



Agenda
Village of Glen Ellyn
Village Board Workshop
Monday, October 17, 2022
7:00 PM
Glen Ellyn Civic Center, Room 301

Visitors are most welcome to attend all meetings of the Village Board and can find copies of the Agenda at the meeting or online at www.glenellyn.org prior to the meeting. Any individual with a disability requiring a reasonable accommodation in order to participate in a meeting should contact The Village of Glen Ellyn ADA Coordinator, 630-469-5000, at least five (5) business days in advance of the next scheduled meeting. All matters on the Agenda may be discussed, amended, and acted upon.

- A. Call to Order**
- B. Pledge of Allegiance**
- C. Roll Call**
- D. Audience Participation**

- 1) Open:

Members of the public are welcome to speak to any item not specifically listed on tonight's agenda for up to (3) three minutes. For those items which are on tonight's agenda, the public will have the opportunity to comment at the time the item is discussed. In either case, please complete the Audience Participation form and turn it in to the Village Clerk. It is requested that, if possible, one spokesman for a group be appointed to present the views of the entire group. Speakers who are recognized are requested to step to a microphone and state their name, their topic and the group, if any, they are representing prior to addressing the Village Board.

Individuals wishing to address the Board shall exercise proper decorum and respect for the proceedings and the business of the Village Board, and shall refrain from abusive demeanor and language. The practice of ceding time to other speakers shall be prohibited, except in the discretion of the presiding officer of the meeting. Public officials are not obligated to respond to questions.

In lieu of participating in the live meeting, the public may also complete a public comment form, which will be read into the record during the meeting. This form can be found at www.glenellyn.org/publiccomment.

- E. Discussion**

- 1) Discussion of a New Liquor License Classification for Park and Oak Collected (Economic Development Coordinator Hannah)
- 2) 2023 Capital Improvement Plan and Budget Items (Professional Engineer Daubert)
- 3) 2022 Property Tax Estimate (Finance Director Noller)
- 4) 2020-22 Strategic Plan Quarterly Report (Village Manager Franz)

- F. Reminders**

- 1)
 - o Village Board Meeting Workshop and Meeting October 24, 2022, 6pm

- Village Board Special Workshop Thursday, October 27, 2022, 6pm
- Village Board Special Workshop Tuesday, November 1, 2022, 6pm
- Village Board Special Workshop Monday, November 7, 2022, 6pm

G. Adjourn



Glen Ellyn Village Board
535 Duane Street
Glen Ellyn, IL 60137

Meeting 10/17/2022 7:00 PM
Department: Administration
Department Head: Emily Rodman
Category: Discussion Item
Prepared By: Meredith Hannah

**AGENDA ITEM (ID
2022-2719)**

DOC ID: 2022-2719

Discussion of a New Liquor License Classification for Park and Oak Collected (Economic Development Coordinator Hannah)

Statement of the Issue:

Park & Oak Collected are asking the Village to create a new liquor license classification for their retail store at 499 Pennsylvania Avenue. The owners would like to be able to offer customers of their retail and furniture store a glass of wine or cocktail to enjoy while enjoying their shopping experience.

Analysis:

Renee DiSanto and Christina Samatas, residents of Glen Ellyn, opened Park & Oak, an interior design firm, in 2015 in downtown Glen Ellyn. In May 2022, they opened Park & Oak Collected, a retail store to complement their interior design firm's work at 499 Pennsylvania Ave, Unit C. 499 Pennsylvania Avenue has historically been divided into three (3) storefronts. Park & Oak Collected is now looking to expand their business into the two (2) remaining units at 499 Pennsylvania (the former Curly's/Northside and the former Rise Fitness). They now plan to expand their retail store to a full furniture sales and showroom.

In presenting their business plan and back up information, DiSanto and Samatas have represented that Park & Oak has a national following and attracts customers from the Chicagoland area and nationwide. They said this about their business and request for a liquor license:

"Our firm's work, rooted in the art of timeless style, is driven by the belief that design can be used to create feelings of comfort and happiness. This core belief is the foundation of our new showroom at 499 Pennsylvania. We hope to bring the Park & Oak experience to life by offering a variety of products, a design center with a library and display kitchen, and a cocktail bar that encourages customers to stay and enjoy the space while they continue to shop. The existing antique cocktail bar has nostalgic and sentimental value within the community, so we feel strongly about preserving it. We would like to apply for a liquor license at the Park & Oak showroom that will allow us to serve wine, beer, and spirits during regular business hours and for occasional in-store events such as our grand opening party."

In the staff's review of the request, a similar business model is being used at both Crate & Barrel and Restoration Hardware in Oak Brook. Both of these stores have full restaurants as well. However, similar to Park & Oak's request, patrons are able to purchase an alcoholic beverage while shopping without dining in the restaurant.

If the Board sees fit to create a new liquor license classification, staff recommends the following amendments to the Village Code:

Section 3-19-11 - Classification of licenses

Section (A)

Class A-7 shall authorize the sale of beer, wine and spirits as an adjunct to a home goods and furniture retail store under these parameters:

1. A Class A-7 liquor license shall permit sale of beer, wine and spirits for on-premises consumption only.
2. Preparation and serving of alcoholic beverages shall be limited to the bar area only.
3. Alcoholic beverages may be consumed inside the premises and not taken outside the store.
4. There may be no service of alcoholic beverages unless the patrons are actively shopping or working with a design consultant.
5. All employees who participate in serving alcohol must be BASSET certified or go through a similar program. Furthermore, they must be over 21 years of age to pour or serve.
6. The license holder shall only serve alcoholic liquor for consumption within the retail service area in glassware or containers having a tag or other feature making them visually distinct from merchandise in the retail service area.

Section 3-19-8 - Application for license.

Section W 2

Add Class A-7

Section 3-19-13 License fees:

Add Class A-7 fee of \$1,500

Pending a successful liquor license application approval, the following section of the Code will also be updated:

Section 3-19-12 Restriction on number of licenses

Add Class A-7 - No more than one

Budget Impact:

Liquor sales is an adjunct to the applicant's main business. Therefore, staff recommend the same fee for Class A-6, \$1,500 annually. In addition, the applicant will be required to pay the initial application fee of \$500, and establish and remit payment for the Village's Food and Beverage Tax.

Action Requested:

Staff is seeking direction from the Village Board as to whether or not to create this new liquor license classification per the applicant's request. At the Board's direction, staff will provide amendments to the Village Board to update the Village Code to allow for this new classification and work with the applicant on a complete liquor license application.

Attachments:

1. Park and Oak Collected Cover letter
2. Park and Oak Collected Overview
3. Park and Oak Store Layout

4. Sample Seasonal Cocktail Menu

We are Renee DiSanto and Christina Samatas of Park and Oak. For over 15 years, we have been members of the community, raising our families here in Glen Ellyn. In 2015, we started our interior design firm, known as Park & Oak.

Our firm's work, rooted in the art of timeless style, is driven by the belief that design can be used to create feelings of comfort and happiness. This core belief is the foundation of our new showroom at 499 Pennsylvania. We hope to bring the Park & Oak experience to life by offering a variety of products, a design center with a library and display kitchen, and a cocktail bar that encourages customers to stay and enjoy the space while they continue to shop. The existing antique cocktail bar has nostalgic and sentimental value within the community, so we feel strongly about preserving it.

We would like to apply for a liquor license at the Park & Oak showroom that will allow us to serve wine, beer, and spirits during regular business hours and for occasional in store events such as our grand opening party.

Please find our business plan, overview, sample menu, and store layout attached. Thank you for your consideration.

P A R K & O A K

I N T E R I O R D E S I G N

Our Mission

TO CREATE BEAUTIFUL INTERIOR CONCEPTS THAT ARE CREATIVE,
UNEXPECTED, AND EXECUTED WITH METICULOUS ATTENTION TO DETAIL.





Our Style

OUR STYLE IS A MIX OF BOTH MODERN AND TRADITIONAL TO CREATE A
UNIQUE LOOK THAT WILL STAND THE TEST OF TIME

Mood

THE MOOD OF THE SPACE SHOULD REFLECT YOUR PERSONALITY. WE INCORPORATE DRAMATIC AND UNEXPECTED DETAILS TO ACHIEVE THIS.



Innovative

CONTINUOUSLY PUSHING BOUNDARIES TO ADD UNPREDICTABLE AND
STUNNING DESIGN ELEMENTS IN INTERESTING WAYS





Inviting

SOPHISTICATED ENVIRONMENTS
THAT ARE ALSO INVITING AND COMFORTABLE



WE MANAGE EVERY STEP OF THE PROCESS TO
PRODUCE A BEAUTIFUL FINISHED PRODUCT.
DESIGNING A SPACE CAN BE STRESSFUL AND WE DO
EVERYTHING THAT WE CAN TO MAKE THE EXPERIENCE
AS ENJOYABLE AS POSSIBLE.

We transform spaces

OUR DESIGN REFLECTS OUR CLIENT'S LIFESTYLE AND PERSONALITY



BEFORE



AFTER



Next Steps

- FOCUS ON STYLING AND ACCESSORIES AND EVERY ITEM THAT GOES INTO A HOME AT THE END OF A PROJECT
- LARGE INVENTORY OF PRODUCTS
- SHOWROOM TO DISPLAY THE PRODUCTS
- OPEN TO THE PUBLIC

An Experience

- WE HAVE CREATED A LIFESTYLE BRAND WITH A SOCIAL MEDIA PRESENCE AND A BLOG
- BRING THE MOOD OF OUR PHOTOGRAPHY AND BLOG INTO THIS SPACE
- CREATE AN EXPERIENCE THAT IS A SOLACE FROM THE CHAOS IN THE WORLD
- INSPIRATION FROM SUCCESSFUL BUSINESS MODELS INTEGRATING FOOD AND DRINK





