



Agenda
Village of Glen Ellyn
Village Board Workshop Meeting
Tuesday, February 17, 2026
6:00 PM

College of DuPage, Culinary and Hospitality Center
Room 2001, Silverleaf Room

Meeting Procedures Statement

Visitors are most welcome to attend all meetings of the Village Board and can find copies of the Agenda in the meeting room or online at www.glenellyn.org prior to the meeting. Any individual with a disability requiring a reasonable accommodation in order to participate in a meeting should contact The Village of Glen Ellyn ADA Coordinator, 630-469-5000, at least five (5) business days in advance of the next scheduled meeting. All matters on the Agenda may be discussed, amended, and acted upon.

- A. Call to Order**
- B. Pledge of Allegiance**
- C. Roll Call**
- D. Audience Participation**

- 1) Open:

Members of the public are welcome to speak to any item not specifically listed on tonight's agenda for up to (3) three minutes. For those items which are on tonight's agenda, the public will have the opportunity to comment when the item is discussed. Please complete the Audience Participation form and turn it in to the Village Clerk. It is requested that one spokesperson for a group be appointed to provide comment for the entire group. When recognized, please step to the microphone and state your name and provide your comment. Individuals wishing to address the Board shall exercise proper decorum and respect for the proceedings and the business of the Village Board, and shall refrain from abusive demeanor and language. The practice of ceding time to other speakers shall be prohibited, except in the discretion of the presiding officer of the meeting. Public officials are not obligated to respond to questions.

- E. Strategic Planning Visioning Session #3**

- 1) Strategic Planning Session #3

- F. Reminders**

- 1) Village Board Special Workshop Meeting, Monday, February 23, 2026 at 6 pm
- 2) Village Board Meeting, Monday, February 23, 2026 at 7 pm

- G. Adjourn**



Glen Ellyn Village Board
535 Duane Street
Glen Ellyn, IL 60137

Meeting 2/17/2026 6:00 PM
Department: Administration
Department Head: Mark Franz
Category: Discussion Item
Prepared By: J.D. Barrett

**AGENDA ITEM (ID
2026-125)**

DOC ID: 2026-125

Strategic Planning Session #3

Statement of the Issue:

The Village's 2026 strategic planning process began in January with Session #1, which focused on visioning. During this workshop meeting, the Board and staff leaders worked collaboratively to establish shared, long-term initiatives for the Village's future and articulate guiding principles that will shape priorities within those strategies moving forward. Session #2, held two weeks later, built on that foundation by defining more specific strategic goals and desired outcomes. These goals reflect the Village's priorities and serve as the framework for measuring progress and success.

This final session will bring together the Village Board and staff leadership team to establish key performance indicators (KPIs) for the strategic goals identified in Session #2. The objective is to develop clear, measurable indicators and realistic targets across departments, so that each may carry out its independent and the organization's unified goals. The emphasis will be on creating alignment so that progress toward the strategic goals can be clearly tracked and effectively communicated. To further transparency to residents, updates on this process have been included in the Village's weekly e-newsletters.

The Village has several important resources which have strongly informed this strategic planning process, including the Village's 2023 Comprehensive Plan, 2023 Community Survey, and the existing Strategic Plan. The Village Board and executive management team also participated in a "SWOT" survey prior to the second session, identifying potential strengths, weaknesses, opportunities, and threats/challenges within the Village. These inputs have provided valuable context to guide the Village's strategic priorities, aiming to reflect both current realities and future solutions and aspirations.

Following the final session, CP2 Consulting will prepare a comprehensive draft summarizing the strategic plan, including the KPIs and targets established during the meetings. From these meetings, staff will develop an action plan and CP2 will also assist with the implementation approach to support successful execution of the plan. This plan will be brought back to the Village Board for feedback and, ultimately, approval later this year.

Analysis:

Budget Impact:

Contribution to Strategic Plan

Action Requested:

Attachments:

1. Strategic priorities
2. Comp Plan Discussion Jan 2026

Village of Glen Ellyn

Strategic Priorities and Initiatives



Overview

This document outlines the key strategic priorities and considerations identified during the Strategic Planning session from January 20, 2026.

