



Agenda  
Village of Glen Ellyn  
Recreation Commission Meeting  
Friday, June 27, 2025  
7:00 AM  
Village Links/Reserve 22  
Ed Posh Boardroom

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*Visitors are welcome to attend all meetings of the Recreation Commission.*

- A. Call To Order**
- B. Public Comments**
- C. Approval of Minutes**
  - 1) Minutes - May 30, 2025
- D. Standing Reports**
  - 1) Financial - Noel Allen
  - 2) Manager's Report
    - a. Golf - Mike Campbell
    - b. Reserve 22 - Jon Satinover
    - c. Grounds - Andrew Cross
  - 3) Trustee Liaison - Steve Thompson
- E. Old Business**
  - 1) Master Plan Update
- F. New Business**
- G. Next Meeting - July 25, 2025**
- H. Adjournment**



Minutes  
 Village of Glen Ellyn  
 Recreation Commission  
 Regular Meeting  
 May 30, 2025  
 7:00 AM  
 Village Links/Reserve 22

**Board or Commission:** Recreation  
**Meeting:** Regular  
**Quorum:** Yes

**Date:** May 30, 2025  
**Called to Order:** 7:00 a.m.  
**Adjourned:** 8:45 a.m.

**MEMBER ATTENDANCE:**

Carol Scott	Chairperson	Present
Nancy Carter	Commissioner	Absent
Tony Coconate	Commissioner	Present
Scott Coldiron	Commissioner	Present
James Ozog	Commissioner	Present - remotely
Rick Quoss	Commissioner	Present
Tom Slowinski	Commissioner	Present
<b>Also Present:</b>		
Noel Allen	General Manager / Staff Liaison	
Mike Campbell	Director of Golf	
Andrew Cross	Golf Course Superintendent	
Jon Satinover	Food & Beverage Director	
Brittany Eads	Restaurant Manager	
Steve Thompson	Village Trustee Liaison	
Meredith Hannah	Director of Business Development	
Julie Rusin	Marketing Strategist	
<b>Public</b>		
Tom Manak		

**A. CALL TO ORDER/ROLL CALL**

The May 30, 2025 meeting of the Recreation Commission was called to order at 7:00 a.m. at the Village Links of Glen Ellyn; 485 Winchell Way; Glen Ellyn, Illinois by Chairperson Scott.

**B. PUBLIC COMMENT - None**

**C. APPROVAL OF MINUTES FROM APRIL 25, 2025**

APPROVAL OF MINUTES FROM APRIL 25, 2025 MEETING
MOTION BY: Commissioner Quoss
SECONDED BY: Commissioner Coconate
RESULT: Unanimous

**D. STANDING REPORTS**

1. Financial – *Noel Allen* – Manager Allen provided a financial overview, noting that April revenues were up 8%, driven largely by golf activity—making it the second-highest April on record, just behind 2023. Operating expenses for the month rose 21%, primarily due to increased administrative costs. Grounds expenses increased by \$59,000, largely related to the bunker project, while Golf Services expenses were down \$7,000.

Reserve 22 expenses increased by \$25,000, due to higher labor costs, the purchase of new umbrellas for the banquet patio, and higher linen costs.

Year-to-date revenues are down 3% (approximately \$32,000), primarily due to a delayed course opening. Year-to-date operating expenses are up 3%.

Upcoming capital needs include replacing the air conditioning unit (estimated at \$35,000) and the security system (estimated at \$60,000). Additionally, a \$100,000 payment will be made to the Park District for the execution of the Master Plan of Panfish Park.

Despite these variances, we are exceeding our financial targets across all categories through April. The \$7,000 decrease in Golf Services is attributed to staffing changes following Jeff's retirement, including position backfills and salary realignments.

Meredith Hannah, Director of Business Development, reported on Panfish Park, announcing that the Park District and the Village will host a ribbon-cutting ceremony on June 12 from 4:00 to 6:00 p.m. to celebrate the new playground and art installation at the park.

**2. Manager's Report**

**A. Golf** – *Mike Campbell* – Director Campbell reported that golf activity is strong, with total rounds reaching 6,000. The driving range is up 2%, and Pro Shop sales have increased by 12%. The Ladies Swing Set Luncheon and clinics concluded successfully. We recently hired Joey Gavac and Sarah Arnold as golf professionals. Permanent tee times and leagues are underway. While tournament participation has declined, the team is exploring ways to revitalize interest and welcomes ideas from the Recreation Commission. Staff onboarding is nearly complete, and the facility is now fully staffed.

Trustee Thompson added that the Glen Ellyn Chamber of Commerce outing in May was a great success, with the course in excellent condition, outstanding food, and a well-run event overall. Next year, the outing may expand to include more service clubs.

**B. Reserve 22** – *Jon Satinover* – Director Satinover provided several updates. April sales remained flat overall, though banquet revenue was down by \$6,000. Year-to-date labor costs have increased by \$7,000, largely due to the minimum wage adjustment. Liquor costs are up 3% compared to last year. As January through March are typically slower months, we've run promotions to boost sales and are also working through excess liquor inventory.

A new carry-out program will soon launch, allowing golfers to place orders from the course and pick them up to take home. Staffing-wise, we are actively recruiting a Sous Chef and have extended an offer to a promising candidate. A new Banquet Captain has also been hired, and onboarding has gone smoothly.

Despite the decision to stop offering an on-course open bar package in 2025, golf outings continue to enjoy many beverage offerings. There have been only a few instances requiring cutoffs, which staff has handled appropriately and documented. Most importantly, our priority remains guest safety, and post-event feedback has shown appreciation for our responsible service approach.

**C. Grounds** – *Andrew Cross* – Superintendent Cross provided several updates. The greens have begun to respond and are coming in well. Course accessories have been placed, and regular mowing is now underway. A total of 350 tons of sand has been added to the bunkers, and by the end of the day, all bunkers will have fresh, fluffy sand.

We've also begun clearing pond edges to remove invasive weeds and have started seeding rough areas using a new seeder that arrived in late March. All new equipment is now in service, and the old equipment was successfully auctioned off for \$31,000.

Bunker edging will take place following the sand installation. We are currently fully staffed with a strong and capable crew. Additionally, the concrete sign has been power-washed, and the adjacent sign has been freshly painted.

3. Trustee Liaison – *Steve Thompson* – Trustee Thompson shared several key updates: Jim Burket has been elected as the new Village President, and two new trustees—Sonia Desai Bhagwakar and Steve Szymanski—have joined the board. Demolition has begun on the Roosevelt Road property; however, the demolition company was cited by the EPA and must now comply with remediation guidelines before proceeding. The Village is actively working through the remaining demolition, with full clearance expected by fall.

The Greenwood Station apartment building recently held its grand opening, and 40% of the units have already been leased. This year, the Fourth of July parade will return to the downtown area. Unfortunately, the French Market has been canceled, but the Village will partner with the Chamber of Commerce to explore alternative community events.

**E. RESERVE 22 PRESENTATION** – Jon Satinover presented Reserve 22 2024 Recap, beginning with a reminder of the restaurant's mission: "To provide an exceptional dining experience that complements the spirit of the game and the Village of Glen Ellyn while being self-sufficient."