The Kitchen

- MODEL KITCHEN THAT DISPLAYS CABINETRY, APPLIANCES, HARDWARE
- THE KITCHEN WILL FUNCTION WITH REFRIGERATORS AND OVENS



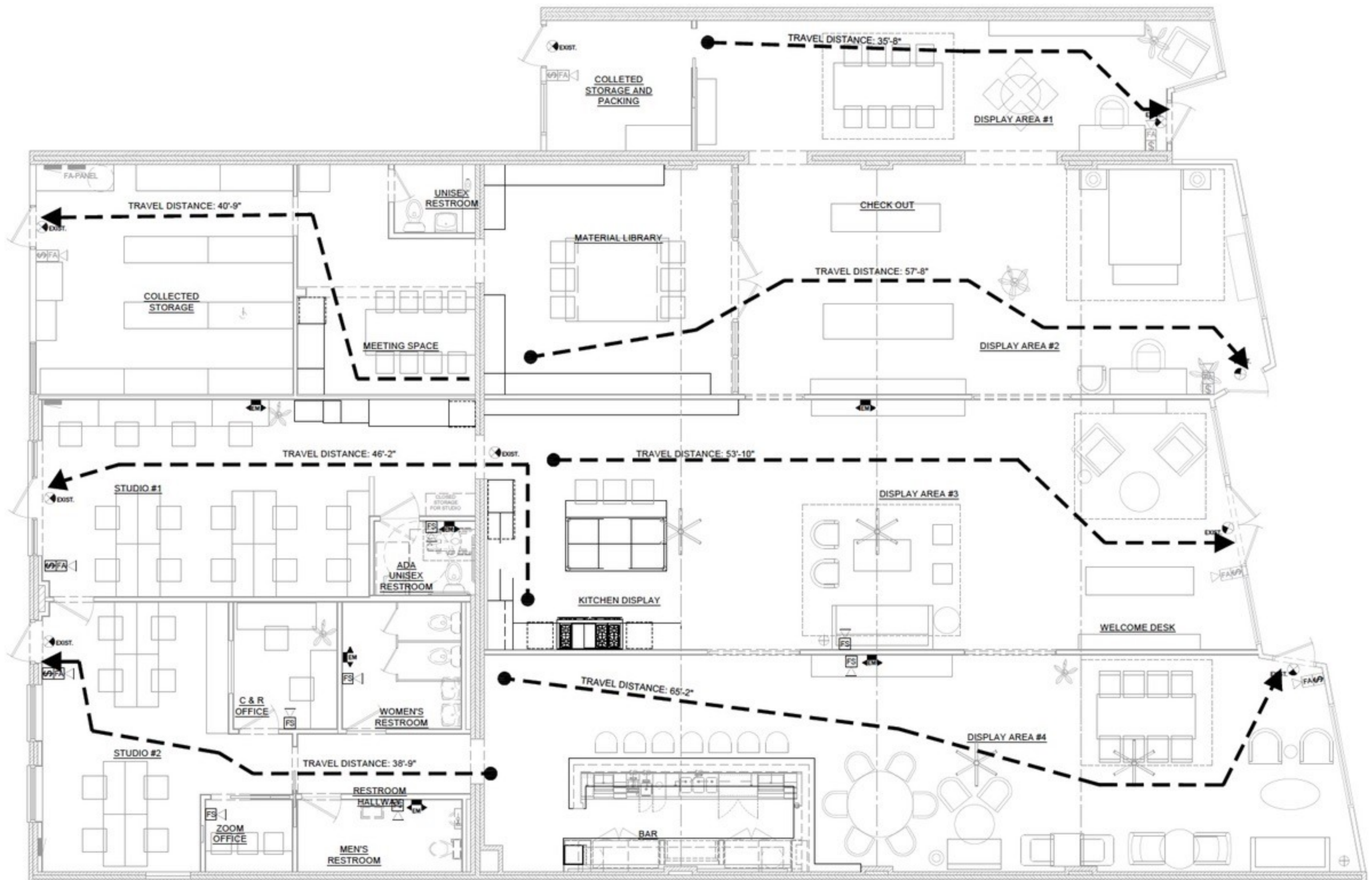
The Cocktail Bar

- CURRENTLY A LARGE BAR IN NORTHSIDE
- SERVE COCKTAILS TO CLIENTS WHILE THEY SHOP
- COCKTAILS ARE A WORK OF ART

A Destination

- PARK AND OAK HAS OVER 300,000 FOLLOWERS ON SOCIAL MEDIA PLATFORMS, WITH NATIONWIDE EXPOSURE
- CLIENTS ALL OVER THE COUNTRY COME INTO OUR STUDIO
- CAPITALIZE ON OUR FOLLOWING AND EXPOSURE, WHICH OUR DESIGN SERVICE BUSINESS CAN'T ACCOMMODATE





1 ACCESSIBILITY / EGRESS FLOOR PLAN
SCALE: 1/8" = 1'-0"



Sample Seasonal Cocktail Menu

The French Pear

Grey Goose Poire, St. Germain, lemon, pear nectar, topped with Champagne

Apple Cider Margarita

Tequila blanco, mezcal, orange liqueur, apple cider, lime, cinnamon

Made in Manhattan

Bourbon, absinthe bitters, grenadine, dry-aged orange slice

The Classic Oak

Vodka, cranberry, champagne, lemon, sparkling water

Fast Lane

Espresso vodka, coffee liqueur, cold brew, Baileys

Hot & Cold

Tequila, lime, cucumber, orange liqueur, jalapeno, lime











Glen Ellyn Village Board
535 Duane Street
Glen Ellyn, IL 60137

Meeting 10/17/2022 7:00 PM
Department: Public Works
Department Head: Dave Buckley
Category: Discussion Item
Prepared By: Rich Daubert

**AGENDA ITEM (ID
2022-2743)**

DOC ID: 2022-2743

2023 Capital Improvement Plan and Budget Items (Professional Engineer Daubert)

Statement of the Issue:

Staff is pleased to present the Capital Improvement Plan and associated 2023 Budget Items for the Village Board's review and consideration of inclusion in the Calendar Year 2023 Budget.

Analysis:

Executive Summary of Capital Improvement Plan

In summary, the attached Capital Improvement Plan shows a continued commitment to maintaining and improving the Village's infrastructure with ~\$116M of capital improvements programmed across the Capital Projects, Water/Sewer, and Parking Funds for Years 2023-2027. Staff notes that subsequent years 2028-2030 are shown to portray the term that would coincide with completion of the Metra Station and Multimodal Access Improvements Project, among other important projects.

In terms of roadway improvements, the 2023-2027 (traditional 5 year outlook) plan includes the rehabilitation of approximately 33 miles of streets including those within the Village's Central Business District. Rehabilitation techniques vary from resurfacing to complete reconstruction. Also included is a continued commitment to maintaining the Village's streets through annual pavement maintenance activities including crack sealing, surface treatments, and patching.

Significant improvements to the Village's underground infrastructure include water and sewer rehabilitation as part of the aforementioned roadway improvements, standalone replacement of water mains, extension of water and sewer infrastructure into annexation areas along Hill Avenue, and rehabilitation of the Village's critical water distribution and sewer collection/conveyance infrastructure.

Due to many initiatives and anticipated increased project costs, the CIP does show significant deficits in the future years. In this regard, three plan scenarios have been developed to show the Capital Projects Fund Balances with the scenarios described as follows:

1. No additional grants and all currently planned projects are included in this scenario.
2. Additional grants are secured for train station and select roadway projects. All currently planned projects are included in this scenario.

3. No additional grants are secured. All currently planned projects except for the train station are included in this scenario. The associated grant funding for the train station project is forfeited.

All three scenarios assume the issuance of \$10M in General Obligation Bonds in 2023 with an estimated annual debt service of \$750K. For illustrative purposes, revenue projections are constant across all the three scenarios.

For scenario 1, the plan develops a significant deficit of \$4.7M in CY2026 with a peak deficit of \$16.5M in 2029.

Scenario 2 was developed to show the Village receiving some additional grants, highlighted in orange on page 3 of Scenario 2. This exercise focuses on larger and known grant opportunities. A smaller grant opportunity exists for the resurfacing of Riford Road but the Village's application may not be strong enough for this project so no additional grant funding was assumed. There is also a potential future grant for the Roosevelt Road Street Lighting Replacement Project with staff watching for applicable notices of funding opportunities. Further details on the additional grants added in Scenario 2 are as follows:

Train Station Additional Grant Funding Assumptions

- Train Station Project Construction Cost is shown as \$36.2M with \$30M in improvements eligible for CMAQ funding outside of Metra federal grant. Staff plans to pursue further CMAQ funding with the next call for projects being in January of 2023. The CMAQ program covers up to 80% of the eligible costs. $80\% \text{ of } \$30\text{M} = \24M . $\$24\text{M} - \14.4M (current CMAQ funding) = additional \$9.6M in CMAQ grant funding. This is shown as GF6A in the CIP.
- The State of Illinois Commerce Commission has programmed \$2M in grade crossing protection funding towards the construction of the pedestrian underpass for the project. This amount was based on a \$2M funding cap for grade separated pedestrian crossings. The State has recently lifted the cap with the ICC willing to commit additional dollars towards the project. Once the detailed cost estimate for the project is up to date, a formal request will be made to the ICC for additional funding with \$1.5M being a preliminary estimate for additional funding. This is shown as GF7A in the CIP.
- Metra is currently committed to \$4M towards the Train Station Project. Staff feels this figure is outdated and additional funding should be requested from the agency to the tune of \$1M. This would bring the total federal Metra grant to \$5M.

Roadway Program Additional Grant Funding Assumptions

- Lambert Road between the Village's southern limit (approximately 460 feet south of College Road) and Roosevelt Road is a Federal Aid Route which is eligible for Federal Surface Transportation Program Funding. The project construction cost is shown as \$1.35M in year

2027 of the CIP. While these projects are typically eligible for up to 70% Federal Funding, experience indicates that requests of approximately 50% - 60% Funding are generally more successful in securing competitive funding. Hence, a conservative estimate of 50% funding equal to \$675,000 is shown for the additional grant revenue. This is shown as GF11 in the CIP.

Scenario 3 was developed to show the financial impacts of foregoing the Metra Station and Pedestrian Underpass Project. In this regard, the expenditures associated with construction of the train station as well as the grant revenues are shown to be zero. These changes are highlighted in orange.

Executive Summary of the 2023 Calendar Year Engineering Budget Items

The draft 2023 budget includes rehabilitation of approximately 8.7 miles of Village streets; approximately 8 miles of streets involve more limited utility repairs and varying levels of resurfacing while approximately 0.7 mile of streets in the Central Business District involve more extensive underground utility improvements and pavement reconstruction. A tabular spreadsheet and project map of these improvements is provided as an attachment to this memorandum.

Water and Sewer projects include infrastructure rehabilitation as part of the aforementioned street improvement projects, water and sewer main extensions along Hill Avenue, sewer lining, and point repairs. In addition, the Public Works Utilities Division has budgeted for repairs to the Newton Avenue water storage reservoir which would include repairs to the concrete structure, installation of a roof and interior liner, and other various upgrades. The Utilities Division has also budgeted for a contractor to pothole water services for the purposes of inventorying lead water services.

Engineering assignments include design of future street rehabilitation projects programmed for 2024, continued design of the Glen Ellyn Metra Station and Multimodal Access Improvements Project, and design of a future federal aid street improvement project on Lambert Road.

A more detailed narrative on projects is included within the attached draft budget narrative for the Public Works Administration and Engineering Division.

Summary Including Capital Improvements Commission Review of Capital Improvement Plan and 2023 Budget Items

In summary, the ability to execute all projects in the Capital Improvement Plan is dependent on additional revenue sources including project grants, general obligation bonds, and project bids. As these details evolve, the plan will be updated and the Village will need to respond accordingly. As this is the backbone to moving Village initiatives forward, the Capital Improvements Commission has and will continue to be engaged in the monitoring and recommended adjustment of the Capital Plan. This was specifically discussed with the Capital Improvements Commission at their October 11th Meeting with the Commission approving a Motion to Recommend Approval of the 2023 Capital Improvement Plan Budget Items Subject to the Continued Review of the Capital Improvement Plan as Project Bids and Additional Funding are Received. This motion was unanimously approved by the six Commissioners in attendance at the meeting.

Budget Impact:

Action Requested:

Please review this memorandum including the attachments referenced below. Public Works and Finance Staff will present this matter to the Village Board at its October 17th Workshop Meeting.

Attachments:

1. 1. CY2023 Engineering Division Budget Presentation to Village Board
2. 2. 2023 CIP Major Projects Map
3. 3. Tabular Summary of Streets in 2023 - 2027 Roadway Program
4. 4. Tabular Summary of Sewer and Water Improvements Associated with 2023 - 2027 Roadway Program
5. 5. Capital Improvement Plan Scenario 1
6. 6. Capital Improvement Plan Scenario 2
7. 7. Capital Improvement Plan Scenario 3
8. 8. Public Works Administration and Engineering Division Narrative



**Village of Glen Ellyn
Public Works Department - Engineering Division
Presentation to Village Board for Calendar Year 2023 Budget
October 17, 2022**

2023 Capital Plan Overview

- Capital Projects ~ \$19.1M
- Water Projects ~ \$2.6M
- Sewer Projects ~ \$3.0M



2023 Major Roadway Projects

- Street Rehabilitation Project
(6.7 Miles) ~ \$4.4M
 - \$4.4M Capital
- Crescent Federal Aid Project
(1.3 Miles) ~ \$345K (Local)
- CBD SUI – Phases 2 & 3
(2-year Project/1.0 Mile)
~ \$16.8M
 - \$14.7M Capital, \$1.1M Water, \$1.0M Sewer



2023 Major Roadway Projects (Continued)

- Asphalt Pavement Preservation - \$340K Capital
 - Asphalt Street Patching - \$200K
 - Rejuvenator - \$100K
 - Cracksealing - \$40K
- Concrete Street Patching - \$50K Capital
- Sidewalk Removal and Replacement Program - \$150K Capital
- New Sidewalk ~\$125K Capital
 - Park Row – Crescent to Willis - \$50K
 - Hickory Road – Crescent to Edgewood - \$75K

2023 Major Water/Sewer Projects

- Sanitary Sewer Lining and Repairs ~ \$500K Sewer
- Hill Avenue Water and Sewer Improvements ~ \$2.2M
 - \$500K Capital, \$1.1M Water, \$600K Sewer
- Newton Water Storage Reservoir Rehabilitation ~\$500K Water
- Lead Water Service Inventory Potholing ~\$30K Water

2023 Major Engineering Projects

- Engineering for Future Projects ~ \$1.04M
 - Future Street Projects: \$666K Cap, \$249K Water, \$122K Sewer
- Train Station/Underpass ~ \$1.3M Capital to Start Phase II
- Traffic Signal Improvements ~ \$200K Capital