Infrastructure

- Aging infrastructure requiring maintenance and modernization.
- Roosevelt Road Corridor: infrastructure upgrades.

Economic Development

- Business growth and redevelopment initiatives.
- Strengthening partnerships to attract investment.
- Roosevelt Road Corridor: further economic development.

Financial Sustainability

- Ensuring long-term fiscal health.
- Exploring alternate funding sources and partnerships.

Human Resources

- Attracting and retaining qualified staff.
- Developing leadership among staff and elected officials to foster unity and effective decision-making.

Operational Efficiency

- Improving government efficiency and service delivery.
- Leveraging technology to enhance operations.

Community Engagement

- Promoting transparent and effective communication.
- Ensuring that decision-making is not disproportionately influenced by the loudest voices.

Housing

- Addressing housing needs to support diverse community requirements.

Collaboration

- Coordinating efforts and partnerships with other governmental entities.

Public Safety

- Maintaining and improving safety measures for residents.

VILLAGE OF *Glen Ellyn* ILLINOIS

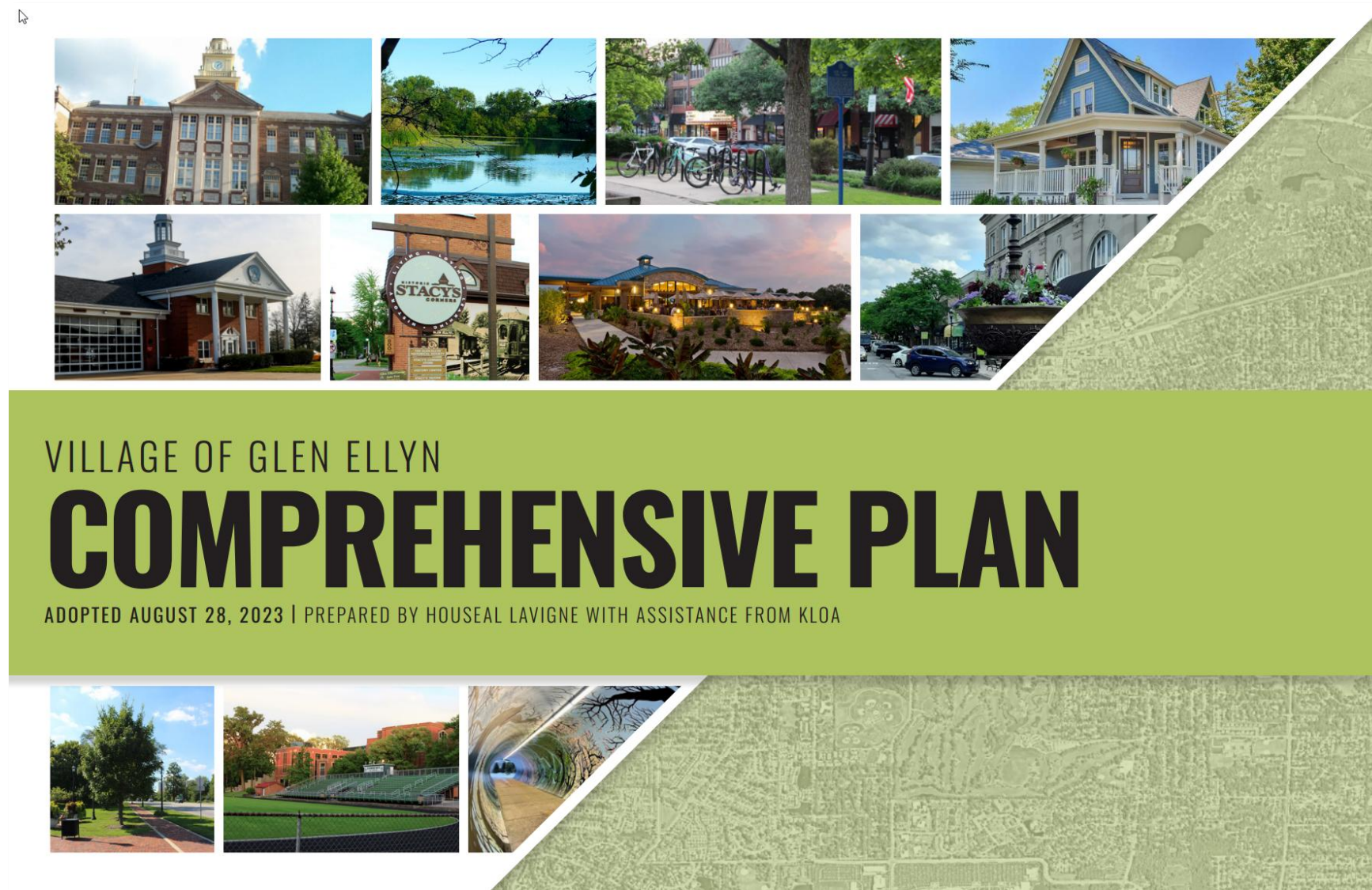


COMPREHENSIVE PLAN IMPLEMENTATION DISCUSSION
January 20, 2026

Jennifer Henaghan, Community Development Director



What is a Comprehensive Plan?