In terms of financial performance, restaurant sales increased by 4% compared to 2023. Banquet sales, however, saw a decline of 21%, which Satinover noted was partially self-inflicted as the team made intentional decisions that impacted banquet volume. Concession sales remained flat year over year. With respect to the cost of goods sold, Satinover emphasized that managing costs becomes especially important when sales are down. Although food costs were 1% above the target goal, they were still better than 2023's figures. So far this year, Reserve 22 is beating its food cost targets by 2%.

Beverage sales performed well, with liquor exceeding its target by 1%, beer by 3%, and wine by 3%.

Operating profit saw a 5% decrease from 2023, a year in which the restaurant posted strong numbers. Despite this decline, Satinover confirmed that 2024 financial targets were still met.

To improve performance, Reserve 22 will hold monthly sales-focused meetings to identify underperforming days and develop targeted plans to address them. The team is also working on a strategy to track banquet lead conversions more closely and will continue engaging with community partners to increase banquet bookings, with Liz and Britney leading those outreach efforts.

Satinover highlighted several successful special events from the past year. The pumpkin carving event, organized by Kim, had a strong turnout. Parkview School hosted fundraisers at the restaurant, which generated additional revenue. Santa visits were held on Mondays and Tuesdays—days the restaurant is typically closed—allowing Reserve 22 to generate extra revenue during off-hours. Elsa-themed visits and cookie decorating events were also popular and well-received.

Some ongoing challenges were noted, including rising food costs and shifts in guest disposable income. Satinover assured the group that the chef is actively managing costs and that the restaurant maintains full flexibility with its menu to adjust as needed. Promotional strategies are ready to be implemented if necessary. Staffing remains a priority, with a strong focus on retention and hiring selectively. Reserve 22 continues to offer pay rates that are higher than most restaurants in the area to attract and retain quality staff.

Looking ahead to 2025, the goals for Reserve 22 include operating as sustainably as possible, increasing overall sales, and maintaining a guest satisfaction rating of 4.5 stars or higher. Satinover noted that the current rating stands at 4.6 stars.

**F. 2025 MARKETING PRESENTATION** - Julie Rusin, Marketing Strategist, provided an overview of the marketing presentation. She reported that the Village Links' social media page has seen a 7% increase in followers, with a strategic shift toward video content, as it consistently garners the highest engagement. Vince has been instrumental in generating content, and "hole-in-one" posts are reaching an average of 750 people.

Reserve 22 currently has 4,000 followers, an 11% increase year-to-date. Video posts typically receive around 1,000 views, and we continue to actively grow the audience by inviting and adding new followers. Additionally, the Glen Ellyn Eats dining page—which targets local diners interested in area restaurants—now has 6,011 subscribers and has generated over 250,000 views in the past year.

Julie highlighted several successful special initiatives. The Holiday Pop-Up Bar achieved record-setting revenue. During January and February, the team introduced a Winter Wonderland theme, with Elsa character events that sold out quickly. The annual Chili Cook-Off, which involved partnerships with other local restaurants, sold 200 tickets and

raised over \$4,000. The "Spring Refresh" initiative provided a subtle yet effective aesthetic update to the space, generating positive feedback from guests.

Current marketing goals include expanding the VIP program, which offers non-residents incentives to golf at Reserve 22. This program has shown strong potential, with 1,177 memberships sold. The junior golf camps also continue to be a priority, as they play a key role in developing future golfers.

For Reserve 22, the team is focused on further growing both the Holiday Pop-Up Bar and the Winter Wonderland events with Santa and Elsa having already been booked for 2025/2026. Efforts are also underway to increase banquet and private event bookings and improve overall visibility.

Rusin concluded by sharing that Reserve 22 was recently honored with a Diners' Choice award for outdoor dining and received an honorable mention for Best Local Fish Fry. She credited the chef and staff for their continued excellence in food quality and service, which plays a critical role in guest satisfaction and retention.

**G. OLD BUSINESS – MASTER PLAN UPDATE** – No update

**H. NEW BUSINESS** – Manager Allen reported that golf carts are scheduled to be replaced next year. In preparation, Mike Campbell will bring in several demo models for the Recreation Commission to test. Members will have the opportunity to compare features and provide feedback to help inform the final selection.

**I. NEXT MEETING** - June 27, 2025

**J. ADJOURNMENT**

Commissioner Slowinski motioned and Commissioner Coconate seconded to adjourn the meeting. The meeting was adjourned at 8:45 a.m.

**Submitted by Elisa Pollina, Recording Secretary**

**Reviewed by Noel Allen, Staff Liaison**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 6/27/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Ann Pedersen, Noel Allen

**AGENDA ITEM (ID  
# 2025-115)**

**DOC ID: 2025-115**

## **Financial - Noel Allen**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

### **Attachments:**

1. Village Links - Financial Statements - May 2025
2. Cash Balance Scenarios



**VILLAGE LINKS / RESERVE 22**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
 As of May 31, 2025

ORG	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE			
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF
REVENUES:										
5500	Village Links Revenues	\$ 4,391,100	\$ 691,272	\$ 633,163	\$ 58,109	9%	\$ 1,230,371	\$ 1,212,485	\$ 17,886	1%
5520	Reserve 22 Revenues	3,748,450	425,797	449,909	(24,111)	-5%	1,052,811	1,068,503	(15,692)	-1%
	<b>Total Revenues</b>	<b>\$ 8,139,550</b>	<b>\$ 1,117,070</b>	<b>\$ 1,083,072</b>	<b>\$ 33,998</b>	<b>3%</b>	<b>\$ 2,283,182</b>	<b>\$ 2,280,987</b>	<b>\$ 2,194</b>	<b>0%</b>
EXPENDITURES:										
55700	Administration	\$ 802,432	\$ 67,005	\$ 57,041	\$ 9,964	17%	\$ 347,730	\$ 259,954	\$ 87,776	34%
55710	Golf Course Maintenance	1,485,560	178,238	201,462	(23,223)	-12%	561,298	560,414	884	0%
55720	Golf Services	1,111,406	143,344	115,544	27,800	24%	342,117	366,587	(24,470)	-7%
55730	Reserve 22	3,358,636	430,497	418,593	11,904	3%	1,198,010	1,166,336	31,675	3%
55740	Stormwater Management	51,585	32,185	3,568	28,616	802%	37,534	6,536	30,998	474%
55750	Pro Shop Merchandise	175,053	23,103	14,629	8,475	58%	54,141	42,282	11,859	28%
55780	Motorized Carts	68,060	9,442	9,099	343	4%	10,811	10,599	213	2%
557X5	Mechanical Maintenance	417,756	40,694	37,981	2,713	7%	150,608	174,477	(23,869)	-14%
	Total Operating Expenses	\$ 7,470,488	\$ 924,508	\$ 857,916	\$ 66,592	8%	\$ 2,702,249	\$ 2,587,185	\$ 115,064	4%
	<b>Operating Income (Loss)</b>	<b>\$ 669,062</b>	<b>\$ 192,561</b>	<b>\$ 225,155</b>	<b>\$ (32,594)</b>	<b>-14%</b>	<b>\$ (419,068)</b>	<b>\$ (306,198)</b>	<b>\$ (112,870)</b>	<b>37%</b>
	Debt Service	303,100	-	-	-	0%	-	-	-	0%
	Capital Expenditures	498,520	12,138	49,966	(37,829)	-76%	400,079	419,224	(19,145)	-5%
	<b>CHANGE IN NET POSITION</b>	<b>\$ (132,558)</b>	<b>\$ 180,424</b>	<b>\$ 175,189</b>	<b>\$ 5,235</b>	<b>3%</b>	<b>\$ (819,147)</b>	<b>\$ (725,422)</b>	<b>\$ (93,725)</b>	<b>13%</b>