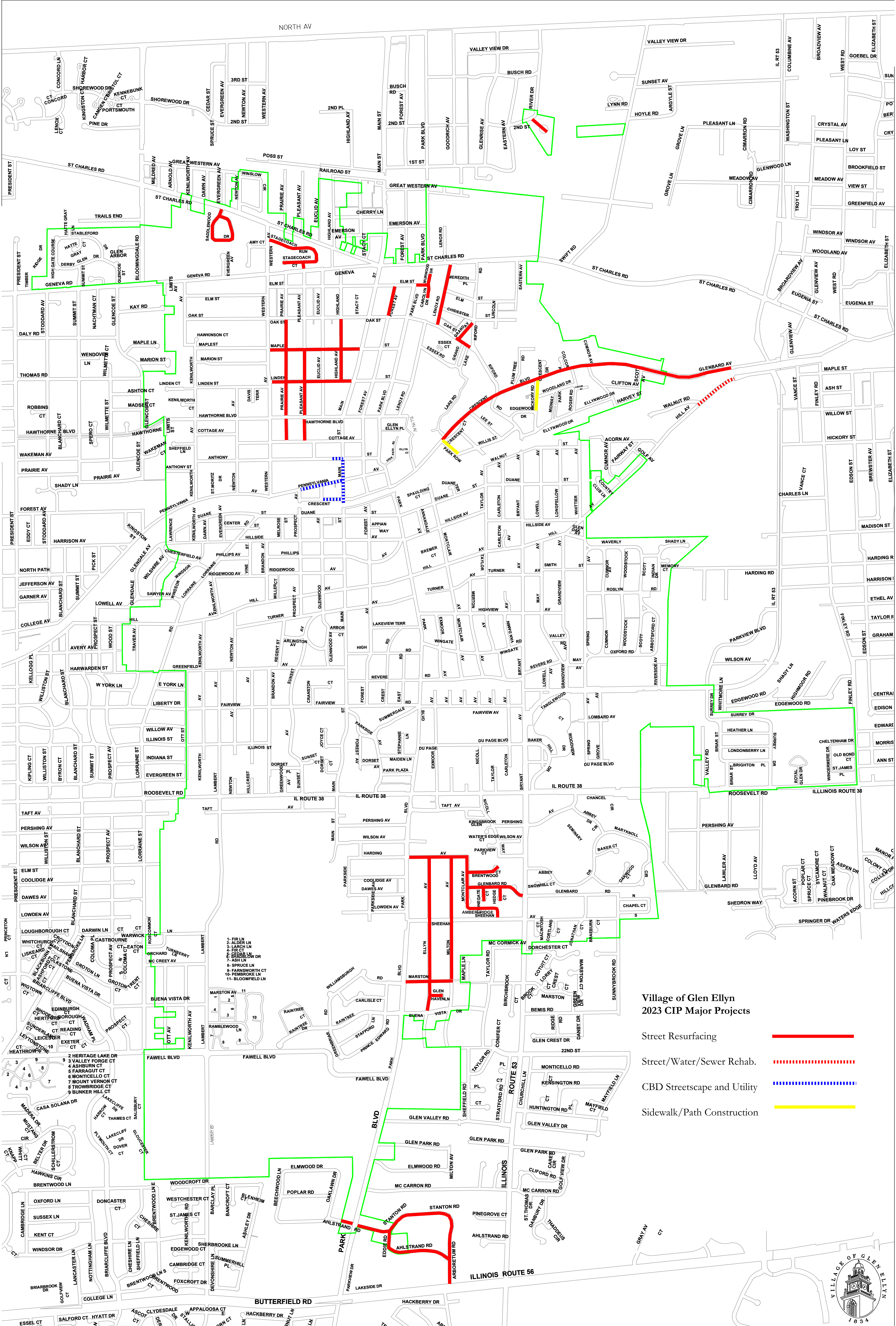


2023 Miscellaneous Initiatives/Expenditures

- Panfish Park Improvements ~\$100K Capital
- Glenwood Station Development ~\$200K Capital
- Stormwater Drainage Program ~\$10K Capital
- Street Lighting Repairs ~\$15K Capital
- Prof. Services (Traffic Counts, Topo Survey) ~ \$5K Capital
- Engineering Software ~ \$10K Capital
- NPDES Permit ~\$1K Capital

End of Presentation

- Questions, Comments, & Budget Input



Village of Glen Ellyn
2023 CIP Major Projects

- Street Resurfacing
- Street/Water/Sewer Rehab.
- CBD Streetscape and Utility
- Sidewalk/Path Construction



VILLAGE OF GLEN ELLYN ROADWAY PROGRAM - UPDATED OCTOBER 7, 2022

PROPOSED 2023 - 2027 PROGRAM

Year: 2023 (CY - 23)										
Segment	PCI - 2004	PCI - 2008	PCI - 2012	PCI - 2016	Length (ft)	Width (ft)	Area (SY)	Type of Rehabilitation	Unit Cost	Street Rehabilitation Cost
Ahlstrand: Park to West Village Limit		73	68	41	275	22	672	Skip Patch	26,802	\$ 18,017
Ahlstrand: Park to Stanton		68	54	36	720	22	1,760	Type IA	36,936	\$ 65,008
Ashlstrand: Stanton to Arboretum		68	54	36	1,700	22	4,156	Type IA	36,936	\$ 153,491
Amber Ridge: Sheehan to South Montclair					1,008	22	2,500	Type IA	36,936	\$ 92,341
Arboretum: Stanton to Butterfield					1,550	22	2,500	Type IA	36,936	\$ 92,341
Brentwood: Montclair to End					670	27	2,450	Type IA	36,936	\$ 90,494
Carolyn Drive: Muirwood to South End	100	94	56	49	257	21	600	Type IC	110,809	\$ 66,449
Deerglen Ct.: Second to South End		100	96	80	690	20	1,533	Type IA	36,936	\$ 56,636
Forest: Oak to Elm	24	100	92	84	684	20	1,520	Type IA	36,936	\$ 56,143
Glen Haven Ln: Ellyn to East End	100	94	94	93	287	24	765	Type IB	51,711	\$ 39,576
Glenbard: Montclair to Route 53	100	94	78 - 90	86-73	1,273	24	3,395	Type IB	51,711	\$ 175,541
Harding: Park to Montclair	100	98	58 - 93	75-70	1,260	24	3,360	Type IB	51,711	\$ 173,749
Hedge Court: Glenbard to South End	100	94	94	82	269	24	717	Type IB	51,711	\$ 37,094
Highland: Linden to Oak	97 - 100	87 - 96	75 - 89	78-69	1,274	20	2,831	Type IB	51,711	\$ 146,399
Lenox: Oak to St. Charles	98	94	86 - 94	94-83	1,147	20	2,549	Type IA	36,936	\$ 94,147
Linden: Western to Main	100	99 - 100	96 - 98	97	1,780	20	3,956	Type IA	36,936	\$ 146,104
Maple: Western to Main	100	97	89 - 95	95	1,978	20	4,396	Type IA	36,936	\$ 162,356
Marston: Park to Milton	98	92	88 - 90	71-65	990	23	2,530	Type IB	51,711	\$ 130,829
Milton: Marston to Harding	94 - 95	87 - 90	85 - 87	63-51	2,623	23	6,703	Type IB	51,711	\$ 346,630
Montclair: Ambert Ridge to Harding	98	95	83 - 92	76	1,143	24	3,048	Type IB	51,711	\$ 157,615
Muirwood: Park to North End		99	98	92	492	27	1,476	Type IA	36,936	\$ 54,518
Pleasant: Cottage to Hawthorne					490	20	1,089	Type IA	36,936	\$ 40,220
Pleasant: Hawthorne to Maple	90	86	83 - 85	77-65	1,422	20	3,160	Type IB	51,711	\$ 163,407
Prairie: Cottage to Hawthorne					490	20	1,089	Type IB	51,711	\$ 56,307
Prairie: Hawthorne to Oak	100	93	85 - 92	87-76	2,085	20	4,633	Type IB	51,711	\$ 239,594
Saddlewood: St. Charles & Loop	100	99	94	78	1,745	27.7	5,371	Type IB	51,711	\$ 277,725
South Ellyn: Buena Vista to Marston	100	94	94	92-84	587	22	1,435	Type IB	51,711	\$ 74,199
South Ellyn: Marston to Harding	91 - 100	86 - 89	86 - 89	70-61	2,616	23	6,685	Type IB	51,711	\$ 345,705
Stagecoach Run: Wesern to Pleasant	100	97	84	59	1,522	24	4,059	Type IB	51,711	\$ 209,877
Stagecoach Run: West End to Pleasant	100	96	85	66	520	24	1,387	Type IB	51,711	\$ 71,706
Stanton: Ahlstrand to Arboretum		70	54	43	1,700	22	4,156	Type IA	36,936	\$ 153,491
Stonegate Court: Glenbard to South End	100	99	98	81	280	25.8	803	Type IB	51,711	\$ 41,507
Central Business District Streetscape Project										
Main: Crescent to Anthony Including Anthony at Main (CBD)	97-81	89-77	86-68	59-45	960	40 to 47	See Final Plans	Recon	See Cost Est.	\$ 7,325,955
Pennsylvania: Western to Main (CBD)	88	84	75-66	64	1,550	43	See Final Plans	Recon	See Cost Est.	
Pennsylvania: Main to Park (CBD)	71	88	73	59	900	44	See Final Plans	Recon	See Cost Est.	
Crescent Boulevard LAFO										
Lake to East Village Limit	100	82	65	53	6,864	22 to 25	12,935	LAFO	See Cost Est.	\$ 1,151,000
Concrete Street Patching and Rehabilitation Program										
Oak / Essex / Grand										\$ 50,000
GRAND TOTALS										
					45,801	feet	8.67	miles		\$ 12,556,171
total with engineering @ 10%										\$ 5,748,237.63

