



Agenda  
Village of Glen Ellyn  
Special Village Board Workshop  
Monday, November 6, 2023  
7:00 PM  
Glen Ellyn Civic Center, Room 301

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Meeting Procedures Statement

*Visitors are most welcome to attend all meetings of the Village Board and can find copies of the Agenda at the meeting or online at [www.glenellyn.org](http://www.glenellyn.org) prior to the meeting. Any individual with a disability requiring a reasonable accommodation in order to participate in a meeting should contact The Village of Glen Ellyn ADA Coordinator, 630-469-5000, at least five (5) business days in advance of the next scheduled meeting. All matters on the Agenda may be discussed, amended, and acted upon.*

- A. Call to Order**
- B. Pledge of Allegiance**
- C. Roll Call**
- D. Audience Participation**

- 1) Open:

Members of the public are welcome to speak to any item not specifically listed on tonight's agenda for up to (3) three minutes. For those items which are on tonight's agenda, the public will have the opportunity to comment at the time the item is discussed. In either case, please complete the Audience Participation form and turn it in to the Village Clerk. It is requested that, if possible, one spokesman for a group be appointed to present the views of the entire group. Speakers who are recognized are requested to step to a microphone and state their name, their topic and the group, if any, they are representing prior to addressing the Village Board. Individuals wishing to address the Board shall exercise proper decorum and respect for the proceedings and the business of the Village Board, and shall refrain from abusive demeanor and language. The practice of ceding time to other speakers shall be prohibited, except in the discretion of the presiding officer of the meeting. Public officials are not obligated to respond to questions.

- E. 2024 Budget Discussion**

- 1) CBD TIF
- 2) Roosevelt Road TIF
- 3) Economic Development
- 4) Capital Projects Fund
- 5) CIP
- 6) Open Issues

- F. Reminders**

- 1) Village Board Meeting Monday, November 13, 2023 at 7 pm
- 2) Village of Glen Ellyn/Park District Joint Meeting November 15, 2023 at 7 pm

- 3) Village Board Meeting Monday, November 20, 2023 at 7 pm
- 4) Village Board Meeting Monday, November 27, 2023 at 7 pm

**G. Adjourn**



**Glen Ellyn Village Board**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 11/6/2023 7:00 PM  
Department: Public Works  
Department Head: Dave Buckley  
Category: Discussion Item  
Prepared By: Rich Daubert

**AGENDA ITEM (ID  
# 2023-1082)**

**DOC ID: 2023-1082**

## **CIP**

### **Statement of the Issue:**

The purpose of this agenda item is to continue discussions on the Village of Glen Ellyn 2024-2028 Capital Improvement Plan (CIP). The CIP was most recently presented to, and discussed with the Village Board on September 18th.

### **Analysis:**

Since the September 18th Village Board Workshop, staff has made the following changes to the CIP:

1. Fire Services Revenues and Expenditures have been added to the top of the CIP.
2. Within the Capital Projects Fund, the \$5M General Obligation Bond Issuance and start of associated debt service payments were moved from CY2025 to CY2026.
3. \$40,000 was added to the CIP to develop the Village's ADA Transition Plan in 2024. An additional \$20,000 will also be budgeted out of the Facilities Maintenance Reserve Fund. Additional funding will likely be required in 2025 but it is not included at this time.
4. The CIP now assumes a July 1, 2024 implementation date of increases to the Fire, EMS, and Capital fees within the Fire Services Fund rather than January 1, 2024.

Minor updates were also made to the PowerPoint Presentation that was given to the Village Board on September 18th to reflect the above changes. Slides were incorporated to include the Metra Station & Multimodal Access Improvements Project. While no changes were made to the project costs and target funding, additional context is provided to the Village Board for 4 potential project scenarios.

The revised PowerPoint Presentation and Capital Improvement Plan are attached.

### **Budget Impact:**

### **Contribution to Strategic Plan**

### **Action Requested:**

Staff requests the Village Board's input on the CIP, and ultimately direction on any changes to be made to the plan.

**Attachments:**

1. 1. CY2024 Engineering Division Budget Presentation - Follow Up on CIP
2. CIP WITH FIRE Updated 11-1-2023

**Village of Glen Ellyn  
Public Works Department  
Engineering Division**

**Draft Calendar Year 2024  
Budget Items  
and 2024-2028 CIP**

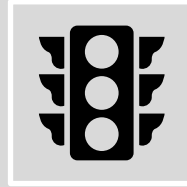
**November 6, 2023  
Village Board Workshop  
Follow Up Presentation**

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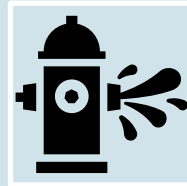


# 2024 Capital Plan Overview

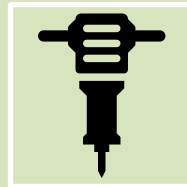
~\$32.2M



Capital Projects  
~ \$21.3M



Water Projects  
~ \$6.7M



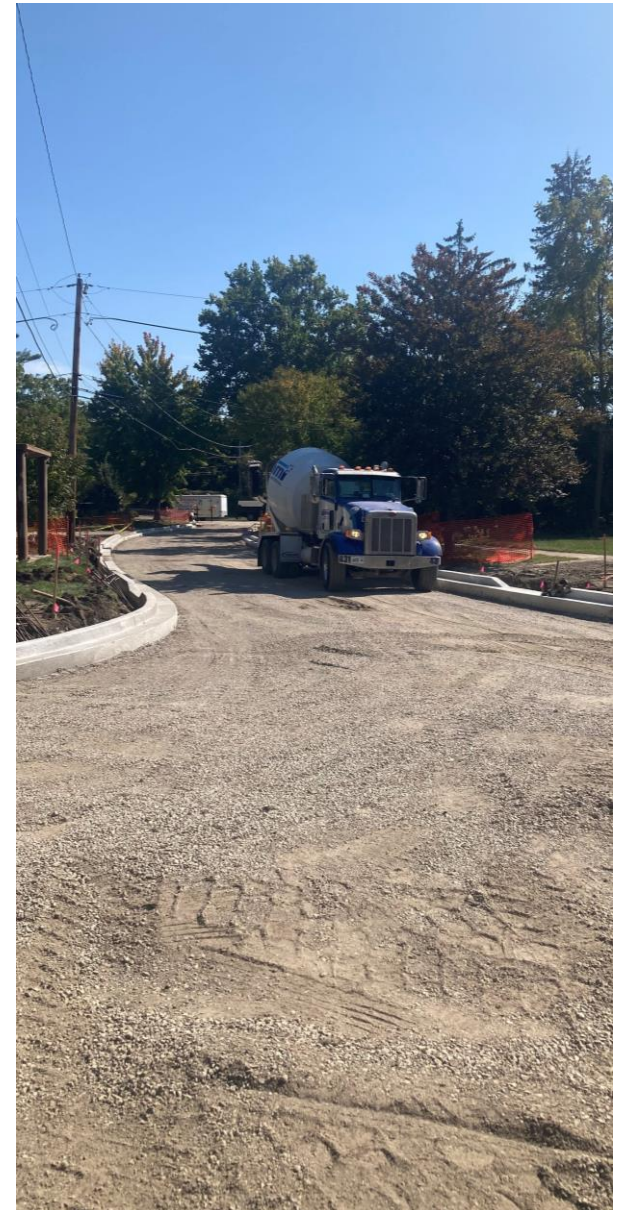
Sewer Projects  
~ \$4.2M

# 2024 Major Roadway Projects

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- Street Rehabilitation Project (5.8 Miles) ~ \$14M
  - \$8M Capital/MFT
  - \$4M Water
  - \$2M Sewer

The project will be broken down into two separate contracts due to use of MFT/Rebuild Illinois Funds (Target is \$3.4M in Rebuild Illinois/MFT Funds). Timing of the MFT/Rebuild Illinois Project Will Be at Mercy of State.



