



Agenda
Village of Glen Ellyn
Recreation Commission Meeting
Friday, May 29, 2026
7:00 AM
Village Links/Reserve 22
Ed Posh Boardroom

Visitors are welcome to attend all meetings of the Recreation Commission.

- A. Call to Order**
- B. Public Comment**
- C. Approval of Minutes**
 - 1) Approval of Minutes from April 24, 2026 Meeting
- D. Standing Reports**
 - 1) Financials - Noel Allen
 - 2) Manager's Report
 - Golf - Mike Campbell
 - Reserve 22 - David Manseau
 - Grounds - Andrew Cross
 - 3) Trustee Liaison - Steve Thompson
- E. 2026 R22 Operation Presentation**
 - 1) 2026 R22 Operation Presentation - David Manseau
- F. Old Business**
 - 1) Village Links Golf Demographics
 - 2) Panfish Park Master Plan Timeline
- G. New Business**
- H. Next Meeting - June 26, 2026**
- I. Adjourn**

Civility Pledge - In the interest of civility, I pledge to promote civility by listening, being respectful of others, acknowledging that we are striving to support and improve our community, and understanding that we each may have different ideas for achieving that objective.



Minutes
 Village of Glen Ellyn
 Recreation Commission
 Regular Meeting
 April 24, 2026
 7:00 AM
 Village Links/Reserve 22

Board or Commission: Recreation
Meeting: Regular
Quorum: Yes

Date: April 24, 2026
Called to Order: 7:01 a.m.
Adjourned: 8:32 a.m.

MEMBER ATTENDANCE:

Carol Scott	Chairperson	Present
Nancy Carter	Commissioner	Present
Tony Coconate	Commissioner	Present
Scott Coldiron	Commissioner	Absent
James Ozog	Commissioner	Absent
Rick Quoss	Commissioner	Absent
Tom Slowinski	Commissioner	Present
Also Present:		
Noel Allen	General Manager Village Links	
Andrew Cross	Golf Course Superintendent	
Steve Thompson	Village Trustee	
David Manseau	Director of Food and Beverage	
Mike Campbell	Director of Golf	
Meredith Hannah	Economic Development & Communications Director	
Elisa Pollina	Recording Secretary	
Public		

A. CALL TO ORDER/ROLL CALL

The April 24, 2026 meeting of the Recreation Commission was called to order at 7:01 a.m. at the Village Links of Glen Ellyn; 485 Winchell Way; Glen Ellyn, Illinois by Chairperson Scott.

B. PUBLIC COMMENT – None

C. APPROVAL OF MINUTES FROM February 27, 2026 and March 27, 2026 –

Commissioner Coconate motioned to approve the minutes from February 27, 2026 and March 27, 2026; Commissioner Slowinski seconded the motion. The motion

unanimously passed.

D. STANDING REPORTS

1. Financial – *Noel Allen* – Manager Allen provided several financial updates. Total March revenues increased just under 7%, or approximately \$20,000, making it the second-best March in Village Links history. Golf revenues were up 39%, while Reserve 22 revenues were down 30%.

Total operating expenses increased by \$115,000, or 27%. Allen explained that a significant portion of the increase was related to timing of annual purchases, with approximately \$87,000 attributed to fertilizer and pesticide purchases. Additional expenses included course supplies such as pin flags, rakes, tree work, and a new ball picker for the driving range.

Other expense increases were primarily driven by administrative costs, including Club Prophet support fees of \$8,000 and an additional \$2,000 monthly service fee. Professional services also increased as well as golf personnel expenses, up approximately \$9,000 due to annual raises and the addition of one staff member.

The change in net position declined by \$231,000, a 5% increase from last year. Allen noted that while first-quarter year-to-date results appear lower, the Village has already completed most of its planned capital purchases for the year. Cash reserves currently stand at \$1.8 million, reflecting a decrease of \$162,000, with approximately \$27,000 remaining in planned capital expenditures.

2. Manager's Report

A. Golf – Mike Campbell – Director Campbell provided an update on golf operations, noting that the new ball picker purchased for the driving range has performed very well and has proven to be a worthwhile investment. Rounds played, green fees, and driving range revenues are all trending upward.

He reported that the permanent tee time draw was successful, while participation in the senior draw is consistent with last year. Staff hiring and training efforts continue in preparation for the season.

Campbell also shared that approximately \$30,000 in merchandise was received in March, adding that Vince has done an excellent job managing pro shop operations. Overall, the team continues to prepare for a busy April.

B. Reserve 22 – Director Manseau provided several updates on operations at Reserve 22. Total revenues for the past month were down approximately 17%, just under \$31,000, while restaurant and concessions revenue was up 23%.

He noted strong engagement from events and promotions, including the St. Patrick's Day dancers and NCAA tournament programming, and shared that the team is exploring additional opportunities to grow sports-related events, particularly around fall football.

March weather, particularly periods of heavy rain, contributed to softer overall sales. Despite this, Easter Brunch performed well, increasing 11%, and Mother's Day reservations are currently ahead of last year. Banquet performance is lower year-over-year, partially due to the comparison against a prior-year wedding event that was not typical; staff is actively working to expand banquet business moving forward.

The team is also preparing several operational updates, including a refreshed beverage menu with nine new drinks and a broader menu update launching in April with new food items. Reserve 22's OpenTable rating remains strong at 4.6 based on 40 reviews, and the upgraded OpenTable platform has been implemented to provide improved data and customer insights.

Manseau also reported that the concession team has transitioned under Reserve 22 operations. Purchasing practices are being reviewed due to increased usage and costs, and pricing adjustments will be made as needed. New uniforms have also been introduced for the concession staff to present a more professional appearance.

C. Grounds – Superintendent Cross provided several updates on grounds operations. March marked the opening of the golf course for the season. Key priorities included tree removals and seeding affected areas, as well as bunker maintenance, which required three separate efforts due to rain conditions.

Staff also supported Reserve 22 operations by assisting with the patio opening and mounting televisions. Additional work completed included pothole repairs in the parking lot, fence repairs at the driving range, and storm cleanup throughout the property.

Looking ahead, the department is working to complete forestry mulching, with the majority of that work already finished. Cross also noted that all lighting in the bar and hallway areas has been replaced.

3. Trustee Liaison – Steve Thompson - Trustee Thompson provided several updates. At Monday night's Village Board meeting, staff and consultants presented options related to the proposed renovation or replacement of the Public Works facility (Reno Center). The current facility requires significant upgrades, including a new roof, ADA accessibility improvements, updated doors, enhanced security, and improved traffic circulation within the yard.

A consultant outlined two primary options: investing in a full renovation of the existing facility or constructing a new building. A potential site for a new facility near the baseball fields off Lambert was also discussed. The estimated cost for a new facility is approximately \$48 million, and the Village Board will need to determine the preferred direction moving forward.

Thompson also noted that additional capital considerations include the eventual replacement of the fire stations. In that scenario, a temporary covered facility would be needed to house fire apparatus during construction, and the Public Works site could potentially serve that role if developed first, given its ability to accommodate covered equipment storage.

He also reported that the Community Relations Commission recently held its second

Community Conversation, focused on engagement with the senior community, with additional conversations planned to gather broader community input on services.

Finally, Thompson noted progress at the former hotel site, including steps toward closing out EPA permitting requirements.

E. 2026 Golf Operation Presentation – Mike Campbell – Director Campbell provided the Recreation Commission with a presentation on 2026 golf operations, noting that golf continues to remain highly popular and strong across the industry. He shared that participation is up approximately 25% compared to five years ago, with both rounds and green fee revenues exceeding budget expectations. Playable hours have also increased, largely dependent on favorable weather conditions, and the course has benefited from a sustained period of good weather.

Campbell emphasized the goal of maintaining a “country club feel” at Village Links, whether for first-time visitors or long-time patrons, and highlighted the importance of player retention. He noted that golfers are most often deterred by high costs, pace of play concerns, course difficulty, maintenance standards, and customer service. As part of future strategy, the team plans to re-engage past golfers and identify opportunities to bring them back.

Campbell reviewed upcoming investments in technology partnerships and enhancements, including digital signage, expanded security camera systems, and the possibility of Toptracer, and TrackMan range technology.

Operational updates include a shift to dedicated supervisors, a streamlined onboarding process, and improved training timelines to increase efficiency. The 2026 tournament schedule will include an additional super senior event. League play remains strong, with three in-house leagues and nine guest leagues, while outings represent approximately 11% of green fee revenue and 6% of total rounds played. Shotgun starts will now generally require groups of 60 players up from 40. Junior and adult programming will continue to be offered.

Campbell identified weather as the most significant ongoing operational challenge. He concluded his presentation by sharing a golf etiquette video that will be played on a loop at the first tee and included in golf email confirmations to help set expectations and reinforce course etiquette.

F. OLD BUSINESS - None

G. NEW BUSINESS - None

H. NEXT MEETING – May 29, 2026

I. ADJOURNMENT

Commissioner Carter motioned and Commissioner Coconate seconded to adjourn the meeting. The meeting was adjourned at 8:32 a.m.

Submitted by Elisa Pollina, Recording Secretary

Reviewed by Noel Allen, Staff Liaison

VILLAGE LINKS / RESERVE 22
MONTHLY CASH INCREASE/DECREASE HISTORY (000)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2016	(114)	(20)	41	(109)	206	296	186	237	160	36	(76)	(671)
2017	(114)	42	(218)	(57)	(11)	223	328	291	72	(69)	(151)	(681)
2018	(113)	(50)	(157)	(56)	216	153	291	92	165	(102)	(160)	(716)
2019	(144)	(53)	(138)	(136)	99	304	319	171	146	(64)	(148)	(680)
2020	(173)	(21)	(43)	(225)	69	516	237	500	214	(23)	(21)	(843)
2021	(135)	(26)	96	172	371	412	220	431	272	127	(137)	(852)
2022	(173)	19	(130)	(48)	40	289	111	474	228	105	(115)	(611)
2023	(181)	(45)	(196)	53	503	177	449	426	264	73	(231)	(492)
2024	(269)	(144)	(31)	(215)	133	145	584	301	(80)	204	(436)	(401)
2025	(296)	(110)	(138)	(81)	31	323	386	461	288	(137)	18	(487)
2026	(716)	(31)	(162)	113								
Avg	(221)	(40)	(98)	(54)	166	284	311	338	173	15	(146)	(643)
Best	(113)	42	96	172	503	516	584	500	288	204	18	(401)
Worst	(716)	(144)	(218)	(225)	(11)	145	111	92	(80)	(137)	(436)	(852)