**KEY METRICS**

	<u>Goal</u>							
Personnel Expenses as % of Sales	50%	47%	48%	-1%	65%	64%	1%	
Cash Balance (End of Month, in \$000's)	\$ 1,860	\$ 1,858	\$ 2,134	\$ (276)				



RESERVE  
22  
TWENTY-TWO

VILLAGE LINKS  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
GOLF  
(Including Administration, Grounds, & Mechanical Maintenance)  
As of May 31, 2025

ORG/ OBJECT	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE					
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF		
5500	<b>VILLAGE LINKS REVENUES:</b>											
440550	Green Fees	\$ 2,800,000	\$ 445,247	\$ 401,912	\$ 43,335	11%	\$ 716,496	\$ 721,387	\$ (4,891)	-1%		
440554	Pro Shop - Sales	200,000	31,606	25,175	6,431	26%	60,081	54,902	5,179	9%		
440555	Motor Carts	650,000	97,801	91,552	6,249	7%	145,305	146,935	(1,630)	-1%		
440556	Driving Range	500,000	87,096	80,041	7,055	9%	157,945	163,650	(5,704)	-3%		
440557	Resident Cards	35,000	5,935	5,590	345	6%	27,975	28,675	(700)	-2%		
460100	Investment Income	60,000	11,066	5,400	5,665	105%	39,549	29,641	9,909	33%		
489000	Miscellaneous Revenue	146,100	12,508	23,754	(11,246)	-47%	83,060	67,528	15,532	23%		
489100	Miscellaneous - Over/Short	-	14	(261)	275	-105%	(40)	(232)	191	-83%		
	<b>Total Revenues</b>	<b>\$ 4,391,100</b>	<b>\$ 691,272</b>	<b>\$ 633,163</b>	<b>\$ 58,109</b>	<b>9%</b>	<b>\$ 1,230,371</b>	<b>\$ 1,212,485</b>	<b>\$ 17,886</b>	<b>1%</b>		
	<b>COST OF GOODS SOLD:</b>											
520945	Cost of Goods Sold - Pro Shop	\$ 140,000	\$ 19,649	\$ 11,053	\$ 8,596	78%	\$ 41,951	\$ 26,867	\$ 15,084	56%		
	<b>Total Cost of Goods Sold</b>	<b>\$ 140,000</b>	<b>\$ 19,649</b>	<b>\$ 11,053</b>	<b>\$ 8,596</b>	<b>78%</b>	<b>\$ 41,951</b>	<b>\$ 26,867</b>	<b>\$ 15,084</b>	<b>56%</b>		
	<b>Gross Profit</b>	<b>\$ 4,251,100</b>	<b>\$ 671,623</b>	<b>\$ 622,110</b>	<b>\$ 49,513</b>	<b>8%</b>	<b>\$ 1,188,420</b>	<b>\$ 1,185,618</b>	<b>\$ 2,802</b>	<b>0%</b>		
	<b>OTHER OPERATING EXPENSES:</b>											
510100	Salaries - Pensionable	\$ 1,314,522	\$ 152,048	\$ 163,078	\$ (11,030)	-7%	\$ 525,063	\$ 524,067	\$ 996	0%		
510120	Salaries - Non-Pensionable	488,163	83,079	69,822	13,256	19%	102,841	96,533	6,308	7%		
510200	Salaries - Overtime	23,500	5,436	4,117	1,320	32%	7,288	4,285	3,004	70%		
510400	FICA Taxes	139,705	18,105	17,809	296	2%	47,618	46,706	912	2%		
510500	IMRF	68,670	8,034	7,385	649	9%	27,018	23,255	3,763	16%		
590600	Health Insurance	146,100	15,511	16,643	(1,132)	-7%	57,209	61,025	(3,815)	-6%		
52XXXX	Contractual Services	1,211,242	114,516	86,250	28,266	33%	457,332	381,912	75,420	20%		
53XXXX	Commodities	579,950	77,632	63,166	14,466	23%	237,918	256,200	(18,282)	-7%		
	<b>Total Operating Expenses</b>	<b>\$ 3,971,852</b>	<b>\$ 474,361</b>	<b>\$ 428,270</b>	<b>\$ 46,091</b>	<b>11%</b>	<b>\$ 1,462,288</b>	<b>\$ 1,393,982</b>	<b>\$ 68,306</b>	<b>5%</b>		
	<b>Operating Income (Loss)</b>	<b>\$ 279,248</b>	<b>\$ 197,262</b>	<b>\$ 193,840</b>	<b>\$ 3,422</b>	<b>2%</b>	<b>\$ (273,868)</b>	<b>\$ (208,364)</b>	<b>\$ (65,504)</b>	<b>31%</b>		
	<b>Operating Income (Loss) Percentage</b>	<b>6%</b>	<b>29%</b>	<b>31%</b>			<b>-22%</b>	<b>-17%</b>				

**KEY METRICS**

	Goal	2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF
Rounds Played	80,000	12,520	12,462	58		21,241	23,051	(1,810)	
Revenue Per Round	\$ 54.89	\$ 55.21	\$ 50.81	\$ 4.41		\$ 57.92	\$ 52.60	\$ 5.32	
Resident Cards Sold	N/A	327	298	29		2,255	2,452	(197)	
Cost of Goods Sold % - Pro Shop	70%	62%	44%	18%		70%	49%	21%	
Personnel Expenses as % of Sales	50%	41%	44%	-3%		62%	62%	0%	



RESERVE  
22  
TWENTY-TWO

VILLAGE LINKS  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
GOLF  
(Including Administration, Grounds, & Mechanical Maintenance)  
As of May 31, 2025

ORG/ OBJECT	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE			
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF
<b><u>MISCELLANEOUS REVENUE</u></b>										
<i>Miscellaneous Revenue includes the following items that don't fit into any of the major revenue categories:</i>										
	Adult & Junior Golf Lessons		\$ 5,976	\$ 5,115	\$ 861		\$ 33,164	\$ 38,330	\$ (5,166)	
	Hand Cart Rentals		3,942	5,779	(1,837)		8,929	12,641	(3,712)	
	Equipment Sold at Auction		-	-	-		31,406	-	31,406	
	Golf Club Rentals		1,010	1,020	(10)		1,520	1,720	(200)	
	Locker Rentals		1,200	-	1,200		3,800	200	3,600	
	Illinois Sales Tax (1.75%)		350	281	69		1,226	1,169	57	
	Glen Ellyn Food & Beverage Tax (1%)		30	30	(0)		124	125	(0)	
	Tree Donation		-	-	-		1,000	-	1,000	
	Miscellaneous		-	11,529	(11,529)		1,892	13,344	(11,452)	
	<b>Total</b>	\$ 146,100	\$ 12,508	\$ 23,754	\$ (11,246)		\$ 83,060	\$ 67,528	\$ 15,532	