VILLAGE OF GLEN ELLYN ROADWAY PROGRAM - UPDATED OCTOBER 7, 2022
PROPOSED 2023 - 2027 PROGRAM

Year: 2024 (CY - 24)										
Segment	PCI - 2004	PCI - 2008	PCI - 2012	PCI - 2016	Length (ft)	Width (ft)	Area (SY)	Type of Rehabilitation	Unit Cost	Street Rehabilitation Cost
Annapdale: Hillside to Duane	100	100	98	94	508	19	1,072	Type IA	38,783	\$ 41,593
Anthony: Kenilworth to Newton	99	98	87	82	872	18	1,744	Type IA	38,783	\$ 67,638
Anthony: Newton to Western	99	99	86	75	690	22	1,687	Type IA	38,783	\$ 65,414
Arlington: Regent to Glenwood	100	94 - 96	85 - 89	85	1,008	22	2,464	Type IA	36,936	\$ 91,011
Bemis Road: Route 53 to Sunnybrook				37	2,014	23	5,147	Asphalt Reconstruction	387,832	\$ 1,996,128
Carleton: Hill to North End	100	96	89	72	385	21	898	Type II	232,699	\$ 209,041
Cottage: Kenilworth to Newton	100	95	93	82	872	20	1,938	Type IA	38,783	\$ 75,153
Cottage: Newton to Western	100	95	87	83	693	20	1,540	Type IA	38,783	\$ 59,726
Crest: Fairview to Revere	100	97	92	85	528	20	1,173	Type IB	54,296	\$ 63,708
Crest: Revere to High	100	97	96	80	572	20	1,271	Type IB	54,296	\$ 69,017
Evergreen: Geneva to North End	100	99	89	75	590	24	1,573	Type IC	116,350	\$ 183,057
Exmoor: Taft to Roosevelt	100	94	88	73	340	26	982	Type IB	54,296	\$ 53,331
Fairview: Crest to East	100	94	91	79	350	25	972	Type IB	54,296	\$ 52,788
Fairview: East to Park	100	94	91	76	345	26	997	Type IB	54,296	\$ 54,115
Fairview: Forest to Crest	100	94	77	73	403	25	1,119	Type IB	54,296	\$ 60,782
Fairview: Main to Forest	100	94	91	77	426	25	1,183	Type IB	54,296	\$ 64,251
Forest: Fairview to Revere	100	96	90	84	528	20	1,173	Type IB	54,296	\$ 63,708
Forest: High to Lakeview Terr.	96	94	92	88	544	20	1,209	Type IB	54,296	\$ 65,638
Forest: Revere to High	100	96	92	84	581	20	1,291	Type IB	54,296	\$ 70,103
Greenfield Av: Ott Av to Kenilworth Av	43	97	84	74	365	23	933	Type IB	54,296	\$ 50,647
Greenfield Av: Kenilworth Av to Lambert Rd	43	97	89	62	329	23	841	Type IB	54,296	\$ 45,651
Greenfield Av: Lambert Rd to Newton Av	43	97	87	62	324	23	828	Type IB	54,296	\$ 44,957
Greenfield Av: Newton Av to Hillcrest Ave	33	96	90	72	362	40	1,609	Type IB	54,296	\$ 87,357
Greenfield Av: Hillcrest Av to Brandon Av	33	96	92	73	363	40	1,613	Type IB	54,296	\$ 87,598
Greenfield: Brandon to Main	100	94	89	78	1,612	22	3,940	Type IB	54,296	\$ 213,952
High: Crest to East	99	97	92	80	346	20	769	Type IB	54,296	\$ 41,748
High: East to Park	99	97	95	96	360	20	800	Type IB	54,296	\$ 43,437
High: Forest to Crest	100	96	94	96	363	20	807	Type IB	54,296	\$ 43,799
High: Main to Forest	100	96	92	92	517	20	1,149	Type IB	54,296	\$ 62,381
Hillside: Annapdale to Montclair	100	99	87	81	364	24	971	Type IA	38,783	\$ 37,646
Hillside: Montclair to Taylor	100	99	95	93	1,032	24	2,752	Type IA	38,783	\$ 106,731
Hillside: Park to Annapdale	100	99	87	81	438	24	1,168	Type IA	38,783	\$ 45,299
Indian Drive: Roslyn to Shady	99	92	89	74	765	23	1,955	Type IIA	325,779	\$ 636,898
Jenna Court: Sunnybrook to West End					512	20	1,138	Type IA	38,783	\$ 44,127
Memory Ct: Indian to East End	0	92	84	75	205	23	524	Type IIA	325,779	\$ 170,672
Montclair: Duane to North End	100	99	94	82	452	20	1,004	Type IA	38,783	\$ 38,956
Montclair: Hill to Bremer Ct.	100	100	96	88	326	20	724	Type IA	38,783	\$ 28,096
Montclair: Hillside to Duane	100	92	87	78	514	20	1,142	Type IA	38,783	\$ 44,299
Montclair: Bremer Ct. to Hillside	100	100	97	92	472	20	1,049	Type IA	38,783	\$ 40,679
Newton: Anthony to Cottage	100	96	94	86	375	20	833	Type IA	38,783	\$ 32,319
Newton: Cottage to Cottage	100	98	89	84	186	20	413	Type IA	38,783	\$ 16,030
Newton: Cottage to Hawthorne	100	98	93	87	330	20	733	Type IA	38,783	\$ 28,441
Newton: Hawthorne to Linden	100	100	98	90	660	20	1,467	Type IA	38,783	\$ 56,882
Newton: Pennsylvania to Anthony	100	96	90	81	706	20	1,569	Type IA	38,783	\$ 60,847
Pleasant: Geneva to Stagecoach	100	97	92	68	173	24	461	Type IB	54,296	\$ 25,049
Regent: Greenfield to Turner	99	91	88	84	1,030	22	2,518	Type IA	36,936	\$ 92,998
Revere: Crest to East	100	100	96	94	348	20	773	Type IB	54,296	\$ 41,989
Revere: East to Park	100	100	96	91	358	20	796	Type IB	54,296	\$ 43,196
Revere: Forest to Crest	100	100	94	90	419	20	931	Type IB	54,296	\$ 50,556
Revere: Main to Forest	100	100	94	94	441	20	980	Type IB	54,296	\$ 53,211
Shady Lane: Indian to East End	99	92	87	65	500	22	1,222	Type IIA	325,779	\$ 398,174
Sunnybrook: Bemis to Maya Court Development					955	23	2,441	Type IA	38,783	\$ 94,653
Taft : Park to Nicoll Way	100	94	89	75	1526	26	4,408	Type IB	54,296	\$ 239,363
Van Damin: Highview to North End	89	86	85	73	481	20	1,069	Type II	232,699	\$ 248,730
Central Business District Streetscape Project										
Crescent: Prospect to Main (CBD)	87	85	80	63	881	42	See Final Plans	Recon	See Cost Est.	
Glenwood: Crescent to Pennsylvania (CBD)	92	90	78	63	311	50	See Final Plans	Recon	See Cost Est.	\$ 7,325,955
Prospect: Duane to Pennsylvania (CBD)	83	77	63-51	54	557	36	See Final Plans	Recon	See Cost Est.	
Concrete Street Patching and Rehabilitation Program										
Fawell										\$ 50,000
GRAND TOTALS					32,507	feet	6.16 miles			\$ 14,179,526
total with engineering @ 10%										\$ 14,859,883.30

VILLAGE OF GLEN ELLYN ROADWAY PROGRAM - UPDATED OCTOBER 7, 2022

PROPOSED 2023 - 2027 PROGRAM

Year: 2025 (CY - 25)										
Segment	PCI - 2004	PCI - 2008	PCI - 2012	PCI - 2016	Length (ft)	Width (ft)	Area (SY)	Type of Rehabilitation	Unit Cost	Street Rehabilitation Cost
Exmoor: Revere to Highview	100	99	96 - 97	84	1,389	20	3,087	Type IA	40,722	\$ 125,696
Grandview : Route 53 to May	100	98	79	46	542	24	1,445	Type IC	122,167	\$ 176,572
Grandview: May to Valley	100	99	88	72	527	24	1,405	Type IA	40,722	\$ 57,228
Grandview: Valley to Highview	100	99	89	69	592	24	1,579	Type IC	122,167	\$ 192,861
Grandview: Highview to Smith	100	100	94	80	912	24	2,432	Type IA	40,722	\$ 99,037
Highview: Park to Montclair	100	97	94	81-77	788	20	1,751	Type IA	40,722	\$ 71,309
Highview: Montclair to Bryant	100	97	86 - 92	74	1,423	20	3,162	Type IB	57,011	\$ 180,282
Highview: Bryant to Grandview	100	92	87	66	853	23	2,180	Type IB	57,011	\$ 124,278
Marion: Kenilworth to Western	100	97	91	88	1,542	20	3,427	Type IA	40,722	\$ 139,542
May: Spring to Granview	100	96	96	58	381	23	974	Type IB	57,011	\$ 55,510
May: Grandview to Highview	100	96	88 - 91	58	1,264	23	3,230	Type II	244,334	\$ 789,254
May: Highview to Hill	88	85	74 - 85	58	1,525	22	3,728	Type IB	57,011	\$ 212,526
Merton: Revere to Highview	100	98 - 100	95 - 97	97-79	1,364	20	3,031	Type IA	40,722	\$ 123,434
Montclair: Revere to Highview	100	100	92 - 98	92-74	1,382	20	3,071	Type IA	40,722	\$ 125,063
Revere: Park to Bryant	100	100	95 - 97	92-83	2,183	20	4,851	Type IA	40,722	\$ 197,549
Revere: Bryant to May	100	92	86 - 87	66	843	23	2,154	Type II	244,334	\$ 526,377
Sheehan: Park to IL Route 53	87/94	84	87	74	2,478	23	6,333	Asphalt Reconstruction	407,224	\$ 2,578,812
Lowell: South End to Revere	100	100	87	60	483	23	1,234	Type IC	122,167	\$ 150,795
Taylor: Revere to Highview	100	100	98 - 100	91	1,434	20	3,187	Type IA	40,722	\$ 129,769
Traver Ave: Harwarden to Hill				89	997	21	2,326	Type IIA	342,068	\$ 795,764
Turner: Bryant to May	100	99	85	77	398	22	973	Type IB	57,011	\$ 55,466
Valley: May to Grandview	100	99	98	95	388	22	948	Type IA	40,722	\$ 38,623
Van Damin: Wingate to Highview	100	100	98	94	479	20	1,064	Type IA	40,722	\$ 43,347
Wingate: Park to Bryant	100	99	95 - 99	95	2,142	20	4,760	Type IA	40,722	\$ 193,838
Concrete Street Patching and Rehabilitation Program										
Hillside										\$ 50,000
Bryant / Hawthorne										\$ 100,000
Western										\$ 100,000
GRAND TOTALS					26,309	feet	4.98 miles	total with engineering @ 10%		\$ 7,432,932
										\$ 8,151,225.32

