



Agenda  
Village of Glen Ellyn  
Recreation Commission Meeting  
Friday, July 25, 2025  
7:00 AM  
Village Links  
Ed Posh Boardroom

---

*Visitors are welcome to attend all meetings of the Recreation Commission.*

- A. Call To Order**
- B. Public Comment**
- C. Approval of Minutes**
  - 1) Minutes - June 27, 2025
- D. Standing Reports**
  - 1) Financial - Andrew Cross
  - 2) Manager's Report
    - a. Golf - Mike Campbell
    - b. Reserve 22 - Jon Satinover
    - c. Grounds - Andrew Cross
  - 3) Trustee Liaison - Steve Thompson
- E. Old Business**
  - 1) Pace of Play Data - Mike Campbell
  - 2) Beverage Cart Weekend Starting Times - Mike Campbell
- F. New Business**
- G. Next Meeting - August 22, 2025**
- H. Adjournment**



Minutes  
 Village of Glen Ellyn  
 Recreation Commission  
 Regular Meeting  
 June 27, 2025  
 7:00 AM  
 Village Links/Reserve 22

**Board or Commission:** Recreation  
**Meeting:** Regular  
**Quorum:** Yes

**Date:** June 27, 2025  
**Called to Order:** 7:01 a.m.  
**Adjourned:** 7:54 a.m.

**MEMBER ATTENDANCE:**

Carol Scott	Chairperson	Present
Nancy Carter	Commissioner	Absent
Tony Coconate	Commissioner	Absent
Scott Coldiron	Commissioner	Present
James Ozog	Commissioner	Present
Rick Quoss	Commissioner	Present
Tom Slowinski	Commissioner	Present
<b>Also Present:</b>		
Noel Allen	General Manager / Staff Liaison	
Mike Campbell	Director of Golf	
Andrew Cross	Golf Course Superintendent	
Jon Satinover	Food & Beverage Director	
<b>Public</b>		
Tom Manak		

**A. CALL TO ORDER/ROLL CALL**

The June 27, 2025 meeting of the Recreation Commission was called to order at 7:01 a.m. at the Village Links of Glen Ellyn; 485 Winchell Way; Glen Ellyn, Illinois by Chairperson Scott.

**B. PUBLIC COMMENT** – Tom Manak, a Glen Ellyn resident and frequent golfer at Village Links, shared concerns regarding the pace of play. He noted that he typically plays between 9:00 and 10:00 a.m. on weekdays and Saturdays, and recently, the pace has been excessively slow—often taking between 4 hours and 20 minutes to 4 hours and 30

minutes. He observed that during backups, such as at Hole 14, Holes 15 and 16 are often empty, and he rarely sees a course ranger addressing the issue.

In response, Noel acknowledged the concern and stated that the team would review pace-of-play data. He added that rangers are not driving around on carts, they are generally dispatched when an issue is reported or identified, so they may not be visible unless they are actively managing a problem on the course.

**C. APPROVAL OF MINUTES FROM May 30, 2025**

APPROVAL OF MINUTES FROM MAY 30, 2025 MEETING as amended

MOTION BY: Commissioner Slowinski

SECONDED BY: Commissioner Ozog

RESULT: Unanimous

**D. STANDING REPORTS**

1. Financial – *Noel Allen* – Manager Allen provided a financial overview for the month of May. Revenues were up 3%, driven by increases in green fees and driving range fees, while the total number of rounds played remained flat. Operating expenses rose by 8%, with administrative expenses up 10%. Grounds expenses were down by \$23,000, while golf services expenses increased by \$28,000 due to the purchase of range balls and junior golf kits. Reserve 22 expenses were up \$12,000, primarily due to increased labor costs and cost of goods.

The Village made the first annual payment to the Park District, totaling \$30,000, for the maintenance of Panfish Park. Year-to-date revenues are now flat year-to-date, which is positive considering the golf season began 17 days later than last year.

Most capital expenditures for the year have been executed. A replacement HVAC system for Reserve 22 is currently being installed following a failure, with installation scheduled for Wednesday. In addition, IT upgrades are scheduled to replace wireless access points and install new security cameras—improvements expected to significantly enhance system performance.

A \$100,000 commitment to the Park District’s Master Plan at Panfish Park also remains and is expected to be paid this year. Overall, the Village Links is in a stronger financial position this month, adding \$180,000 to reserves in May compared to \$175,000 the previous year.

In response to a question from Chairperson Scott about payments to the Park District and employees for stormwater related responsibilities, Noel clarified that the \$30,000 payment is for mowing and general maintenance, while the \$100,000 is a one-time contribution for overall park improvements. Andrew added that if any issues are observed in the park, they should be reported so staff can follow up with the Park District. He also noted ongoing collaboration with the Park District on trail improvement

projects.

## 2. Manager's Report

**A. Golf** – Mike Campbell – Director Campbell provided an update on golf operations. The team recently held a VIP membership sales contest among staff, resulting in 68 new VIP members—an increase over last year. So far this season, eight golf outings have been held, most of them in May and one in April.

The Spring Scramble event saw lower participation compared to last year, largely due to inclement weather. However, it's worth noting that even in less-than-ideal conditions, players still showed up to play.

The Pro Shop has shown positive growth, with sales up \$8,000 compared to the same time last year. Merchandise mostly includes shirts, shoes, and balls.

Staffing is now complete and the team is fully geared up for the season.

Members of the Recreation Commission suggested introducing a senior scramble event, noting that it can be challenging for older players to compete with younger participants. Director Campbell acknowledged the feedback and said it would be taken into consideration for next year's planning.

Chairperson Scott added that other courses, such as Glen Oak, offer senior women's tees, and emphasized that senior women face similar challenges as senior men when competing against younger players. She also noted that many tees have been rated by the handicap association. Manager Allen responded that while this idea has been suggested before, it has not yet been widely adopted at other courses.

Commissioner Ozog adds, the beverage cart staff is not the same as last year, and often times does not see the beverage cart until Hole #18. Manager Allen adds he will look into that.

**B. Reserve 22** – *Jon Satinover* – Satinover provided several updates. Unfortunately, our new Sous Chef candidate worked only one day and did not return. An offer was made to another highly qualified candidate, and we are awaiting his response. We are continuing to explore options and are in active discussions with the Chef, who is managing well despite the staffing gap. We remain hopeful this position will be filled soon.

Mother's Day was a success, with 322 guests attending. The recent restaurant refresh has also received positive reviews. We held our first banquet team brainstorming meeting in May, with a second meeting just completed. These meetings will continue monthly moving forward. Banquet bookings remain strong through May but may be softening for the year.

The restaurant is also showing early signs of softening. While we're not making immediate changes, we are closely monitoring the situation. Last month's poor weather impacted business, and June is shaping up to be a lighter month as well. In response, we are slowing spending for the next few weeks and will reassess after that. Contractual service expenses are currently up \$11,000 over last year.

Our Order & Go program, which allows golfers to order ahead for pickup post-round, has seen limited usage to date. Startup costs for the program were \$1,800. We are also reviewing a \$9,000 charge for workers' compensation and will investigate further.