# 2024 Major Roadway Projects (Continued)

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- Asphalt Pavement Preservation  
\$415K Capital
  - Asphalt Street Patching - \$250K
  - Rejuvenator - \$120K
  - Crack Sealing - \$45K
- Concrete Street Patching  
\$200K Capital



# 2024 Major Roadway Projects (Continued)

- Crescent/Glenwood Parking Lot Improvements - \$500K Capital
- Sidewalk Removal and Replacement Program - \$150K Capital
- Pilot Sidewalk Sawing Repair Program - \$10K Capital
- New Sidewalk ~\$250K Capital
  - East side of Brandon Ave. – Greenfield to Fairview Ave. - \$150K
    - Residents petitioned for construction of this sidewalk
  - West side of Hickory Rd. – Crescent Blvd. to Edgewood Dr. - \$100K
- CCDD Certification - \$12K Capital

# 2024 Major Water/Sewer Projects

- Sanitary Sewer Lining and Point Repairs ~ \$500K Sewer
- Hill Avenue Water and Sewer Improvements ~ \$3.3M
  - \$500K Capital
  - \$2M Water
  - \$800K Sewer

# 2024 Major Engineering Design Projects

- Engineering for Future Projects ~ \$667K
  - Future Street Projects: \$516K Cap, \$151K Water/Sewer
- Train Station/Underpass ~ \$2.4M Capital to Fully Fund Balance of Phase II Engineering
  - \$2,275,000 Capital, \$37,500 Water, \$35,000 Sewer
- Traffic Signal Improvements ~ \$200K Capital



# 2024 Miscellaneous Initiatives/Expenditures

- Panfish Park Improvements ~\$300K Capital
  - Links Contributing \$100K Next Year
- Glenwood Station Development ~\$200K Capital
- Glen Estates Development ~\$550K Capital
- Stormwater Drainage Program ~\$10K Capital
- Street Lighting Repairs ~\$15K Capital
- Prof. Services (Traffic Counts, Topo Survey) ~ \$10K Capital
- Engineering Software ~ \$5K Capital
- ADA Transition Plan ~\$40K Capital (Additional \$20K Facilities)

# Capital Improvement Plan

- Draft 5-Year Capital Improvement Plan (2024-2028)
  - \$120M Total Improvements (Excludes Debt Service)
    - \$90M Capital Projects Fund
    - \$30M Water and Sewer Fund
  - 29 Miles of Roadway Improvements (Avg. 5.8 miles per year)
  - ~ \$17M Allocated For Water Main Replacement Which Can Include Some Lead Service Line Replacement Work. LSLR Mandate And Plan Still Needs Development Including Scrutiny Of Water Main Replacement Work And Funding Mechanisms

# Capital Improvement Plan

- Plan Assumes ~\$33.8M In Grants Of Which Village Has ~26.3M (~7.5M Additional Grants Required)
- Includes Metra Station/Underpass/Phase 4 Streetscape Project Value Engineering And Grant Assumptions
- Includes Additional \$5M General Obligation Bond Issuance In 2026 With Assumed Debt Service Of ~\$388K/Year
- Under These Conditions And Estimated Revenues, Capital Projects Fund Balance Stays Positive

# Debt Service Analysis

- Streetscape Ordinance Approved 3/22/2021 Assumed \$28,138,000 In Bonds To Fund Civic Center Renovations, Civic Center Parking Garage, CBD Streetscape and Utility Improvements, and Metra Station/Underpass.
- Based On VE Exercise, Target Grants, and CIP Projects, Total Bond Issuance Required For Above Projects Is Estimated To Be \$24,800,000 Of Which \$19,800,000 Was Already Issued.

# Debt Service Analysis

- On 3/22/2021, Estimated Food And Beverage Tax Revenue Was ~\$1.3M Annually. Debt Service Was Estimated To Be ~\$1.9M. Debt Service Funding Gap Of ~\$600K Was To Be Funded Via TIF, Parking Fund, And Capital Projects Contribution.
- Currently, Food And Beverage Tax Revenue Is ~\$1.8M. Debt Service For Total Of \$24.8M In Bonds Is Estimated To Be ~\$1.7M.

# Capital Improvements Commission Review

- CIC Reviewed Budget Items, Draft Capital Improvement Plan, and Debt Service Analysis At 9/12/2023 Meeting. Eight of 9 Members Present And Unanimously Approved Following Motions:
  1. Motion to recommend to the Village Board that the budget items presented to the CIC be included in the Village's 2024 Calendar Year Budget.
  2. Motion to recommend to the Village Board that it approve the balance of Phase II Engineering for the Metra Station and Multimodal Access Improvements Project with CDM Smith in the amount of \$2,346,481. The CIC also recommended that the Board approve the balance of said Phase II Engineering by November 15, 2023 so as to facilitate the timely completion of engineering for the project.

# Capital projects fund (page 6-12)

**FUND:** CAPITAL PROJECTS FUND  
**DEPARTMENT:** PUBLIC WORKS

| ORG   | OBJECT | PROJ | ACCOUNT DESCRIPTION                          | 2021<br>ACTUAL | 2022<br>ACTUAL | 2023<br>PROJECTION | 2023<br>ORIG BUD | 2024<br>BUDGET |
|-------|--------|------|----------------------------------------------|----------------|----------------|--------------------|------------------|----------------|
|       |        |      | 4000 CAPITAL PROJECTS REVENUES               |                |                |                    |                  |                |
| TOTAL |        |      | CAPITAL PROJECTS REVENUES                    | 8,537,241      | 10,766,729     | 13,893,007         | 20,821,707       | 13,930,155     |
|       |        |      | 40000 CAPITAL PROJECTS EXPENDITURES          |                |                |                    |                  |                |
| TOTAL |        |      | CAPITAL PROJECTS EXPENDITURES                | 16,894,752     | 13,984,274     | 20,458,385         | 26,063,339       | 16,691,654     |
| TOTAL |        |      | CAPITAL PROJECTS FUND CHANGE IN FUND BALANCE | (8,357,511)    | (3,217,545)    | (6,565,378)        | (5,241,632)      | (2,761,499)    |