Residential
Areas

Commercial
Areas

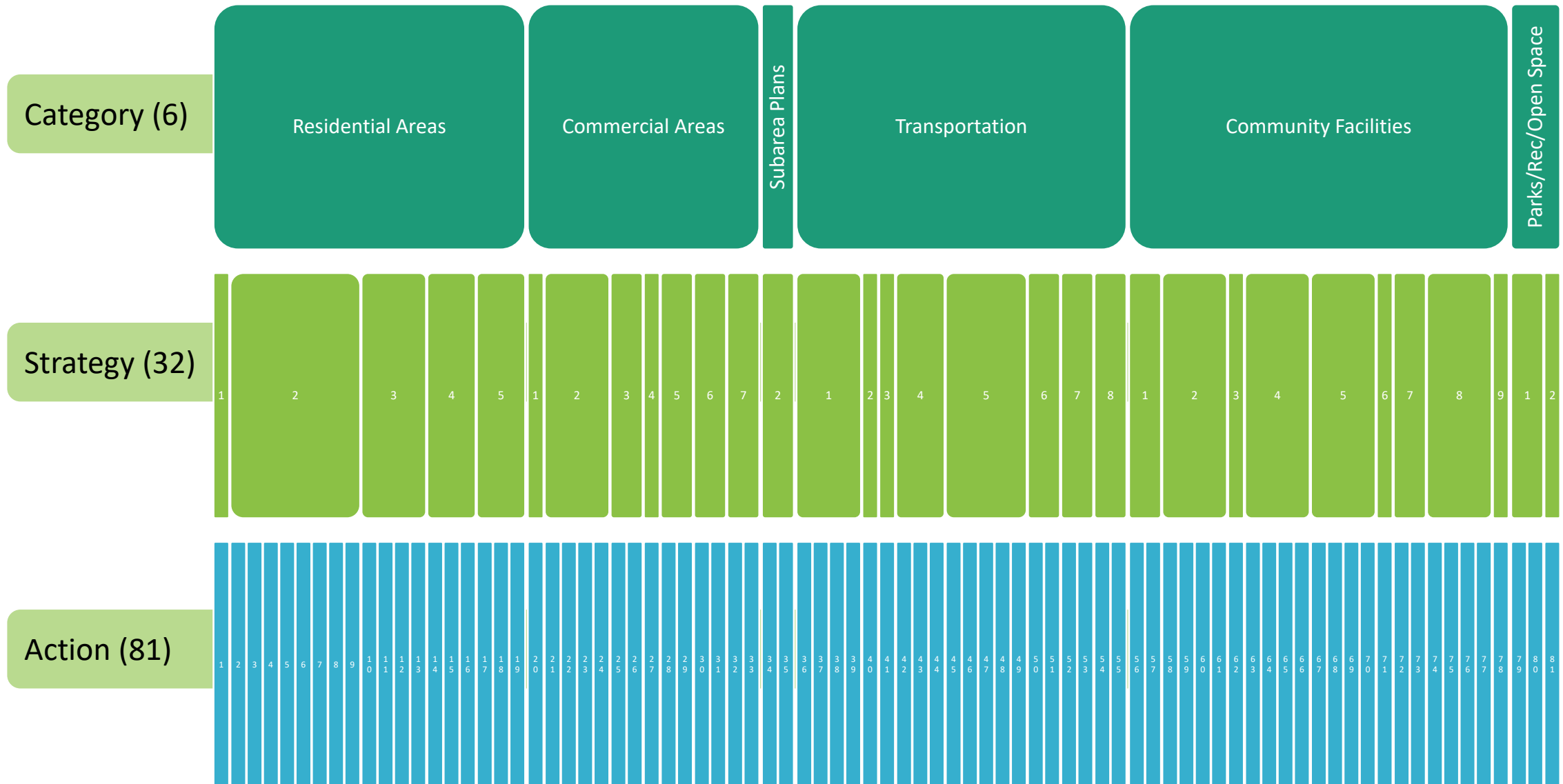
Subarea Plans

Community
Facilities

Transportation

Parks,
Recreation &
Open Space