To address slower sales, we're considering various promotional strategies, particularly focusing on liquor discounts, which have been effective in the past. We avoid offering food discounts, as high volumes may impact the kitchen's ability to deliver quality. If the patio is full, there's no need for promotions, but if traffic slows, we're prepared to launch promotions. We are considering offering a Happy Hour from 4:00–6:00 PM. The RC responded positively to the idea, noting there's no better outdoor spot in town.

Finally, Trevor is working on a quote to replace the indoor TVs, estimated around \$5,000. We would plan to self-install before fall.

**C. Grounds** – Andrew Cross - Cross provided several updates, noting that May is typically a very active month for the Grounds team as plant growth accelerates. This May plant growth was slower than normal due to the cooler weather. Despite this, progress continued in other areas. Drinking fountains were installed, and seasonal flowers were planted throughout the course.

A major milestone was reached at the end of May with the completion of the bunker project. Over the past year and a half, 3,000 tons of sand has been added to the bunkers. Encouragingly, following the recent heavy rainfall, the newly completed bunkers showed no signs of washouts.

Commissioner Coldiron inquired about the status of the Tagmarshal. Allen responded that the system is still experiencing issues, particularly following the rollout of their 4.0 software update. While there has been some progress, the system is not yet functioning as expected. A meeting is scheduled with Tagmarshal on July 2 to address the ongoing concerns.

Allen noted that last year, a refund was received due to the persistent issues, but emphasized that the goal this time is simply to get the system working properly. If the problems cannot be resolved, the next step would be to explore an exit from the four-year contract. However, because Tagmarshal operates as a leasing company, terminating the agreement could be challenging. Nonetheless, Allen remains hopeful that the outstanding issues can be resolved in the near future. Allen asked the RC to report any issues they encounter with the carts, including the specific cart number, so that staff can investigate and address the problem.

Cross added that the team explored options for displaying American flags for the Fourth of July weekend and other patriotic holidays and worked with their vendor to create a custom flag design. These flags will be displayed from July 3 through July 6. The team is also considering ordering additional flags to offer for sale.

*3. Trustee Liaison – Steve Thompson – No report*

**E. OLD BUSINESS – MASTER PLAN UPDATE** – Manager Allen reported that there are no significant updates at this time. The project remains in a holding phase where one of three key financial steps must occur before moving forward: the retirement or near-retirement of existing debt, the accumulation of additional savings to reduce borrowing, and decisions on what elements to prioritize within the estimated \$14 million scope of the project. Allen emphasized that, because the facility does not receive tax support, all funding must come from golf course revenue.

He noted that he and Andrew will be visiting Orchard Valley to review work being done by architect Greg Martin, and will also visit Cantigny to observe their progress.

Commissioner Ozog asked why the financial model isn't expected to change. Allen responded that there are currently no indications from the Village that any changes are under consideration, nor is he seeking any at this time. He added that there is approximately \$2 million in cash reserves, and his goal is to contribute an additional \$300,000 to \$500,000 annually to further strengthen that reserve.

**F. NEW BUSINESS** – Manager Allen shared that the golf cart models under consideration are available outside for the Recreation Commission to view and test. He emphasized that no decisions will be made today. The purpose of this preview is to allow commissioners to evaluate the three vendors' carts—focusing on factors such as interior space, seat comfort, and overall driving experience.

Two of the carts are gas-powered, and Allen encouraged commissioners to keep that in mind while driving them. He noted that the E-Z-GO cart is expected to feel and sound similar to the Club Car model currently in use. He also asked commissioners not to judge the carts solely on the seat comfort, as upgraded seating options are available. Instead, he urged them to consider the cart's drivability, interior space, and functionality in everyday use.

Allen mentioned that a quote has been received from Yamaha for upgraded seats; while the upfront cost is higher, the trade-in value is expected to be more favorable. He welcomed feedback at any time and noted that a formal proposal will be brought to the RC at the August meeting. The goal is to present a recommendation to the Village Board in time for cart orders to be placed by September.

**G. NEXT MEETING** - July 25, 2025

**H. ADJOURNMENT**

Commissioner Ozog motioned and Commissioner Coldiron seconded to adjourn the meeting. The meeting was adjourned at 7:54 a.m.

**Submitted by Elisa Pollina, Recording Secretary**

**Reviewed by Noel Allen, Staff Liaison**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 7/25/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Ann Pedersen, Noel Allen

**AGENDA ITEM (ID  
# 2025-566)**

**DOC ID: 2025-566**

## **Financial - Andrew Cross**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

### **Attachments:**

1. Village Links - Financial Statements - June 2025
2. Cash Balance Scenarios



**VILLAGE LINKS / RESERVE 22**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
 As of June 30, 2025

ORG	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE			
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF
REVENUES:										
5500	Village Links Revenues	\$ 4,391,100	\$ 768,679	\$ 737,711	\$ 30,968	4%	\$ 1,999,050	\$ 1,950,196	\$ 48,854	3%
5520	Reserve 22 Revenues	3,748,450	455,952	478,660	(22,708)	-5%	1,508,763	1,547,163	(38,400)	-2%
<b>Total Revenues</b>		<b>\$ 8,139,550</b>	<b>\$ 1,224,632</b>	<b>\$ 1,216,372</b>	<b>\$ 8,260</b>	<b>1%</b>	<b>\$ 3,507,813</b>	<b>\$ 3,497,359</b>	<b>\$ 10,454</b>	<b>0%</b>
EXPENDITURES:										
55700	Administration	\$ 802,432	\$ 57,310	\$ 47,387	\$ 9,923	21%	\$ 405,040	\$ 307,341	\$ 97,699	32%
55710	Golf Course Maintenance	1,485,560	149,633	165,006	(15,373)	-9%	710,931	725,420	(14,489)	-2%
55720	Golf Services	1,111,406	115,591	155,051	(39,460)	-25%	457,708	521,638	(63,930)	-12%
55730	Reserve 22	3,358,636	343,199	403,520	(60,321)	-15%	1,541,209	1,569,856	(28,647)	-2%
55740	Stormwater Management	51,585	1,494	1,020	475	47%	39,029	7,556	31,473	417%
55750	Pro Shop Merchandise	175,053	33,892	33,351	541	2%	88,032	75,632	12,400	16%
55780	Motorized Carts	68,060	9,918	10,841	(923)	-9%	20,729	21,440	(711)	-3%
557X5	Mechanical Maintenance	417,756	34,799	27,036	7,763	29%	185,407	201,513	(16,106)	-8%
Total Operating Expenses		\$ 7,470,488	\$ 745,836	\$ 843,211	\$ (97,375)	-12%	\$ 3,448,085	\$ 3,430,396	\$ 17,689	1%
<b>Operating Income</b>		<b>\$ 669,062</b>	<b>\$ 478,796</b>	<b>\$ 373,160</b>	<b>\$ 105,636</b>	<b>28%</b>	<b>\$ 59,728</b>	<b>\$ 66,963</b>	<b>\$ (7,235)</b>	<b>-11%</b>
Debt Service		303,100	36,550	40,950	(4,400)	-11%	36,550	40,950	(4,400)	-11%
Capital Expenditures		498,520	-	88,254	(88,254)	-100%	400,079	507,478	(107,399)	-21%
<b>CHANGE IN NET POSITION</b>		<b>\$ (132,558)</b>	<b>\$ 442,246</b>	<b>\$ 243,956</b>	<b>\$ 198,290</b>	<b>81%</b>	<b>\$ (376,901)</b>	<b>\$ (481,466)</b>	<b>\$ 104,565</b>	<b>-22%</b>