NEXT 12 MONTH CASH BALANCE SCENARIOS

	2026 May	2026 Jun	2026 Jul	2026 Aug	2026 Sep	2026 Oct	2026 Nov	2026 Dec	2027 Jan	2027 Feb	2027 Mar	2027 Apr
Avg	2,082	2,365	2,676	3,015	3,188	3,203	3,057	2,413	2,193	2,153	2,055	2,001
Best	2,419	2,935	3,519	4,019	4,307	4,511	4,529	4,128	4,015	4,057	4,153	4,325
Worst	1,905	2,050	2,161	2,253	2,173	2,036	1,600	748	32	(112)	(330)	(556)

April 2026 Cash On Hand 1,916

Month-End Cash on Hand (\$1,000's)

	'95	'96	'97	'98	'99	'00	'01	'02	'03	'04	'05	'06	'07	'08	'09	'10	'11	'12	'13	'14	'15	'16	'17	'18	'19	'20	'21	'22	'23	'24	'25	'26
JAN	1457	944	1029	1498	2098	2653	2977	3111	6970	2173	1616	1622	1719	2282	2302	2129	2126	2181	6269	1521	1104	1356	1529	1182	713	359	584	1497	1678	2391	2156	1996
FEB	1448	919	1090	1608	2122	2710	3031	3170	6830	2210	1603	1646	1743	2294	2318	2096	2126	2182	6233	1251	1041	1336	1571	1132	660	338	559	1516	1634	2247	2047	1964
MAR	1361	817	1094	1574	2097	2740	3049	3146	6772	2112	1591	1612	1741	2234	2268	2108	2086	2203	5306	1174	1050	1377	1353	975	522	295	655	1387	1438	2216	1909	1803
APR	1311	739	965	1549	2000	2761	2890	3108	6489	1928	1504	1623	1786	2271	2228	2168	1989	2273	4828	1224	1117	1268	1295	919	386	70	827	1339	1491	2001	1828	1916
MAY	1270	981	1075	1672	2255	2737	3075	3103	5773	1874	1644	1733	1955	2374	2365	2305	2094	2383	4653	1354	1197	1474	1284	1135	485	139	1198	1378	1994	2134	1858	
JUNE	1007	1204	1300	1945	2348	2754	3054	3213	5510	1819	1828	1863	2156	2478	2352	2419	2271	2595	3405	1384	1351	1770	1507	1288	788	655	1610	1667	2171	2279	2182	
JULY	1423	1299	1581	2158	2604	3055	3322	3433	4820	2079	2001	2109	2456	2771	2383	2523	2412	2803	3347	1690	1706	1957	1834	1579	1107	891	1830	1778	2620	2864	2568	
AUG	1549	1446	1763	2345	2798	3238	3462	3553	4019	2270	2154	2308	2541	2962	2586	2744	2627	2969	2589	1867	2059	2194	2125	1671	1278	1392	2260	2252	3046	3165	3029	
SEPT	1503	1438	1886	2436	2971	3369	3573	3663	3895	2386	2185	2345	2759	3096	2771	2896	2740	3035	2801	2005	2297	2354	2197	1835	1424	1605	2532	2481	3310	3085	3317	
OCT	1427	1265	1904	2488	3025	3390	3532	3553	2845	2274	2222	2321	2809	3038	2681	2864	2760	3004	2456	2015	2200	2390	2127	1734	1360	1582	2659	2585	3383	3289	3179	
NOV	1300	1142	1760	2354	2897	3247	3330	3347	2580	2102	2110	2207	2720	2928	2601	2593	2686	7865	2259	1867	2158	2314	1976	1573	1212	1562	2522	2471	3152	2853	3198	
DEC	999	1092	1644	2205	2751	3058	3226	2874	2333	1713	1716	1832	2360	2413	2202	2216	2284	6768	1633	1204	1470	1643	1295	858	532	719	1670	1859	2661	2452	2711	
AVG	1338	1107	1424	1986	2497	2976	3210	3273	4903	2078	1848	1935	2229	2595	2421	2422	2350	3355	3815	1546	1563	1786	1674	1323	873	800	1575	1851	2382	2581	2498	1920
Low Point	999	739	965	1498	2000	2653	2890	2874	2333	1713	1504	1612	1719	2234	2202	2096	1989	2181	1633	1174	1041	1268	1284	858	386	70	559	1339	1438	2001	1828	1803

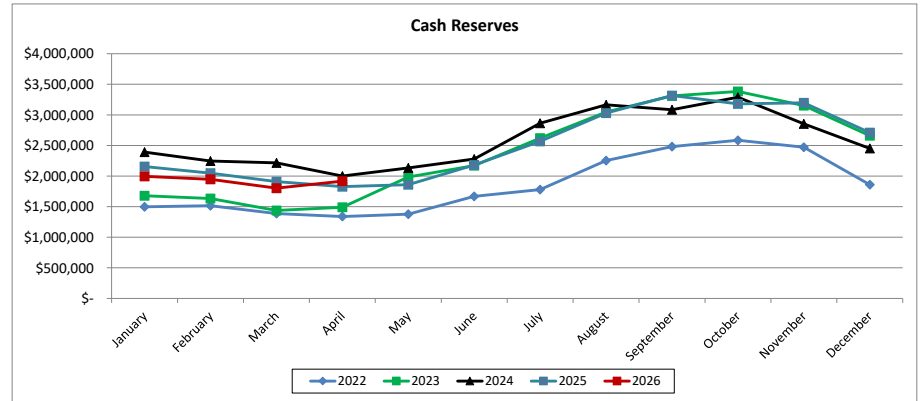
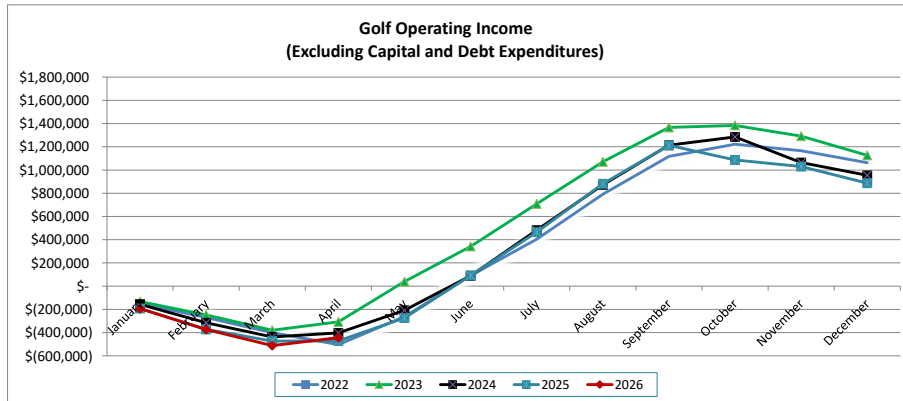
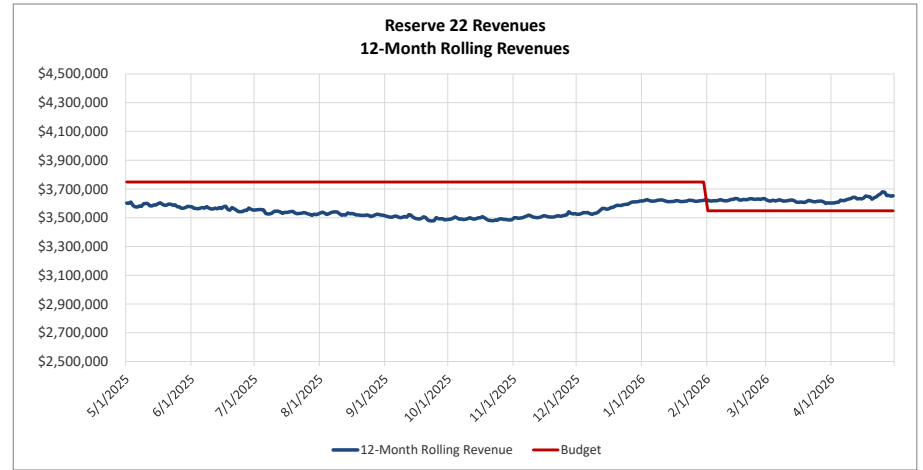
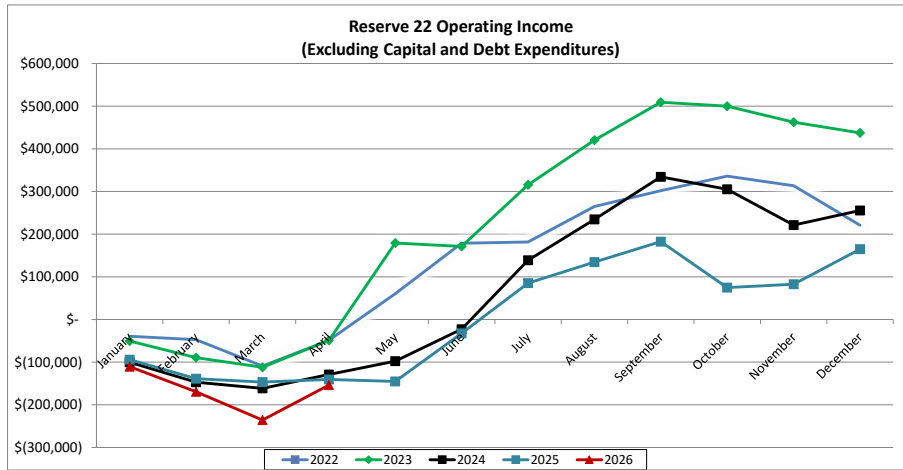
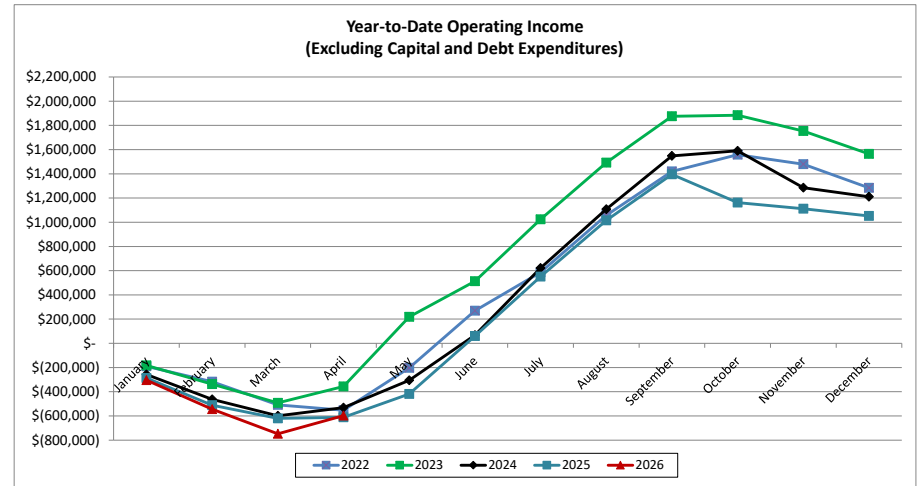
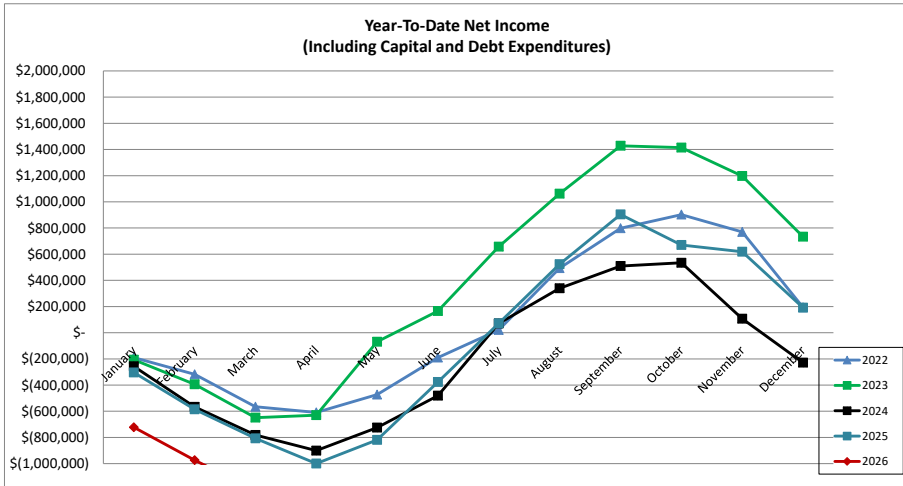
MONTH +/- is the monthly increase/decrease to cash