Implementation Action Matrix



Prioritization

Highest

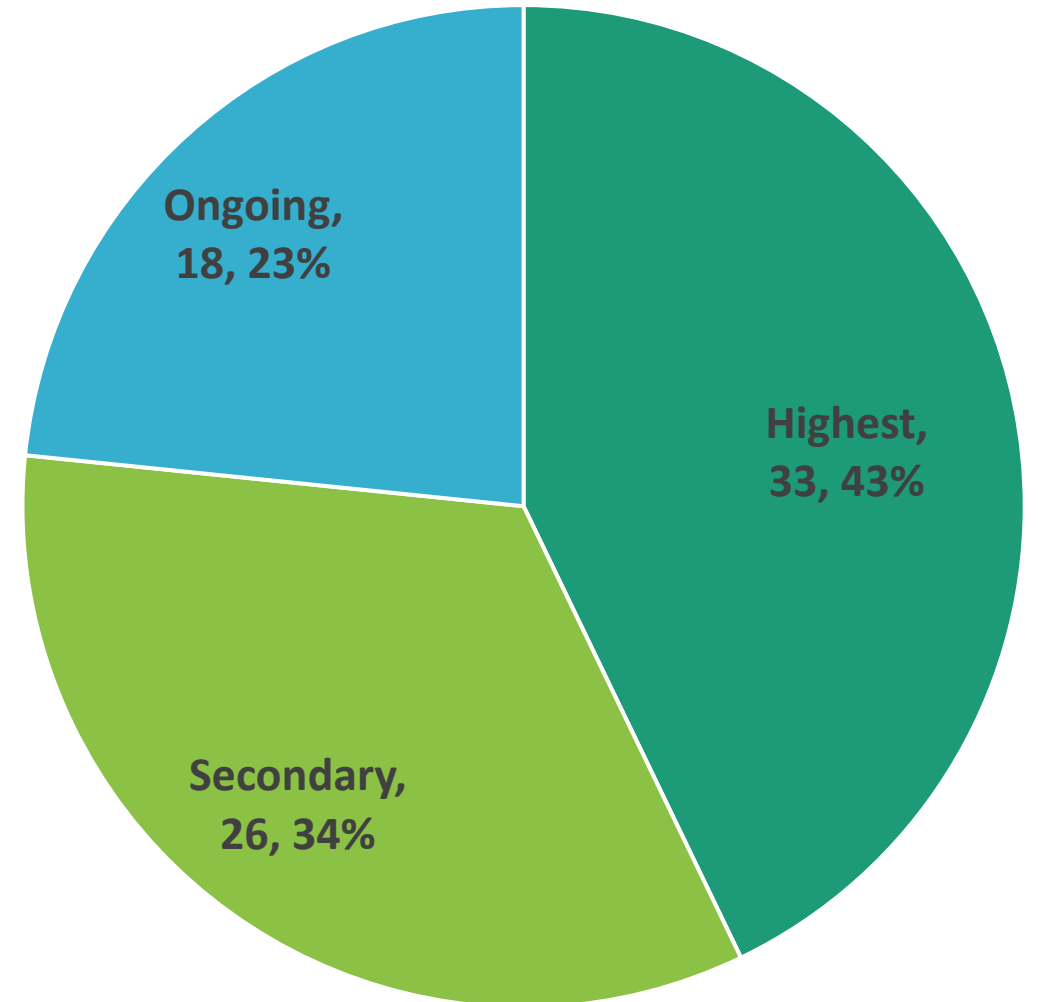
- Immediate impact
- Easily completed
- Prerequisite for long-term project