**KEY METRICS**

	<u>Goal</u>							
Personnel Expenses as % of Sales	50%	32%	33%	0%	53%	53%	1%	
Cash Balance (End of Month, in \$000's)	\$ 1,860	\$ 2,182	\$ 2,279	\$ (97)				



RESERVE  
22  
TWENTY-TWO

VILLAGE LINKS  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
GOLF  
(Including Administration, Grounds, & Mechanical Maintenance)  
As of June 30, 2025

ORG/ OBJECT	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE						
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF			
5500	<b>VILLAGE LINKS REVENUES:</b>												
440550	Green Fees	\$ 2,800,000	\$ 497,614	\$ 475,446	\$ 22,168	5%	\$ 1,214,110	\$ 1,196,833	\$ 17,277	1%			
440554	Pro Shop - Sales	200,000	35,480	34,475	1,005	3%	95,561	89,377	6,184	7%			
440555	Motor Carts	650,000	115,359	117,101	(1,742)	-1%	260,664	264,036	(3,372)	-1%			
440556	Driving Range	500,000	90,196	84,645	5,551	7%	248,142	248,294	(153)	0%			
440557	Resident Cards	35,000	3,880	3,770	110	3%	31,855	32,445	(590)	-2%			
460100	Investment Income	60,000	6,852	5,942	910	15%	46,401	35,582	10,819	30%			
489000	Miscellaneous Revenue	146,100	19,423	16,213	3,210	20%	102,483	83,741	18,742	22%			
489100	Miscellaneous - Over/Short	-	(125)	119	(244)	-205%	(165)	(113)	(52)	46%			
	<b>Total Revenues</b>	<b>\$ 4,391,100</b>	<b>\$ 768,679</b>	<b>\$ 737,711</b>	<b>\$ 30,968</b>	<b>4%</b>	<b>\$ 1,999,050</b>	<b>\$ 1,950,196</b>	<b>\$ 48,854</b>	<b>3%</b>			
	<b>COST OF GOODS SOLD:</b>												
520945	Cost of Goods Sold - Pro Shop	\$ 140,000	\$ 31,171	\$ 30,435	\$ 736	2%	\$ 73,122	\$ 57,302	\$ 15,820	28%			
	<b>Total Cost of Goods Sold</b>	<b>\$ 140,000</b>	<b>\$ 31,171</b>	<b>\$ 30,435</b>	<b>\$ 736</b>	<b>2%</b>	<b>\$ 73,122</b>	<b>\$ 57,302</b>	<b>\$ 15,820</b>	<b>28%</b>			
	<b>Gross Profit</b>	<b>\$ 4,251,100</b>	<b>\$ 737,508</b>	<b>\$ 707,276</b>	<b>\$ 30,232</b>	<b>4%</b>	<b>\$ 1,925,928</b>	<b>\$ 1,892,894</b>	<b>\$ 33,034</b>	<b>2%</b>			
	<b>OTHER OPERATING EXPENSES:</b>												
510100	Salaries - Pensionable	\$ 1,314,522	\$ 105,309	\$ 109,324	\$ (4,015)	-4%	\$ 630,372	\$ 633,391	\$ (3,019)	0%			
510120	Salaries - Non-Pensionable	488,163	81,450	70,908	10,543	15%	184,292	167,441	16,851	10%			
510200	Salaries - Overtime	23,500	5,570	2,404	3,166	132%	12,859	6,689	6,169	92%			
510400	FICA Taxes	139,705	14,514	13,750	765	6%	62,132	60,456	1,677	3%			
510500	IMRF	68,670	5,564	4,918	646	13%	32,582	28,173	4,409	16%			
590600	Health Insurance	146,100	10,341	11,095	(755)	-7%	67,550	72,120	(4,570)	-6%			
52XXXX	Contractual Services	1,211,242	104,772	109,729	(4,958)	-5%	562,103	491,641	70,462	14%			
53XXXX	Commodities	579,950	43,945	87,127	(43,182)	-50%	281,863	343,327	(61,464)	-18%			
	<b>Total Operating Expenses</b>	<b>\$ 3,971,852</b>	<b>\$ 371,465</b>	<b>\$ 409,256</b>	<b>\$ (37,790)</b>	<b>-9%</b>	<b>\$ 1,833,754</b>	<b>\$ 1,803,238</b>	<b>\$ 30,516</b>	<b>2%</b>			
	<b>Operating Income</b>	<b>\$ 279,248</b>	<b>\$ 366,043</b>	<b>\$ 298,020</b>	<b>\$ 68,023</b>	<b>23%</b>	<b>\$ 92,174</b>	<b>\$ 89,655</b>	<b>\$ 2,519</b>	<b>3%</b>			
	<b>Operating Income Percentage</b>	<b>6%</b>	<b>48%</b>	<b>40%</b>			<b>5%</b>	<b>5%</b>					

**KEY METRICS**

	Goal								
Rounds Played	80,000	14,270	14,186	84	35,511	37,237	(1,726)		
Revenue Per Round	\$ 54.89	\$ 53.87	\$ 52.00	\$ 1.86	\$ 56.29	\$ 52.37	\$ 3.92		
Resident Cards Sold	N/A	215	204	11	2,470	2,656	(186)		
Cost of Goods Sold % - Pro Shop	70%	88%	88%	0%	77%	64%	12%		
Personnel Expenses as % of Sales	50%	29%	29%	0%	50%	50%	0%		



RESERVE  
22  
TWENTY-TWO

VILLAGE LINKS  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
GOLF  
(Including Administration, Grounds, & Mechanical Maintenance)  
As of June 30, 2025

ORG/ OBJECT	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE			
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF
<b><u>MISCELLANEOUS REVENUE</u></b>										
<i>Miscellaneous Revenue includes the following items that don't fit into any of the major revenue categories:</i>										
	Adult & Junior Golf Lessons		\$ 12,007	\$ 7,470	\$ 4,537		\$ 45,171	\$ 45,800	\$ (629)	
	Hand Cart Rentals		4,778	5,903	(1,125)		13,707	18,544	(4,837)	
	Equipment Sold at Auction		-	-	-		31,406	-	31,406	
	Golf Club Rentals		1,730	2,010	(280)		3,250	3,730	(480)	
	Locker Rentals		300	-	300		4,100	200	3,900	
	Illinois Sales Tax (1.75%)		525	520	5		1,751	1,689	61	
	Glen Ellyn Food & Beverage Tax (1%)		54	60	(6)		178	184	(6)	
	Tree Donation		-	250	(250)		1,000	250	750	
	Miscellaneous		29	-	29		1,920	13,344	(11,423)	
	<b>Total</b>	\$ 146,100	\$ 19,423	\$ 16,213	\$ 3,210		\$ 102,483	\$ 83,741	\$ 18,742	