VILLAGE OF GLEN ELLYN ROADWAY PROGRAM - UPDATED OCTOBER 7, 2022

PROPOSED 2023 - 2027 PROGRAM

Year: 2026 (CY - 26)										
Segment	PCI - 2004	PCI - 2008	PCI - 2012	PCI - 2016	Length (ft)	Width (ft)	Area (SY)	Type of Rehabilitation	Unit Cost	Street Rehabilitation Cost
Pershing: Route 53 To Route 38: Route 53 to Abbey Dr	41	98	84 - 86	67	1,385	34	5,232	Type IB	59,862	\$ 313,211
Spring Av: Route 53 to May Av	100	90	83	74	530	23	1,354	Type IA	42,758	\$ 57,914
Spring Av: May Av to Oxford Rd (North Return)	100	90	88	84	341	23	871	Type IA	42,758	\$ 37,262
Spring Av: Oxford Rd to Roslyn Rd	26	90	87	60	1,173	22	2,867	Type IA	42,758	\$ 122,603
Spring Av: Roslyn Rd to Smith St	46	94	91	78	504	22	1,232	Type IB	59,862	\$ 73,750
Spring Av: Smith St to Waverly Rd (North Return)	46	94	88	77	530	22	1,296	Type IB	59,862	\$ 77,554
Spring Av: Waverly Rd to Glen Oak Av	24	99	92	82	620	23	1,584	Type IB	59,862	\$ 94,848
Spring Av: Glen Oak Av to Hill Av	24	99	92	79	424	23	1,084	Type IB	59,862	\$ 64,864
Woodstock Av: Oxford Rd to Roslyn Rd	100	99	90	78	1,315	20	2,922	Type IA	42,758	\$ 124,950
Woodstock Av: Roslyn Rd to Waverly Rd	100	99	93	78	964	20	2,142	Type IA	42,758	\$ 91,598
Abbey Dr: Route 53 to Snowhill Ct	26	99	89	74	671	25	1,864	Type IB	59,862	\$ 111,576
Abbey Dr: Snowhill Ct to Maryknoll Cir	26	99	90	69	915	25	2,542	Type IB	59,862	\$ 152,149
Abbey Dr: Maryknoll Cir to Pershing Av	26	99	79	51	1,844	25	5,122	Type IB	59,862	\$ 306,626
Riford Rd: Crescent Bl to Oak St	44	74	99	99	1,225	22	2,994	Type IA	42,758	\$ 128,038
Riford Rd: Oak St to Grand Av	70	74	100	97	477	22	1,166	Type IA	42,758	\$ 49,856
Riford Rd: Grand Av (East) to Chidester St	70	74	100	100	93	22	227	Type IA	42,758	\$ 9,720
Riford Rd: Chidester St to Elm St	70	74	100	100	398	22	973	Type IA	42,758	\$ 41,599
Riford Rd: Elm St to Meredith Pl	70	74	100	100	411	22	1,005	Type IA	42,758	\$ 42,958
Riford Rd: Meredith Pl to St Charles Rd	70	74	100	100	444	22	1,085	Type IA	42,758	\$ 46,407
Oak St: Grand Av (East) to Riford Rd			100	95	162	20	360	Type IA	42,758	\$ 15,393
Abbotsford Ct: Oxford Rd to Scott Av	41	92	80	76	1,359	21	3,171	Type IB	59,862	\$ 189,822
Anthony St: Western Av to Pleasant Av	85	97	80	53	924	24	2,464	Type IB	59,862	\$ 147,500
Anthony St: Pleasant Av to Main St	85	97	88	78	604	24	1,611	Type IA	42,758	\$ 68,870
Anthony St: Main St to Forest Av	57	98	88	67	440	24	1,173	Type IA	42,758	\$ 50,170
Anthony St: Forest Av to Park Bl	19	100	97	79	312	24	832	Type IA	42,758	\$ 35,575
Appian Way: Forest Av to East End	100	100	99	92	232	15	387	Type IA	42,758	\$ 16,533
Baker Ct: Abbey Dr to East End	67	97	94	74	657	25	1,825	Type IB	59,862	\$ 109,248
Cottage Av: Pleasant Av (W) to Pleasant Av (E)	66	66	85	100	176	20	391	Type IA	42,758	\$ 16,723
Cottage Av: Main St to Forest Av	59	52	97	86	436	20	969	Type IA	42,758	\$ 41,428
Cumnor Av: Oxford Rd to Roslyn Rd	0	87	79	77	1,315	21	3,068	Type IA	42,758	\$ 131,197
Cumnor Av: Roslyn Rd to Waverly Rd	0	87	92	81	962	21	2,245	Type IA	42,758	\$ 95,979
Forest Av: Hill Av to Phillips Av	66	99	99	82	494	20	1,098	Type IB	59,862	\$ 65,715
Forest Av: Phillips Av to Hillside Av	66	99	99	95	470	20	1,044	Type IA	42,758	\$ 44,659
Forest Av: Hillside Av to Appian Way	42	100	99	98	261	20	580	Type IA	42,758	\$ 24,800
Forest Av: Appian Way to Duane St	42	100	89	95	258	20	573	Type IA	42,758	\$ 24,515
Forest Av: Pennsylvania Av to Anthony St	47	100	92	79	364	21	849	Type IB	59,862	\$ 50,843
Forest Av: Anthony St to Cottage Av	47	100	98	85	369	21	861	Type IA	42,758	\$ 36,815
Forest Av: Cottage Av to Hawthorne Bl	47	100	98	83	512	21	1,195	Type IA	42,758	\$ 51,082
Hillside Av: Main St to Forest Av	43	100	95	84	524	24	1,397	Type IA	42,758	\$ 59,748
Hillside Av: Forest Av to Park Bl	43	100	99	79	733	24	1,955	Type IA	42,758	\$ 83,579
Linden St: West End to Kenilworth Av	6	98	93	79	590	23	1,508	Type IA	42,758	\$ 64,470
Linden St: Kenilworth Av to Newton Av	8	100	87	79	878	20	1,951	Type IA	42,758	\$ 83,427
Linden St: Newton Av to Davis Terrace	8	100	95	76	339	20	753	Type IA	42,758	\$ 32,211
Linden St: Davis Terrace to Western Av	8	100	98	81	350	20	778	Type IA	42,758	\$ 33,257
Maryknoll Cir: Abbey Dr (South) to Oakwood Ct	57	100	87	65	656	25	1,822	Type IB	59,862	\$ 109,082
Maryknoll Cir: Oakwood Ct to Abbey Dr (North)	57	100	86	69	2,418	25	6,717	Type IB	59,862	\$ 402,072
Meredith Pl: West End to Riford Av	3	100	99	92	370	20	822	Type IB	59,862	\$ 49,220
Oakwood Ct: Maryknoll Cir to North End	72	98	90	73	585	25	1,625	Type IB	59,862	\$ 97,276
Oxford Rd: Spring Av (Both Returns) to Cumnor Av	18	99	98	81	654	21	1,526	Type IA	42,758	\$ 65,249
Oxford Rd: Cumnor Av to Woodstock Av	18	99	97	88	358	21	835	Type IA	42,758	\$ 35,718
Oxford Rd: Woodstock Av to Scott Av	18	99	98	92	390	21	910	Type IA	42,758	\$ 38,910
Oxford Rd: Scott Av to Abbotsford Ct	18	99	85	83	280	21	653	Type IA	42,758	\$ 27,936
Pleasant Av: Anthony St to Cottage Av	90	99	94	81	369	20	820	Type IA	42,758	\$ 35,062
Roslyn Rd: Spring Av to Cumnor Av	28	100	98	91	371	21	866	Type IA	42,758	\$ 37,015
Roslyn Rd: Cumnor Av to Woodstock Av	28	100	98	90	397	21	926	Type IA	42,758	\$ 39,609
Roslyn Rd: Woodstock Av to Scott Av	28	100	98	89	397	21	926	Type IA	42,758	\$ 39,609
Roslyn Rd: Scott Av to Indian Dr	28	100	98	74	360	21	840	Type IA	42,758	\$ 35,917
Scott Av: Oxford Rd to Abbotsford Ct	35	99	95	81	1,099	21	2,564	Type IA	42,758	\$ 109,647
Scott Av: Abbotsford Ct to Roslyn Rd	35	99	83	79	224	21	523	Type IA	42,758	\$ 22,348
Scott Av: Roslyn Rd to Waverly Rd	35	99	91	83	771	24	2,056	Type IA	42,758	\$ 87,911
Snowhill Ct: West End to Abbey Dr	29	98	94	71	555	25	1,542	Type IB	59,862	\$ 92,287
Waverly Rd: Spring Av (Both Returns) to Cumnor Av		98	86	78	675	23	1,725	Type IA	42,758	\$ 73,758
Waverly Rd: Cumnor Av to Woodstock Av		98	92	80	397	23	1,015	Type IA	42,758	\$ 43,381
Waverly Rd: Woodstock Av to Scott Av		98	92	81	382	23	976	Type IA	42,758	\$ 41,742
Waverly Rd: Scott Av to Indian Dr		98	97	75	878	23	2,244	Type IA	42,758	\$ 95,941
Central Business District Streetscape Project										
Crescent: Main to Park (CBD)	87-65	86-76	78-65	68-45	979	34 to 48	See Final Plans	Recon	See Cost Est.	\$ 4,959,950
Forest: Crescent to Pennsylvania (CBD)	91	90	85	62	387	47	See Final Plans	Recon	See Cost Est.	
Concrete Street Patching and Rehabilitation Program										
GRAND TOTALS										
					41,937		7.94 miles	total with engineering @ 10%		\$ 10,060,679
										\$ 10,570,752

VILLAGE OF GLEN ELLYN ROADWAY PROGRAM - UPDATED OCTOBER 7, 2022

PROPOSED 2023 - 2027 PROGRAM

Year: 2027 (CY-27)

Segment	PCI - 2004	PCI - 2008	PCI - 2012	PCI - 2016	Length (ft)	Width (ft)	Area (SY)	Type of Rehabilitation	Unit Cost	Street Rehabilitation Cost
Brandon Av: Illinois St to Fairview Av	46	98	87	72	755	23	1,929	Type IB	62,855	\$ 121,275
Fairview Av: Brandon Av to Sunset Av	30	95	95	83	463	20	1,029	Type IA	44,896	\$ 46,193
Fairview Av: Sunset Av to Cranston Ct	30	95	89	82	456	25.5	1,292	Type IC	134,689	\$ 174,018
Fairview Av: Cranston Ct to Main St	30	95	91	79	709	25.5	2,009	Type IC	134,689	\$ 270,568
Illinois St: Ott Av to Kenilworth Av	45	98	97	79	363	23	928	Type IB	62,855	\$ 58,308
Illinois St: Kenilworth Av to Lambert Av	45	98	97	84	328	23	838	Type IB	62,855	\$ 52,686
Illinois St: Lambert Av to Newton Av	38	97	94	81	330	23	843	Type IB	62,855	\$ 53,008
Illinois St: Newton Av to Hillerest Ave	38	97	96	85	360	23	920	Type IB	62,855	\$ 57,827
Illinois St: Hillerest Av to Brandon Av	38	97	93	84	358	23	915	Type IB	62,855	\$ 57,505
Lambert: South Limits To Roosevelt: Fawell Blvd to Ramblewood Dr	65	98	84	92	653	58	4,208	Type IB	62,855	\$ 264,508
Lambert Rd: Ramblewood Dr to Buena Vista Dr	65	98	92	82	394	36	1,576	Type IB	62,855	\$ 99,059
Lambert Rd: Buena Vista Dr to McCreedy	65	98	95	75	847	36	3,388	Type IB	62,855	\$ 212,953
Lambert Rd: McCreedy to Orchard Ln	65	98	95	85	647	36	2,588	Type IB	62,855	\$ 162,669
Lambert Rd: Orchard Ln to Taft Av	65	98	96	77	2,621	36	10,484	Type IB	62,855	\$ 658,972
Lambert Rd: Taft Av to Roosevelt Rd	75	69	100	66	330	44	1,613	Type IB	62,855	\$ 101,406
Lambert Rd: Roosevelt Rd to Illinois St	66	93	87	68	1,102	32	3,918	Type IC	134,689	\$ 527,742
Lambert Rd: Illinois St to Fairview Av	66	93	85	70	762	32	2,709	Type IC	134,689	\$ 364,918
Lambert Rd: Fairview Av to Greenfield Av	66	93	92	65	804	32	2,859	Type IC	134,689	\$ 385,032
Brandon Av: South End to Dorset Pl	75	97	97	91	181	23	463	Type IB	62,855	\$ 29,074
Brandon Av: Dorset Pl to Illinois St	75	97	78	75	533	23	1,362	Type IB	62,855	\$ 85,615
Brandon Av: Fairview Av to Greenfield Av	57	97	84	64	819	23	2,093	Type IB	62,855	\$ 131,555
Dorset Pl: Brandon Av to Sunset Av	4	100	91	79	651	26	1,881	Type IB	62,855	\$ 118,209
Fairview Av: Ott Av to Kenilworth Av	44	96	92	74	363	23	928	Type IB	62,855	\$ 58,308
Fairview Av: Kenilworth Av to Lambert Av	63	97	75	69	329	23	841	Type IB	62,855	\$ 52,847
Fairview Av: Lambert Av to Newton Av	47	98	95	73	328	23	838	Type IB	62,855	\$ 52,686
Hillerest Av: Roosevelt Rd to North End	30	97	89	76	340	23	869	Type IB	62,855	\$ 54,614
Hillerest Av: South End to Illinois St	74	98	97	92	165	33	605	Type IB	62,855	\$ 38,027
Hillerest Av: Illinois St to North End	73	100	97	84	215	27	645	Type IB	62,855	\$ 40,541
Hillerest Av: South End to Greenfield Av	78	98	97	79	430	25	1,194	Type IB	62,855	\$ 75,077
Kenilworth Av: South End to Illinois St	59	100	97	83	306	23	782	Type IB	62,855	\$ 49,153
Kenilworth Av: Illinois St to Fairview Av	63	100	84	51	764	23	1,952	Type IB	62,855	\$ 122,721
Kenilworth Av: Fairview Av to Greenfield Av	63	100	81	50	807	23	2,062	Type IB	62,855	\$ 129,628
Newton Av: Roosevelt Rd to North End	70	97	92	77	364	23	930	Type IB	62,855	\$ 58,469
Newton Av: South End to Illinois St	77	100	98	80	242	20	538	Type IB	62,855	\$ 33,802
Newton Av: Illinois St to Fairview Av	55	96	83	70	759	23	1,940	Type IB	62,855	\$ 121,918
Newton Av: Fairview Av to Greenfield Av	55	96	83	66	804	23	2,055	Type IB	62,855	\$ 129,146
Newton Av: Greenfield Av to Turner Av	34	100	98	92	888	20	1,973	Type IB	62,855	\$ 124,034
Newton Av: Turner Av to Hill Av	34	100	98	92	356	20	791	Type IB	62,855	\$ 49,725
Ott Av: Illinois St to Willow Av	35	93	75	67	386	23	986	Type IB	62,855	\$ 62,003
Ott Av: Willow Av to Fairview Av	35	93	79	57	378	23	966	Type IB	62,855	\$ 60,718
Ott Av: Fairview Av to York Ln	35	93	85	63	404	23	1,032	Type IB	62,855	\$ 64,894
Ott Av: York Ln to Greenfield Av	35	93	81	57	414	23	1,058	Type IB	62,855	\$ 66,501
Prospect Av: Turner Av to Hill Av	13	100	98	92	419	20	931	Type IA	44,896	\$ 41,804
Sunset Av: Roosevelt Rd to Dorset Ct	45	100	92	83	562	21	1,311	Type IA	44,896	\$ 58,874
Sunset Av: Dorset Ct to Sunset Ct	45	100	92	92	95	21	222	Type IA	44,896	\$ 9,952
Sunset Av: Sunset Ct to Fairview Av	45	100	98	92	1,295	21	3,022	Type IA	44,896	\$ 135,662
Sunset Ct: Sunset Av to East End	0	100	98	95	246	26	711	Type IA	44,896	\$ 31,906
Turner Av: Regent St to Prospect Av	29	63	95	88	360	24	960	Type IA	44,896	\$ 43,101
Turner Av: Prospect Av to Sunset Av	29	63	100	90	265	24	707	Type IA	44,896	\$ 31,727
Concrete Street Patching and Rehabilitation Program										\$ 100,000
GRAND TOTALS					26,750		5.07 miles			\$ 5,930,939
								total with engineering @ 10%		\$ 6,514,033