Secondary

- Long-term projects
- Indirect impacts to quality of life
- Require other projects to be completed first

Ongoing

- Actions that have begun
- Changes in policy



25 Zoning Issues → Zoning Code Update

Encourage the development of **multi-family units above ground floor retail** by the addition of stories above 1 or 2 story buildings in the CBD or in new mixed-use construction that maintains/enhances the historic character and effectively uses architectural techniques referenced in the AAC guidelines.

Encourage **enhanced landscaping, pedestrian infrastructure, buffering, and screening** within and surrounding neighborhood centers.

Improve existing development with **green infrastructure** treatments such as bioswales and pervious pavement systems.

Encourage developers and property owners to promote the **missing middle housing** options.

Pursue the **redevelopment of the catalyst sties** and potential redevelopments sites as outlined in the Subarea Plans section.

Consolidate curb cuts along Roosevelt Road and **encourage cross access** as opportunities arise, particularly between Nicoll Way and Lambert Road.

Reevaluate parking ratios for commercial areas in the zoning code.

Consider revising the zoning code to require secure **bicycle parking** within new multi-family and mixed-use developments.

Work with property owners and developers to **reduce impervious coverage** and **increase green space** as a way to reduce stormwater runoff.

Remaining 53 Action Items

Maintenance

- Community character
- Code enforcement & maintenance

Enhancement

- Economic development
- Infrastructure
- Village operations

Foresight

- Flooding
- Growth (incl. annexation)

Maintenance

#	Community Character
12	Consider having the HPC evaluate inventory of buildings over 50 years old in the CBD and update the ratings of the buildings as they related to the character of downtown.
14	Work with the HPC to further encourage rehabilitation and re-use within the community through available state and federal incentives.
15	Continue to support the HPC in its public outreach efforts to encourage historic preservation in the community.
16	Promote homeowner consideration for local landmarking, placement on the National Registry, and application for property tax freeze.
19, 23, 29	Evaluate the Village's Appearance Review Guidelines to ensure recommendations are still reflective of community appearance priorities.
26, 28	Develop a program to address the most significant buildings at risk of being lost/not maintained as well as a program for the next tier of buildings as well.
78	Continue to work with the Forest Preserve to lease the McKee House and find a future tenant to invest and preserve this facility.

#	Code Enforcement
17	Continue to enforce building codes and property maintenance regulations to ensure quality development and upkeep of the community's appearance.
18	Raise awareness of the Village's online resident complaint form and web application through promotion on water bills, property tax forms, and the social media platforms.

Enhancement, pt. 1

#	Economic Development
25	Consider expanding village's marketing department & promote Economic Development within Downtown.
72	Use the Business Development Center and Innovation DuPage as resources to support new businesses in Glen Ellyn and throughout the county.
80	Partner with the Park District on building an event and park space at US bank and enter into lease agreements with the Park District for Panfish Park and Manor Woods.