RESERVE  
**22**  
TWENTY-TWO

**RESERVE 22**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**As of June 30, 2025**

ORG/ OBJECT	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE					
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF		
5520	<b>RESERVE 22 REVENUES:</b>											
441100	Food	\$ 2,111,500	\$ 234,500	\$ 248,577	\$ (14,077)	-6%	\$ 864,998	\$ 879,789	\$ (14,791)	-2%		
441101	Liquor	483,800	71,658	66,500	5,158	8%	188,033	192,086	(4,053)	-2%		
441102	Beer	557,100	83,154	85,536	(2,382)	-3%	222,748	230,511	(7,763)	-3%		
441103	Wine	242,900	23,700	25,193	(1,493)	-6%	97,705	104,324	(6,620)	-6%		
441104	NA Beverages	121,500	18,617	24,717	(6,100)	-25%	43,273	51,833	(8,560)	-17%		
441106	Room Charges	3,800	169	-	169	0%	1,479	1,550	(71)	-5%		
441107	Service Charges	227,600	24,272	28,121	(3,849)	-14%	89,994	87,091	2,903	3%		
489000	Miscellaneous Revenue	250	(119)	16	(135)	-859%	533	(22)	555	-2546%		
	<b>Total Revenues</b>	<b>\$ 3,748,450</b>	<b>\$ 455,952</b>	<b>\$ 478,660</b>	<b>\$ (22,708)</b>	<b>-5%</b>	<b>\$ 1,508,763</b>	<b>\$ 1,547,163</b>	<b>\$ (38,400)</b>	<b>-2%</b>		
55730	<b>COST OF GOODS SOLD:</b>											
530400	Cost of Goods Sold - Beer	\$ 144,850	\$ 18,204	\$ 23,069	\$ (4,865)	-21%	\$ 54,839	\$ 61,209	\$ (6,370)	-10%		
530401	Cost of Goods Sold - Wine	75,300	5,995	9,827	(3,832)	-39%	27,638	29,733	(2,095)	-7%		
530402	Cost of Goods Sold - Liquor	101,600	11,025	18,902	(7,878)	-42%	40,119	41,817	(1,699)	-4%		
530405	Cost of Goods Sold - NA Beverages	63,180	11,501	15,552	(4,051)	-26%	27,808	37,136	(9,327)	-25%		
530420	Cost of Goods Sold - Food	675,680	81,558	105,616	(24,058)	-23%	291,871	320,123	(28,252)	-9%		
	<b>Total Cost of Goods Sold</b>	<b>\$ 1,060,610</b>	<b>\$ 128,282</b>	<b>\$ 172,967</b>	<b>\$ (44,684)</b>	<b>-26%</b>	<b>\$ 442,275</b>	<b>\$ 490,018</b>	<b>\$ (47,743)</b>	<b>-10%</b>		
	<b>Gross Profit</b>	<b>\$ 2,687,840</b>	<b>\$ 327,670</b>	<b>\$ 305,694</b>	<b>\$ 21,976</b>	<b>7%</b>	<b>\$ 1,066,488</b>	<b>\$ 1,057,145</b>	<b>\$ 9,343</b>	<b>1%</b>		
	<b>Gross Profit Percentage</b>	<b>72%</b>	<b>72%</b>	<b>64%</b>			<b>71%</b>	<b>68%</b>				
55730	<b>OTHER OPERATING EXPENSES:</b>											
510100	Salaries - Pensionable	\$ 838,556	\$ 66,658	\$ 71,393	\$ (4,735)	-7%	\$ 433,636	\$ 400,130	\$ 33,506	8%		
510120	Salaries - Non-Pensionable	749,543	78,959	86,663	(7,703)	-9%	308,158	341,103	(32,945)	-10%		
510200	Salaries - Overtime	7,500	460	535	(75)	-14%	1,244	2,596	(1,352)	-52%		
510399	Tips Paid Through Payroll	-	(113)	725	(838)	-116%	3,812	(2,417)	6,228	-258%		
510400	FICA Taxes	153,178	15,244	16,094	(850)	-5%	69,924	70,552	(628)	-1%		
510500	IMRF	43,689	4,344	4,069	275	7%	26,511	22,412	4,099	18%		
590600	Health Insurance	85,500	7,162	7,068	94	1%	46,555	44,804	1,751	4%		
52XXXX	Contractual Services	227,560	27,370	23,054	4,316	19%	119,324	103,771	15,553	15%		
53XXXX	Commodities	192,500	14,833	20,954	(6,121)	-29%	89,770	96,887	(7,116)	-7%		
	<b>Total Operating Expenses</b>	<b>\$ 2,298,026</b>	<b>\$ 214,917</b>	<b>\$ 230,553</b>	<b>\$ (15,637)</b>	<b>-7%</b>	<b>\$ 1,098,934</b>	<b>\$ 1,079,838</b>	<b>\$ 19,096</b>	<b>2%</b>		
	<b>Operating Income (Loss)</b>	<b>\$ 389,814</b>	<b>\$ 112,753</b>	<b>\$ 75,140</b>	<b>\$ 37,613</b>	<b>50%</b>	<b>\$ (32,446)</b>	<b>\$ (22,693)</b>	<b>\$ (9,753)</b>	<b>43%</b>		
	<b>Operating Income (Loss) Percentage</b>	<b>10%</b>	<b>25%</b>	<b>16%</b>			<b>-2%</b>	<b>-1%</b>				