Year: 2023 (CY - 23)

ROADWAY RELATED WATER SYSTEM CAPITAL IMPROVEMENTS

Roadway Segment	Description of Improvement	Improvement Cost	
Central Business District Improvements	Various Water/Sewer Rehab	\$	701,836
	TOTALS	\$	701,836
	total w/ engineering @ 10%	\$	772,020

ROADWAY RELATED SANITARY SEWER SYSTEM CAPITAL IMPROVEMENTS

Roadway Segment	Description of Improvement	Improvement Cost	
General Spot Repairs / Adjustments	Projectwide Allowance for Sewer Spot Repairs (35000')	\$	272,727
Central Business District Improvements	Various Water/Sewer Rehab	\$	657,405
	TOTALS	\$	930,133
	total w/ engineering @ 10%	\$	1,023,146

Year: 2024 (CY - 24)**ROADWAY RELATED WATER SYSTEM CAPITAL IMPROVEMENTS**

Roadway Segment	Description of Improvement	Improvement Cost
Bemis Road: Route 53 to Sunnybrook	2,000' of 8" Water Main Replacement	\$ 853,231
Carleton / Van Damin	850' of 8" Water Main Replacement	\$ 362,623
Shady / Indian / Memory Court	1,500' of 8" Water Main Replacement	\$ 639,923
Taft: Park to Nicoll	1,500' of 12" Water Main Replacement	\$ 362,623
Water Main Replacement Allowance	3,000' of 8" Water Main Replacement	\$ 1,279,846
Central Business District Improvements	Various Water/Sewer Rehab	\$ 300,787
	TOTALS	\$ 3,799,032
	total w/ engineering @ 10%	\$ 4,178,936

ROADWAY RELATED SANITARY SEWER SYSTEM CAPITAL IMPROVEMENTS

Roadway Segment	Description of Improvement	Improvement Cost
Bemis Road: Danby to Sunnybrook Extended Limit	Sanitary Sewer Extension (1,225')	\$ 570,113
Bemis Road: Park to Sunnybrook Extended Limit	Sanitary Services Replacement (31 Services)	\$ 288,547
	Spot Repair Allowance (1,150')	\$ 35,681
Carleton / Van Damin	Sanitary Services Replacement (21 services)	\$ 195,467
	Spot Repair Allowance (1,500')	\$ 46,540
Shady / Indian / Memory Court	Sanitary Services Replacement (31 services)	\$ 288,547
	Spot Repair Allowance (2,600')	\$ 80,669
General Spot Repairs / Adjustments	Projectwide Allowance for Sewer Spot Repairs (24,000')	\$ 272,727
Central Business District Improvements	Various Water/Sewer Rehab	\$ 281,745
	TOTALS	\$ 2,060,037
	total w/ engineering @ 10%	\$ 2,266,040

Year: 2025 (CY - 25)**ROADWAY RELATED WATER SYSTEM CAPITAL IMPROVEMENTS**

Roadway Segment	Description of Improvement	Improvement Cost
Sheehan: Park to Milton	4" Water Main Replacement (1,150')	\$ 515,138
Water Main Replacement Allowance	3,000' of 8" Water Main Replacement	\$ 1,343,838
	TOTALS	\$ 1,858,976
	total w/ engineering @ 10%	\$ 2,044,873.59

ROADWAY RELATED SANITARY SEWER SYSTEM CAPITAL IMPROVEMENTS

Roadway Segment	Description of Improvement	Improvement Cost
Sheehan: Route 53 to Park	Sanitary Services Replacement (28 Services)	\$ 273,654
	Spot Repair Allowance (2,500')	\$ 81,445
General Spot Repairs / Adjustments	Projectwide Allowance for Sewer Spot Repairs (24,000')	\$ 272,727
	TOTALS	\$ 627,826
	total w/ engineering @ 10%	\$ 690,609

Year: 2026 (CY - 26)

ROADWAY RELATED WATER SYSTEM CAPITAL IMPROVEMENTS		
Roadway Segment	Description of Improvement	Improvement Cost
Water Main Replacement Allowance	3,000' of 8" Water Main Replacement	\$ 1,411,030
Central Business District Improvements	Various Water/Sewer Rehab	\$ 592,727
	TOTALS	\$ 2,003,757
	total w/ engineering @ 10%	\$ 2,204,132.97
ROADWAY RELATED SANITARY SEWER SYSTEM CAPITAL IMPROVEMENTS		
Roadway Segment	Description of Improvement	Improvement Cost
General Spot Repairs / Adjustments	Projectwide Allowance for Sewer Spot Repairs (40,571')	\$ 272,727
Central Business District Improvements	Various Water/Sewer Rehab	\$ 556,364
	TOTALS	\$ 829,091
	total w/ engineering @ 10%	\$ 912,000

Year: 2027 (CY - 27)		
ROADWAY RELATED WATER SYSTEM CAPITAL IMPROVEMENTS		
Roadway Segment	Description of Improvement	Improvement Cost
Water Main Replacement Allowance	3,000' of 8" Water Main Replacement	\$ 1,481,581
	TOTALS	\$ 1,481,581
	total w/ engineering @ 10%	\$ 1,629,739.62
ROADWAY RELATED SANITARY SEWER SYSTEM CAPITAL IMPROVEMENTS		
Roadway Segment	Description of Improvement	Improvement Cost
General Spot Repairs / Adjustments	Projectwide Allowance for Sewer Spot Repairs (26,750')	\$ 272,727
	TOTALS	\$ 272,727
	total w/ engineering @ 10%	\$ 300,000

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 1
NO ADDITIONAL GRANTS
ALL PROJECTS INCLUDED

CAPITAL PROJECTS FUND										
	Capital Fund	CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST
Revenues:										
	Property Taxes	\$ 4,135,000	\$ 4,337,615	\$ 4,424,367	\$ 4,512,855	\$ 4,603,112	\$ 4,695,174	\$ 4,789,077	\$ 4,884,859	\$ 4,982,556
	Food and Beverage Tax	1,675,000	1,675,000	1,708,500	1,742,670	1,777,523	1,813,074	1,849,335	1,886,322	1,924,048
	Drainage Infrastructure Fee	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000
	TIF Contributions to Capital Projects	-	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	Parking Fund Contributions to Capital Projects	-	75,000	75,000	75,000	75,000	75,000	-	-	-
	General Obligation Bond for CBD Projects	-	10,000,000	-	-	-	-	-	-	-
	Telecommunications Tax	390,000	350,000	297,500	252,875	214,944	182,702	155,297	132,002	129,362
	Electricity Use Tax	930,000	930,000	930,000	930,000	930,000	950,000	950,000	950,000	950,000
	Natural Gas Use Tax	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
	Real Estate Transfer Tax	750,000	750,000	765,000	780,300	795,906	811,824	828,061	844,622	861,514
	Grant Revenue	75,637	2,284,443	100,000	4,000,000	10,000,000	6,400,000	-	-	-
	Forfeiture Funds - To reimburse police station project (if funds are available)	-	-	-	-	-	-	-	-	-
	MFT (One Time Transfer)	2,000,000	-	-	-	-	-	-	-	-
	MFT (Project Specific)	-	131,266	-	-	-	-	-	-	-
	Capital Grant from State of Illinois (Capital Bonds)	600,000	1,200,000	-	-	-	-	-	-	-
	General Fund (One Time Transfer)	2,000,000	-	-	-	-	-	-	-	-
	Village Links (Panfish one time transfer)	-	100,000	-	-	-	-	-	-	-
	Miscellaneous Income	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Interest Income	260,000	300,000	160,000	100,000	-	-	-	-	-
	Total Revenues	\$ 13,319,637	\$ 22,637,324	\$ 9,114,367	\$ 13,047,700	\$ 19,050,485	\$ 15,581,774	\$ 9,225,770	\$ 9,351,805	\$ 9,501,481
Expenditures:										
	Non-Roadway Construction Projects:									
	Minor capital investment/other expenditures	\$ 5,100	\$ 16,000	\$ 16,500	\$ 17,000	\$ 17,500	\$ 18,000	\$ 18,500	\$ 19,100	\$ 19,700
	Placeholder for Unidentified Non-Roadway Projects	-	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	Hill Avenue Utility Sewer and Water	-	500,000	-	-	-	-	-	-	-
	Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-
	McKee House	-	50,000	-	-	-	-	-	-	-
	Street Lighting Improvements - Roosevelt Road	-	-	-	-	-	1,952,766	-	-	-
	Street Lighting Improvements - Repairs and Requests	175,000	15,000	15,000	75,000	15,000	15,000	15,000	15,000	75,000
	Stormwater Drainage Improvements Program	6,618	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
GF2	Village Green Storm Sewer Replacement	12,857	-	-	-	-	-	-	-	-
	Kenilworth/Cottage Storm Sewer Extension	-	-	250,000	-	-	-	-	-	-
GF13	Traffic Studies and Improvements	35,000	200,000	-	500,000	-	-	50,000	50,000	50,000
	Wayfinding Signage - Hold	-	-	-	-	-	-	-	-	-
	East Branch DuPage River Trail	-	-	-	-	-	-	-	-	-
	Bike Plan Update	-	-	-	-	-	-	-	-	-
GF14	Panfish Park Improvements	6,590	100,000	300,000	-	-	-	-	-	-
	Forest/Duane CBD Park	-	-	-	-	-	-	-	-	-
	Special Engineering Projects	-	-	-	-	-	-	-	-	-
	Parking Garage (Transfer to Parking Fund)	766,000	-	-	-	-	-	-	-	-
GF5	Taylor Avenue Pedestrian Tunnel	3,900	934,184	-	-	-	-	-	-	-
GF6,7,8	Train Station/Pedestrian Underpass	50,000	1,450,000	1,200,000	6,000,000	10,000,000	10,000,000	-	5,000,000	-
	CBD Over/Underpass Feasibility Study	-	-	-	-	-	-	-	-	-
	Developer Capital Improvements (CBD)	-	200,000	550,000	50,000	50,000	50,000	50,000	50,000	50,000
	Sidewalk Removal and Replacement Program	202,695	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	New Sidewalk Program	-	125,000	-	-	-	-	-	-	-
	Route 53 Sidewalk Study	-	-	-	-	100,000	-	-	-	-
	Illinois Route 38 Streetscape Improvements (Design Engineering)	-	-	-	-	-	-	-	-	-
	Subtotal - Non-Roadway Construction Projects	\$ 1,263,760	\$ 3,750,184	\$ 2,541,500	\$ 6,852,000	\$ 10,392,500	\$ 12,245,766	\$ 343,500	\$ 5,344,100	\$ 404,700
	Roadway Rehabilitation Program									
	Placeholder for Unidentified Roadway Projects	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
	Pavement Preservation Program	195,000	340,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000
	Pavement Condition Survey	-	-	-	50,000	-	-	-	50,000	-
GF10	Crescent Boulevard LAFO	-	1,266,100	-	-	-	-	-	-	-
GF9	Crescent Boulevard Reconstruction	-	535,504	-	-	-	-	-	-	-
GF1	North Park/Main Street Improvements	-	412,071	-	-	-	-	-	-	-
	2020 Street Program 20001 - Phase I	182,146	-	-	-	-	-	-	-	-
	2020 Street Program 20001 - Phase 2	2,469,416	-	-	-	-	-	-	-	-
	2020 Street Program 20002	12,408	-	-	-	-	-	-	-	-
	2021 Street Program 21002	307,735	-	-	-	-	-	-	-	-
	2022 Street Program 22002	2,965,950	-	-	-	-	-	-	-	-
	Bemis Road Improvements	-	109,787	2,085,954	-	-	-	-	-	-
	Lambert Road Improvements	-	149,957	-	-	-	1,349,609	-	-	-
	Sheehan Avenue Improvements	-	141,835	-	2,694,858	-	-	-	-	-
GF 4,11	Future Street Resurfacing/Reconstruction Projects	-	4,432,138	5,023,778	4,811,305	5,330,262	4,526,285	6,457,956	3,807,530	2,951,371
	Engineering for Future Street Projects	-	264,409	253,227	280,540	238,226	339,893	200,396	155,335	170,831
	Concrete Street Patching and Rehabilitation Program	100,000	50,000	50,000	250,000	-	100,000	-	100,000	100,000
	CBD Streetscape and Utility Improvements	5,686,165	10,256,337	4,395,573	-	4,959,950	-	-	-	-
	IFT / General Fund Engineering	324,300	270,300	276,000	282,000	288,000	294,000	300,000	306,000	312,000
	IFT/ Food and Beverage Collection Cost	53,400	53,400	53,400	53,400	53,400	53,400	53,400	53,400	53,400
	Subtotal - Roadway Rehabilitation Program	\$ 12,296,520	\$ 18,281,838	\$ 12,437,931	\$ 8,772,104	\$ 11,219,837	\$ 7,013,188	\$ 7,361,752	\$ 4,822,265	\$ 3,937,602
	Total Improvements - Capital Projects Fund	\$ 13,560,280	\$ 22,032,022	\$ 14,979,431	\$ 15,624,104	\$ 21,612,337	\$ 19,258,953	\$ 7,705,252	\$ 10,166,365	\$ 4,342,302
	Bond Repayment - 2015 Police Station Bonds	\$ 818,544	\$ 815,544	\$ 817,094	\$ 818,043	\$ 818,394	\$ 818,144	\$ 817,294	\$ 814,056	\$ 814,250
	Bond Repayment - 2018 Capital Project Bonds	\$ 680,519	\$ 678,519	\$ 681,219	\$ 683,469	\$ 680,469	\$ 681,769	\$ 682,819	\$ 683,419	\$ 678,569
	Bond Repayment - 2020 Capital Project Bonds	\$ 608,823	\$ 606,673	\$ 609,223	\$ 611,323	\$ 607,973	\$ 609,323	\$ 610,223	\$ 610,673	\$ 610,673
	Bond Repayment - 2021B Refunding Bonds (2015)	\$ 123,733	\$ 123,298	\$ 127,742	\$ 127,165	\$ 126,588	\$ 126,010	\$ 125,222	\$ 124,435	\$ 123,648
	Bond Repayment - 2023 Capital Project Bonds (est.)	\$ -	\$ 375,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
	Total Expenditures - Capital Projects Fund	\$ 15,791,899	\$ 24,631,056	\$ 17,964,709	\$ 18,614,104	\$ 24,595,761	\$ 22,244,199	\$ 10,690,810	\$ 13,148,948	\$ 7,319,442
	Change in Fund Balance, Capital Projects Fund	\$ (2,472,262)	\$ (1,993,732)	\$ (8,850,342)	\$ (5,566,404)	\$ (5,545,277)	\$ (6,662,425)	\$ (1,465,040)	\$ (3,797,143)	\$ 2,182,040
	Capital Projects Fund Balance, Beginning of Year	\$ 19,525,184	\$ 17,052,922	\$ 15,059,190	\$ 6,208,848	\$ 642,444	\$ (4,902,833)	\$ (11,565,258)	\$ (13,030,298)	\$ (16,827,441)
	Capital Projects Fund Balance, End of Year	\$ 17,052,922	\$ 15,059,190	\$ 6,208,848	\$ 642,444	\$ (4,902,833)	\$ (11,565,258)	\$ (13,030,298)	\$ (16,827,441)	\$ (14,645,401)

