N/A	9,255	8,367	888		23,982	20,695	3,287		
	Average Guest Spend	N/A	\$ 29.77	\$ 28.67	\$ 1.09		\$ 30.40	\$ 29.46	\$ 0.95		
	Cost of Goods Sold %	28%	31%	34%	-3%		29%	30%	-1%		
<i>Cost of Goods Sold % (By Category):</i>											
	Cost of Goods Sold - Beer	26%	15%	24%	-9%		20%	26%	-7%		
	Cost of Goods Sold - Wine	31%	30%	38%	-8%		28%	29%	-2%		
	Cost of Goods Sold - Liquor	21%	26%	26%	0%		17%	25%	-8%		
	Cost of Goods Sold - NA Beverages	52%	63%	80%	-17%		63%	66%	-4%		
	Cost of Goods Sold - Food	32%	38%	39%	-1%		35%	33%	1%		
	Personnel Expenses as % of Revenues	56%	55%	57%	-3%		67%	68%	-1%		
	Prime Cost (Cost of Goods Sold + Personnel Expenses) as % of Revenues	85%	86%	91%	-5%		96%	98%	-1%		

“Committed to Excellence since 1967”

Manager’s Report for May 2026

Submitted by Noel Allen, General Manager

May 2026 was very dry with slightly below normal temperatures, exactly opposite the conditions from last month. Looking at observations from O’Hare, the average temperature was 60.1°F (0.5°F below normal) and precipitation was 1.17” (3.32” below normal). May was a great month for golf activity as we experienced only 2 Frost Delays, and carts were available 30 days on both the 18-Hole and 9-Hole courses (97% availability).

High Temperatures In May																				
	2026	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
90° days		1	3		1		1		2					1	3	1	2			
80° days	6	2	12	7	10	8	5	2	11	4	8	7	10	7	9	5	7	3	2	13
70° days	11	8	13	12	5	5	8	14	8	10	4	11	8	10	7	9	9	14	11	8
60° days	7	11	3	10	7	8	10	6	8	9	12	6	5	7	11	7	6	13	11	10
50° days	6	9		2	7	10	4	8	2	8	5	5	6	4	1	8	7	1	7	
40° days	1				1		3	1			2	2	2	2		1				
30° days																				
Rain	1.15"	1.7"	4.1"	0.7"	5.0"	2.8"	9.5"	7.7"	5.9"	3.3"	5.4"	4.0"	4.8"	4.9"	2.6"	4.9"	5.2"	3.1"	4.7"	1.5"

GOLF

Rounds played were up 9% for the month, and are up 17% for the year.

Green Fee revenue was up 10% for the month, and is up 18% for the year.

Driving Range revenue was up 6% for the month, and is up 12% for the year.

Motor Car revenue was up 16% for the month, and is up 19% for the year.

Pro Shop sales were down 5% for the month, and are up flat for the year.

Overall Golf revenues were up 10% for the month, and are up 16% for the year.

VILLAGE LINKS GOLF

Golf Revenue - MAY										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Rounds	8,468	8,824	6,872	5,590	11,309	9,862	12,887	12,462	12,520	13,709
Green Fees	206,351	223,066	191,363	189,810	358,161	312,244	400,899	401,912	445,247	491,392
Driving Range	32,148	40,365	36,096	5,627	65,667	56,954	79,454	80,041	87,096	92,004
Pro Shop	20,949	22,215	17,120	3,588	22,286	24,235	32,232	25,175	31,606	30,160
Carts	53,573	65,210	35,203	12,080	84,890	64,423	103,797	91,552	97,801	113,159
Resident Cards	4,060	3,920	2,800	5,380	4,296	5,350	5,790	5,590	5,935	6,170
Miscellaneous	10,678	13,282	13,001	9,886	10,047	7,625	9,640	11,934	12,128	11,810
Total Revenue	327,759	368,058	295,582	226,371	545,092	470,831	631,812	616,204	679,813	744,694
Total Golf Revenues Highest in Last 10 Years										

The weather as measured by golf playable hours (GPH) this May was 9% worse than in May 2025, and 2% worse than a “normal” year. This is quite surprising with how well we performed in all areas of our operation. Our GPH metrics come from the DuPage Airport (KDPA) which may have recorded more rain than we did in Glen Ellyn. Cooler than normal temperatures may also be a factor in calculating GPH. No matter how they calculate the metric, the formula stays consistent and the YOY and Normal metrics are correct. Year-to-date indicates we are 8% worse than May YTD, and now only 2% better than a “normal” year. These figures show that our golf course utilization for May is outstanding with rounds played up 9% and capacity rounds theoretically down 9%. The May calendar included 5 Friday, Saturday and Sundays which contributed to another month where all golf revenue categories healthily exceeded budgeted monthly targets.