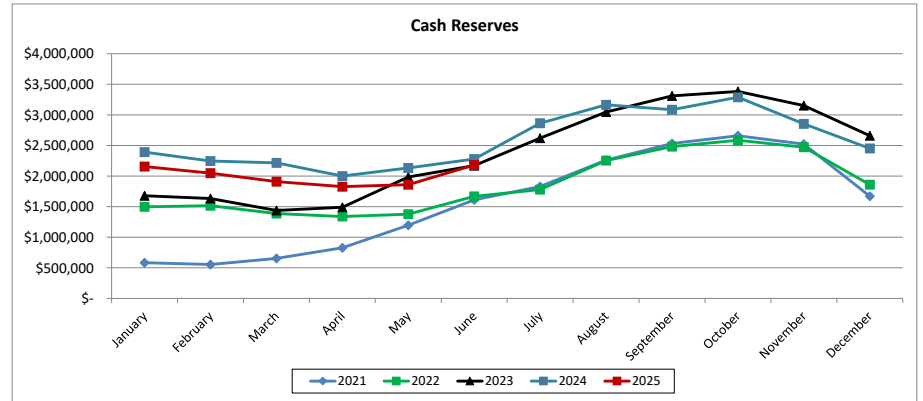
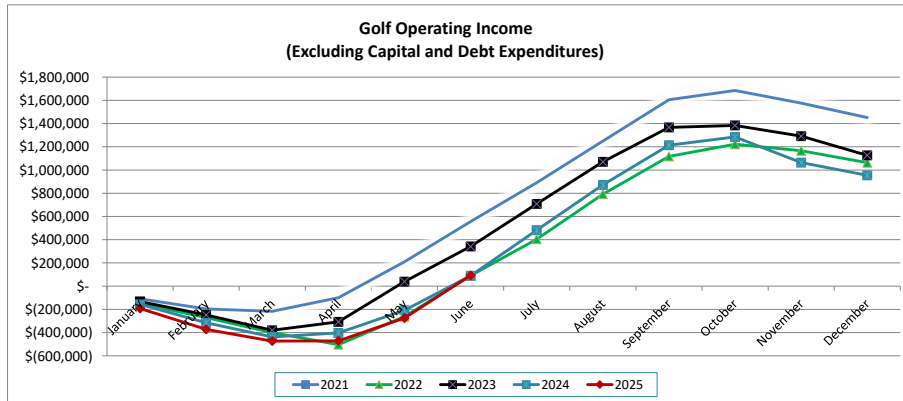
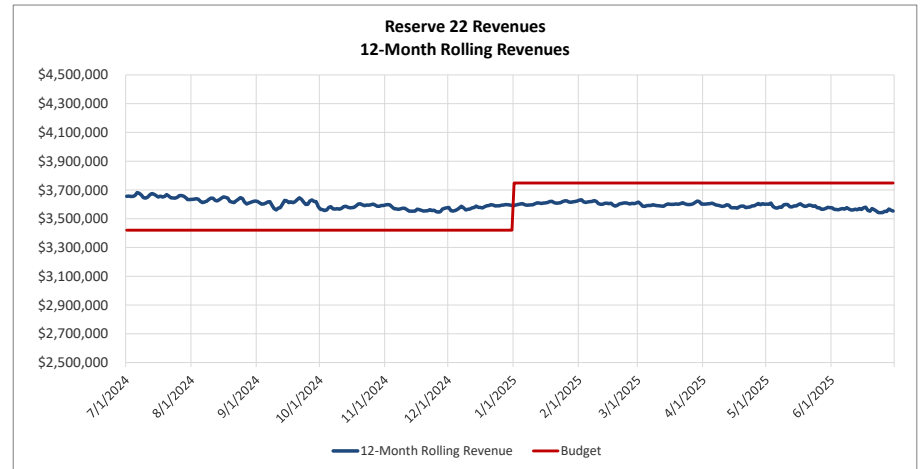
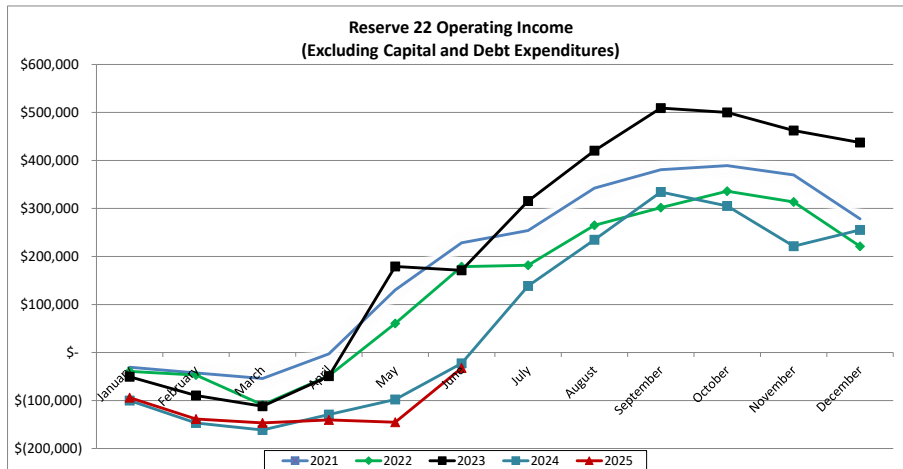
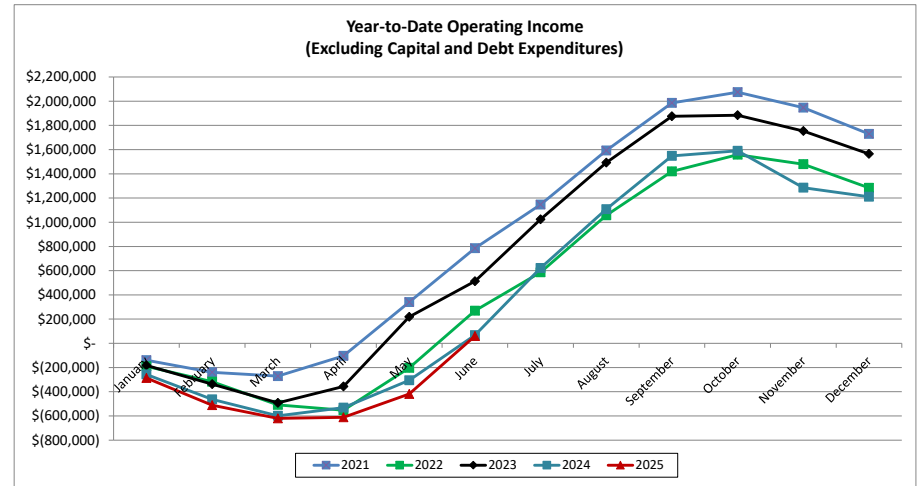
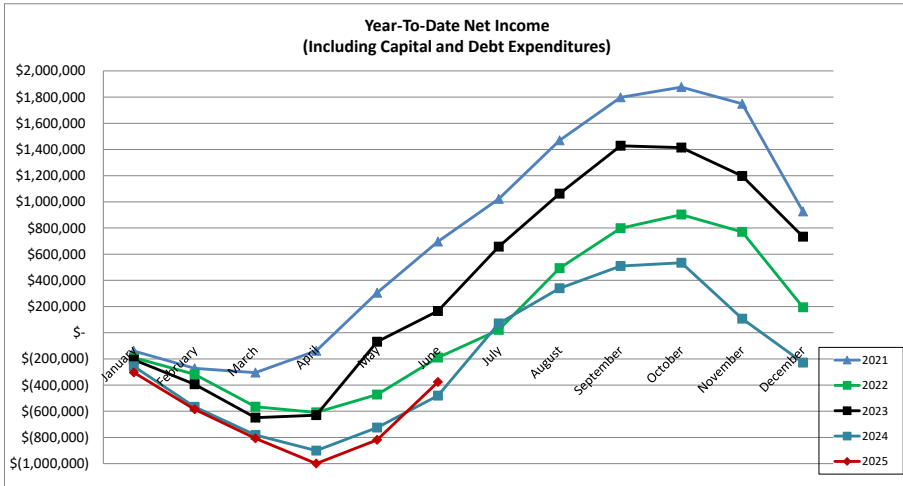