- Transfers in from MFT and others
- Revenues include proposed 5.5% levy increase
- Capital outlay includes 2024 resurfacing and utility & roadway improvements, phase II engineering for train station, etc
- Transfer out to debt service fund for bond payments

# Metra Station & Multimodal Access Improvements Project

| Item                            | 2022 Cost     | Contingency  | Escalation   | Totals               |
|---------------------------------|---------------|--------------|--------------|----------------------|
| Station Depot                   | \$ 4,892,000  | \$ 978,000   | \$ 766,000   | \$ 6,636,000         |
| Platforms & Shelters            | \$ 6,367,000  | \$ 1,273,000 | \$ 996,000   | \$ 8,636,000         |
| Plaza                           | \$ 757,000    | \$ 151,000   | \$ 118,000   | \$ 1,026,000         |
| Underpass Including Ramps and S | \$ 8,659,000  | \$ 1,732,000 | \$ 1,355,000 | \$ 11,746,000        |
| Roadway, Parking, Site Work     | \$ 3,624,000  | \$ 725,000   | \$ 567,000   | \$ 4,916,000         |
| <b>Construction Subtotals</b>   | \$ 24,299,000 | \$ 4,859,000 | \$ 3,802,000 | <b>\$ 32,960,000</b> |
| Phase I Engineering             |               |              |              | \$ 762,754           |
| Phase II Engineering            |               |              |              | \$ 3,971,481         |
| C&M/Lease Agreement             |               |              |              | \$ 1,000,000         |
| Construction Engineering        |               |              |              | \$ 3,500,000         |
| Utilities                       |               |              |              | \$ 2,900,000         |
| <b>Revised Project Total</b>    |               |              |              | <b>\$ 45,094,235</b> |

# Metra Station & Multimodal Access Improvements Project

| All Project Costs             |                      | Current              |                      | Target               |                      |
|-------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Item                          | Total                | Outside Funding      | Local Funding        | Outside Funding      | Local Funding        |
| Station, Underpass, and Plaza | \$ 24,864,498        | \$ 19,408,806        | \$ 5,455,692         | \$ 21,923,404        | \$ 2,941,094         |
| Platforms & Shelters          | \$ 10,619,013        | \$ 4,000,000         | \$ 6,619,013         | \$ 7,583,111         | \$ 3,035,902         |
| Streetscape and Utilities     | \$ 9,610,723         | \$ -                 | \$ 9,610,723         | \$ 2,000,000         | \$ 7,610,723         |
| <b>Totals</b>                 | <b>\$ 45,094,235</b> | <b>\$ 23,408,806</b> | <b>\$ 21,685,429</b> | <b>\$ 31,506,516</b> | <b>\$ 13,587,719</b> |

# Metra Station & Multimodal Access Improvements Project

| Metra Station/Underpass/Phase 4 Streetscape Scenarios                                                                                                                                                                                                                                                                                                                                    | Total Village Cost | Delta over Scenario 1 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-----------------------|
| Scenario 1: The Village immediately stops engineering for the Metra Station/Underpass but does complete engineering and construction for Phase 4 of the Streetscape/Utilities. The Village will need to perform maintenance and rehabilitation of the commuter parking lots and the destiny of the Station is unknown.                                                                   | \$ 11,457,229      | \$ -                  |
| Scenario 2: The Village completes all engineering for the Metra Station/Underpass. The Village completes engineering and construction of Phase 4 of the Streetscape/Utilities but does not complete construction of the Metra Station/Underpass. The Village will need to perform maintenance and rehabilitation of the commuter parking lots and the destiny of the Station is unknown. | \$ 14,063,091      | \$ 2,605,862          |
| Scenario 3: The Village completes engineering and construction of the Metra Station/Underpass and Phase 4 of the Streetscape/Utilities. An additional ~\$8.1M in grants are secured for the project.                                                                                                                                                                                     | \$ 13,587,719      | \$ 2,130,490          |
| Scenario 4: The Village completes engineering and construction of the Metra Station/Underpass and Phase 4 of the Streetscape/Utilities. No additional grants are secured though with the Village solely relying on the existing \$23.4M in outside funding for the project.                                                                                                              | \$ 21,685,429      | \$ 10,228,200         |

# End of Presentation

- Questions, Comments, & Input on CIP

**CAPITAL IMPROVEMENT PLAN  
11/1/2023**

**SCENARIO A  
ADDITIONAL GRANTS  
ALL PROJECTS INCLUDED  
VALUE ENGINEERING**

| FIRE SERVICES        |                                    |              |              |              |              |              |              |
|----------------------|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                      |                                    | CY2023       | CY2024       | CY2025       | CY2026       | CY2027       | CY2028       |
|                      | Fire Services                      | FORECAST     | FORECAST     | FORECAST     | FORECAST     | FORECAST     | FORECAST     |
| <u>Revenues:</u>     |                                    |              |              |              |              |              |              |
|                      | Special Service Area 18 North Fire | \$ 110,800   | \$ 197,300   | \$ 203,219   | \$ 209,316   | \$ 215,595   | \$ 222,063   |
|                      | Special Service Area 19 South Fire | 78,200       | 138,400      | 142,552      | 146,829      | 151,233      | 155,770      |
|                      | Fire Services Fee                  | 825,000      | 839,500      | 854,000      | 854,000      | 905,240      | 905,240      |
|                      | Capital Fire Services Fee          | 495,000      | 1,067,000    | 1,639,000    | 1,639,000    | 1,737,340    | 1,737,340    |
|                      | EMS Fee                            | 330,000      | 771,000      | 1,212,000    | 1,212,000    | 1,284,720    | 1,284,720    |
|                      | Ambulance service fees             | -            | -            | 1,210,101    | 1,217,137    | 1,224,567    | 1,232,314    |
|                      | Bond Proceeds                      | -            | -            | -            | -            | -            | -            |
|                      | Interest Income                    | 235,000      | 219,000      | 188,000      | 176,000      | 65,000       | 26,000       |
|                      | Total Revenues                     | \$ 2,074,000 | \$ 3,232,200 | \$ 5,448,872 | \$ 5,454,281 | \$ 5,583,695 | \$ 5,563,447 |
| <u>Expenditures:</u> |                                    |              |              |              |              |              |              |
|                      | Fire Company Contribution          | \$ 1,011,586 | \$ 1,254,190 | \$ 1,367,268 | \$ 1,411,259 | \$ 1,456,833 | \$ 1,504,049 |
|                      | Intergovernmental Agreements       | 21,800       | 10,000       | 10,000       | 10,000       | 11,000       | 11,000       |
|                      | Audit                              | 16,000       | 16,000       | 16,480       | 16,974       | 17,484       | 18,008       |
|                      | DuComm                             | -            | 184,150      | 189,675      | 195,365      | 201,226      | 207,262      |
|                      | Ambulance Service                  | 430,000      | 451,500      | 1,806,780    | 1,897,119    | 1,991,975    | 2,091,574    |
|                      | Ambulance Billing                  | -            | -            | 48,404       | 48,685       | 48,983       | 49,293       |
|                      | Maintenance Equipment              | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        | 1,000        |
|                      | Operating Supplies                 | 1,500        | 1,500        | 1,500        | 1,500        | 1,500        | 1,500        |
|                      | Computer Equipment/Proj            | 30,000       | 7,800        | -            | -            | -            | -            |
|                      | Fire Station Renovation            | 32,000       | 250,000      | 250,000      | 3,500,000    | 3,000,000    | 1,500,000    |
|                      | Vehicles                           | 742,527      | 146,609      | 2,017,338    | 1,969,293    | -            | 174,242      |
|                      | Debt Service                       | -            | -            | -            | -            | -            | -            |
|                      | Facilities Maint Service Charge    | 74,400       | 84,800       | 88,192       | 91,720       | 95,388       | 99,204       |
|                      | Administrative Service Charge      | 48,165       | 37,400       | 38,896       | 40,452       | 42,070       | 43,753       |
|                      | Total Expenditures                 | \$ 2,408,978 | \$ 2,444,949 | \$ 5,835,533 | \$ 9,183,367 | \$ 6,867,458 | \$ 5,700,885 |
|                      | Net Increase/(Decrease)            | (334,978)    | 787,251      | (386,661)    | (3,729,086)  | (1,283,763)  | (137,438)    |
|                      | Beginning of year balance          | 5,816,391    | 5,481,413    | 6,268,664    | 5,882,003    | 2,152,917    | 869,154      |
|                      | End of year balance                | \$ 5,481,413 | \$ 6,268,664 | \$ 5,882,003 | \$ 2,152,917 | \$ 869,154   | \$ 731,717   |