MONTH +/-	'95	'96	'97	'98	'99	'00	'01	'02	'03	'04	'05	'06	'07	'08	'09	'10	'11	'12	'13	'14	'15	'16	'17	'18	'19	'20	'21	'22	'23	'24	'25	'26	
JAN	-211	-55	-63	-146	-106	-98	-81	-115	4096	-159	-98	-94	-113	-78	-111	-73	-76	-103	-499	-112	-100	-114	-114	-113	-144	-173	-135	-173	-181	-269	-296	-716	
FEB	-9	-25	61	110	24	58	55	59	-140	36	-13	23	24	12	16	-34	0	1	-35	-270	-63	-20	42	-50	-53	-21	-26	19	-45	-144	-110	-31	
MAR	-87	-102	5	-33	-25	30	17	-24	-58	-98	-11	-34	-3	-60	-50	13	-40	21	-927	-77	9	41	-218	-157	-138	-43	96	-130	-196	-31	-138	-162	
APR	-50	-78	-129	-26	-97	21	-159	-38	-282	-183	-88	11	45	37	-40	60	-97	70	-478	50	67	-109	-57	-56	-136	-225	172	-48	53	-215	-81	113	
MAY	-41	242	110	123	255	-24	185	-5	-717	-54	140	110	169	103	137	137	105	110	-175	130	80	206	-11	216	99	69	371	40	503	133	31		
JUNE	-263	223	225	273	93	17	-21	110	-263	-56	185	130	201	104	-13	114	177	212	-1248	30	153	296	223	153	304	516	412	289	177	145	323		
JULY	416	95	281	213	256	301	268	220	-690	261	173	246	300	293	31	104	141	208	-58	306	356	186	328	291	319	237	220	111	449	584	386		
AUG	126	147	182	187	194	183	140	120	-801	191	153	199	85	191	203	221	214	166	-758	177	352	237	291	92	171	500	431	474	426	301	461		
SEPT	-46	-8	123	91	174	131	111	110	-124	116	30	37	218	134	185	152	113	66	212	138	239	160	72	165	146	214	272	228	264	-80	288		
OCT	-76	-173	18	52	53	21	-42	-110	-1050	-113	37	-24	49	-58	-90	-32	20	-30	-345	10	-97	36	-69	-102	-64	-23	127	105	73	204	-137		
NOV	-127	-123	-144	-135	-127	-143	-201	-207	-265	-172	-113	-114	-88	-111	-80	-272	-73	4861	-198	-148	-42	-76	-151	-160	-148	-21	-137	-115	-231	-436	18		
DEC	-301	-50	-116	-149	-147	-189	-104	-473	-247	-389	-393	-375	-360	-514	-399	-377	-402	-1098	-626	-663	-689	-671	-681	-716	-680	-843	-852	-611	-492	-401	-487		
WINTER=Dec-Jan-Feb																																	
WINTER	-521	-130	-118	-186	-229	-230	-131	-528	3709	-512	-504	-445	-449	-580	-494	-483	-477	-1200	-1160	-1044	-851	-805	-753	-879	-877	-1,037	-1,012	-765	-717	-815	-892	-747	
WINTER	-521	-130	-118	-186	-229	-230	-131	-528	3709	-512	-504	-445	-449	-580	-494	-483	-477	-1200	-1160	-1044	-851	-805	-753	-879	-877	-1,037	-1,012	-765	-717	-815	-892	-747	
SPRING	-178	62	-15	64	133	27	44	-67	-1057	-335	41	87	212	80	47	210	-33	201	-1580	103	156	138	-287	3	-176	-199	639	-138	360	-113	-188	-48	
SPRING	-178	62	-15	64	133	27	44	-67	-1057	-335	41	87	212	80	47	210	-33	201	-1580	103	156	138	-287	3	-176	-199	639	-138	360	-113	-188	-48	
SUMMER	279	465	688	673	542	501	387	450	-1754	396	511	575	586	588	221	439	533	586	-2064	513	861	720	841	535	793	1,253	1,063	874	1,052	1,031	1171	0	
SUMMER	279	465	688	673	542	501	387	450	-1754	396	511	575	586	588	221	439	533	586	-2064	513	861	720	841	535	793	1,253	1,063	874	1,052	1,031	1171	0	
FALL	-249	-304	-3	9	100	9	-132	-206	-1440	-168	-45	-101	179	-35	15	-151	60	4896	-330	0	100	120	-149	-97	-66	170	262	218	106	-312	169	0	
FALL	-249	-304	-3	9	100	9	-132	-206	-1440	-168	-45	-101	179	-35	15	-151	60	4896	-330	0	100	120	-149	-97	-66	170	262	218	106	-312	169	0	

YTD +/- is the YTD increase/decrease to cash

YTD +/-	'95	'96	'97	'98	'99	'00	'01	'02	'03	'04	'05	'06	'07	'08	'09	'10	'11	'12	'13	'14	'15	'16	'17	'18	'19	'20	'21	'22	'23	'24	'25	'26
JAN	-211	-55	-63	-146	-106	-98	-81	-115	4096	-159	-98	-94	-113	-78	-111	-73	-76	-103	-499	-112	-100	-114	-114	-113	-144	-173	-135	-173	-181	-269	-296	-716
FEB	-220	-80	-2	-37	-83	-41	-27	-56	3956	-123	-111	-70	-89	-66	-95	-106	-75	-102	-535	-382	-163	-134	-72	-163	-197	-194	-160	-154	-226	-414	-405	-747
MAR	-308	-182	2	-70	-108	-11	-9	-80	3898	-221	-122	-104	-91	-126	-145	-93	-116	-81	-1462	-459	-154	-93	-290	-320	-335	-237	-64	-283	-422	-445	-543	-908
APR	-357	-260	-127	-96	-205	10	-168	-118	3616	-404	-210	-93	-46	-89	-185	-34	-213	-11	-1939	-409	-87	-202	-348	-376	-471	-463	108	-331	-368	-660	-624	-795
MAY	-398	-18	-17	28	51	-14	17	-123	2899	-458	-70	17	123	14	-48	103	-108	98	-2115	-279	-7	4	-359	-160	-373	-393	479	-292	135	-526	-593	
JUNE	-661	205	208	301	143	3	-4	-14	2636	-514	115	147	324	118	-61	217	69	311	-3362	-249	147	301	-136	-7	-69	122	891	-3	311	-381	-270	
JULY	-245	300	489	513	399	304	264	207	1946	-253	288	393	624	411	-30	321	211	518	-3420	57	502	487	191	283	250	359	1111	108	760	203	116	
AUG	-119	447	671	700	593	487	404	327	1145</																							

Village Links / Reserve 22
 Dashboard Financial Reports
 As of April 30, 2026





RESERVE
22
TWENTY-TWO

VILLAGE LINKS / RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2026

ORG	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE			
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF
REVENUES:										
5500	Village Links Revenues	\$ 4,808,500	382,970	\$ 359,857	\$ 23,112	6%	614,905	\$ 539,098	\$ 75,806	14%
5520	Reserve 22 Revenues	3,548,200	277,661	217,451	\$ 60,209	28%	672,440	627,014	\$ 45,426	7%
Total Revenues		\$ 8,356,700	\$ 660,630	\$ 577,309	\$ 83,322	14%	1,287,344	\$ 1,166,112	\$ 121,233	10%
EXPENDITURES:										
55700	Administration	\$ 757,501	60,198	\$ 64,406	\$ (4,208)	-7%	253,164	\$ 280,725	\$ (27,561)	-10%
55710	Golf Course Maintenance	1,489,493	129,634	185,326	\$ (55,692)	-30%	380,397	383,060	\$ (2,663)	-1%
55720	Golf Services	1,135,780	78,806	65,012	\$ 13,795	21%	256,310	198,773	\$ 57,537	29%
55730	Reserve 22	3,417,048	195,785	211,270	\$ (15,486)	-7%	826,232	767,513	\$ 58,720	8%
55740	Stormwater Management	51,962	1,680	1,368	\$ 313	23%	6,095	5,350	\$ 745	14%
55750	Pro Shop Merchandise	185,272	9,915	10,110	\$ (195)	-2%	25,403	31,037	\$ (5,634)	-18%
55780	Motorized Carts	67,596	1,798	1,256	\$ 541	43%	2,706	1,370	\$ 1,336	98%
557X5	Mechanical Maintenance	411,169	32,826	30,203	\$ 2,623	9%	134,724	109,915	\$ 24,810	23%
Total Operating Expenses		\$ 7,515,821	510,642	\$ 568,950	\$ (58,308)	-10%	1,885,031	\$ 1,777,741	\$ 107,290	6%
Operating Income (Loss)		\$ 840,879	\$ 149,988	\$ 8,358	\$ 141,630	1694%	(597,686)	(611,629)	\$ 13,943	-2%
Debt Service		303,900	-	-	-	0%	-	-	-	0%
Capital Expenditures		484,686	-	201,102	(201,102)	-100%	457,800	387,942	69,859	18%
CHANGE IN NET POSITION		\$ 52,293	\$ 149,988	\$ (192,744)	\$ 342,732	-178%	\$ (1,055,487)	\$ (999,571)	\$ (55,916)	6%