RESERVE  
22  
TWENTY-TWO

RESERVE 22  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
As of June 30, 2025

ORG/ OBJECT	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE				
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF	
<b>KEY METRICS</b>											
			<u>Goal</u>								
<i>Revenue Source:</i>											
	Restaurant & Bar	N/A	\$ 263,700	\$ 257,539	\$ 6,161	2%	\$ 873,311	\$ 916,671	\$ (43,360)	-5%	
	Banquets	N/A	125,242	153,226	(27,984)	-18%	483,877	474,820	9,058	2%	
	Other	N/A	67,010	67,895	(885)	-1%	151,575	155,673	(4,097)	-3%	
	Total	\$ 3,748,450	\$ 455,952	\$ 478,660	\$ (22,708)	-5%	\$ 1,508,763	\$ 1,547,163	\$ (38,400)	-2%	
	Reserve 22 Revenues (Last 12 Months)	\$ 3,748,450					\$ 3,553,993	\$ 3,656,664	\$ (102,671)	-3%	
	Reserve 22 Expenses (Last 12 Months)	\$ 3,358,636					\$ 3,308,305	\$ 3,413,359	\$ (105,053)	-3%	
	# Guest Checks (Restaurant/Bar)	N/A	6,784	6,661	123		20,197	21,265	(1,068)		
	Revenue Per Guest Check	N/A	\$ 38.87	\$ 38.66	\$ 0.21		\$ 43.24	\$ 43.11	\$ 0.13		
	# Guests (Restaurant/Bar)	N/A	10,248	10,367	(119)		30,943	33,969	(3,026)		
	Average Guest Spend	N/A	\$ 25.73	\$ 24.84	\$ 0.89		\$ 28.22	\$ 26.99	\$ 1.24		
	Cost of Goods Sold %	28%	28%	36%	-8%		29%	32%	-2%		
	<i>Cost of Goods Sold % (By Category):</i>										
	Cost of Goods Sold - Beer	26%	22%	27%	-5%		25%	27%	-2%		
	Cost of Goods Sold - Wine	31%	25%	39%	-14%		28%	29%	0%		
	Cost of Goods Sold - Liquor	21%	15%	28%	-13%		21%	22%	0%		
	Cost of Goods Sold - NA Beverages	52%	62%	63%	-1%		64%	72%	-7%		
	Cost of Goods Sold - Food	32%	35%	42%	-8%		34%	36%	-3%		
	Personnel Expenses as % of Revenues	50%	38%	39%	-1%		59%	57%	2%		
	Prime Cost (Cost of Goods Sold + Personnel Expenses) as % of Revenues	78%	66%	75%	-9%		88%	89%	-1%		

Village Links / Reserve 22  
 Dashboard Financial Reports  
 As of June 30, 2025



**VILLAGE LINKS / RESERVE 22  
MONTHLY CASH INCREASE/DECREASE HISTORY (000)**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2015	(100)	(63)	9	67	80	153	356	352	239	(97)	(42)	(689)
2016	(114)	(20)	41	(109)	206	296	186	237	160	36	(76)	(671)
2017	(114)	42	(218)	(57)	(11)	223	328	291	72	(69)	(151)	(681)
2018	(113)	(50)	(157)	(56)	216	153	291	92	165	(102)	(160)	(716)
2019	(144)	(53)	(138)	(136)	99	304	319	171	146	(64)	(148)	(680)
2020	(173)	(21)	(43)	(225)	69	516	237	500	214	(23)	(21)	(843)
2021	(135)	(26)	96	172	371	412	220	431	272	127	(137)	(852)
2022	(173)	19	(130)	(48)	40	289	111	474	228	105	(115)	(611)
2023	(181)	(45)	(196)	53	503	177	449	426	264	73	(231)	(492)
2024	(269)	(144)	(31)	(215)	133	145	584	301	(80)	204	(436)	(401)
2025	(296)	(110)	(138)	(81)	31	323						
Avg	(165)	(43)	(82)	(58)	158	272	308	328	168	19	(152)	(664)
Best	(100)	42	96	172	503	516	584	500	272	204	(21)	(401)
Worst	(296)	(144)	(218)	(225)	(11)	145	111	92	(80)	(102)	(436)	(852)

**NEXT 12 MONTH CASH BALANCE SCENARIOS**

	2025 Jul	2025 Aug	2025 Sep	2025 Oct	2025 Nov	2025 Dec	2026 Jan	2026 Feb	2026 Mar	2026 Apr	2026 May	2026 Jun
Avg	2,490	2,818	2,985	3,004	2,853	2,189	2,024	1,982	1,899	1,841	1,999	2,271
Best	2,766	3,266	3,538	3,742	3,721	3,320	3,220	3,262	3,358	3,530	4,033	4,549
Worst	2,293	2,385	2,305	2,203	1,767	915	619	475	258	32	21	166

June 2025 Cash On Hand            2,182



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 7/25/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Noel Allen

**AGENDA ITEM (ID # 2025-  
567)**

**DOC ID: 2025-567**

## **Manager's Report**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

### **Attachments:**

1. Manager's Report - June 2025

*“Committed to Excellence since 1967”*

## Manager’s Report for JUNE 2025

Submitted by Noel Allen, General Manager

June 2025 had well-above normal temperatures and near-normal precipitation. Looking at June observations from O’Hare, the average temperature was 74.2°F (3.6°F above normal), which is tied for the 6<sup>th</sup> warmest June on record, and precipitation was 3.63” (0.47” below normal). June was again a fantastic month for golf revenue as carts were available 29 of 30 days (97% availability) on both courses.

High Temperatures In June																				
	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
90° days	6	7	1	6	2	3	1	5	2	2	1	1		9	4		4	1	7	1
80° days	13	11	17	8	17	15	9	9	13	15	9	19	12	12	11	17	9	16	9	14
70° days	10	10	9	14	11	10	13	11	14	11	15	7	13	7	12	12	10	13	13	12
60° days	1	2	3	2		2	7	5	1	2	4	3	5	2	3	1	7		1	3
50° days											1									
40° days																				
30° days																				
Rain	3.3*	3.1*	1.3*	2.7*	4.8*	4.2*	3.1*	5.8*	3.2*	2.3*	8.0*	6.1*	2.8*	0.9*	4.7*	8.9*	3.6*	5.0*	3.5*	5.4*