**CAPITAL IMPROVEMENT PLAN  
11/1/2023**

**SCENARIO A  
ADDITIONAL GRANTS  
ALL PROJECTS INCLUDED  
VALUE ENGINEERING**

| FIRE SERVICES     |                                    |                    |                    |                    |                    |                    |                    |
|-------------------|------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| <u>Operations</u> | ALLOCATION OF FIRE SERVICES        | CY2023<br>FORECAST | CY2024<br>FORECAST | CY2025<br>FORECAST | CY2026<br>FORECAST | CY2027<br>FORECAST | CY2028<br>FORECAST |
|                   | Revenues                           |                    |                    |                    |                    |                    |                    |
|                   | Special Service Area 18 North Fire | 82,810             | 118,675            | 113,320            | 116,720            | 120,221            | 123,828            |
|                   | Special Service Area 19 South Fire | 58,030             | 83,247             | 79,491             | 81,875             | 84,332             | 86,861             |
|                   | Fire Services Fee                  | 825,000            | 839,500            | 854,000            | 854,000            | 905,240            | 905,240            |
|                   | EMS Fee                            | 330,000            | 771,000            | 1,212,000          | 1,212,000          | 1,284,720          | 1,284,720          |
|                   | Ambulance service fees             | -                  | -                  | 1,210,101          | 1,217,137          | 1,224,567          | 1,232,314          |
|                   | Interest Income                    | 235,000            | 219,000            | 188,000            | 176,000            | 65,000             | 26,000             |
|                   | Total Revenues - Operations        | \$ 1,530,840       | \$ 2,031,422       | \$ 3,656,911       | \$ 3,657,732       | \$ 3,684,080       | \$ 3,658,963       |
|                   | Expenditures                       |                    |                    |                    |                    |                    |                    |
|                   | Fire Company Contribution          | \$ 1,011,586       | \$ 1,254,190       | \$ 1,367,268       | \$ 1,411,259       | \$ 1,456,833       | \$ 1,504,049       |
|                   | Intergovernmental Agreements       | 21,800             | 10,000             | 10,000             | 10,000             | 11,000             | 11,000             |
|                   | Audit                              | 16,000             | 16,000             | 16,480             | 16,974             | 17,484             | 18,008             |
|                   | DuComm                             | -                  | 184,150            | 189,675            | 195,365            | 201,226            | 207,262            |
|                   | Ambulance Service                  | 430,000            | 451,500            | 1,806,780          | 1,897,119          | 1,991,975          | 2,091,574          |
|                   | Ambulance billing                  | -                  | -                  | 48,404             | 48,685             | 48,983             | 49,293             |
|                   | Maintenance Equipment              | 1,000              | 1,000              | 1,000              | 1,000              | 1,000              | 1,000              |
|                   | Operating Supplies                 | 1,500              | 1,500              | 1,500              | 1,500              | 1,500              | 1,500              |
|                   | Facilities Maint Service Charge    | 74,400             | 84,800             | 88,192             | 91,720             | 95,388             | 99,204             |
|                   | Administrative Service Charge      | 48,165             | 37,400             | 38,896             | 40,452             | 42,070             | 43,753             |
|                   | Total Expenditures - Operations    | \$ 1,604,451       | \$ 2,040,540       | \$ 3,568,195       | \$ 3,714,074       | \$ 3,867,458       | \$ 4,026,643       |
|                   | Net Increase/(Decrease)            | (73,611)           | (9,119)            | 88,717             | (56,342)           | (183,379)          | (367,680)          |
|                   | Transfer (to)/from Capital         | 73,611             | 9,119              | (88,717)           | 56,342             | 183,379            | 367,680            |
|                   | Beginning of year balance          | -                  | -                  | -                  | -                  | -                  | -                  |
|                   | End of year balance - Operations   | \$ -               | \$ -               | \$ -               | \$ -               | \$ -               | \$ -               |