All golf leagues have now begun, including our very popular junior summer league, and early outing season is underway. Adult Group Lessons began in May and golf staff has been busy preparing for the start of the junior half and full day camp programs as well as our annual Have One On Us customer appreciation days.

Memorial Day weekend was a tremendous success this year with gorgeous weather throughout. The golf course was equipped with patriotic flags on Friday through Monday, and we were able to raise over \$4,000 for the Folds of Honor Foundation which provides educational assistance for the families of fallen soldiers and first responders. A large number of the donations came from our staff this year, after one member donated \$100 and challenged the rest of our team to match.

Marketing Strategist Julie Rusin contacted WGN again and scheduled a live broadcast in June to promote the Village Links and all our programs. Golf staff and marketing began creative brainstorming for the many segments that will be aired during the 2-hour window.

Recruiting and onboarding remaining needed new teammates wrapped up at the end of May.

RESERVE 22

Reserve 22 Revenue - MAY				Year to Date		
	2025	2026	+/-	2025	2026	+/-
Restaurant & Bar	239,912	275,497	14.8%	610,938	729,314	19.4%
Banquets	110,936	111,760	0.7%	308,486	261,183	-15.3%
Beverage Cart	22,449	28,597	27.4%	26,019	32,526	25.0%
Halfway House	24,830	28,533	14.9%	40,520	50,940	25.7%
Golf Express	10,047	11,401	13.5%	17,376	20,221	16.4%
Service Fee	17,623	18,690	6.1%	50,150	44,182	-11.9%
Total Reserve 22	425,797	474,477	11.4%	1,053,489	1,138,365	8.1%
Rest, Bar, Conc.	297,239	344,027	15.7%	694,853	833,001	19.9%

May was a strong month for Reserve 22, generating \$474,477 in top line sales versus prior year of \$425,797, an increase of roughly \$48,000 or 11.4%. This increase over prior year comes on the heels of stronger sales in the restaurant, Beverage Cart, Halfway House and Golf Express which all saw double digit growth over prior year. Banquets during the month of May were up almost a percentage point.

The patio was in full swing and having five weekends in the month of May with favorable weather considerably helped drive foot traffic. The increased golfer support along with our regular diners enjoyed our outdoor patio service as well as our indoor spaces, complete with refreshed décor in the bar area keeping in-line with the theme of bringing the outside indoors. We will be continuing refreshing the indoor spaces with the west side of the bar area next, and a possible selfie wall space you may see at many other upscale facilities in the area. We added a Reuben Sandwich this month that trended very well as a special, and are looking at switching up one more sandwich and possibly one pasta dish next month. Happy Hour continues to be well received by the golfers, however we have had a few supply-chain challenges with our beer vendors this past month. We are working through the possibility of bringing in a few new items if we can't get product.

During the month of May we executed another legacy event – Mother's Day. This was the third legacy event now where we have reworked seating to better optimize capacity, increasing to 418 covers versus the prior year of 315 resulting in an increase of almost \$4K in sales versus prior year. A notable mention was the increased golfer attendance versus prior years as well. As we continue to increase guests on these legacy events, we are also monitoring product procurement to ensure we don't run out or have a thoughtful backup in its place. Chef Tom and the team did a great job with Mother's Day prep and execution, and we look forward to enhancing the dessert offerings on the next legacy event for Thanksgiving.

Looking at OpenTable feedback, our rolling 120 average holds strong again with a 4.55 overall score, and our 30-day score has increased to 4.73 with a whopping 60 reviews received. Many of these reviews gave nice remarks while enjoying their meal on our patio.

As the concession revenue centers continue to see more golfers than April, increases in Beverage Cart, Halfway House and Golf Express sales grew as well. Our focus for May, as we wrapped up training with a handful of new concession teammates, was making sure we had stocked shelves and coolers. Collectively, the three smaller revenue centers have picked up nearly \$20k in YTD sales vs prior year.

In banquets, we closed the month of May up .7% in sales versus the prior year and executed 38 events, up 3 from prior year of 35 events. While we have slowly reduced the hole from Q1 soft sales, we still have a good chunk of sales to catch up to break even versus prior year.