### GOLF

**Rounds played** were up 1% for the month, and are down 5% for the year.

**Green Fee revenue** was up 5% for the month, and is up 1% for the year.

**Driving Range revenue** was up 7% for the month, and is flat for the year.

**Motor Car revenue** was down 1% for the month, and is down 1% for the year.

**Pro Shop sales** were up 3% for the month, and are up 3% for the year.

**Overall Golf revenues** were up 4% for the month, and are up 1% for the year.

Golf Revenue - JUNE										
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Rounds	12,307	11,815	10,459	11,782	13,350	12,452	13,288	14,823	14,186	14,270
Green Fees	310,002	307,505	279,480	325,972	367,622	367,567	403,115	458,908	475,446	497,614
Driving Range	45,584	42,677	44,326	48,808	55,264	65,367	79,812	81,411	84,645	90,196
Pro Shop	24,136	27,044	27,515	27,155	28,008	28,067	33,825	44,520	34,475	35,480
Carts	82,332	93,613	79,271	89,938	89,704	95,299	111,867	128,801	117,101	115,359
Resident Cards	3,910	3,930	3,060	3,860	6,080	2,620	3,540	3,340	3,770	3,880
Miscellaneous	17,468	10,104	13,122	13,435	18,768	12,324	13,414	18,140	15,633	18,844
<b>Total Revenue</b>	<b>483,432</b>	<b>484,872</b>	<b>446,774</b>	<b>509,168</b>	<b>565,446</b>	<b>571,245</b>	<b>645,573</b>	<b>735,120</b>	<b>731,071</b>	<b>761,373</b>

Golf revenues for the month exceeded 2025 targets in all categories and were up over last June in all categories except carts. Year-to-date golf revenues are still exceeding all 2025 targets and, despite year-to-date rounds played being down 5%, are now ahead of last year driven by increased prices in green fees and driving range. The weather as measured by golf playable hours this June was 7% below a normal year, but 7% ahead of last year. With rounds played up only 1% but again ranking 2<sup>nd</sup> highest in the last 20 years, participation appears to remain strong, even with golf course utilization dropping 6%. Golf course utilization of our facility has been very high for the past several seasons which lessens the impact of better weather producing increased rounds. Poorer weather, unfortunately, still has the potential to significantly impact rounds negatively. Carts and rounds were affected due to weather three times this month compared to four days last June.

Our annual *Have One On Us* customer appreciation event was held on June 6 & 7 with 489 golfers participating in the drive, chip and putt contest, 18-hole, 9-hole, and junior golf tournaments. Numerous others also took advantage of free driving range and \$2 drafts, hot dogs, brats, and burgers on Friday evening and all-day Saturday. The Village Links Amateur began and runs until early July as players in multiple flights schedule and play their match play events. Our annual parent junior golf tournament was also held with 11 teams competing for the title. We also hosted an Illinois Junior Golf Association developmental tournament to further invest in our future golfers. Golf staff also executed nine shot gun start golf outings in June, one less than in 2024.



The Drive, Chip and Putt contest was held on Friday evening.



Guests could eat their \$2 burgers, brats or hot dogs in the banquet room this year.

## RESERVE 22

Reserve 22 - JUNE				Year to Date		
	2024	2025	+/-	2024	2025	+/-
Restaurant & Bar	257,555	263,559	2.3%	917,328	874,496	-4.7%
Banquets	131,504	106,310	-19.2%	409,651	414,796	1.3%
Beverage Cart	30,627	26,885	-12.2%	54,870	52,617	-4.1%
Halfway House	25,895	28,977	11.9%	72,118	69,783	-3.2%
Golf Express	11,357	11,291	-0.6%	28,706	28,667	-0.1%
Service Fee	21,722	18,931	-12.8%	65,169	69,081	6.0%
<b>Total Reserve 22</b>	<b>478,660</b>	<b>455,952</b>	<b>-4.7%</b>	<b>1,547,843</b>	<b>1,509,441</b>	<b>-2.5%</b>

Total revenues were down again this month at Reserve 22. While restaurant, bar, and concessions revenue increased by 2%, banquets and outings declined by 19%. Despite this recent downturn, year-to-date banquet revenues remain positive, though indicators suggest softening in this segment. In June 2025, we hosted 35 events across all spaces – a decrease of four events compared to June 2024. Our banquet sales team met in June for the 2<sup>nd</sup> time and is actively developing strategies to increase leads and bookings. A referral program will launch in early July, along with targeted efforts to attract more corporate events and celebrations of life.

Hot, humid conditions curbed patio sales the last two weeks in June and affected banquet revenue and customer satisfaction, as our HVAC system in the north banquet room failed. Temporary AC units were brought in to help until the roof top unit could be replaced in early July. Unfortunately, the guest experience suffered as indoor temperatures remained warmer than normal, and the rooms were not as attractive.

Reserve 22 hired a new full-time Sous Chef who had a family emergency and worked only one day before ending his employment. We have reached out to another very qualified candidate whom we interviewed, and he has accepted our offer. We hope to have a full-time Sous Chef on staff by mid-July.

Finally, our new carryout program, launched in June, has not yet gained traction. We plan to expand promotion beyond the golf audience and will allow additional time to evaluate the program's viability.



One of two temporary AC units brought in to help cool the Blue Heron Room due to failure of our HVAC RTU.