**CAPITAL IMPROVEMENT PLAN  
11/1/2023**

**SCENARIO A  
ADDITIONAL GRANTS  
ALL PROJECTS INCLUDED  
VALUE ENGINEERING**

| FIRE SERVICES                        |                                                     |              |              |              |                |              |              |
|--------------------------------------|-----------------------------------------------------|--------------|--------------|--------------|----------------|--------------|--------------|
|                                      |                                                     | CY2023       | CY2024       | CY2025       | CY2026         | CY2027       | CY2028       |
| <u>Capital (Facility Funding)</u>    |                                                     | FORECAST     | FORECAST     | FORECAST     | FORECAST       | FORECAST     | FORECAST     |
|                                      | Revenues                                            |              |              |              |                |              |              |
|                                      | Special Service Area 18 North Fire                  | \$ 27,990    | \$ 78,625    | \$ 89,899    | \$ 92,596      | \$ 95,374    | \$ 98,235    |
|                                      | Special Service Area 19 South Fire                  | 20,170       | 55,153       | 63,061       | 64,953         | 66,902       | 68,909       |
|                                      | Capital Fire Services Fee                           | 495,000      | 1,067,000    | 1,639,000    | 1,639,000      | 1,737,340    | 1,737,340    |
|                                      | Bond Proceeds                                       | -            | -            | -            | -              | -            | -            |
|                                      | Total Revenues - Capital (Facility Funding)         | \$ 543,160   | \$ 1,200,778 | \$ 1,791,961 | \$ 1,796,549   | \$ 1,899,616 | \$ 1,904,484 |
|                                      | Expenditures                                        |              |              |              |                |              |              |
|                                      | Computer Equipment/Proj                             | \$ 30,000    | \$ 7,800     | \$ -         | \$ -           | \$ -         | \$ -         |
|                                      | Fire Station Renovation                             | 32,000       | 250,000      | 250,000      | 3,500,000      | 3,000,000    | 1,500,000    |
|                                      | Debt Service                                        | -            | -            | -            | -              | -            | -            |
|                                      | Total Expenditures - Capital (Facility Funding)     | \$ 62,000    | \$ 257,800   | \$ 250,000   | \$ 3,500,000   | \$ 3,000,000 | \$ 1,500,000 |
|                                      | Net Increase/(Decrease)                             | 481,160      | 942,978      | 1,541,961    | (1,703,451)    | (1,100,384)  | 404,484      |
|                                      | Transfer (to)/from Operating                        | (73,611)     | (9,119)      | 88,717       | (56,342)       | (183,379)    | (367,680)    |
|                                      | Transfer (to)/from Vehicle Replacement              | (500,000)    | (515,000)    | (530,450)    | (546,364)      | (562,754)    | (579,637)    |
|                                      | Beginning of year balance                           | 4,186,194    | 4,093,743    | 4,512,603    | 5,612,830      | 3,306,674    | 1,460,157    |
|                                      | End of year balance - Capital (Facility Funding)    | \$ 4,093,743 | \$ 4,512,603 | \$ 5,612,830 | \$ 3,306,674   | \$ 1,460,157 | \$ 917,324   |
|                                      |                                                     |              |              |              |                |              |              |
| <u>Capital (Vehicle Replacement)</u> |                                                     |              |              |              |                |              |              |
|                                      | Revenues                                            |              |              |              |                |              |              |
|                                      | None                                                | \$ -         | \$ -         | \$ -         | \$ -           | \$ -         | \$ -         |
|                                      | Total Revenues - Capital (Vehicle Replacement)      | \$ -         | \$ -         | \$ -         | \$ -           | \$ -         | \$ -         |
|                                      | Expenditures                                        |              |              |              |                |              |              |
|                                      | Vehicles                                            | \$ 742,527   | \$ 146,609   | \$ 2,017,338 | \$ 1,969,293   | \$ -         | \$ 174,242   |
|                                      | Total Expenditures - Capital (Vehicle Replacement)  | \$ 742,527   | \$ 146,609   | \$ 2,017,338 | \$ 1,969,293   | \$ -         | \$ 174,242   |
|                                      | Net Increase/(Decrease)                             | \$ (742,527) | (146,609)    | (2,017,338)  | (1,969,293)    | -            | (174,242)    |
|                                      | Transfer (to)/from Capital (Facility Funding)       | 500,000      | 515,000      | 530,450      | 546,364        | 562,754      | 579,637      |
|                                      | Beginning of year balance                           | 1,630,197    | 1,387,670    | 1,756,061    | 269,173        | (1,153,757)  | (591,002)    |
|                                      | End of year balance - Capital (Vehicle Replacement) | \$ 1,387,670 | \$ 1,756,061 | \$ 269,173   | \$ (1,153,757) | \$ (591,002) | \$ (185,607) |
|                                      | Combined end of year balance                        | \$ 5,481,413 | \$ 6,268,664 | \$ 5,882,003 | \$ 2,152,917   | \$ 869,154   | \$ 731,717   |

**CAPITAL IMPROVEMENT PLAN  
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**SCENARIO A  
ADDITIONAL GRANTS  
ALL PROJECTS INCLUDED  
VALUE ENGINEERING**

| CAPITAL PROJECTS FUND |                                                                                 |               |               |               |               |               |               |
|-----------------------|---------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
|                       |                                                                                 | CY2023        | CY2024        | CY2025        | CY2026        | CY2027        | CY2028        |
|                       | Capital Fund                                                                    | FORECAST      | FORECAST      | FORECAST      | FORECAST      | FORECAST      | FORECAST      |
| Revenues:             |                                                                                 |               |               |               |               |               |               |
|                       | Property Taxes                                                                  | \$ 4,337,707  | \$ 4,574,175  | \$ 4,665,659  | \$ 4,758,972  | \$ 4,854,151  | \$ 4,951,234  |
|                       | Food and Beverage Tax (1.5%)                                                    | 1,775,000     | 1,810,500     | 1,846,710     | 1,883,644     | 1,921,317     | 1,959,743     |
|                       | Drainage Infrastructure Fee                                                     | 145,000       | 145,000       | 145,000       | 145,000       | 145,000       | 145,000       |
|                       | Fee in lieu (Harding Townhomes)                                                 | 188,718       | -             | -             | -             | -             | -             |
|                       | TIF Contributions to Capital Projects                                           | -             | 150,000       | 300,000       | 300,000       | 1,075,000     | 1,050,000     |
|                       | Parking Fund Contributions to Capital Projects                                  | 75,000        | 75,000        | 75,000        | 75,000        | 75,000        | 75,000        |
|                       | General Obligation Bond for CBD Projects                                        | -             | -             | -             | 5,000,000     | -             | -             |
|                       | Telecommunications Tax                                                          | 364,000       | 327,600       | 294,840       | 265,356       | 238,820       | 214,938       |
|                       | Electricity Use Tax                                                             | 930,000       | 930,000       | 930,000       | 930,000       | 950,000       | 950,000       |
|                       | Natural Gas Use Tax                                                             | 306,320       | 315,000       | 350,000       | 350,000       | 350,000       | 350,000       |
|                       | Real Estate Transfer Tax                                                        | 635,000       | 635,000       | 647,700       | 660,654       | 673,867       | 687,344       |
|                       | Grant Revenue                                                                   | -             | 2,663,969     | 4,201,000     | 9,782,589     | 13,375,488    | 4,704,889     |
|                       | Forfeiture Funds - To reimburse police station project (if funds are available) | -             | -             | -             | -             | -             | -             |
|                       | MFT (Project Specific)                                                          | -             | 1,620,880     | 379,120       | -             | -             | -             |
|                       | Capital Grant from State of Illinois (Capital Bonds)                            | -             | 1,800,000     | -             | -             | -             | -             |
|                       | General Fund Contribution to Capital Projects                                   | 4,000,000     | 2,000,000     | -             | -             | -             | -             |
|                       | Village Links (Panfish one time transfer)                                       | 100,000       | 100,000       | -             | -             | -             | -             |
|                       | Interest Income                                                                 | 725,000       | 464,000       | 131,000       | 11,000        | 83,000        | 51,000        |
|                       | Total Revenues                                                                  | \$ 13,581,745 | \$ 17,611,124 | \$ 13,966,029 | \$ 24,162,215 | \$ 23,741,643 | \$ 15,139,149 |