KEY METRICS

	Goal							
Personnel Expenses as % of Sales	51%	43%	45%	-1%	79%	82%	-2%	
Cash Balance (End of Month, in \$000's)	\$ 1,878	\$ 1,916	\$ 1,828	\$ 88				



RESERVE
22
TWENTY-TWO

VILLAGE LINKS
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
GOLF
(Including Administration, Grounds, & Mechanical Maintenance)
As of April 30, 2026

ORG/ OBJECT	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE						
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF			
5500	VILLAGE LINKS REVENUES:												
440550	Green Fees	\$ 3,050,000	\$ 249,641	\$ 207,854	\$ 41,787	20%	\$ 355,664	\$ 271,249	\$ 84,415	31%			
440554	Pro Shop - Sales	200,000	15,901	15,533	368	2%	29,817	28,475	1,342	5%			
440555	Motor Carts	750,000	44,411	36,984	7,427	20%	59,791	47,504	12,288	26%			
440556	Driving Range	575,000	52,817	48,603	4,214	9%	84,615	70,849	13,766	19%			
440557	Resident Cards	35,000	5,130	5,590	(460)	-8%	23,615	22,040	1,575	7%			
460100	Investment Income	80,000	3,399	4,924	(1,525)	-31%	22,182	28,484	(6,302)	-22%			
489000	Miscellaneous Revenue	118,500	11,649	40,457	(28,807)	-71%	39,208	70,552	(31,344)	-44%			
489100	Miscellaneous - Over/Short	-	20	(88)	108	-123%	12	(54)	66	-123%			
	Total Revenues	\$ 4,808,500	382,970	\$ 359,857	\$ 23,112	6%	614,905	\$ 539,098	\$ 75,806	14%			
	COST OF GOODS SOLD:												
520945	Cost of Goods Sold - Pro Shop	\$ 150,000	\$ 7,743	\$ 7,881	\$ (138)	-2%	\$ 16,750	\$ 22,302	\$ (5,552)	-25%			
	Total Cost of Goods Sold	\$ 150,000	\$ 7,743	\$ 7,881	\$ (138)	-2%	\$ 16,750	\$ 22,302	\$ (5,552)	-25%			
	Gross Profit	\$ 4,658,500	\$ 375,227	\$ 351,976	\$ 23,251	7%	\$ 598,155	\$ 516,797	\$ 81,358	16%			
	OTHER OPERATING EXPENSES:												
510100	Salaries - Pensionable	\$ 1,414,815	\$ 109,198	\$ 94,402	\$ 14,796	16%	\$ 392,250	\$ 373,014	\$ 19,236	5%			
510120	Salaries - Non-Pensionable	463,410	12,066	16,203	(4,137)	-26%	20,482	19,763	719	4%			
510200	Salaries - Overtime	30,250	929	1,372	(443)	-32%	929	1,852	(923)	-50%			
510400	FICA Taxes	145,999	9,142	8,378	764	9%	30,941	29,513	1,427	5%			
510500	IMRF	80,234	6,036	4,862	1,174	24%	21,476	18,984	2,492	13%			
590600	Health Insurance	165,600	11,552	9,777	1,776	18%	46,210	41,698	4,512	11%			
52XXXX	Contractual Services	1,125,865	85,318	91,370	(6,051)	-7%	325,523	342,815	(17,292)	-5%			
53XXXX	Commodities	522,600	72,872	123,435	(50,563)	-41%	204,237	160,286	43,951	27%			
	Total Operating Expenses	\$ 3,948,773	\$ 307,115	\$ 349,799	\$ (42,684)	-12%	\$ 1,042,049	\$ 987,927	\$ 54,122	5%			
	Operating Income (Loss)	\$ 709,727	\$ 68,112	\$ 2,177	\$ 65,935	3029%	\$ (443,894)	\$ (471,130)	\$ 27,236	-6%			
	Operating Income (Loss) Percentage	15%	18%	1%				-87%					

KEY METRICS

	Goal	2026	2025	2024	2023
Rounds Played	85,000	7,132	6,176	956	11,154
Revenue Per Round	\$ 56.57	\$ 53.70	\$ 58.27	\$ (4.57)	\$ 55.13
Resident Cards Sold	N/A	276	300	(24)	2,133
Cost of Goods Sold % - Pro Shop	75%	49%	51%	-2%	56%
Personnel Expenses as % of Sales	48%	39%	38%	1%	83%



RESERVE
22
TWENTY-TWO

VILLAGE LINKS
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
GOLF
(Including Administration, Grounds, & Mechanical Maintenance)
As of April 30, 2026

ORG/ OBJECT	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE			
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF
<u>MISCELLANEOUS REVENUE</u>										
<i>Miscellaneous Revenue includes the following items that don't fit into any of the major revenue categories:</i>										
	Adult & Junior Golf Lessons	65,000	\$ 6,810	\$ 4,943	\$ 1,867	\$ 27,655	\$ 27,188	\$ 467		
	Hand Cart Rentals	30,000	\$ 3,313	\$ 3,406	(93)	6,068	4,987	1,081		
	Equipment Sold at Auction	-	\$ -	\$ 31,406	(31,406)	-	31,406	(31,406)		
	Golf Club Rentals	10,000	\$ -	\$ 430	(430)	-	510	(510)		
	Locker Rentals	4,500	\$ -	\$ -	-	3,000	2,600	400		
	Illinois Sales Tax (1.75%)	4,500	\$ 239	\$ 248	(9)	1,004	875	129		
	Glen Ellyn Food & Beverage Tax (1%)	500	\$ 22	\$ 24	(2)	110	94	15		
	Handicaps	-	\$ -	\$ -	-	-	-	-		
	Tree Donation	-	\$ -	\$ -	-	-	1,000	(1,000)		
	Misc. Outings	2,000	\$ -	\$ -	-	107	-	107		
	Miscellaneous	2,000	\$ 1,266	\$ -	1,266	1,266	1,892	(626)		
	Total	\$ 118,500	\$ 11,649	\$ 40,457	\$ (28,807)	\$ 39,208	\$ 70,552	\$ (31,344)		



RESERVE
-22
TWENTY-TWO

RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2026

ORG/ OBJECT	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE					
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF		
5520	RESERVE 22 REVENUES:											
441100	Food	\$ 2,000,000	\$ 158,283	\$ 133,179	\$ 25,103	19%	\$ 414,534	\$ 398,111	\$ 16,422	4%		
441101	Liquor	480,000	32,683	22,246	10,437	47%	75,240	56,473	18,767	33%		
441102	Beer	530,000	40,766	30,555	10,212	33%	78,709	65,132	13,577	21%		
441103	Wine	232,000	16,038	14,926	1,111	7%	45,636	50,182	(4,546)	-9%		
441104	NA Beverages	113,000	6,895	5,860	1,035	18%	16,482	12,307	4,175	34%		
441106	Room Charges	2,700	-	-	-	0%	-	1,310	(1,310)	-100%		
441107	Service Charges	190,000	13,918	10,482	3,436	33%	32,690	42,847	(10,157)	-24%		
489000	Miscellaneous Revenue	500	9,078	203	8,875	4367%	9,148	651	8,498	1306%		
	Total Revenues	\$ 3,548,200	\$ 277,661	\$ 217,451	\$ 60,209	28%	\$ 672,440	\$ 627,014	\$ 45,426	7%		
55730	COST OF GOODS SOLD:											
530400	Cost of Goods Sold - Beer	\$ 137,800	\$ 2,299	\$ 7,421	\$ (5,121)	-69%	\$ 19,059	\$ 18,419	\$ 641	3%		
530401	Cost of Goods Sold - Wine	71,920	2,977	2,378	599	25%	11,891	12,483	(591)	-5%		
530402	Cost of Goods Sold - Liquor	100,800	(4,907)	3,603	(8,511)	-236%	6,516	13,783	(7,267)	-53%		
530405	Cost of Goods Sold - NA Beverages	58,760	1,698	2,689	(991)	-37%	10,280	6,454	3,827	59%		
530420	Cost of Goods Sold - Food	640,000	32,275	35,603	(3,328)	-9%	136,054	119,903	16,151	13%		
	Total Cost of Goods Sold	\$ 1,009,280	\$ 34,342	\$ 51,693	\$ (17,351)	-34%	\$ 183,802	\$ 171,042	\$ 12,760	7%		
	Gross Profit	\$ 2,538,920	\$ 243,319	\$ 165,758	\$ 77,560	47%	\$ 488,638	\$ 455,972	\$ 32,666	7%		
	Gross Profit Percentage	72%	88%	76%			73%	73%				
55730	OTHER OPERATING EXPENSES:											
510100	Salaries - Pensionable	\$ 969,200	\$ 74,463	\$ 63,631	\$ 10,832	17%	\$ 290,286	\$ 259,611	\$ 30,675	12%		
510120	Salaries - Non-Pensionable	696,850	37,537	38,313	(776)	-2%	129,181	130,161	(981)	-1%		
510200	Salaries - Overtime	5,000	401	17	383	2240%	840	164	675	411%		
510399	Tips Paid Through Payroll	-	(6,144)	(3,843)	(2,301)	60%	3,951	775	3,176	410%		
510400	FICA Taxes	162,092	10,009	9,020	989	11%	37,859	34,491	3,368	10%		
510500	IMRF	54,760	4,666	3,783	883	23%	18,285	15,337	2,948	19%		
590600	Health Insurance	102,600	9,160	7,162	1,998	28%	34,085	28,649	5,436	19%		
52XXXX	Contractual Services	222,266	12,974	20,251	(7,277)	-36%	75,320	72,933	2,387	3%		
53XXXX	Commodities	195,000	18,376	21,242	(2,866)	-13%	52,623	54,349	(1,726)	-3%		
	Total Operating Expenses	\$ 2,407,768	\$ 161,443	\$ 159,577	\$ 1,865	1%	\$ 642,430	\$ 596,471	\$ 45,959	8%		
	Operating Income (Loss)	\$ 131,152	\$ 81,876	\$ 6,181	\$ 75,695	1225%	\$ (153,792)	\$ (140,499)	\$ (13,293)	9%		
	Operating Income (Loss) Percentage	4%	29%	3%			-23%	-22%				