RESERVE  
22  
TWENTY-TWO

RESERVE 22  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
As of May 31, 2025

ORG/ OBJECT	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE					
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF		
5520	<b>RESERVE 22 REVENUES:</b>											
441100	Food	\$ 2,111,500	\$ 232,386	\$ 247,736	\$ (15,350)	-6%	\$ 630,497	\$ 631,212	\$ (714)	0%		
441101	Liquor	483,800	59,901	62,407	(2,506)	-4%	116,375	125,586	(9,211)	-7%		
441102	Beer	557,100	74,462	73,570	892	1%	139,594	144,975	(5,381)	-4%		
441103	Wine	242,900	23,822	29,116	(5,293)	-18%	74,005	79,132	(5,127)	-6%		
441104	NA Beverages	121,500	12,349	13,737	(1,388)	-10%	24,656	27,115	(2,460)	-9%		
441106	Room Charges	3,800	-	157	(157)	-100%	1,310	1,550	(240)	-15%		
441107	Service Charges	227,600	22,875	23,185	(310)	-1%	65,722	58,970	6,751	11%		
489000	Miscellaneous Revenue	250	2	-	2	0%	653	(38)	690	-1840%		
	<b>Total Revenues</b>	<b>\$ 3,748,450</b>	<b>\$ 425,797</b>	<b>\$ 449,909</b>	<b>\$ (24,111)</b>	<b>-5%</b>	<b>\$ 1,052,811</b>	<b>\$ 1,068,503</b>	<b>\$ (15,692)</b>	<b>-1%</b>		
55730	<b>COST OF GOODS SOLD:</b>											
530400	Cost of Goods Sold - Beer	\$ 144,850	\$ 18,216	\$ 17,924	\$ 292	2%	\$ 36,635	\$ 38,139	\$ (1,504)	-4%		
530401	Cost of Goods Sold - Wine	75,300	9,160	6,809	2,351	35%	21,643	19,906	1,737	9%		
530402	Cost of Goods Sold - Liquor	101,600	15,311	9,932	5,378	54%	29,094	22,915	6,179	27%		
530405	Cost of Goods Sold - NA Beverages	63,180	9,854	9,940	(86)	-1%	16,307	21,584	(5,277)	-24%		
530420	Cost of Goods Sold - Food	675,680	90,410	90,723	(312)	0%	210,313	214,507	(4,194)	-2%		
	<b>Total Cost of Goods Sold</b>	<b>\$ 1,060,610</b>	<b>\$ 142,951</b>	<b>\$ 135,328</b>	<b>\$ 7,623</b>	<b>6%</b>	<b>\$ 313,992</b>	<b>\$ 317,051</b>	<b>\$ (3,059)</b>	<b>-1%</b>		
	<b>Gross Profit</b>	<b>\$ 2,687,840</b>	<b>\$ 282,846</b>	<b>\$ 314,580</b>	<b>\$ (31,734)</b>	<b>-10%</b>	<b>\$ 738,818</b>	<b>\$ 751,451</b>	<b>\$ (12,633)</b>	<b>-2%</b>		
	<b>Gross Profit Percentage</b>	<b>72%</b>	<b>66%</b>	<b>70%</b>			<b>70%</b>	<b>70%</b>				
55730	<b>OTHER OPERATING EXPENSES:</b>											
510100	Salaries - Pensionable	\$ 838,556	\$ 107,367	\$ 104,046	\$ 3,321	3%	\$ 366,978	\$ 328,738	\$ 38,240	12%		
510120	Salaries - Non-Pensionable	749,543	99,038	97,061	1,976	2%	229,199	254,440	(25,241)	-10%		
510200	Salaries - Overtime	7,500	619	1,116	(497)	-45%	783	2,061	(1,277)	-62%		
510399	Tips Paid Through Payroll	-	3,150	2,603	547	21%	3,925	(3,141)	7,066	-225%		
510400	FICA Taxes	153,178	20,190	20,214	(24)	0%	54,680	54,458	222	0%		
510500	IMRF	43,689	6,830	6,058	772	13%	22,167	18,343	3,824	21%		
590600	Health Insurance	85,500	10,743	10,603	141	1%	39,393	37,735	1,657	4%		
52XXXX	Contractual Services	227,560	19,021	21,020	(2,000)	-10%	91,954	80,718	11,236	14%		
53XXXX	Commodities	192,500	20,589	20,544	45	0%	74,938	75,933	(995)	-1%		
	<b>Total Operating Expenses</b>	<b>\$ 2,298,026</b>	<b>\$ 287,547</b>	<b>\$ 283,265</b>	<b>\$ 4,282</b>	<b>2%</b>	<b>\$ 884,018</b>	<b>\$ 849,285</b>	<b>\$ 34,733</b>	<b>4%</b>		
	<b>Operating Income (Loss)</b>	<b>\$ 389,814</b>	<b>\$ (4,700)</b>	<b>\$ 31,316</b>	<b>\$ (36,016)</b>	<b>-115%</b>	<b>\$ (145,199)</b>	<b>\$ (97,833)</b>	<b>\$ (47,366)</b>	<b>48%</b>		
	<b>Operating Income (Loss) Percentage</b>	<b>10%</b>	<b>-1%</b>	<b>7%</b>			<b>-14%</b>	<b>-9%</b>				