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**SCENARIO A  
ADDITIONAL GRANTS  
ALL PROJECTS INCLUDED  
VALUE ENGINEERING**

| CAPITAL PROJECTS FUND |                                                     |              |              |              |               |               |              |
|-----------------------|-----------------------------------------------------|--------------|--------------|--------------|---------------|---------------|--------------|
|                       |                                                     | CY2023       | CY2024       | CY2025       | CY2026        | CY2027        | CY2028       |
|                       | Capital Fund                                        | FORECAST     | FORECAST     | FORECAST     | FORECAST      | FORECAST      | FORECAST     |
| Expenditures:         |                                                     |              |              |              |               |               |              |
|                       | Non-Roadway Construction Projects:                  |              |              |              |               |               |              |
|                       | Minor capital investment/other expenditures         | \$ 16,000    | \$ 15,000    | \$ 15,500    | \$ 16,000     | \$ 16,500     | \$ 17,000    |
|                       | Placeholder for Unidentified Non-Roadway Projects   | -            | -            | 50,000       | 50,000        | 50,000        | 50,000       |
|                       | Hill Avenue Utility Sewer and Water                 | -            | 500,000      | -            | -             | -             | -            |
|                       | Royal Glen Infrastructure Improvements - Hold       | -            | -            | -            | -             | -             | -            |
|                       | McKee House Water and Sewer                         | -            | -            | -            | -             | -             | -            |
|                       | Street Lighting Improvements - Roosevelt Road       | -            | -            | -            | -             | 1,952,766     | -            |
|                       | Street Lighting Improvements - Repairs and Requests | 151,681      | 15,000       | 75,000       | 15,000        | 15,000        | 15,000       |
|                       | Stormwater Drainage Improvements Program            | 10,000       | 10,000       | 10,000       | 10,000        | 10,000        | 10,000       |
| GF2                   | Village Green Storm Sewer Replacement               | -            | -            | -            | -             | -             | -            |
|                       | Kenilworth/Cottage Storm Sewer Extension            | -            | 250,000      | -            | -             | -             | -            |
| GF14                  | Traffic Studies and Improvements                    | -            | 200,000      | 500,000      | -             | -             | 50,000       |
|                       | Wayfinding Signage - Hold                           | -            | -            | -            | -             | -             | -            |
|                       | East Branch DuPage River Trail                      | 10,000       | -            | -            | -             | -             | -            |
|                       | Bike Plan Update                                    | -            | -            | -            | -             | -             | -            |
| GF15                  | Panfish Park Improvements                           | 100,000      | 300,000      | -            | -             | -             | -            |
|                       | Forest/Duane CBD Park                               | -            | -            | -            | -             | -             | -            |
|                       | Special Engineering Projects                        |              |              |              |               |               |              |
|                       | Parking Garage (Transfer to Parking Fund)           | 255,814      | -            | -            | -             | -             | -            |
| GF5                   | Taylor Avenue Pedestrian Tunnel                     | -            | 870,247      | -            | -             | -             | -            |
| GF6,7,8               | Train Station/Pedestrian Underpass                  | 956,639      | 2,427,074    | 5,451,481    | 10,800,000    | 12,450,000    | 4,700,000    |
|                       | Developer Capital Improvements                      | -            | 750,000      | -            | 50,000        | 50,000        | 50,000       |
|                       | Sidewalk Repair Program                             | 170,000      | 160,000      | 150,000      | 150,000       | 150,000       | 150,000      |
|                       | New Sidewalk Program                                | 62,500       | 262,000      | -            | -             | -             | -            |
|                       | ADA Transition Plan                                 | -            | 40,000       | -            | -             | -             | -            |
|                       | Route 53 Sidewalk Study                             | -            | -            | -            | 100,000       | -             | -            |
|                       | Illinois Route 38 Streetscape Improvements          | -            | -            | -            | -             | 285,291       | -            |
|                       | Subtotal - Non-Roadway Construction Projects        | \$ 1,732,634 | \$ 5,799,321 | \$ 6,251,981 | \$ 11,191,000 | \$ 14,979,557 | \$ 5,042,000 |

**CAPITAL IMPROVEMENT PLAN  
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**SCENARIO A  
ADDITIONAL GRANTS  
ALL PROJECTS INCLUDED  
VALUE ENGINEERING**