RESERVE
—22
TWENTY-TWO

RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2026

ORG/ OBJECT	DESCRIPTION	2026 BUDGET	MONTH				YEAR-TO-DATE				
			2026	2025	DIFF	% DIFF	2026	2025	DIFF	% DIFF	
KEY METRICS											
			<u>Goal</u>								
<i>Revenue Source:</i>											
	Restaurant & Bar	N/A	\$ 170,658	\$ 144,590	\$ 26,068	18%	\$ 453,615	\$ 369,698	\$ 83,917	23%	
	Banquets	N/A	73,324	53,000	20,324	38%	174,914	230,077	(55,163)	-24%	
	Other	N/A	24,925	19,862	5,063	25%	35,157	27,238	7,918	29%	
	Total	\$ 3,548,200	\$ 268,906	\$ 217,451	\$ 51,455	24%	\$ 663,686	\$ 627,014	\$ 36,672	6%	
	Reserve 22 Revenues (Last 12 Months)	\$ 3,548,200					\$ 3,662,001	\$ 3,600,813	\$ 61,189	2%	
	Reserve 22 Expenses (Last 12 Months)	\$ 3,417,048					\$ 3,510,571	\$ 3,356,722	\$ 153,849	5%	
	# Guest Checks (Restaurant/Bar)	N/A	3,712	3,182	530		9,774	8,037	1,737		
	Revenue Per Guest Check	N/A	\$ 45.97	\$ 45.44	\$ 0.53		\$ 46.41	\$ 46.00	\$ 0.41		
	# Guests (Restaurant/Bar)	N/A	5,706	4,778	928		14,727	12,328	2,399		
	Average Guest Spend	N/A	\$ 29.91	\$ 30.26	\$ (0.35)		\$ 30.80	\$ 29.99	\$ 0.81		
	Cost of Goods Sold %	28%	12%	24%	-11%		27%	27%	0%		
	<i>Cost of Goods Sold % (By Category):</i>										
	Cost of Goods Sold - Beer	26%	6%	24%	-19%		24%	28%	-4%		
	Cost of Goods Sold - Wine	31%	19%	16%	3%		26%	25%	1%		
	Cost of Goods Sold - Liquor	21%	-15%	16%	-31%		9%	24%	-16%		
	Cost of Goods Sold - NA Beverages	52%	25%	46%	-21%		62%	52%	10%		
	Cost of Goods Sold - Food	32%	20%	27%	-6%		33%	30%	3%		
	Personnel Expenses as % of Revenues	56%	49%	56%	-7%		76%	75%	1%		
	Prime Cost (Cost of Goods Sold + Personnel Expenses) as % of Revenues	85%	61%	80%	-18%		103%	102%	1%		



“Committed to Excellence since 1967”

Manager’s Report for April 2026

Submitted by Noel Allen, General Manager

April 2026 was unusually warm and wet. Looking at observations from O’Hare, the average temperature was 53.8°F (4.1°F above normal) and precipitation was 7.19” (3.44” above normal). Locally we received 4.94” of rain which is 1.19” above normal. Temperatures were 7th warmest on record and O’Hare was 7th wettest on record. We experienced 8 frost delays, and carts were available 22 days (73% availability) on the 18-Hole Course and 20 days (67% availability) on the 9-Hole Course.

High Temperatures In April																				
	2026	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007
90° days																				
80° days	3	1	3	3	1	3				1	2				1	1	4	2	1	2
70° days	9	6	8	6	2	5	3	5	1	11	6	3	3	2	3	4	8	3	8	4
60° days	6	9	7	7	6	6	10	9	9	4	4	13	12	10	12	4	12	6	5	7
50° days	9	7	5	9	13	12	8	10	3	11	8	9	10	6	10	14	5	11	11	8
40° days	2	7	6	3	8	4	7	6	7	3	8	2	4	11	4	6	1	6	5	3
30° days	1		1	2		1	2		10		2		1	1		1		2		6
Rain	4.94*	3.8*	3.5*	2.0*	5.6*	0.7*	3.6*	4.8*	2.1*	5.5*	2.7*	2.8*	3.1*	9.1*	1.9*	4.5*	2.5*	4.7*	2.9*	3.0*
Snow								9.0*	4.5*									2*		2*

GOLF

Rounds played were up 15% for the month, and are up 28% for the year.

Green Fee revenue was up 20% for the month, and is up 31% for the year.

Driving Range revenue was up 9% for the month, and is up 19% for the year.

Motor Car revenue was up 20% for the month, and is up 26% for the year.

Pro Shop sales were up 2% for the month, and are up 5% for the year.

Overall Golf revenues were up 17% for the month, and are up 24% for the year.

VILLAGE LINKS GOLF

Golf Revenue - APRIL										
	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Rounds	5,281	3,318	3,826	0	7,277	3,509	6,676	6,143	6,176	7,132
Green Fees	103,595	64,117	85,950	0	213,200	108,237	207,961	202,490	207,854	249,641
Driving Range	24,474	18,810	23,199	0	49,594	28,003	51,509	47,472	48,603	52,817
Pro Shop	17,400	14,175	11,454	1,397	18,467	11,275	20,964	13,807	15,533	15,901
Carts	32,360	18,528	21,984	0	51,278	11,396	47,037	34,556	36,984	44,411
Resident Cards	4,540	3,080	3,800	40	5,040	3,660	6,600	4,200	5,590	5,130
Miscellaneous	18,443	6,320	10,877	776	9,235	6,677	8,412	9,945	8,779	11,389
Total Revenue	200,812	125,030	157,263	2,213	346,668	169,246	346,200	312,470	323,343	379,289
Total Golf Revenues Highest in Last 10 Years										

The weather as measured by golf playable hours (GPH) this April was 10% better than in April 2025, and 16% better than a “normal” year. Year-to-date indicates we are actually still 6% worse than 2025 April YTD, but 7% better than a “normal” year. Golf course utilization for April is therefore up with rounds played up 15% and capacity rounds only up 10%. For the second consecutive month, all golf revenue categories exceeded budgeted monthly targets.

With April comes an inevitable increase in golf activity as improving weather, the beginning of our permanent tee time season, and the start of many of our scheduled golf leagues typically jump starts the golf season. Permanent time and league players are typically heartier than the recreational golfer and will often play in less-than-ideal weather.

April is a very challenging month for our staff and guests alike as frost often delays tee times as we wait for the frost to lift before play can begin. Also, any rain can potentially affect cart availability because the ground is already saturated and the moisture does not evaporate or move through the surface as quickly.

The golf staff attended the annual Swingin’ Set Spring Luncheon and provided an update to the league on all the changes in the golf operation and on the golf courses for the upcoming season. All members of both the 9- and 18-hole ladies golf league were invited to participate in three spring golf clinics to kick off the new year.

Golf staff and marketing worked together to produce a video for all our members and guests to watch and hear pertaining to golf course etiquette, which will assist the starters in managing the 1st tee at both courses.

Onboarding returning staff and hiring new teammates continued to be a priority and should wrap up by mid-May.

Early planning and discussions for our annual Have One On Us customer appreciation weekend began in April with registration beginning on May 21 for the event to be held June 5 & 6.

RESERVE 22

Reserve 22 - APRIL				Year to Date		
	2025	2026	+/-	2025	2026	+/-
Restaurant & Bar	144,793	170,658	17.9%	371,025	453,817	22.3%
Banquets	44,600	62,428	40.0%	197,550	149,423	-24.4%
Beverage Cart	3,570	3,770	5.6%	3,570	3,929	10.1%
Halfway House	11,019	15,085	36.9%	15,690	22,407	42.8%
Golf Express	5,069	6,070	19.7%	7,329	8,820	20.3%
Service Fee	8,400	10,895	29.7%	32,527	25,491	-21.6%
Total Reserve 22	217,451	268,906	23.7%	627,692	663,888	5.8%
Rest, Bar, Conc.	164,452	195,583	18.9%	397,614	488,974	23.0%

Reserve 22 rebounded nicely in April with top line sales of \$268,906 versus prior year of \$217,451, an increase of roughly 24%. The increase of roughly \$51,000 over prior year represented gains in all food and beverage categories.

The restaurant unveiled the first phase of the spring/summer menu transition, removing a handful of winter and lower preference food items, and adding a new chopped salad, baked artichoke rotelle pasta, and NOLA pork chops. We also brought back crab cakes for the season and added a large wedge salad. Happy hour offerings continue to be well received by our regular diners as well as returning golfers. Also, for the first major golf tournament of the year, we offered our “Patrons” a Master’s themed menu which included the infamous pimento sandwich, similar to what the “Patrons” of Augusta National are offered.

This year Easter fell in April and our annual buffet was another huge success, growing to over 410 guests, an increase of about 40 guests over last year. Staff elevated the food offerings this year as well, and guests raved about the expanded menu. Staff has already begun planning for the upcoming Mother’s Day brunch with an emphasis on monitoring product procurement to ensure we don’t run out of any items, or have a thoughtful backup in its place.

The outdoor patio was prepped early in the month beginning with power washing, a huge effort and undertaking by our grounds and maintenance team. With the favorable weather in April, we saw some minor activity on the patio during the month, and are ready to ramp up as the temperatures continue to climb.

Similar to the golf staff, onboarding returning staff and recruiting new teammates continued to be a priority to ensure we have appropriate coverage and minimize teammate fatigue.

Looking at our OpenTable feedback, our rolling 120 average holds strong at 4.55 overall score based on 74 reviews, however as we get farther away from holiday pop-up surveys, our overall count of surveys will shrink. For the month of April, we only received 6 reviews which is considerably lower in general and

will skew our 120-day average in the coming months. We will continue to coach the team to ask guests to leave feedback about their visit to ensure we are receptive and proactive.

Finally, banquet activity in April increased by an impressive 40%, ending a streak of three consecutive months below both YOY and target revenue comparisons. Looking ahead to May, we anticipate another strong month for banquets and expect continued progress in recovering from the softer Q1 results.