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 1
NO ADDITIONAL GRANTS
ALL PROJECTS INCLUDED

Water & Sanitary Sewer Fund										
	CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST	
Water & Sanitary Sewer Fund										
Revenues:										
Capital Revenues - Water & Sewer Fund	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	
CDBG Grant/Potential SSA to fund Royal Glen	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Lombard Contribution To Hill Water Main	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -			
Total Revenues	\$ 2,850,000	\$ 3,250,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	
Expenditures:										
Water Roadway Related Projects:										
CBD Underground/Streetscape Improvements	\$ 590,302	\$ 772,020	\$ 330,866	\$ -	\$ 652,000	\$ -	\$ -	\$ -	\$ -	
North Park/Main Street Improvements	-	12,029	-	-	-	-	-	-	-	
Bemis Road Improvements	-	46,928	891,626	-	-	-	-	-	-	
Sheehan Avenue Improvements	-	56,665	-	509,987	-	-	-	-	-	
Crescent Boulevard Reconstruction	-	-	-	-	-	-	-	-	-	
Misc. Project Close Outs	-	-	-	-	-	-	-	-	-	
2020 Roadway Imp. Project 20001 - Phase 1	114,806	-	-	-	-	-	-	-	-	
2020 Roadway Imp. Project 20001 - Phase 2	1,322,111	-	-	-	-	-	-	-	-	
2020 Roadway Imp. Project 20002	-	-	-	-	-	-	-	-	-	
2022 Roadway Imp. Project 22002	293,154	-	-	-	-	-	-	-	-	
Future Street Projects	-	-	2,764,040	1,404,311	1,474,526	1,548,253	1,625,666	1,706,949	1,792,297	
Engineering for Future Street Projects	-	145,476	73,911	77,607	81,487	85,561	89,839	94,331	99,048	
Water Non-Roadway Related Projects:										
Standalone Main Replacements:	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	
Roosevelt Road Water Main	-	-	-	-	250,000	1,000,000	1,000,000	1,000,000	-	
Roosevelt Road Water Main Break Repair	-	-	-	-	-	-	-	-	-	
Route 53 Water Main Lining	-	-	-	1,000,000	-	-	-	-	-	
Hill Avenue Water Main	23,363	1,100,000	-	-	-	-	-	-	-	
Cumnor Water Main Utility Extension	-	-	-	-	-	-	-	-	-	
Park Boulevard (Taft to Marston) Water Main Replacement	2,328,250	-	-	-	-	-	-	-	-	
Glen Ellyn-Illinois American Water Interconnection	255,000	-	-	-	-	-	-	-	-	
Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-	
Water Operations Projects:										
Wilson & Newton Pumping Station Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WPAS & NPAS Rehabilitation	-	-	-	-	-	-	-	-	-	
Standby Well Rehabilitation	-	-	-	-	-	-	-	-	-	
Reservoir Rehabilitation	-	500,000	-	-	-	-	-	-	-	
SCADA Reinstrumentation	-	-	-	-	-	-	-	-	-	
Water Meter Fixed Network Upgrade	-	-	-	-	-	-	-	-	-	
Reno Center Improvements	-	-	-	-	-	-	-	-	-	
Miscellaneous equipment	-	-	-	-	-	-	-	-	-	
Lead Service Line Potholing	-	30,000	30,000	-	-	-	-	-	-	
Subtotal - Water Projects	\$ 4,926,986	\$ 2,663,118	\$ 4,060,443	\$ 3,691,904	\$ 3,158,013	\$ 3,333,814	\$ 3,415,505	\$ 3,501,280	\$ 2,591,345	
Sewer Projects:										
	CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST	
Sewer Roadway Related Projects:										
Point Repairs	-	300,000	300,000	300,000	300,000	300,000	500,000	500,000	500,000	
CBD Underground/Streetscape Improvements	\$ 755,259	\$ 723,146	\$ 309,920	\$ -	\$ 612,000	\$ -	\$ -	\$ -	\$ -	
North Park/Main Street Improvements	-	66,901	-	-	-	-	-	-	-	
Bemis Road Improvements	-	49,189	934,586	-	-	-	-	-	-	
Sheehan Avenue Improvements	-	39,061	-	351,548	-	-	-	-	-	
2020 Street Program 20001 - Phase 1	\$ 38,585	-	-	-	-	-	-	-	-	
2020 Street Program 20001 - Phase 2	992,542	-	-	-	-	-	-	-	-	
2020 Street Program 20002	-	-	-	-	-	-	-	-	-	
2021 Street Program 21002 / Various Repairs	-	-	-	-	-	-	-	-	-	
2022 Street Program 22002	63,166	-	-	-	-	-	-	-	-	
Future Street Projects	-	-	638,729	-	-	-	-	-	-	
Engineering for Future Street Projects	-	33,617	-	-	-	-	-	-	-	
Sewer Non-Roadway Related Projects:										
I/I Reduction (Lining + Point Repairs)	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
SSES Follow-up Engineering and Projects	-	-	-	-	-	-	-	-	-	
Hill Avenue Sanitary Sewer	28,815	600,000	-	-	-	-	-	-	-	
Cumnor Sewer Main Utility Extension	-	-	-	-	-	-	-	-	-	
Contractual Sewer Repairs	-	-	-	-	-	-	-	-	-	
Lift Station Rehab	-	-	-	-	-	-	-	-	-	
Hill Avenue	-	25,000	-	-	-	-	-	-	-	
Memory Court	-	-	150,000	625,000	-	-	-	-	-	
Surrey	-	-	-	-	-	-	-	-	-	
South Park	-	35,000	-	-	-	-	-	-	-	
Orchard Place	-	25,000	-	-	-	-	-	-	-	
Police Station-Utilities	-	-	-	-	-	-	-	-	-	
Miscellaneous equipment	-	-	-	-	-	-	-	-	-	
Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-	
Reno Center Improvements	-	-	-	-	-	-	-	-	-	
Subtotal - Sewer Projects	\$ 1,878,367	\$ 2,096,913	\$ 2,533,234	\$ 1,476,548	\$ 1,112,000	\$ 500,000	\$ 700,000	\$ 700,000	\$ 700,000	
Total Improvements - Water & Sewer Fund	\$ 6,805,353	\$ 4,760,031	\$ 6,593,678	\$ 5,168,452	\$ 4,270,013	\$ 3,833,814	\$ 4,115,505	\$ 4,201,280	\$ 3,291,345	
Change in Capital Balance, Water & Sewer Fund	\$ (3,955,353)	\$ (1,510,031)	\$ (3,743,678)	\$ (2,318,452)	\$ (1,420,013)	\$ (983,814)	\$ (1,265,505)	\$ (1,351,280)	\$ (441,345)	
Water & Sewer Capital Fund Balance, Beginning of Year	\$ 17,105,472	\$ 13,150,119	\$ 11,640,088	\$ 7,896,410	\$ 5,577,958	\$ 4,157,944	\$ 3,174,130	\$ 1,908,625	\$ 557,345	
Water & Sewer Capital Fund Balance, End of Year	\$ 13,150,119	\$ 11,640,088	\$ 7,896,410	\$ 5,577,958	\$ 4,157,944	\$ 3,174,130	\$ 1,908,625	\$ 557,345	\$ 116,001	

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 1
NO ADDITIONAL GRANTS
ALL PROJECTS INCLUDED

Capital Projects Fund Grants										
		CY2022	CY2023	CY2024	CY2025	CY2026	CY2027	CY2028	CY2029	CY2030
		FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
GF1	North Park Boulevard/Main Street (STP Grant)	\$ -	\$ 329,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GF2	Village Green Storm Sewer Replacement (Park District Cost Share)	75,637	-	-	-	-	-	-	-	-
GF4	Roadway Improvements (DCEO Grant)	-	500,000	-	-	-	-	-	-	-
GF5	Taylor Avenue Underpass (STP Grant)	-	533,948	-	-	-	-	-	-	-
GF6	Metra Train Station (CMAQ Grant)	-	-	-	4,000,000	8,000,000	2,400,000	-	-	-
	Metra Train Station (Future Supplemental CMAQ Grant)	-	-	-	-	-	-	-	-	-
GF7	Metra Train Station (ICC Grant)	-	-	-	-	2,000,000	-	-	-	-
	Metra Train Station (Future Supplemental ICC Grant)	-	-	-	-	-	-	-	-	-
GF8	Metra Train Station (Metra Grant)	-	-	-	-	-	4,000,000	-	-	-
	Metra Train Station (Supplemental Metra Grant)	-	-	-	-	-	-	-	-	-
GF9	The project costs for Crescent Boulevard already account for the associated grants	-	-	-	-	-	-	-	-	-
GF10	Crescent Boulevard Lake to Village Limit (STP Grant)	-	920,880	-	-	-	-	-	-	-
GF11	Lambert Road Resurfacing (Future STP Grant)	-	-	-	-	-	-	-	-	-
GF12	Riford Road Resurfacing (Future STP Grant)	-	-	-	-	-	-	-	-	-
GF13	Traffic Signal Improvements (Future Grant)	-	-	-	-	-	-	-	-	-
GF14	Links Contribution to Panfish	-	-	100,000	-	-	-	-	-	-
	Total Grants	\$ 75,637	\$ 2,284,443	\$ 100,000	\$ 4,000,000	\$ 10,000,000	\$ 6,400,000	\$ -	\$ -	\$ -
Note	This CIP is on a cash flow basis and contemplates when project payments will occur rather than the year they will be approved in the budget. An example would be a project that is approved in the 2022 budget, but has payments that will be made in 2023 as work/project closeout progresses. Thus, this schedule will not correlate directly to budgeted amounts.									