| CAPITAL PROJECTS FUND |                                                     |                |                |                |               |                |               |
|-----------------------|-----------------------------------------------------|----------------|----------------|----------------|---------------|----------------|---------------|
|                       |                                                     | CY2023         | CY2024         | CY2025         | CY2026        | CY2027         | CY2028        |
|                       | Capital Fund                                        | FORECAST       | FORECAST       | FORECAST       | FORECAST      | FORECAST       | FORECAST      |
| Expenditures:         | Roadway Rehabilitation Program                      |                |                |                |               |                |               |
|                       | Placeholder for Unidentified Roadway Projects       | \$ -           | \$ -           | \$ 50,000      | \$ 50,000     | \$ 50,000      | \$ 50,000     |
|                       | Pavement Preservation Program                       | 387,516        | 415,000        | 427,450        | 440,274       | 453,482        | 467,086       |
|                       | Concrete Street Patching and Rehabilitation Program | 49,401         | 200,000        | 250,000        | -             | 100,000        | -             |
|                       | Pavement Condition Survey                           | -              | -              | -              | 50,000        | -              | -             |
| GF10                  | Crescent Boulevard LAFO                             | -              | 1,000,000      | 610,000        | 220,000       | -              | -             |
| GF1                   | North Park/Main Street Improvements                 | -              | 412,071        | -              | -             | -              | -             |
|                       | 2020 Street Program 20001 - Phase I                 | 5,000          | -              | -              | -             | -              | -             |
|                       | 2020 Street Program 20001 - Phase 2                 | 505,974        | -              | -              | -             | -              | -             |
|                       | 2022 Street Program 22002                           | 1,817,592      | -              | -              | -             | -              | -             |
|                       | Township Resurfacing Contribution                   | 12,680         | -              | -              | -             | -              | -             |
|                       | Miscellaneous Reimbursement                         | -              | -              | -              | -             | -              | -             |
| GF16                  | Bemis Road Improvements                             | 125,859        | 2,069,882      | -              | -             | -              | -             |
| GF11                  | Lambert Road Improvements                           | 66,259         | -              | -              | -             | 1,850,975      | -             |
| GF12                  | Riford Road Improvements                            | 65,259         | -              | -              | 235,178       | 50,000         | -             |
|                       | Sheehan Avenue Improvements                         | 123,721        | -              | 2,712,972      | -             | -              | -             |
|                       | 2023 Utility and Roadway Improvements 23001         | 4,370,964      | -              | -              | -             | -              | -             |
| GF 4, 13              | Future Street Resurfacing/Reconstruction Projects   | -              | 5,680,118      | 4,811,305      | 4,997,347     | 4,526,285      | 6,457,956     |
|                       | Engineering for Future Street Projects              | 519,703        | 253,227        | 263,018        | 238,226       | 339,893        | 200,396       |
|                       | CBD Streetscape and Utility Improvements            | 8,396,643      | 6,442,730      | -              | -             | -              | -             |
|                       | IFT / General Fund Engineering                      | 270,300        | 285,000        | 291,000        | 297,000       | 303,000        | 309,000       |
|                       | IFT/ Food and Beverage Collection Cost              | 53,400         | 53,400         | 53,400         | 53,400        | 53,400         | 53,400        |
|                       | Subtotal - Roadway Rehabilitation Program           | \$ 16,770,271  | \$ 16,811,428  | \$ 9,469,146   | \$ 6,581,424  | \$ 7,727,035   | \$ 7,537,838  |
|                       |                                                     |                |                |                |               |                |               |
|                       | Total Improvements - Capital Projects Fund          | \$ 18,502,905  | \$ 22,610,749  | \$ 15,721,127  | \$ 17,772,424 | \$ 22,706,592  | \$ 12,579,838 |
|                       |                                                     |                |                |                |               |                |               |
|                       | Bond Repayment - 2015 Police Station Bonds          | \$ 815,544     | \$ 817,094     | \$ 818,043     | \$ 818,394    | \$ 818,144     | \$ 817,294    |
|                       | Bond Repayment - 2018 Capital Project Bonds         | 678,519        | 681,219        | 683,469        | 680,469       | 681,769        | 682,819       |
|                       | Bond Repayment - 2020 Capital Project Bonds         | 606,673        | 609,223        | 611,323        | 607,973       | 609,323        | 610,223       |
|                       | Bond Repayment - 2021B Refunding Bonds (2015)       | 123,298        | 127,742        | 127,165        | 126,588       | 126,010        | 125,222       |
|                       | Bond Repayment - 2025 (\$5M)                        | -              | -              | -              | 387,500       | 387,500        | 387,500       |
|                       | Total Expenditures - Capital Projects Fund          | \$ 20,726,939  | \$ 24,846,027  | \$ 17,961,127  | \$ 20,393,348 | \$ 25,329,338  | \$ 15,202,896 |
|                       |                                                     |                |                |                |               |                |               |
|                       | Change in Fund Balance, Capital Projects Fund       | \$ (7,145,194) | \$ (7,234,903) | \$ (3,995,098) | \$ 3,768,867  | \$ (1,587,695) | \$ (63,747)   |
|                       | Capital Projects Fund Balance, Beginning of Year    | \$ 18,734,729  | \$ 11,589,534  | \$ 4,354,632   | \$ 359,534    | \$ 4,128,401   | \$ 2,540,706  |
|                       | Capital Projects Fund Balance, End of Year          | \$ 11,589,534  | \$ 4,354,632   | \$ 359,534     | \$ 4,128,401  | \$ 2,540,706   | \$ 2,476,958  |
|                       |                                                     |                |                |                |               |                |               |

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**SCENARIO A  
ADDITIONAL GRANTS  
ALL PROJECTS INCLUDED  
VALUE ENGINEERING**

| WATER & SANITARY SEWER FUND |                                                            |                    |                    |                    |                    |                    |                    |
|-----------------------------|------------------------------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
|                             | Water & Sanitary Sewer Fund                                | CY2023<br>FORECAST | CY2024<br>FORECAST | CY2025<br>FORECAST | CY2026<br>FORECAST | CY2027<br>FORECAST | CY2028<br>FORECAST |
| Revenues:                   |                                                            |                    |                    |                    |                    |                    |                    |
|                             | Capital Revenues - Water & Sewer Fund                      | \$ 2,960,885       | \$ 2,850,000       | \$ 2,907,000       | \$ 2,965,140       | \$ 3,024,443       | \$ 3,084,932       |
|                             | CDBG Grant/Potential SSA to fund Royal Glen                | \$ -               | \$ -               | \$ -               | \$ -               | \$ -               |                    |
|                             | Lombard Contribution To Hill Water Main                    | \$ -               | \$ 400,000         | \$ -               | \$ -               | \$ -               |                    |
|                             | Total Revenues                                             | \$ 2,960,885       | \$ 3,250,000       | \$ 2,907,000       | \$ 2,965,140       | \$ 3,024,443       | \$ 3,084,932       |
| Expenditures:               |                                                            |                    |                    |                    |                    |                    |                    |
|                             | Water Roadway Related Projects:                            |                    |                    |                    |                    |                    |                    |
|                             | CBD Underground/Streetscape Improvements                   | \$ 1,868,072       | \$ 544,984         | \$ -               | \$ -               | \$ -               | \$ -               |
|                             | Metra Station Improvements                                 | -                  | 63,408             | 825,000            | 825,000            | -                  | -                  |
|                             | North Park/Main Street Improvements                        | -                  | 49,437             | -                  | -                  | -                  | -                  |
|                             | Bemis Road Improvements                                    | 40,000             | 898,554            | -                  | -                  | -                  | -                  |
|                             | Sheehan Avenue Improvements                                | 40,000             | -                  | 526,652            | -                  | -                  | -                  |
|                             | 2020 Roadway Imp. Project 20001 - Phase 2                  | 169,964            | -                  | -                  | -                  | -                  | -                  |
|                             | 2022 Roadway Imp. Project 22002                            | 258,715            | -                  | -                  | -                  | -                  | -                  |
|                             | 2023 Utility and Roadway Improvements 23001                | 51,750             | -                  | -                  | -                  | -                  | -                  |
|                             | Future Street Projects                                     | -                  | 3,101,446          | 1,404,311          | 1,474,526          | 1,548,253          | 1,625,666          |
|                             | Engineering for Future Street Projects                     | 65,476             | 73,911             | 77,607             | 81,487             | 85,561             | 89,839             |
|                             | Water Non-Roadway Related Projects:                        |                    |                    |                    |                    |                    |                    |
|                             | Standalone Main Replacements:                              | \$ -               | \$ -               | \$ 700,000         | \$ 700,000         | \$ 700,000         | \$ 700,000         |
|                             | Roosevelt Road Water Main                                  | -                  | -                  | -                  | 250,000            | 1,000,000          | 1,000,000          |
|                             | Roosevelt Road Water Main Break Repair                     | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Route 53 Water Main Lining                                 | -                  | -                  | 1,000,000          | -                  | -                  | -                  |
|                             | Hill Avenue Utility Sewer and Water (Water Main Component) | -                  | 2,000,000          | -                  | -                  | -                  | -                  |
|                             | Cumnor Water Main Utility Extension                        | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Park Boulevard (Taft to Marston) Water Main Replacement    | 579,032            | -                  | -                  | -                  | -                  | -                  |
|                             | Glen Ellyn-Illinois American Water Interconnection         | 247,819            | -                  | -                  | -                  | -                  | -                  |
|                             | McKee House                                                | -                  | 120,000            | -                  | -                  | -                  | -                  |
|                             | Royal Glen Infrastructure Improvements - Hold              | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Water Operations Projects:                                 |                    |                    |                    |                    |                    |                    |
|                             | Wilson & Newton Pumping Station Rehabilitation             | \$ -               | \$ -               | \$ -               | \$ -               | \$ -               | \$ -               |
|                             | WPAS & NPAS Rehabilitation                                 | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Standby Well Rehabilitation                                | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Reservoir Rehabilitation                                   | 300,000            | -                  | -                  | -                  | -                  | -                  |
|                             | SCADA Reinstrumentation                                    | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Water Meter Fixed Network Upgrade                          | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Reno Center Improvements                                   | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Miscellaneous equipment                                    | -                  | -                  | -                  | -                  | -                  | -                  |
|                             | Water Model                                                | -                  | 150,000            | -                  | -                  | -                  | -                  |
|                             | Lead Service Line Replacement                              | -                  | 100,000            | -                  | -                  | -                  | -                  |
|                             | Lead Service Line Potholing                                | 30,000             | -                  | -                  | -                  | -                  | -                  |
|                             | Subtotal - Water Projects                                  | \$ 3,650,828       | \$ 6,851,740       | \$ 4,533,570       | \$ 3,331,013       | \$ 3,333,814       | \$ 3,415,505       |