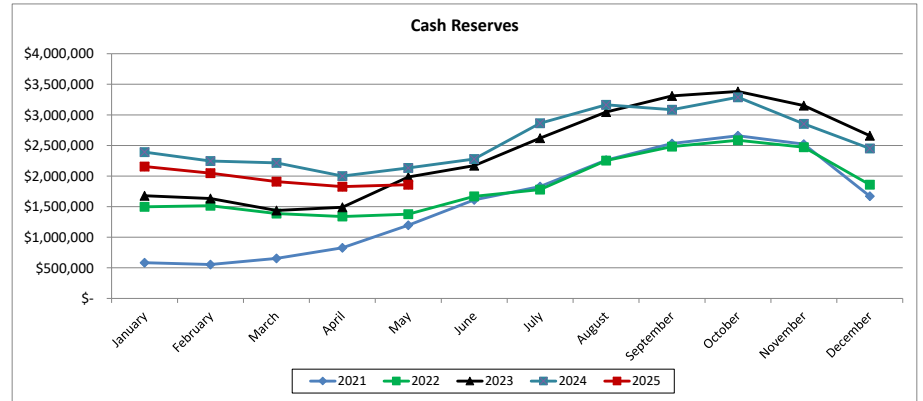
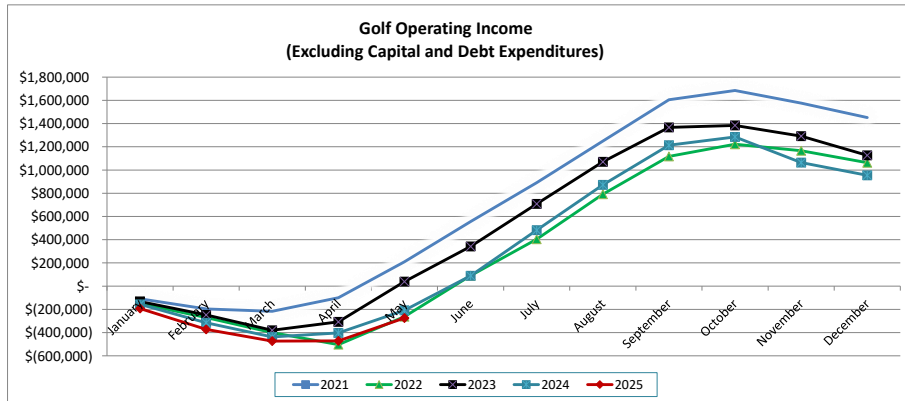
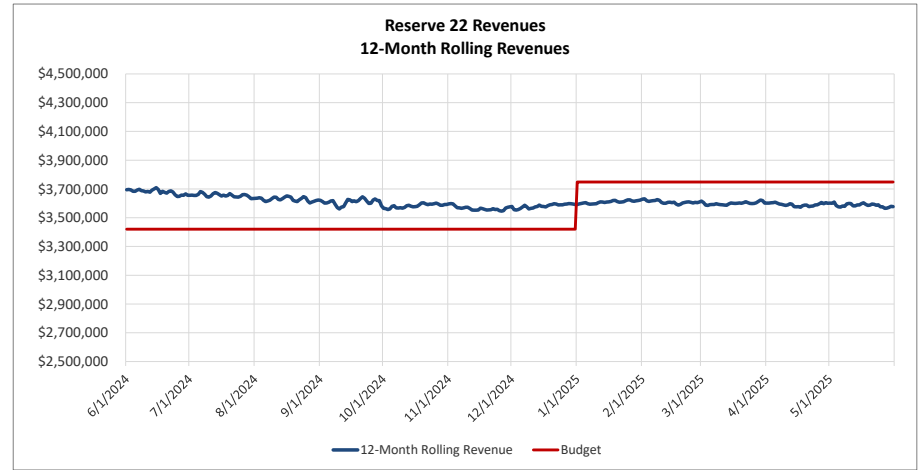
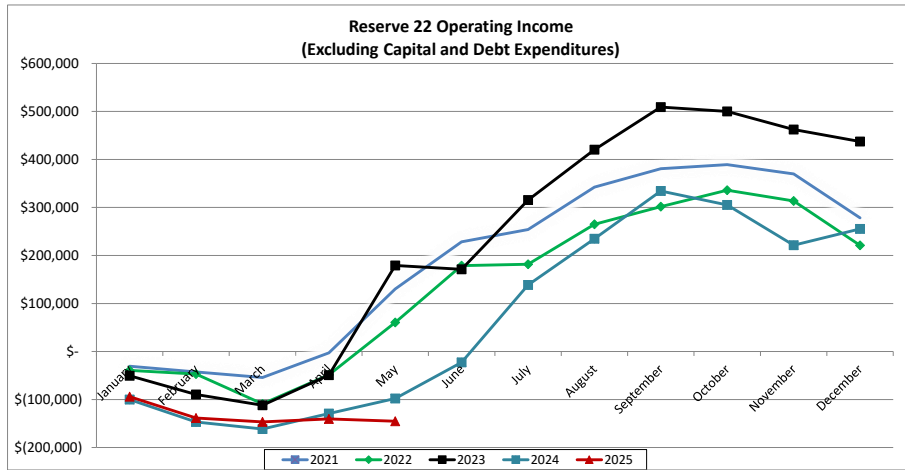
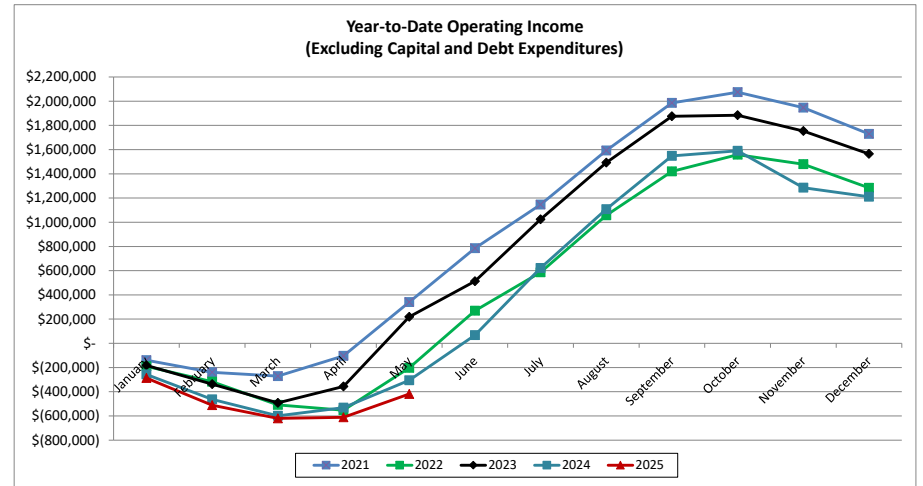
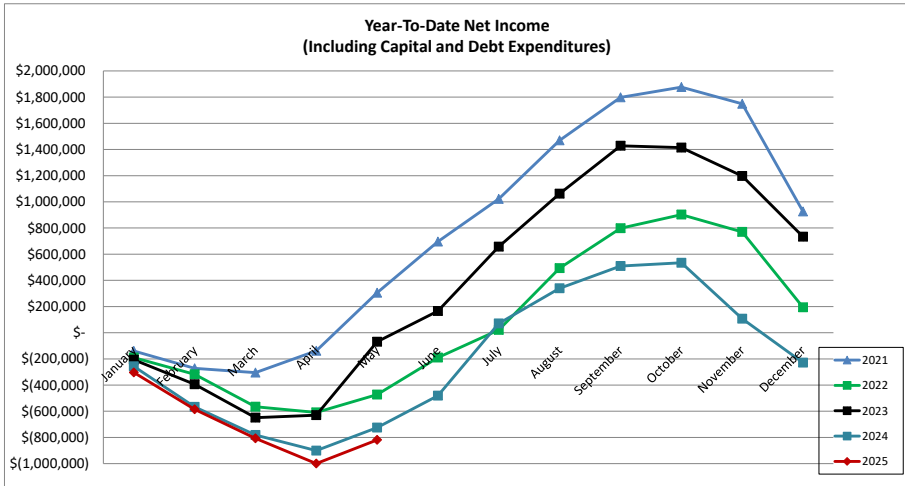


RESERVE  
22  
TWENTY-TWO

RESERVE 22  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
As of May 31, 2025