KEY METRICS

	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	0.0%	0.3%	2.3%	7.1%	14.0%	16.4%	17.1%	16.7%	13.5%	8.6%	3.6%	0.4%
Green Fee	0.0%	0.1%	1.8%	6.9%	14.0%	16.1%	16.5%	16.3%	14.8%	7.7%	3.0%	2.8%
Carts	0.0%	0.1%	1.3%	5.4%	13.2%	17.0%	17.2%	17.8%	15.3%	9.0%	3.5%	0.1%
Driving Range	0.0%	0.6%	3.7%	9.0%	14.8%	16.1%	17.6%	16.3%	12.7%	6.8%	2.2%	0.2%
Pro Shop	0.3%	1.0%	4.5%	7.5%	12.6%	16.4%	15.3%	15.0%	12.2%	10.3%	3.2%	1.7%
Food	2.0%	2.7%	4.3%	6.5%	12.3%	14.0%	12.6%	12.6%	12.0%	7.6%	5.3%	8.0%
Total	0.9%	1.7%	3.3%	6.8%	13.1%	15.2%	14.8%	14.6%	13.2%	7.7%	4.0%	4.6%
Targets												
	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	27	251	1,993	5,994	11,901	13,946	14,524	14,164	11,517	7,291	3,086	305
Green Fee	66	4,539	54,013	209,172	427,641	491,462	502,344	498,578	451,096	234,035	91,739	85,316
Carts	-5	849	9,849	40,327	98,897	127,725	128,704	133,504	115,040	67,773	26,391	946
Driving Range	286	3,541	21,345	51,934	84,836	92,738	100,944	93,472	72,951	38,881	12,778	1,294
Pro Shop	614	2,035	9,015	15,059	25,174	32,739	30,543	29,968	24,315	20,680	6,446	3,410
Food	72,666	96,604	152,982	232,367	434,896	497,164	447,725	445,566	427,132	267,993	187,991	285,114
Total	79,120	139,473	276,399	569,994	1,096,142	1,270,396	1,239,065	1,221,820	1,106,872	642,099	333,866	381,455
Actuals												
	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	68	476	3,478	7,132								
Green Fee	325	2,165	103,533	249,641								
Carts	0	0	15,380	44,411								
Driving Range	412	5,409	25,976	52,817								
Pro Shop	1,453	3,196	9,267	15,901								
Food	114,941	124,327	155,714	268,906								
Total	120,090	161,219	326,041	648,216								
+/- Targets Month												
	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	41	225	1,485	1,138	-11,901	-13,946	-14,524	-14,164	-11,517	-7,291	-3,086	-305
Green Fee	259	-2,374	49,520	40,469	-427,641	-491,462	-502,344	-498,578	-451,096	-234,035	-91,739	-85,316
Carts	5	-849	5,530	4,085	-98,897	-127,725	-128,704	-133,504	-115,040	-67,773	-26,391	-946
Driving Range	126	1,869	4,631	884	-84,836	-92,738	-100,944	-93,472	-72,951	-38,881	-12,778	-1,294
Pro Shop	838	1,161	252	842	-25,174	-32,739	-30,543	-29,968	-24,315	-20,680	-6,446	-3,410
Food	42,275	27,723	2,732	36,539	-434,896	-497,164	-447,725	-445,566	-427,132	-267,993	-187,991	-285,114
Total	40,970	21,745	49,642	78,222	-1,096,142	-1,270,396	-1,239,065	-1,221,820	-1,106,872	-642,099	-333,866	-381,455
+/- Targets YTD												
	January	February	March	April	May	June	July	August	September	October	November	December
Rounds	41	265	1,750	2,888	-9,013	-22,959	-37,483	-51,647	-63,163	-70,454	-73,541	-73,846
Green Fee	259	-2,115	47,405	87,874	-339,767	-831,230	-1,333,573	-1,832,151	-2,283,247	-2,517,282	-2,609,020	-2,694,336
Carts	5	-843	4,687	8,771	-90,126	-217,851	-346,555	-480,058	-595,099	-662,872	-689,263	-690,209
Driving Range	126	1,995	6,626	7,509	-77,327	-170,065	-271,009	-364,481	-437,431	-476,313	-489,091	-490,385
Pro Shop	838	2,000	2,252	3,093	-22,081	-54,820	-85,363	-115,332	-139,647	-160,326	-166,773	-170,183
Food	42,275	69,998	72,730	109,269	-325,627	-822,791	-1,270,516	-1,716,082	-2,143,214	-2,411,207	-2,599,198	-2,884,312
Total	40,970	62,716	112,358	190,580	-905,562	-2,175,958	-3,415,023	-4,636,842	-5,743,715	-6,385,814	-6,719,679	-7,101,135

Year to date comparisons to **targeted budget numbers** continue to improve with total revenues now exceeding total target revenues by over \$190K, compared to \$154K over target last year through April. All major facility revenue categories exceeded target revenue benchmarks again in April. As a reminder our total budgeted revenues were increased by \$217,150 for 2026, and these figures are not profits.

Breaking down some comparative metrics:

April 2026 GPH **up** 10% from April 2025 and **up** 16% from a "normal" year

April 2026 YTD GPH **down** 6% from April 2025 YTD and **up** 7% from a "normal" year

March 2026 Golf Datatech Chicagoland rounds played **up** 8.7%

March 2026 Village Links rounds played **up** 44% - *normally we are stronger than the Chicagoland metric*

YTD through March 2026 Golf Datatech Chicagoland rounds played **up** 16.3%

YTD through March 2026 Village Links rounds played **up** 58% - *normally we are stronger than the Chicagoland metric*

2026 YTD total revenue \$190,580 **over** YTD budget target (2025 April YTD total revenue was over YTD budget target by \$154,184. (**Note:** 2026 targets were increased by \$217,150)

Golf cars grounded 11 days in April 2026 and 9 days in April 2025

April 2026 R22 restaurant, bar and concessions sales **up** 18.9%

YTD 2026 R22 restaurant, bar and concessions sales **up** 23.0%

April 2026 R22 banquet sales **up** 40.0%

YTD 2026 R22 banquet sales **down** 24.4%

April 2026 R22 Total Revenues **up** 23.7%

YTD 2026 R22 Total Revenues **up** 5.8%

GOLF COURSE GROUNDS AND MAINTENANCE

The Grounds and Maintenance team remained extremely busy throughout April, managing daily golf course operations while also responding to several major storm events. Although bunker washout was minimal, the storms caused significant tree damage across the property, requiring extensive cleanup efforts.

Forestry mulching operations began late in the month and were completed over the course of seven days by our contractor. Pond edges were intentionally left for our staff to complete, as the contractor's equipment would have deposited debris into the ponds. A substantial amount of overgrowth was cleared throughout the property, with efforts focused on removing undesirable species while preserving all Oak, Hickory, Kentucky Coffee, and Eastern Red Bud trees regardless of size. Some larger undesirable trees still require removal, and additional cleanup work remains ongoing. These improvements will enhance course aesthetics by opening up views, while also promoting healthier tree growth and improved airflow that can contribute to stronger turf conditions.

Bunker edging remains ongoing and will continue throughout the season. In addition, significant drainage improvements have been underway on the fairway of Hole #2 on the 18-hole course, where more than 400 feet of drainage tile has already been installed. We plan to continue expanding drainage work on Hole #2 and address additional problem areas throughout the course as time and conditions allow.

The irrigation system has also been started up and is now fully charged with water. Final system purging and pressurization are still in progress before normal operating pressure is reached.

Grounds

1. Greens are slowly waking up but are playing beautifully
2. Ball washers are out
3. Mowing schedule beginning to become regular
4. Tee Divots filled
5. Front entrance drive sprayed for weeds
6. Greens sprayed for preventative summer diseases and *Poa annua* seedheads
7. Irrigation system started
8. Working with Pond Contractor to plan start of treatments for the year
9. Stump Holes growing in nicely and hand mowed twice now
10. Rough areas seeding begun, will be on going as weather allows
11. Holes 8-18 Bunkers edged

Mechanical and Building Maintenance

1. 16 pieces of equipment were repaired and/or serviced
2. TVs installed on Patio
3. Painted Bar High Top Wall in prep for new décor
4. Sink repairs in Kitchen



Forestry mulching behind the chipping green between 18 fairway.



Forestry mulching completed between hole 2 (18) and next to 3 (18) green.



One of several trees downed during a severe mid-day storm.



The contractor treating our ponds for algae and lily pads began working this month.



Beautiful weather during one of three clinics held for the Swingin Set Ladies Golf League.



Grounds & Maintenance installed TV's at both Starter Huts and Marketing worked with the Golf team to develop a video asking our members and guests to follow standard course etiquette.

VILLAGE LINKS GOLF DEMOGRAPHICS

Round Type	Count (2023 – 2025)	Percentage (vs Segment / vs Total)
Weekend	77,311	31%
<i>Regular</i>	70,782	92% / 28%
<i>Twilight</i>	6,529	8% / 3%
Weekday	144,185	57%
<i>Adult (22 – 61)</i>	51,921	36% / 21%
<i>Senior (62+)</i>	65,714	46% / 26%
<i>Junior (21-)</i>	9,053	6% / 4%
<i>Twilight (All ages)</i>	17,497	12% / 7%
Other	30,085	12%
<i>Outing</i>	15,113	50% / 6%
<i>Comp</i>	12,959	43% / 5%
<i>Miscellaneous</i>	2,013	7% / 1%
Total	251,581	

Player Gender	2019 Count	2019 Percent	2025 Count	2025 Percent
<i>Male</i>	6,523	90%	21,091	89%
<i>Female</i>	757	10%	2,671	11%
Total	7,280		23,762	

Getting reliable data on guest gender is difficult, as we generally will only collect it when selling memberships; around half to two-thirds of these customers did not have a gender assigned in our database. Therefore, this data is approximated using AI-aided guessing based on given names, so it should be taken as an impression rather than a hard fact. What is clearer is that we have gotten better about collecting guest names over the intervening period, as we went from around 7,000 names to nearly 24,000 names, a more than three-fold increase. All caveats aside, since COVID, participation by women golfers has increased approximately 10%, from 10% of all players to 11% of all players.