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VALUE ENGINEERING**

| WATER & SANITARY SEWER FUND |                                                               |                |                |                |                |              |                |
|-----------------------------|---------------------------------------------------------------|----------------|----------------|----------------|----------------|--------------|----------------|
|                             |                                                               | CY2023         | CY2024         | CY2025         | CY2026         | CY2027       | CY2028         |
|                             | Water & Sanitary Sewer Fund                                   | FORECAST       | FORECAST       | FORECAST       | FORECAST       | FORECAST     | FORECAST       |
|                             | Sewer Projects:                                               |                |                |                |                |              |                |
| Expenditures:               |                                                               | CY2023         | CY2024         | CY2025         | CY2026         | CY2027       | CY2028         |
|                             | Sewer Roadway Related Projects:                               | FORECAST       | FORECAST       | FORECAST       | FORECAST       | FORECAST     | FORECAST       |
|                             | Point Repairs (Can Be Associated with Future Street Projects) | -              | 300,000        | 300,000        | 300,000        | 300,000      | 500,000        |
|                             | CBD Underground/Streetscape Improvements                      | \$ 924,703     | \$ 784,303     | \$ -           |                | \$ -         | \$ -           |
|                             | Metra Station Improvements                                    | -              | \$ 59,518      | \$ 825,000     | \$ 825,000     | \$ -         | \$ -           |
|                             | North Park/Main Street Improvements                           | -              | 66,901         | -              | -              | -            | -              |
|                             | Bemis Road Improvements                                       | 25,000         | 958,775        | -              | -              | -            | -              |
|                             | Sheehan Avenue Improvements                                   | 25,000         | -              | 365,609        | -              | -            | -              |
|                             | 2020 Street Program 20001 - Phase 1                           | -              | -              | -              | -              | -            | -              |
|                             | 2020 Street Program 20001 - Phase 2                           | 157,829        | -              | -              | -              | -            | -              |
|                             | 2022 Street Program 22002                                     | 40,000         | -              | -              | -              | -            | -              |
|                             | 2023 Utility and Roadway Improvements 23001                   | 142,938        | -              | -              | -              | -            | -              |
|                             | Future Street Projects                                        | -              | 741,225        | -              | -              | -            | -              |
|                             | Engineering for Future Street Projects                        | 24,572         | -              | -              | -              | -            | -              |
|                             | Sewer Non-Roadway Related Projects:                           |                |                |                |                |              |                |
|                             | I/I Reduction (Lining + Point Repairs)                        | -              | 500,000        | 200,000        | 200,000        | 200,000      | 200,000        |
|                             | SSES Follow-up Engineering and Projects                       | -              | -              | -              | -              | -            | -              |
|                             | Hill Avenue Utility Sewer and Water (Sewer Main Component)    | -              | 800,000        | -              | -              | -            | -              |
|                             | Cumnor Sewer Main Utility Extension                           | -              | -              | -              | -              | -            | -              |
|                             | Contractual Sewer Repairs                                     | -              | -              | -              | -              | -            | -              |
|                             | Lift Station Rehab                                            |                |                |                |                |              |                |
|                             | Hill Avenue                                                   | -              | 25,000         | -              | -              | -            | -              |
|                             | Memory Court                                                  | -              | -              | -              | -              | -            | -              |
|                             | Surrey                                                        | -              | -              | -              | -              | -            | -              |
|                             | South Park                                                    | -              | 40,000         | -              | -              | -            | -              |
|                             | Orchard Place                                                 | -              | 25,000         | -              | -              | -            | -              |
|                             | Police Station-Utilities                                      | -              | -              | -              | -              | -            | -              |
|                             | Miscellaneous equipment                                       | -              | -              | -              | -              | -            | -              |
|                             | Royal Glen Infrastructure Improvements - Hold                 | -              | -              | -              | -              | -            | -              |
|                             | Reno Center Improvements                                      | -              | -              | -              | -              | -            | -              |
|                             | Subtotal - Sewer Projects                                     | \$ 1,340,042   | \$ 4,300,722   | \$ 1,690,609   | \$ 1,325,000   | \$ 500,000   | \$ 700,000     |
|                             |                                                               |                |                |                |                |              |                |
|                             | Total Improvements - Water & Sewer Fund                       | \$ 4,990,870   | \$ 11,152,462  | \$ 6,224,179   | \$ 4,656,013   | \$ 3,833,814 | \$ 4,115,505   |
|                             |                                                               |                |                |                |                |              |                |
|                             | Change in Capital Balance, Water & Sewer Fund                 | \$ (2,029,985) | \$ (7,902,462) | \$ (3,317,179) | \$ (1,690,873) | \$ (809,372) | \$ (1,030,573) |
|                             | Water & Sewer Capital Fund Balance, Beginning of Year         | \$ 18,258,221  | \$ 16,228,236  | \$ 8,325,774   | \$ 5,008,595   | \$ 3,317,722 | \$ 2,508,350   |
|                             | Water & Sewer Capital Fund Balance, End of Year               | \$ 16,228,236  | \$ 8,325,774   | \$ 5,008,595   | \$ 3,317,722   | \$ 2,508,350 | \$ 1,477,777   |