ORG/ OBJECT	DESCRIPTION	2025 BUDGET	MONTH				YEAR-TO-DATE				
			2025	2024	DIFF	% DIFF	2025	2024	DIFF	% DIFF	
<b>KEY METRICS</b>											
			<i>Goal</i>								
<i>Revenue Source:</i>											
	Restaurant/Bar	N/A	\$ 239,912	\$ 264,563	\$ (24,651)	-9%	\$ 609,610	\$ 659,132	\$ (49,521)	-8%	
	Banquets	N/A	128,558	128,237	322	0%	358,636	321,594	37,042	12%	
	Other	N/A	57,326	57,109	218	0%	84,565	87,777	(3,212)	-4%	
	Total	\$ 3,748,450	\$ 425,797	\$ 449,909	\$ (24,111)	-5%	\$ 1,052,811	\$ 1,068,503	\$ (15,692)	-1%	
	Reserve 22 Revenues (Last 12 Months)	\$ 3,748,450					\$ 3,576,702	\$ 3,700,884	\$ (124,182)	-3%	
	Reserve 22 Expenses (Last 12 Months)	\$ 3,358,636					\$ 3,368,626	\$ 3,540,563	\$ (171,937)	-5%	
	# Guest Checks (Restaurant/Bar)	N/A	5,376	5,886	(510)		13,413	14,604	(1,191)		
	Revenue Per Guest Check	N/A	\$ 44.63	\$ 44.95	(0.32)		\$ 45.45	\$ 45.13	0.32		
	# Guests (Restaurant/Bar)	N/A	8,367	9,520	(1,153)		20,695	23,602	(2,907)		
	Average Guest Spend	N/A	\$ 28.67	\$ 27.79	0.88		\$ 29.46	\$ 27.93	1.53		
	Cost of Goods Sold %	28%	34%	30%	3%		30%	30%	0%		
	<i>Cost of Goods Sold % (By Category):</i>										
	Cost of Goods Sold - Beer	26%	24%	24%	0%		26%	26%	0%		
	Cost of Goods Sold - Wine	31%	38%	23%	15%		29%	25%	4%		
	Cost of Goods Sold - Liquor	21%	26%	16%	10%		25%	18%	7%		
	Cost of Goods Sold - NA Beverages	52%	80%	72%	7%		66%	80%	-13%		
	Cost of Goods Sold - Food	32%	39%	37%	2%		33%	34%	-1%		
	Personnel Expenses as % of Revenues	50%	57%	53%	4%		68%	65%	3%		
	Prime Cost (Cost of Goods Sold + Personnel Expenses) as % of Revenues	78%	91%	83%	8%		98%	95%	3%		

Village Links / Reserve 22  
 Dashboard Financial Reports  
 As of May 31, 2025



**VILLAGE LINKS / RESERVE 22  
MONTHLY CASH INCREASE/DECREASE HISTORY (000)**

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2015				67	80	153	356	352	239	(97)	(42)	(689)
2016	(114)	(20)	41	(109)	206	296	186	237	160	36	(76)	(671)
2017	(114)	42	(218)	(57)	(11)	223	328	291	72	(69)	(151)	(681)
2018	(113)	(50)	(157)	(56)	216	153	291	92	165	(102)	(160)	(716)
2019	(144)	(53)	(138)	(136)	99	304	319	171	146	(64)	(148)	(680)
2020	(173)	(21)	(43)	(225)	69	516	237	500	214	(23)	(21)	(843)
2021	(135)	(26)	96	172	371	391	220	447	272	127	(137)	(852)
2022	(173)	19	(130)	(48)	40	289	111	474	228	105	(115)	(612)
2023	(181)	(45)	(196)	53	503	177	449	426	264	73	(231)	(492)
2024	(269)	(144)	(31)	(215)	133	145	244	301	(80)	204	(436)	(401)
2025	(296)	(110)	(138)	(81)	31							
Avg	(171)	(41)	(91)	(58)	158	265	274	329	168	19	(152)	(664)
Best	(113)	42	96	172	503	516	449	500	272	204	(21)	(401)
Worst	(296)	(144)	(218)	(225)	(11)	145	111	92	(80)	(102)	(436)	(852)

**NEXT 12 MONTH CASH BALANCE SCENARIOS**

	2025 Jun	2025 Jul	2025 Aug	2025 Sep	2025 Oct	2025 Nov	2025 Dec	2026 Jan	2026 Feb	2026 Mar	2026 Apr	2026 May
Avg	2,123	2,397	2,726	2,894	2,913	2,761	2,097	1,926	1,885	1,794	1,736	1,894
Best	2,374	2,823	3,323	3,595	3,799	3,778	3,377	3,264	3,306	3,402	3,574	4,077
Worst	2,003	2,114	2,206	2,126	2,024	1,588	736	440	296	79	(147)	(158)

May 2025 Cash On Hand                      1,858



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 6/27/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Noel Allen

**AGENDA ITEM (ID # 2025-  
113)**

**DOC ID: 2025-113**

## **Manager's Report**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

### **Attachments:**

1. Manager's Report - May 2025



*“Committed to Excellence since 1967”*

## Manager’s Report for MAY 2025

Submitted by Noel Allen, General Manager

May 2025 was very dry and generally cool. Looking at May observations from O’Hare, average temperature was 58.0°F (2.6°F below normal), precipitation was 1.35” (3.14” below normal), with local precipitation at 1.72”. May was a great month for golf revenue as we experienced no frost delays, and carts were available 29 days on both the 18-hole and 9-hole courses (94% availability).

High Temperatures In May																				
	2025	2024	2023	2022	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
90° days	1	3		1		1		2					1	3	1	2				2
80° days	2	12	7	10	8	5	2	11	4	8	7	10	7	9	5	7	3	2	13	4
70° days	8	13	12	5	5	8	14	8	10	4	11	8	10	7	9	9	14	11	8	11
60° days	11	3	10	7	8	10	6	8	9	12	6	5	7	11	7	6	13	11	10	9
50° days	9		2	7	10	4	8	2	8	5	5	6	4	1	8	7	1	7		3
40° days				1		3	1			2	2	2	2		1					2
30° days																				
Rain	1.7*	4.1*	0.7*	5.0*	2.8*	9.5*	7.7*	5.9*	3.3*	5.4*	4.0*	4.8*	4.9*	2.6*	4.9*	5.2*	3.1*	4.7*	1.5*	4.0*

### GOLF

**Rounds played** were flat for the month, and are down 8% for the year.

**Green Fee revenue** was up 11% for the month, and is down 1% for the year.

**Driving Range revenue** was up 9% for the month, and is down 3% for the year.

**Motor Car revenue** was up 7% for the month, and is down 1% for the year.

**Pro Shop sales** were up 26% for the month, and are up 9% for the year.

**Overall Golf revenues** were up 10% for the month, and are down 1% for the year.

<b>Golf Revenue - MAY</b>										
	<b>2016</b>	<b>2017</b>	<b>2018</b>	<b>2019</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>2025</b>
Rounds	10,035	8,468	8,824	6,872	5,590	11,309	9,862	12,887	12,462	12,520
Green Fees	244,793	206,351	223,066	191,363	189,810	358,161	312,244	400,899	401,912	445,247
Driving Range	36,392	32,148	40,365	36,096	5,627	65,667	56,954	79,454	80,041	87,096
Pro Shop	25,008	20,949	22,215	17,120	3,588	22,286	24,235	32,232	25,175	31,606
Carts	58,352	53,573	65,210	35,203	12,080	84,890	64,423	103,797	91,552	97,801
Resident Cards	4,670	4,060	3,920	2,800	5,380	4,296	5,350	5,790	5,590	5,935
Miscellaneous	8,266	10,678	13,282	13,001	9,886	10,047	7,625	9,640	11,934	12,128
<b>Total Revenue</b>	<b>379,424</b>	<b>327,759</b>	<b>368,058</b>	<b>295,582</b>	<b>226,371</b>	<b>545,092</b>	<b>470,831</b>	<b>631,812</b>	<b>616,204</b>	<b>679,813</b>

Golf revenues for the month exceeded targets as well as year over year May comparisons in all categories. Year-to-date golf revenues significantly improved as most categories jumped double digits from this past April. Utilization of our golf course, however, was down again, only slightly, as Golf Playable Hours were up 4% this month and rounds played were flat. Despite May's lower utilization rate, rounds played were still 2<sup>nd</sup> best in the last 20 years indicating participation in golf activity remains strong. Carts were affected due to weather only two times this month compared to four days last May, which explains the increased cart revenues with essentially no increase in rounds. Price increases in green fees and driving range drove increased revenues in those categories.