VILLAGE LINKS GOLF DEMOGRAPHICS

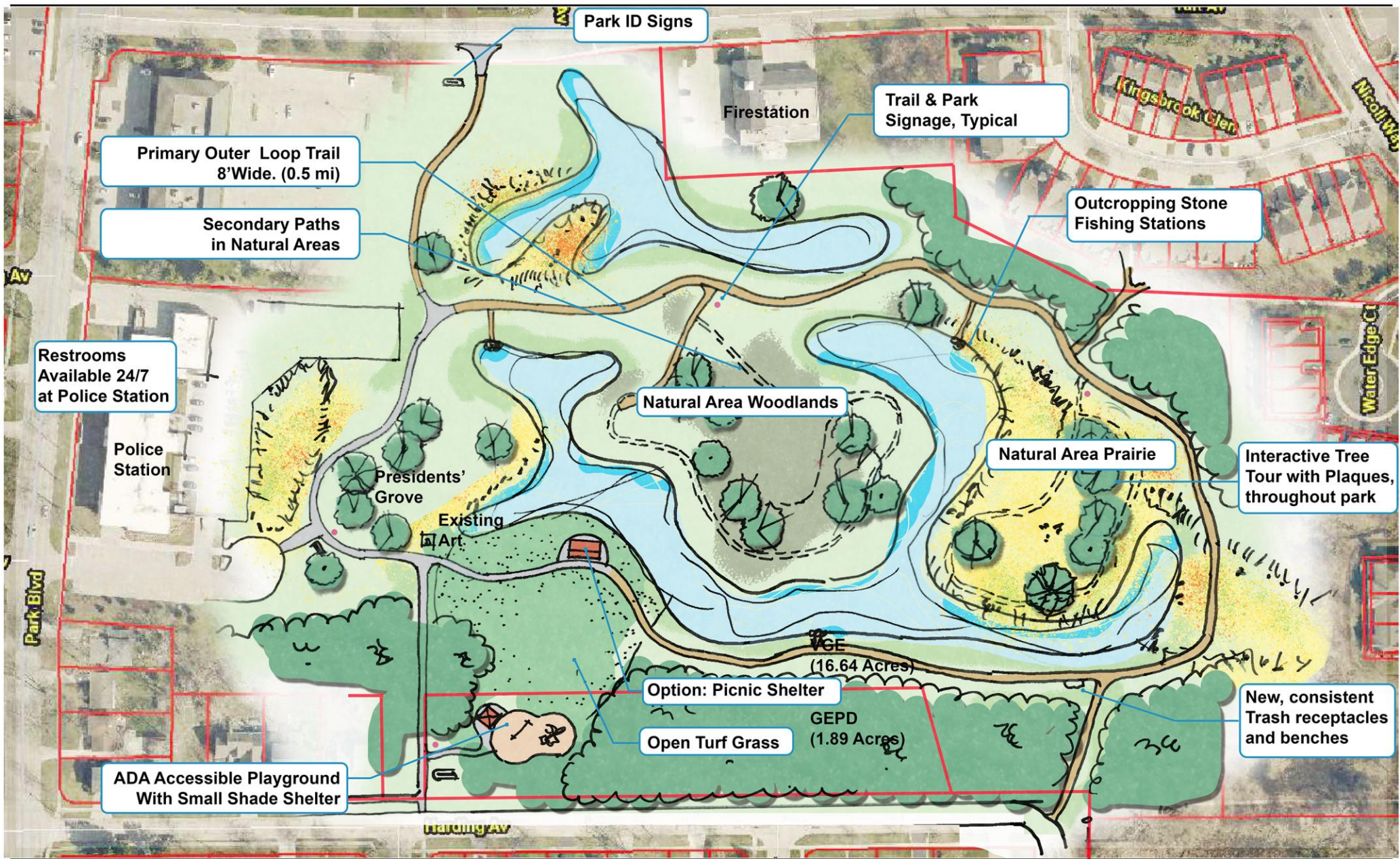
GF Mix	2025	2025%	2024	2024%	2023	2023%	2022	2022%	2021	2021%
Total Rounds	89,129	100%	90,184	100%	84,084	100%	77,235	100%	80,533	100%
18 Hole	44,678	50%	44,477	49%	41,276	49%	38,510	50%	40,352	50%
9 Hole	44,451	50%	45,707	51%	42,808	51%	38,725	50%	40,181	50%
Resident	22,218	25%	23,556	26%	21,459	26%	20,635	27%	24,637	31%
Non-Res	61,670	69%	61,749	68%	57,389	68%	52,541	68%	52,833	66%
Full Fee	41,622	67% / 47%	42,604	69% / 47%	40,001	70% / 48%	36,782	70% / 48%	36,957	70% / 46%
VIP	20,048	33% / 22%	19,145	31% / 21%	17,388	30% / 21%	15,759	30% / 20%	15,876	30% / 20%
Comp	5,241	6%	4,879	5%	5,236	6%	4,059	5%	3,063	4%
GF per Rnd	\$ 34.61		\$ 32.97		\$ 31.91		\$ 31.34		\$ 31.07	



GLEN ELLYN
PARK DISTRICT

Panfish Park Master Plan Updates

May 14, 2026

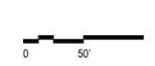


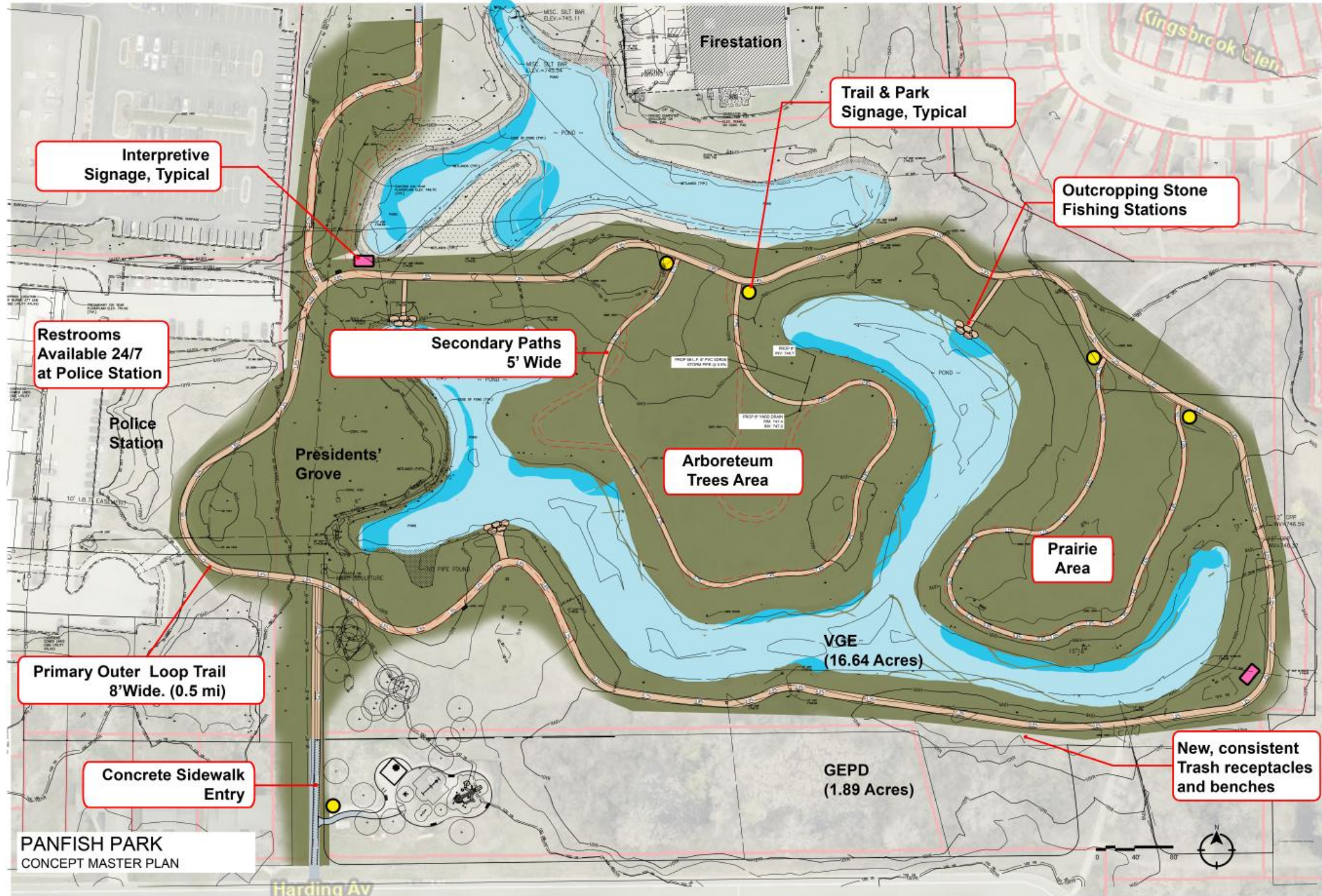
Disclaimer: These drawings are conceptual only and for the convenience of reference. Final plans will be based on public input, site constraints, permitting process and budget.

11.15.2024

Panfish Park

Master Plan Concept





Outcropping Fishing Stations



Interpretive Signs



Terrific Turtles!



Dino Divers

Turtles have been around longer than Glen Ellyn has been a town and even longer than North America has existed in its present form. In fact, turtles have been around since the time of the dinosaurs! Even individual turtles can be around for a long time. The oldest known turtle lived to be 188 years old. While turtles have survived a long time in nature, many species are struggling to coexist with humans. They are the most endangered family of animals. Illegal collection, habitat destruction, and water pollution have been their biggest threats.

At Panfish Park, you might see any one of four species of turtles. Red-eared sliders and painted turtles are the most abundant. Map turtles pop up every now and then. If you're paying close attention, you might even see the park's biggest turtle, the common snapping turtle.



Red-eared Slider (courtesy of Mesa Veterinary Hospital)



Common Snapping Turtle (courtesy of Nebraskaland Magazine)

Shell Game

People have long been fascinated by turtles because of their unique biology, especially their shells. It is a myth that turtles can exit their shells. The shell is actually part of its skeleton and contains 50 bones. An injury to a turtle's shell is similar to a person getting a spinal injury.

The turtles at Panfish Park are expert swimmers and can dive underwater for long periods of time. An average person can usually hold their breath for 30 - 90 seconds. During normal activity, turtles can hold their breath for 40 - 60 minutes. While sleeping, they can hold their breath for 4 - 7 hours! During winter, turtles enter a hibernation-like state called "brumation." Turtles do this underwater until spring warmth returns. While brumating, turtles absorb oxygen from the water primarily through their cloaca. That means during the winter turtles breathe out of their butt!



Painted Turtle (courtesy of Northern Michigan History)