## KEY METRICS

	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	0.0%	0.3%	2.2%	5.7%	12.7%	16.8%	17.7%	17.3%	13.9%	8.7%	4.2%	0.4%
<b>Green Fee</b>	0.0%	0.1%	1.6%	5.5%	12.9%	16.4%	17.2%	17.0%	15.1%	7.9%	3.4%	2.8%
<b>Carts</b>	0.0%	0.1%	1.2%	4.3%	10.8%	17.1%	18.4%	19.0%	15.8%	9.1%	4.0%	0.1%
<b>Driving Range</b>	0.0%	0.6%	3.4%	7.3%	12.1%	16.5%	18.3%	17.5%	13.6%	7.3%	2.9%	0.3%
<b>Pro Shop</b>	0.4%	1.3%	4.2%	6.4%	10.3%	17.1%	16.1%	15.9%	12.9%	10.1%	3.4%	1.8%
<b>Food</b>	2.5%	3.3%	4.0%	5.6%	10.5%	14.6%	13.6%	13.9%	12.8%	8.2%	5.1%	6.0%
<b>Total</b>	1.1%	1.8%	3.1%	5.6%	11.5%	15.6%	15.7%	15.6%	13.9%	8.0%	4.1%	3.8%
<b>Targets</b>												
	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	22	236	1,742	4,533	10,147	13,454	14,173	13,866	11,140	6,950	3,388	349
<b>Green Fee</b>	46	4,175	45,495	154,289	362,445	459,018	480,829	477,224	423,434	220,235	95,666	77,144
<b>Carts</b>	-5	735	7,499	28,001	70,349	111,408	119,565	123,756	102,710	58,921	26,241	820
<b>Driving Range</b>	229	3,186	17,148	36,635	60,297	82,531	91,709	87,740	67,991	36,391	14,654	1,489
<b>Pro Shop</b>	793	2,511	8,479	12,757	20,691	34,228	32,271	31,746	25,804	20,178	6,874	3,667
<b>Food</b>	94,438	122,559	151,211	209,584	391,970	546,285	508,935	519,234	481,517	306,248	189,753	226,716
<b>Total</b>	89,583	150,154	251,398	457,657	939,916	1,272,429	1,277,339	1,273,657	1,131,307	653,622	336,437	306,051
<b>Actuals</b>												
	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	38	86	2,421	6,176	12,520	14,270						
<b>Green Fee</b>	179	403	62,813	207,854	445,247	497,614						
<b>Carts</b>	0	0	10,520	36,984	97,801	115,359						
<b>Driving Range</b>	270	1,073	20,902	48,603	87,096	90,196						
<b>Pro Shop</b>	1,431	1,569	9,942	15,533	31,606	35,480						
<b>Food</b>	105,266	118,302	186,672	217,451	425,797	455,952						
<b>Total</b>	108,494	147,641	306,133	540,707	1,105,624	1,217,201						
<b>+/- Targets Month</b>												
	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	16	-150	679	1,643	2,373	816	-14,173	-13,866	-11,140	-6,950	-3,388	-349
<b>Green Fee</b>	133	-3,772	17,318	53,565	82,802	38,596	-480,829	-477,224	-423,434	-220,235	-95,666	-77,144
<b>Carts</b>	5	-735	3,020	8,983	27,452	3,951	-119,565	-123,756	-102,710	-58,921	-26,241	-820
<b>Driving Range</b>	41	-2,113	3,755	11,969	26,799	7,666	-91,709	-87,740	-67,991	-36,391	-14,654	-1,489
<b>Pro Shop</b>	638	-942	1,463	2,776	10,914	1,252	-32,271	-31,746	-25,804	-20,178	-6,874	-3,667
<b>Food</b>	10,829	-4,257	35,461	7,867	33,827	-90,333	-508,935	-519,234	-481,517	-306,248	-189,753	-226,716
<b>Total</b>	18,912	-2,512	54,734	83,050	165,708	-55,229	-1,277,339	-1,273,657	-1,131,307	-653,622	-336,437	-306,051
<b>+/- Targets YTD</b>												
	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	16	-134	545	2,189	4,561	5,377	-8,796	-22,661	-33,801	-40,752	-44,140	-44,489
<b>Green Fee</b>	133	-3,639	13,679	67,244	150,047	188,642	-292,187	-769,411	-1,192,845	-1,413,079	-1,508,746	-1,585,890
<b>Carts</b>	5	-731	2,290	11,273	38,725	42,676	-76,889	-200,644	-303,354	-362,275	-388,516	-389,336
<b>Driving Range</b>	41	-2,072	1,683	13,651	40,450	48,116	-43,593	-131,333	-199,324	-235,715	-250,369	-251,858
<b>Pro Shop</b>	638	-304	1,159	3,935	14,850	16,101	-16,170	-47,916	-73,720	-93,899	-100,772	-104,439
<b>Food</b>	10,829	6,571	42,032	49,900	83,727	-6,606	-515,541	-1,034,775	-1,516,292	-1,822,540	-2,012,293	-2,239,009
<b>Total</b>	18,912	16,399	71,134	154,184	319,892	264,664	-1,012,675	-2,286,333	-3,417,640	-4,071,262	-4,407,699	-4,713,750

Golf rounds and revenues continue to track well, with all categories currently exceeding their target numbers, while Food & Beverage revenues missed target in June. Total revenue remains ahead of total budget target, even with an increased annual target of \$783,150—a continuation of our strong performance.

We are now heading into our traditionally busiest months of July and August.

**Breaking down some comparative metrics:**

June 2025 GPH **up** 7% from June 2024 and **down** 7% from a "normal" year

June 2025 YTD GPH **up** 5% from June 2024 YTD and **up** 4% from a "normal" year

May 2025 Golf Datatech Chicagoland rounds played **down** 1.2%

May 2025 Village Links rounds played **flat** 0% - *normally we are stronger than the Chicagoland metric*

YTD through May 2025 Golf Datatech Chicagoland rounds played **down** 1.0%

YTD through May 2025 Village Links rounds played **down** 8% - *normally we are stronger than the Chicagoland metric but we opened for the season 17 days later in 2025 and many courses were not as aggressive as we were in 2024*

2025 YTD total revenue \$264,664 **over** YTD budget target (2024 June YTD total revenue was over YTD budget target by \$600,044. (**Note:** 2025 targets were increased by \$783,150)

Golf cars grounded 1.5 days in June 2025 and 2 days in June 2024

June 2025 R22 restaurant and bar sales **up** 2.3%

YTD 2025 R22 restaurant and bar sales **down** 4.7%

June 2025 R22 banquet sales **down** 19.2%

YTD 2025 R22 banquet sales **up** 1.3%

June 2025 R22 Total Revenues **down** 4.7%

YTD 2025 R22 Total Revenues **down** 2.5%

## **GOLF COURSE AND GROUNDS**

The golf course continues to remain in terrific shape, even with such high volumes of play. Customer reviews keep coming in very strong. The grounds team has begun trimming up many of our trees to open up views, add air flow and sun for better turf conditions, and ease playability. The team is also busy maintaining and repairing much of our equipment that we use daily to keep operations running optimally.

### **Grounds**

1. Greens have performing well in the heat and humidity of late June
2. Sodded thin fairway spots, sodded around collars on both courses (sod from in house)
3. Continued hand trimming around pond edges
4. Bunkers raked daily
5. Hand watering greens and tees almost daily
6. Filled All Tee Divots
7. Drains and Irrigation heads trimmed
8. 8 Irrigation repairs
9. 1 Fountain water line repairs
10. Started trimming bushes on course
11. Pine trees being raised for airflow and playability
12. Continuous plugging of bad areas on greens (damage, ball marks, animals, etc.)

### **Mechanical and Building Maintenance**

1. Old work carts being resurrected
2. 25 pieces of equipment were repaired and/or serviced
3. North Banquet RTU failing replacement scheduled for July 2<sup>nd</sup>
4. Cleaned A/C drain in kitchen area
5. Lights repaired in the shop



**A beautiful morning sunrise while irrigating looking from behind the 3<sup>rd</sup> green of the 18-hole course.**



**We have begun sodding areas in fairways that were worn and difficult to seed.**



**Panoramic view of the 16<sup>th</sup> hole with a flock of white heron in the pond to the right of the hole.**



**Sunrise from the par 3 8<sup>th</sup> hole of the 18-hole course.**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 7/25/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Mike Campbell

**AGENDA ITEM (ID # 2025-  
641)**

**DOC ID: 2025-641**

## **a. Golf - Mike Campbell**

**Statement of the Issue:**

**Analysis:**

**Budget Impact:**

**Contribution to Strategic Plan**

**Action Requested:**

**Attachments:**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 7/25/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Jon Satinover

**AGENDA ITEM (ID # 2025-  
642)**

**DOC ID: 2025-642**

## **b. Reserve 22 - Jon Satinover**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

### **Attachments:**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 7/25/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Andrew Cross

**AGENDA ITEM (ID # 2025-  
643)**

**DOC ID: 2025-643**

### **c. Grounds - Andrew Cross**

**Statement of the Issue:**

**Analysis:**

**Budget Impact:**

**Contribution to Strategic Plan**

**Action Requested:**

**Attachments:**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 7/25/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Discussion Item  
Prepared By: Steve Thompson

**AGENDA ITEM (ID  
# 2025-568)**

**DOC ID: 2025-568**

## **Trustee Liaison - Steve Thompson**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

### **Attachments:**