KEY METRICS

	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	0.0%	0.3%	2.3%	7.1%	14.0%	16.4%	17.1%	16.7%	13.5%	8.6%	3.6%	0.4%
Green Fee	0.0%	0.1%	1.8%	6.9%	14.0%	16.1%	16.5%	16.3%	14.8%	7.7%	3.0%	2.8%
Carts	0.0%	0.1%	1.3%	5.4%	13.2%	17.0%	17.2%	17.8%	15.3%	9.0%	3.5%	0.1%
Driving Range	0.0%	0.6%	3.7%	9.0%	14.8%	16.1%	17.6%	16.3%	12.7%	6.8%	2.2%	0.2%
Pro Shop	0.3%	1.0%	4.5%	7.5%	12.6%	16.4%	15.3%	15.0%	12.2%	10.3%	3.2%	1.7%
Food	2.0%	2.7%	4.3%	6.5%	12.3%	14.0%	12.6%	12.6%	12.0%	7.6%	5.3%	8.0%
Total	0.9%	1.7%	3.3%	6.8%	13.1%	15.2%	14.8%	14.6%	13.2%	7.7%	4.0%	4.6%
Targets												
	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	27	251	1,993	5,994	11,901	13,946	14,524	14,164	11,517	7,291	3,086	305
Green Fee	66	4,539	54,013	209,172	427,641	491,462	502,344	498,578	451,096	234,035	91,739	85,316
Carts	-5	849	9,849	40,327	98,897	127,725	128,704	133,504	115,040	67,773	26,391	946
Driving Range	286	3,541	21,345	51,934	84,836	92,738	100,944	93,472	72,951	38,881	12,778	1,294
Pro Shop	614	2,035	9,015	15,059	25,174	32,739	30,543	29,968	24,315	20,680	6,446	3,410
Food	72,666	96,604	152,982	232,367	434,896	497,164	447,725	445,566	427,132	267,993	187,991	285,114
Total	79,120	139,473	276,399	569,994	1,096,142	1,270,396	1,239,065	1,221,820	1,106,872	642,099	333,866	381,455
Actuals												
	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	68	476	3,478	7,132	13,709							
Green Fee	325	2,165	103,533	249,641	491,392							
Carts	0	0	15,380	44,411	113,159							
Driving Range	412	5,409	25,976	52,817	92,004							
Pro Shop	1,453	3,196	9,267	15,901	30,160							
Food	114,941	124,327	155,714	268,906	474,477							
Total	120,090	161,219	326,041	648,216	1,219,205							
+/- Targets Month												
	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	41	225	1,485	1,138	1,808	-13,946	-14,524	-14,164	-11,517	-7,291	-3,086	-305
Green Fee	259	-2,374	49,520	40,469	63,751	-491,462	-502,344	-498,578	-451,096	-234,035	-91,739	-85,316
Carts	5	-849	5,530	4,085	14,262	-127,725	-128,704	-133,504	-115,040	-67,773	-26,391	-946
Driving Range	126	1,869	4,631	884	7,167	-92,738	-100,944	-93,472	-72,951	-38,881	-12,778	-1,294
Pro Shop	838	1,161	252	842	4,985	-32,739	-30,543	-29,968	-24,315	-20,680	-6,446	-3,410
Food	42,275	27,723	2,732	36,539	39,582	-497,164	-447,725	-445,566	-427,132	-267,993	-187,991	-285,114
Total	40,970	21,745	49,642	78,222	123,063	-1,270,396	-1,239,065	-1,221,820	-1,106,872	-642,099	-333,866	-381,455
+/- Targets YTD												
	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	41	265	1,750	2,888	4,696	-9,250	-23,774	-37,938	-49,454	-56,745	-59,832	-60,137
Green Fee	259	-2,115	47,405	87,874	151,624	-339,838	-842,182	-1,340,760	-1,791,855	-2,025,890	-2,117,629	-2,202,945
Carts	5	-843	4,687	8,771	23,033	-104,692	-233,396	-366,899	-481,940	-549,713	-576,104	-577,050
Driving Range	126	1,995	6,626	7,509	14,676	-78,061	-179,005	-272,477	-345,428	-384,309	-397,087	-398,381
Pro Shop	838	2,000	2,252	3,093	8,079	-24,661	-55,204	-85,172	-109,487	-130,167	-136,613	-140,023
Food	42,275	69,998	72,730	109,269	148,851	-348,313	-796,039	-1,241,605	-1,668,737	-1,936,730	-2,124,721	-2,409,835
Total	40,970	62,716	112,358	190,580	313,643	-956,753	-2,195,818	-3,417,637	-4,524,510	-5,166,608	-5,500,474	-5,881,929

Year to date comparisons to **targeted budget numbers** continue to improve with total revenues now exceeding total target revenues by over \$313K, compared to \$320K over target last year through May. All major facility revenue categories exceeded target revenue benchmarks again in May. As a reminder our total budgeted revenues were increased by \$217,150 for 2026, and these figures are not profits.