#	Village Operations
44	Collaborate with COD, and potentially Pace, to evaluate the feasibility of a shuttle bus between the campus and Downtown Metra station.
56	Conduct regular community outreach to identify safety concerns of residents that the Police Department may need to address.
62	Evaluate the condition of the Reno Service Center and consider expansion/renovation options to better accommodate public works operations, off-street parking, storage space, and other necessities.
74	Complete a sustainability plan and implement high priority projects annually.
75	Continue to pursue Zero energy policy at GWA if efficiently achieved.
76	Revise and/or expand an Electronic Vehicle policy for the Village's fleet and for the community.
77	Continue to promote green initiatives at the Village Links and Reserve 22.
79	Enhance Village Links and Reserve 22 by completing long range plans and investing regularly as appropriately.

Enhancement, pt. 2

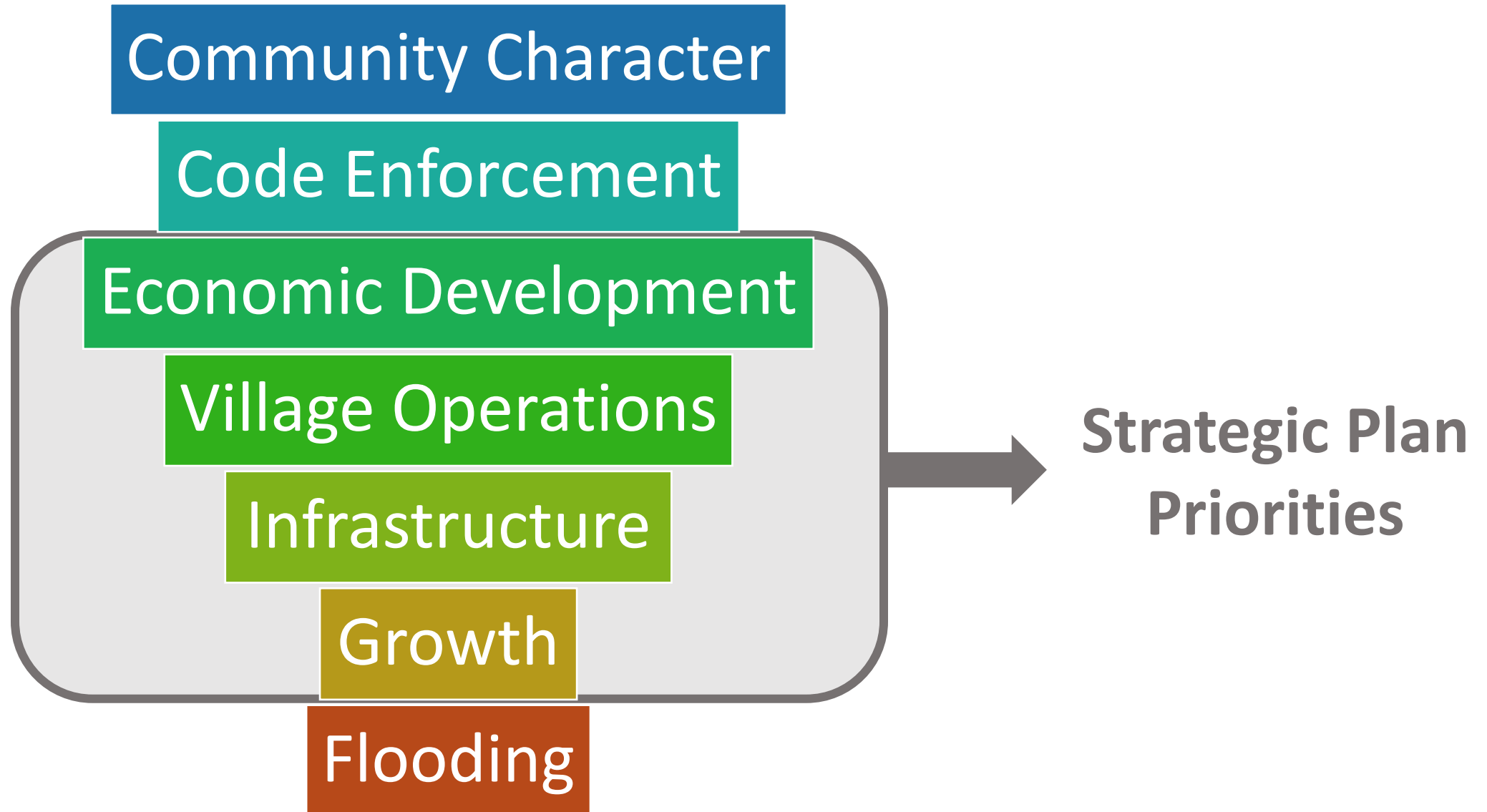
#	Infrastructure		
21	Enhance traffic flow and safety, provide additional opportunities for bicyclists and pedestrians, and provide better access to transit and transit-oriented accommodations along commercial corridors.	48	Partner with neighboring municipalities on bicycle facility projects that connect existing trails and paths.
36	Implement intersection capacity improvements to address spot locations of congestion where necessary.	49	Maximize bicycle safety at the major roadway crossings of the Great Western Trail and Illinois Prairie Path.
38	Coordinate with IDOT to replace the concrete median between Baker Hill Drive and the east branch of the DuPage River with a landscaped median.	50	Update the Move Glen Ellyn Active Transportation Plan to actively pursue grants to implement bike and path projects.
39	Work with IDOT to increase capacity along IL-53 between Abbey Dr & Butterfield Road to provide a continuous 3-lane cross-section.	51	Coordinate with surrounding agencies and municipalities to evaluate the launch of a bike share or bike rental program.
41	Replace the Metra station with a historically sensitive new building, paired with an ADA-accessible pedestrian tunnel beneath the rail line in the vicinity of Forest Avenue.	54	Improve crossing safety at identified problematic signalized intersections along arterial roadways through the Village's annual CIP or DPC.
42	Coordinate with Pace to install shelters at Pace bus stops.	55	Work with public and the private primary schools to establish Safe Walking Routes to School plans.
43	Monitor the progress of the PULSE network and work with Pace on advance planning for the Roosevelt Road route.	58	Examine the need for a third one-million-gallon reservoir on the northern end of Glen Ellyn for emergency backup purposes.
45	Support future Park District trail projects, new biking routes, and walking paths.	60	Evaluate private water/sewer lines to improve overall systems north of Roosevelt Road and east of I-355 in the Braeside area.
46	Work cooperatively with DPC on the planning/engineering of the East Branch DuPage River Greenway Trail through the Village and the development of trail connectors to the Village's bicycle network.	70	Increase promotion of Village programs that help residents fund sanitary sewer service line improvements.
47	Work with IDOT to develop side paths along Roosevelt and IL-53.		