Interpretive Signs



Wagner School



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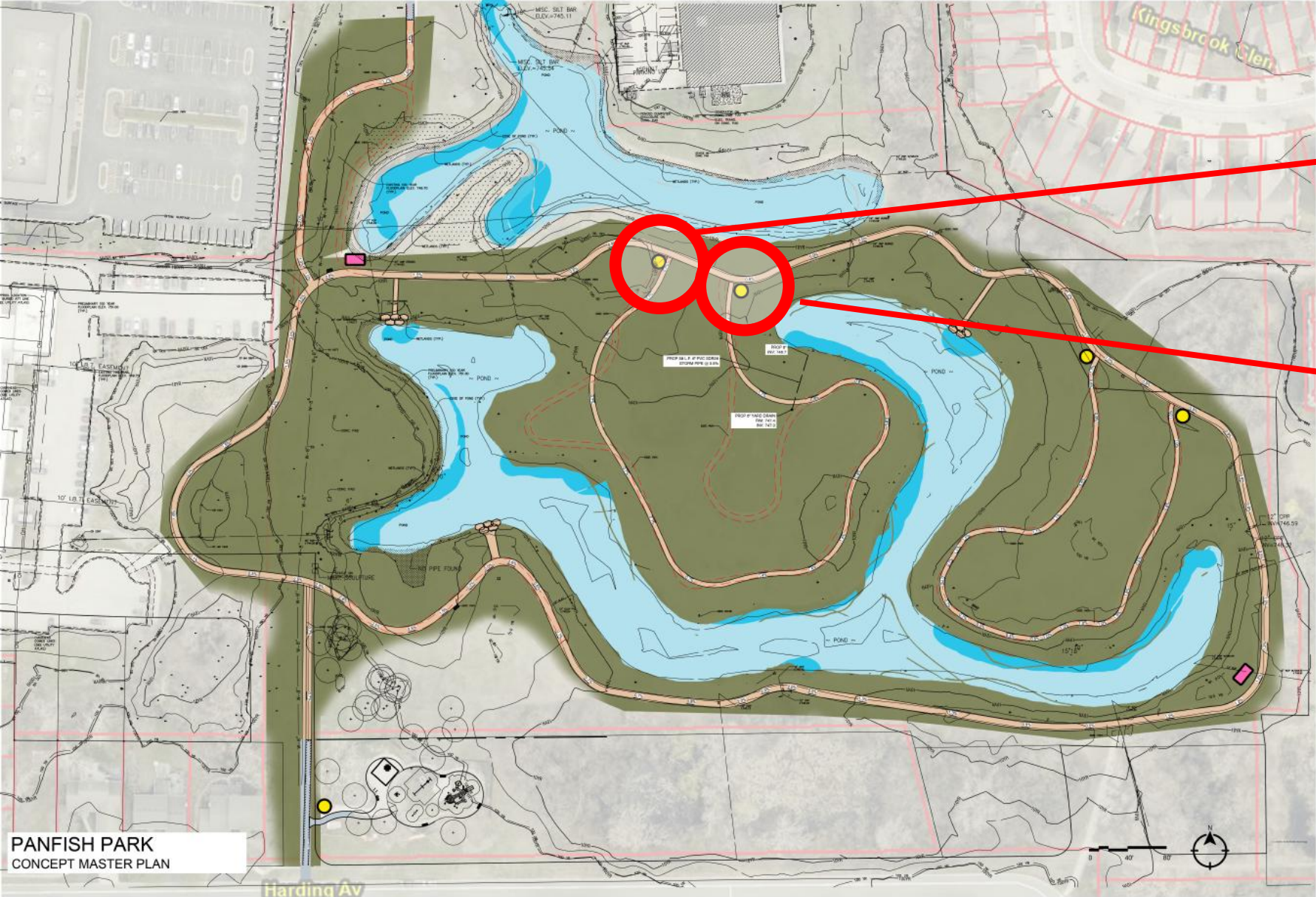
Wayfinding Signs



The signpost is a vertical wooden structure with a pointed top. It contains four distinct panels of information:

- Top Panel:** Features the Glen Ellyn Park District logo, the park name "Panfish Park", the address "65 S. Park Blvd", and the hours "Park Hours 6:00am-Dusk".
- Second Panel:** Lists "Key Rule" three times, followed by a QR code.
- Third Panel:** States "Bathrooms Available at Police Station" with a blue arrow pointing upwards.
- Bottom Panel:** (The arrow from the map points to this section).

Wayfinding Signs



PANFISH PARK
CONCEPT MASTER PLAN

The sign panel is a vertical wooden board with a dark brown finish and a pointed top. It contains four distinct sections:

- Top Section:** Features the Glen Ellyn Park District logo (a stylized tree) and the text "GLEN ELLYN PARK DISTRICT". Below this, it reads "Panfish Park" and "65 S. Park Blvd".
- Second Section:** Displays "Park Hours" and "6:00am-Dusk".
- Third Section:** Lists three "Key Rule" items, each preceded by a bullet point. Below the list is a QR code.
- Bottom Section:** Announces the "Arboretum Loop" and its length, "0.20 mile". Below the text is a large blue arrow pointing to the left.

Schedule

Design, Engineering & Permitting	
Engineering – 50% Construction Documents	February – April 2026
Public Input Meeting	5/14/2026
Complete to 100% Construction Documents	May-June
Village Permitting	July

Construction	
Bidding	July-August
Tentative Board Approval	August 18th
Construction Start	September
Construction End	October-November

Thank You

Nathan Troia

Director of Planning and Natural Resources

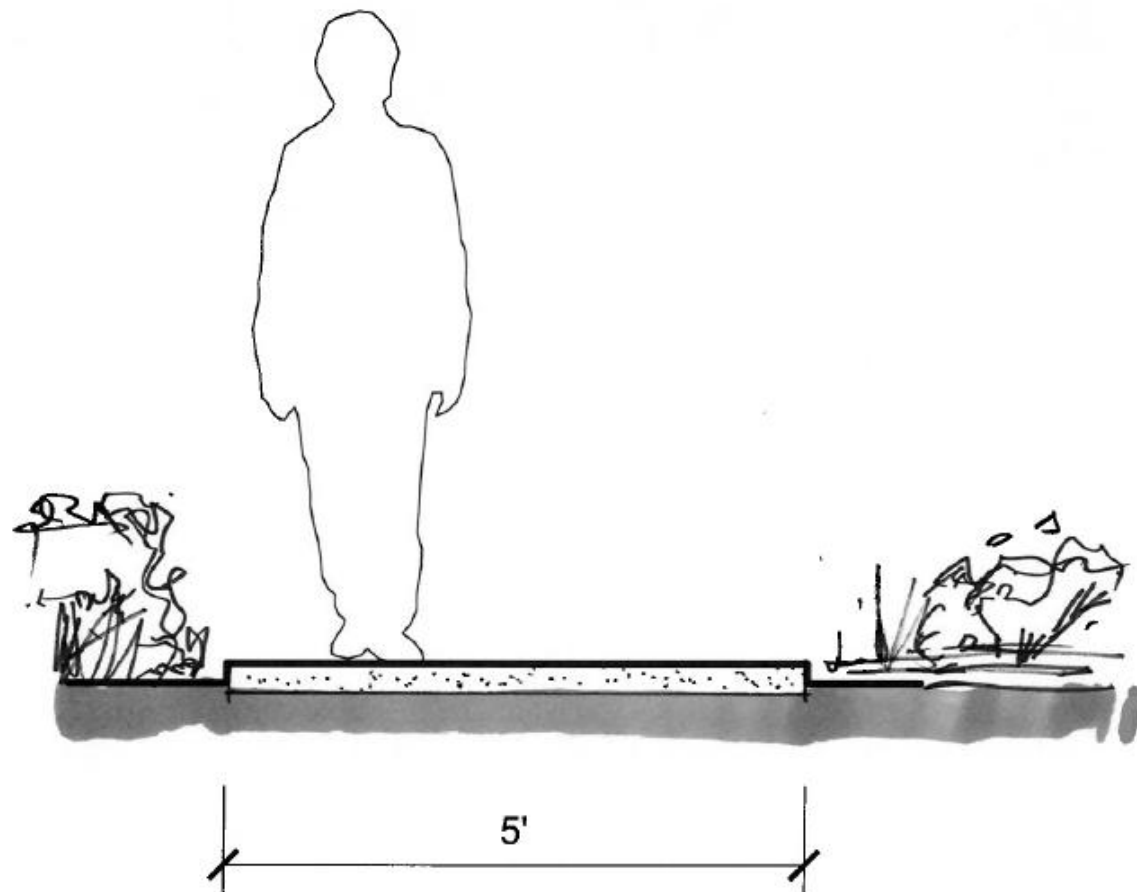
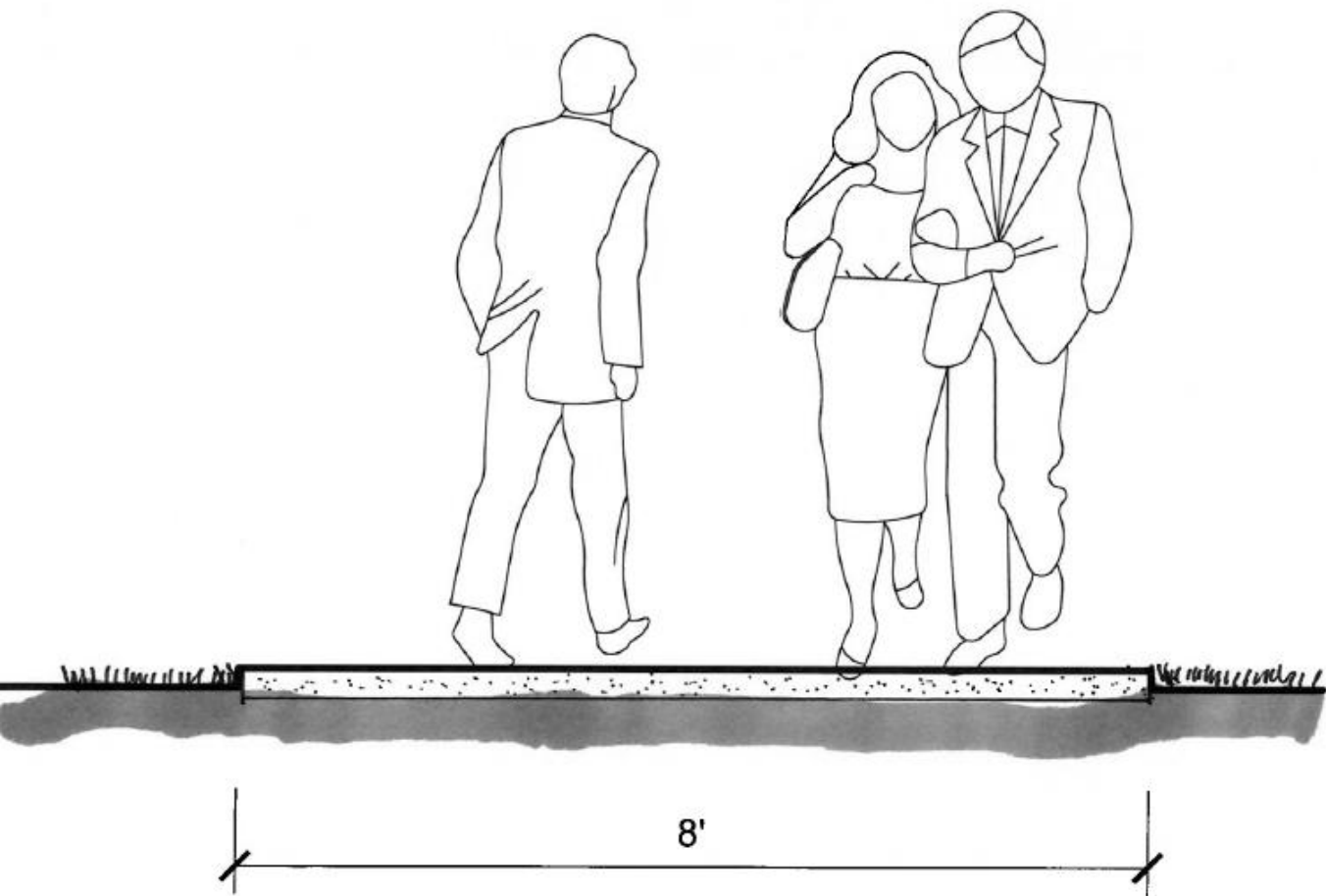
630-942-7265

ntroia@gepark.org



Questions / Discussion





PANFISH TRAIL SECTIONS