Breaking down some comparative metrics:

May 2026 GPH **down** 9% from May 2025 and **down** 2% from a "normal" year

May 2026 YTD GPH **down** 8% from May 2025 YTD and **up** 2% from a "normal" year

April 2026 Golf Datatech Chicagoland rounds played **up** 7.4%

April 2026 Village Links rounds played **up** 15% - *normally we are stronger than the Chicagoland metric*

YTD through April 2026 Golf Datatech Chicagoland rounds played **up** 10.0%

YTD through April 2026 Village Links rounds played **up** 28% - *normally we are stronger than the Chicagoland metric*

2026 YTD total revenue \$313,643 **over** YTD budget target (2025 May YTD total revenue was over YTD budget target by \$319,892. (**Note:** 2026 targets were increased by \$217,150)

Golf cars grounded 1 day in May 2026 and 1 day in May 2025

May 2026 R22 restaurant, bar and concessions sales **up** 15.7%

YTD 2026 R22 restaurant, bar and concessions sales **up** 19.9%

May 2026 R22 banquet sales **up** 0.7%

YTD 2026 R22 banquet sales **down** 15.3%

May 2026 R22 Total Revenues **up** 11.4%

YTD 2026 R22 Total Revenues **up** 8.1%

GOLF COURSE GROUNDS AND MAINTENANCE

The Grounds and Maintenance team remained extremely busy throughout May, maintaining full scheduled frequencies for all on-course tasks while also completing and advancing several major projects.

Forestry mulching was completed by an outside contractor to remove invasive tree species, improve airflow and sunlight penetration for surrounding turf areas, and enhance views throughout the golf course. Our staff has since begun detailed handwork in these areas around any ponds, which will continue through much of the season. Pond treatments by an outside vendor also began in May to help control algae, duckweed, and lily pad growth. In addition, annual flowers were delivered and installed by our team throughout the golf course and clubhouse grounds. Crews continued edging the course's more than 150 bunkers and began preparing selected areas for sod installation where turf establishment has been difficult.

Around the clubhouse, an outside contractor power washed and stained all wood pergolas, as well as the fence and netting posts, giving the entire area a refreshed appearance. Finally, the maintenance management team made a significant recruitment effort and has successfully reached full staffing levels for the season.

Grounds

1. Greens have remained firm and fast due to dry weather. Low humidity and cool temps actually allowed them to get too fast
2. All course accessories fully staged on both courses
3. Continuing to hire and train part time seasonal staff
4. Mowing schedule beginning to become regular
5. Bunkers raked daily, tweaking the process to improve the final product
6. Filled all tee divots
7. Plant protectants sprayed on all short grass areas
8. Drinking fountains installed
9. Annual flowers planted
10. 5 irrigation repairs
11. Tropical plants moved out of indoor storage to patios
12. Scheduled Panfish Park final survey with contractor to close out pipe replacement project
13. Continued garbage pickup at Lambert Lake
14. Trash cleanup along parkways
15. Pond treatments started
16. Landscape beds sprayed for weeds
17. Seeded bare spots in rough throughout the course (continuous process)
18. Multiple areas prepped for new sod

Mechanical and Building Maintenance

1. Equipment Manager, Steven Arch, celebrated 3 years of service
2. 23 pieces of equipment were repaired and/or serviced
3. RPZ inspections completed, repairs made where needed
4. Kitchen grease pit pumped; report sent to GBWW
5. Multiple golf car repairs due damage from customers
6. HVAC repairs
7. Plumbing repairs in kitchen and golf bathroom



Crews prepped multiple areas for sod. The area shown above is just east of the 18-hole course 1st tee.



We continue to refresh Reserve 22 spaces with the goal to make indoors feel like outside.



All the wood pergolas, posts and fencing around the clubhouse were power washed and stained.



Before picture of the wooden pergola located outside of the banquet room.



After picture of the wooden pergola located outside of the banquet room.