Foresight

#	Growth
9	Review incentives to encourage developers to incorporate a percentage of below market rate, affordable units.
32	Pursue annexation in the planning jurisdiction, including the commercial properties at the corner of Route 53 and Butterfield Road and the properties located in Stacy's Corners.
33	Consider undertaking an annexation study to evaluate the most beneficial areas to incorporate.
59	Expand water and sewer system to underserved annexation areas.
63	Continue to expand Village stormwater infrastructure to areas desired for annexation.
71	Continue to expand the Village's utility lines outside the northern and southern municipal limits in preparation for potential annexations.
73	Support COD in enhancing its facilities and amending the Planned Unit Development (PUD) to guide development of the COD campus.

#	Flooding
30	Consider coordinating with DPC and Hill Avenue business owners to evaluate solutions to address floodplain issues.
61	Conduct a study of basins to prioritize I/I (Infiltration/Inflow) revolution and reduction, including the identification of sources of clearwater that enter the sanitary sewer system.
64	Identify sites that are susceptible to flooding and identify improvements for further flood mitigation.
65	Identify additional sites for stormwater storage, which could be used simultaneously as a public park, recreational facility, or open space.
67	Coordinate with DPC, property owners, and adjacent communities to develop an appropriate flood resilience strategy to address urban flood hazards.
68	Consider purchasing strategically located properties to use as stormwater detention areas.
69	Utilize the 2015 Illinois Urban Flooding Awareness Act Report to identify resources and technology that could help mitigate the impact of urban flooding.

Staff Recommendation





Questions?