Registration for our annual Have One On Us began on May 22 with the 18-hole course nearly filling up, while the 9-hole tournament saw slow and steady reservations. The golf staff held the annual Patriot Golf Day Weekend over the Memorial Day weekend collecting donations to benefit the Folds of Honor Foundation, providing scholarships for family members of fallen veterans and first responders. Village Links members and guests donated just over \$1,400 to this worthy cause. The Village Links Summer Junior league began the season in mid-May and will run almost every week through the end of July. This year 55 juniors are participating in our league, while last year 64 juniors competed each week.

Final preparations and training for our junior camps were completed in May with the season set to begin the first week of June.

## RESERVE 22

Reserve 22 - MAY				Year to Date		
	2024	2025	+/-	2024	2025	+/-
Restaurant & Bar	264,563	239,912	-9.3%	659,773	610,938	-7.4%
Banquets	110,731	110,936	0.2%	278,148	308,486	10.9%
Beverage Cart	22,439	22,162	-1.2%	24,243	25,732	6.1%
Halfway House	24,919	25,117	0.8%	46,223	40,807	-11.7%
Golf Express	9,751	10,047	3.0%	17,348	17,376	0.2%
Service Fee	17,506	17,623	0.7%	43,446	50,149	15.4%
<b>Total Reserve 22</b>	<b>449,909</b>	<b>425,797</b>	<b>-5.4%</b>	<b>1,069,182</b>	<b>1,053,488</b>	<b>-1.5%</b>

Reserve 22 revenues were down this month with restaurant, bar, and concessions down 8% and banquets and outings flat. The cooler weather in May held down restaurant revenues as the patio, which is a key driver of business for R22, was not as active as it was last May. Banquet revenues kept pace with last year's May but came up 8% short of monthly target revenues. We held our first banquet sales team meeting in May to develop better reporting tools and sales strategies to boost this segment of the business. In May 2025, we hosted 34 events across all spaces – a decrease of six events compared to May 2024.

The Reserve 22 refresh was completed in May with the installation of the final tree near the entrance door. Customer reviews have been very favorable, and the goal is to make the inside dining room a more attractive space for when the outside patio is full or not available due to weather.

The search for a new Sous Chef began in late April. In May, an offer was made and accepted by Andre Overton. We are hoping Andre will join R22 beginning in mid-June. Seasonal staff onboarding continued through May, and we are nearly fully staffed.

Our 2<sup>nd</sup> big brunch of the year, Mother's Day, was very successful with 316 diners enjoying the large selection of delicious food prepared by Chef Tom and his team. Execution of the event was very smooth due to the diligent planning from Jon, Brittany and Kim. Kudos to the entire team for an excellent event.

Our new carryout program, soft launched in May, and is now available to both golfers and regular diners through the Village Links' smartphone app and our website. Promotion of this new service will ramp up in June.

## KEY METRICS

	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	0.0%	0.3%	2.2%	5.7%	12.7%	16.8%	17.7%	17.3%	13.9%	8.7%	4.2%	0.4%
<b>Green Fee</b>	0.0%	0.1%	1.6%	5.5%	12.9%	16.4%	17.2%	17.0%	15.1%	7.9%	3.4%	2.8%
<b>Carts</b>	0.0%	0.1%	1.2%	4.3%	10.8%	17.1%	18.4%	19.0%	15.8%	9.1%	4.0%	0.1%
<b>Driving Range</b>	0.0%	0.6%	3.4%	7.3%	12.1%	16.5%	18.3%	17.5%	13.6%	7.3%	2.9%	0.3%
<b>Pro Shop</b>	0.4%	1.3%	4.2%	6.4%	10.3%	17.1%	16.1%	15.9%	12.9%	10.1%	3.4%	1.8%
<b>Food</b>	2.5%	3.3%	4.0%	5.6%	10.5%	14.6%	13.6%	13.9%	12.8%	8.2%	5.1%	6.0%
<b>Total</b>	1.1%	1.8%	3.1%	5.6%	11.5%	15.6%	15.7%	15.6%	13.9%	8.0%	4.1%	3.8%
<b>Targets</b>												
	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	22	236	1,742	4,533	10,147	13,454	14,173	13,866	11,140	6,950	3,388	349
<b>Green Fee</b>	46	4,175	45,495	154,289	362,445	459,018	480,829	477,224	423,434	220,235	95,666	77,144
<b>Carts</b>	-5	735	7,499	28,001	70,349	111,408	119,565	123,756	102,710	58,921	26,241	820
<b>Driving Range</b>	229	3,186	17,148	36,635	60,297	82,531	91,709	87,740	67,991	36,391	14,654	1,489
<b>Pro Shop</b>	793	2,511	8,479	12,757	20,691	34,228	32,271	31,746	25,804	20,178	6,874	3,667
<b>Food</b>	94,438	122,559	151,211	209,584	391,970	546,285	508,935	519,234	481,517	306,248	189,753	226,716
<b>Total</b>	89,583	150,154	251,398	457,657	939,916	1,272,429	1,277,339	1,273,657	1,131,307	653,622	336,437	306,051
<b>Actuals</b>												
	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	38	86	2,421	6,176	12,520							
<b>Green Fee</b>	179	403	62,813	207,854	445,247							
<b>Carts</b>	0	0	10,520	36,984	97,801							
<b>Driving Range</b>	270	1,073	20,902	48,603	87,096							
<b>Pro Shop</b>	1,431	1,569	9,942	15,533	31,606							
<b>Food</b>	105,266	118,302	186,672	217,451	425,797							
<b>Total</b>	108,494	147,641	306,133	540,707	1,105,624							
<b>+/- Targets Month</b>												
	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	16	-150	679	1,643	2,373	-13,454	-14,173	-13,866	-11,140	-6,950	-3,388	-349
<b>Green Fee</b>	133	-3,772	17,318	53,565	82,802	-459,018	-480,829	-477,224	-423,434	-220,235	-95,666	-77,144
<b>Carts</b>	5	-735	3,020	8,983	27,452	-111,408	-119,565	-123,756	-102,710	-58,921	-26,241	-820
<b>Driving Range</b>	41	-2,113	3,755	11,969	26,799	-82,531	-91,709	-87,740	-67,991	-36,391	-14,654	-1,489
<b>Pro Shop</b>	638	-942	1,463	2,776	10,914	-34,228	-32,271	-31,746	-25,804	-20,178	-6,874	-3,667
<b>Food</b>	10,829	-4,257	35,461	7,867	33,827	-546,285	-508,935	-519,234	-481,517	-306,248	-189,753	-226,716
<b>Total</b>	18,912	-2,512	54,734	83,050	165,708	-1,272,429	-1,277,339	-1,273,657	-1,131,307	-653,622	-336,437	-306,051
<b>+/- Targets YTD</b>												
	January	February	March	April	May	June	July	August	September	October	November	December
<b>Rounds</b>	16	-134	545	2,189	4,561	-8,893	-23,066	-36,931	-48,071	-55,022	-58,410	-58,759
<b>Green Fee</b>	133	-3,639	13,679	67,244	150,047	-308,972	-789,801	-1,267,025	-1,690,459	-1,910,694	-2,006,360	-2,083,504
<b>Carts</b>	5	-731	2,290	11,273	38,725	-72,683	-192,248	-316,003	-418,713	-477,634	-503,875	-504,695
<b>Driving Range</b>	41	-2,072	1,683	13,651	40,450	-42,081	-133,789	-221,530	-289,520	-325,912	-340,566	-342,055
<b>Pro Shop</b>	638	-304	1,159	3,935	14,850	-19,379	-51,650	-83,396	-109,200	-129,379	-136,253	-139,919
<b>Food</b>	10,829	6,571	42,032	49,900	83,727	-462,558	-971,493	-1,490,727	-1,972,245	-2,278,492	-2,468,245	-2,694,961
<b>Total</b>	18,912	16,399	71,134	154,184	319,892	-952,537	-2,229,876	-3,503,533	-4,634,841	-5,288,463	-5,624,900	-5,930,951

Rounds and revenues continue to track well, with all categories currently exceeding their target numbers. Total revenue remains ahead of total budget target, even with an increased annual target of \$783,150—another positive sign of our strong performance.

We are now heading into our most important months of June, July, August, and September.

**Breaking down some comparative metrics:**

May 2025 GPH **up** 4% from May 2024 and **up** 5% from a "normal" year

May 2025 YTD GPH **up** 4% from May 2024 YTD and **up** 11% from a "normal" year

April 2025 Golf Datatech Chicagoland rounds played **up** 7.3%

April 2025 Village Links rounds played **up** 1% - *normally we are stronger than the Chicagoland metric*

YTD through April 2025 Golf Datatech Chicagoland rounds played **down** 0.8%

YTD through April 2025 Village Links rounds played **down** 18% - *again, normally we are stronger than the Chicagoland metric but we were open 17 less days in 2025*

2025 YTD total revenue \$319,892 **over** YTD budget target (2024 May YTD total revenue was over YTD budget target by \$571,248. (**Note:** 2025 targets were increased by \$783,150)

Golf cars grounded two days in May 2025 and four days in May 2024

May 2025 R22 restaurant and bar sales **down** 9.3%

YTD 2025 R22 restaurant and bar sales **down** 7.4%

May 2025 R22 banquet sales **up** 0.2%

YTD 2025 R22 banquet sales **up** 10.9%

May 2025 R22 Total Revenues **down** 5.4%

YTD 2025 R22 Total Revenues **down** 1.5%

## **GOLF COURSE AND GROUNDS**

The golf course is in terrific shape. The bunker project to fill in depleted sand is completed now. The Grounds Crew has been very busy this past month with all course amenities now available and regular maintenance and mowing schedules now underway. Customer reviews continue to be very positive.

### **Grounds**

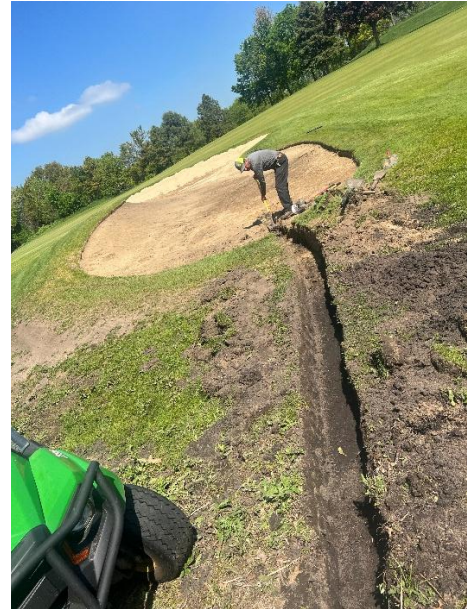
1. Greens have remained firm and fast due to dry weather, low humidity and cool temps allowed them to get too fast
2. Course accessories fully out
3. Continuing to hire and train part time seasonal staff as we look to be fully staffed this year
4. Mowing schedule beginning to become regular
5. Bunkers raked daily, tweaking the process to improve the final product
6. Filled all tee divots
7. Plant protectants sprayed on all short grass areas
8. Drinking fountains installed
9. Annual flowers planted
10. Bunkers have all been filled with sand as needed, project complete
11. Repaired 5 irrigation leaks
12. Tropicals moved outside to acclimate
13. Panfish Park turned over to Park District, we continue to monitor the park
14. Continued garbage pickup at Lambert Lake
15. Trash cleanup along parkways
16. Pond edges cleaned and pruned
17. Landscape beds sprayed for weeds, and mulch turned over
18. Tropicals put out at clubhouse and Police Station
19. Seeded bare spots in rough throughout the course (continuous process)

### **Mechanical and Building Maintenance**

1. Our Equipment Manager, Steven Arch, celebrated two years of service
2. 23 pieces of equipment were repaired and/or serviced
3. RPZ inspections completed, repairs made where needed
4. Kitchen grease pit pumped; report sent to GBWW
5. Replaced dogs (locking mechanisms) in the glass doors at the clubhouse
6. Repaired multiple golf cars



The Grounds Crew power washed and repainted our entrance signs (top – before, bottom – after).



Drainage was improved on some of our poorest performing bunkers.



Our bunker project to replace lost sand and repair poor performing bunkers was completed.



The “beach bunker” on hole 14 was the last bunker completed to finish the project.



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 6/27/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Mike Campbell

**AGENDA ITEM (ID # 2025-  
282)**

**DOC ID: 2025-282**

## **a. Golf - Mike Campbell**

**Statement of the Issue:**

**Analysis:**

**Budget Impact:**

**Contribution to Strategic Plan**

**Action Requested:**

**Attachments:**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 6/27/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Jon Satinover

**AGENDA ITEM (ID # 2025-  
283)**

**DOC ID: 2025-283**

## **b. Reserve 22 - Jon Satinover**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

### **Attachments:**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 6/27/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Report  
Prepared By: Andrew Cross

**AGENDA ITEM (ID # 2025-  
284)**

**DOC ID: 2025-284**

### **c. Grounds - Andrew Cross**

**Statement of the Issue:**

**Analysis:**

**Budget Impact:**

**Contribution to Strategic Plan**

**Action Requested:**

**Attachments:**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 6/27/2025 7:00 AM  
Department: Village Links  
Department Head: Noel Allen  
Category: Discussion Item  
Prepared By: Steve Thompson

**AGENDA ITEM (ID  
# 2025-116)**

**DOC ID: 2025-116**

## **Trustee Liaison - Steve Thompson**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

### **Attachments:**