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 2
ADDITIONAL GRANTS SECURED
ALL PROJECTS INCLUDED

CAPITAL PROJECTS FUND										
	Capital Fund	CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST
Revenues:										
	Property Taxes	\$ 4,135,000	\$ 4,337,615	\$ 4,424,367	\$ 4,512,855	\$ 4,603,112	\$ 4,695,174	\$ 4,789,077	\$ 4,884,859	\$ 4,982,556
	Food and Beverage Tax	1,675,000	1,675,000	1,708,500	1,742,670	1,777,523	1,813,074	1,849,335	1,886,322	1,924,048
	Drainage Infrastructure Fee	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000
	TIF Contributions to Capital Projects	-	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	Parking Fund Contributions to Capital Projects	-	75,000	75,000	75,000	75,000	75,000	-	-	-
	General Obligation Bond for CBD Projects	-	10,000,000	-	-	-	-	-	-	-
	Telecommunications Tax	390,000	350,000	297,500	252,875	214,944	182,702	155,297	132,002	129,362
	Electricity Use Tax	930,000	930,000	930,000	930,000	930,000	950,000	950,000	950,000	950,000
	Natural Gas Use Tax	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
	Real Estate Transfer Tax	750,000	750,000	765,000	780,300	795,906	811,824	828,061	844,622	861,514
	Grant Revenue	75,637	2,284,443	100,000	4,000,000	11,500,000	17,675,000	-	-	-
	Forfeiture Funds - To reimburse police station project (if funds are available)	-	-	-	-	-	-	-	-	-
	MFT (One Time Transfer)	2,000,000	-	-	-	-	-	-	-	-
	MFT (Project Specific)	-	131,266	-	-	-	-	-	-	-
	Capital Grant from State of Illinois (Capital Bonds)	600,000	1,200,000	-	-	-	-	-	-	-
	General Fund (One Time Transfer)	2,000,000	-	-	-	-	-	-	-	-
	Village Links (Panfish one time transfer)	-	100,000	-	-	-	-	-	-	-
	Miscellaneous Income	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Interest Income	260,000	300,000	160,000	100,000	-	-	-	-	-
	Total Revenues	\$ 13,319,637	\$ 22,637,324	\$ 9,114,367	\$ 13,047,700	\$ 20,550,485	\$ 26,856,774	\$ 9,225,770	\$ 9,351,805	\$ 9,501,481
Expenditures:										
	Non-Roadway Construction Projects:									
	Minor capital investment/other expenditures	\$ 5,100	\$ 16,000	\$ 16,500	\$ 17,000	\$ 17,500	\$ 18,000	\$ 18,500	\$ 19,100	\$ 19,700
	Placeholder for Unidentified Non-Roadway Projects	-	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	Hill Avenue Utility Sewer and Water	-	500,000	-	-	-	-	-	-	-
	Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-
	McKee House	-	50,000	-	-	-	-	-	-	-
	Street Lighting Improvements - Roosevelt Road	-	-	-	-	-	1,952,766	-	-	-
	Street Lighting Improvements - Repairs and Requests	175,000	15,000	15,000	75,000	15,000	15,000	15,000	15,000	75,000
	Stormwater Drainage Improvements Program	6,618	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
GF2	Village Green Storm Sewer Replacement	12,857	-	-	-	-	-	-	-	-
	Kenilworth/Cottage Storm Sewer Extension	-	-	250,000	-	-	-	-	-	-
GF13	Traffic Studies and Improvements	35,000	200,000	-	500,000	-	-	50,000	50,000	50,000
	Wayfinding Signage - Hold	-	-	-	-	-	-	-	-	-
	East Branch DuPage River Trail	-	-	-	-	-	-	-	-	-
	Bike Plan Update	-	-	-	-	-	-	-	-	-
GF14	Panfish Park Improvements	6,590	100,000	300,000	-	-	-	-	-	-
	Forest/Duane CBD Park	-	-	-	-	-	-	-	-	-
	Special Engineering Projects	-	-	-	-	-	-	-	-	-
	Parking Garage (Transfer to Parking Fund)	766,000	-	-	-	-	-	-	-	-
GF5	Taylor Avenue Pedestrian Tunnel	3,900	934,184	-	-	-	-	-	-	-
GF6,7,8	Train Station/Pedestrian Underpass	50,000	1,450,000	1,200,000	6,000,000	10,000,000	10,000,000	-	5,000,000	-
	CBD Over/Underpass Feasibility Study	-	-	-	-	-	-	-	-	-
	Developer Capital Improvements (CBD)	-	200,000	550,000	50,000	50,000	50,000	50,000	50,000	50,000
	Sidewalk Removal and Replacement Program	202,695	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	New Sidewalk Program	-	125,000	-	-	-	-	-	-	-
	Route 53 Sidewalk Study	-	-	-	-	100,000	-	-	-	-
	Illinois Route 38 Streetscape Improvements (Design Engineering)	-	-	-	-	-	-	-	-	-
	Subtotal - Non-Roadway Construction Projects	\$ 1,263,760	\$ 3,750,184	\$ 2,541,500	\$ 6,852,000	\$ 10,392,500	\$ 12,245,766	\$ 343,500	\$ 5,344,100	\$ 404,700
	Roadway Rehabilitation Program									
	Placeholder for Unidentified Roadway Projects	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
	Pavement Preservation Program	195,000	340,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000
	Pavement Condition Survey	-	-	-	50,000	-	-	-	50,000	-
GF10	Crescent Boulevard LAFO	-	1,266,100	-	-	-	-	-	-	-
GF9	Crescent Boulevard Reconstruction	-	535,504	-	-	-	-	-	-	-
GF1	North Park/Main Street Improvements	-	412,071	-	-	-	-	-	-	-
	2020 Street Program 20001 - Phase I	182,146	-	-	-	-	-	-	-	-
	2020 Street Program 20001 - Phase 2	2,469,416	-	-	-	-	-	-	-	-
	2020 Street Program 20002	12,408	-	-	-	-	-	-	-	-
	2021 Street Program 21002	307,735	-	-	-	-	-	-	-	-
	2022 Street Program 22002	2,965,950	-	-	-	-	-	-	-	-
	Bemis Road Improvements	-	109,787	2,085,954	-	-	-	-	-	-
	Lambert Road Improvements	-	149,957	-	-	-	1,349,609	-	-	-
	Sheehan Avenue Improvements	-	141,835	-	2,694,858	-	-	-	-	-
GF 4,11	Future Street Resurfacing/Reconstruction Projects	-	4,432,138	5,023,778	4,811,305	5,330,262	4,526,285	6,457,956	3,807,530	2,951,371
	Engineering for Future Street Projects	-	264,409	253,227	280,540	238,226	339,893	200,396	155,335	170,831
	Concrete Street Patching and Rehabilitation Program	100,000	50,000	50,000	250,000	-	100,000	-	100,000	100,000
	CBD Streetscape and Utility Improvements	5,686,165	10,256,337	4,395,573	-	4,959,950	-	-	-	-
	IFT / General Fund Engineering	324,300	270,300	276,000	282,000	288,000	294,000	300,000	306,000	312,000
	IFT/ Food and Beverage Collection Cost	53,400	53,400	53,400	53,400	53,400	53,400	53,400	53,400	53,400
	Subtotal - Roadway Rehabilitation Program	\$ 12,296,520	\$ 18,281,838	\$ 12,437,931	\$ 8,772,104	\$ 11,219,837	\$ 7,013,188	\$ 7,361,752	\$ 4,822,265	\$ 3,937,602
	Total Improvements - Capital Projects Fund	\$ 13,560,280	\$ 22,032,022	\$ 14,979,431	\$ 15,624,104	\$ 21,612,337	\$ 19,258,953	\$ 7,705,252	\$ 10,166,365	\$ 4,342,302
	Bond Repayment - 2015 Police Station Bonds	\$ 818,544	\$ 815,544	\$ 817,094	\$ 818,043	\$ 818,394	\$ 818,144	\$ 817,294	\$ 814,056	\$ 814,250
	Bond Repayment - 2018 Capital Project Bonds	\$ 680,519	\$ 678,519	\$ 681,219	\$ 683,469	\$ 680,469	\$ 681,769	\$ 682,819	\$ 683,419	\$ 678,569
	Bond Repayment - 2020 Capital Project Bonds	\$ 608,823	\$ 606,673	\$ 609,223	\$ 611,323	\$ 607,973	\$ 609,323	\$ 610,223	\$ 610,673	\$ 610,673
	Bond Repayment - 2021B Refunding Bonds (2015)	\$ 123,733	\$ 123,298	\$ 127,742	\$ 127,165	\$ 126,588	\$ 126,010	\$ 125,222	\$ 124,435	\$ 123,648
	Bond Repayment - 2023 Capital Project Bonds (est.)	\$ -	\$ 375,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
	Total Expenditures - Capital Projects Fund	\$ 15,791,899	\$ 24,631,056	\$ 17,964,709	\$ 18,614,104	\$ 24,595,761	\$ 22,244,199	\$ 10,690,810	\$ 13,148,948	\$ 7,319,442
	Change in Fund Balance, Capital Projects Fund	\$ (2,472,262)	\$ (1,993,732)	\$ (8,850,342)	\$ (5,566,404)	\$ (4,045,277)	\$ 4,612,575	\$ (1,465,040)	\$ (3,797,143)	\$ 2,182,040
	Capital Projects Fund Balance, Beginning of Year	\$ 19,525,184	\$ 17,052,922	\$ 15,059,190	\$ 6,208,848	\$ 642,444	\$ (3,402,833)	\$ 1,209,742	\$ (255,298)	\$ (4,052,441)
	Capital Projects Fund Balance, End of Year	\$ 17,052,922	\$ 15,059,190	\$ 6,208,848	\$ 642,444	\$ (3,402,833)	\$ 1,209,742	\$ (255,298)	\$ (4,052,441)	\$ (1,870,401)

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 2
ADDITIONAL GRANTS SECURED
ALL PROJECTS INCLUDED

Water & Sanitary Sewer Fund										
		CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST
	Water & Sanitary Sewer Fund									
Revenues:										
	Capital Revenues - Water & Sewer Fund	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000
	CDBG Grant/Potential SSA to fund Royal Glen	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
	Lombard Contribution To Hill Water Main	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -		
	Total Revenues	\$ 2,850,000	\$ 3,250,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000
Expenditures:										
	Water Roadway Related Projects:									
	CBD Underground/Streetscape Improvements	\$ 590,302	\$ 772,020	\$ 330,866	\$ -	\$ 652,000	\$ -	\$ -	\$ -	\$ -
	North Park/Main Street Improvements	-	12,029	-	-	-	-	-	-	-
	Bemis Road Improvements	-	46,928	891,626	-	-	-	-	-	-
	Sheehan Avenue Improvements	-	56,665	-	509,987	-	-	-	-	-
	Crescent Boulevard Reconstruction	-	-	-	-	-	-	-	-	-
	Misc. Project Close Outs	-	-	-	-	-	-	-	-	-
	2020 Roadway Imp. Project 20001 - Phase 1	114,806	-	-	-	-	-	-	-	-
	2020 Roadway Imp. Project 20001 - Phase 2	1,322,111	-	-	-	-	-	-	-	-
	2020 Roadway Imp. Project 20002	-	-	-	-	-	-	-	-	-
	2022 Roadway Imp. Project 22002	293,154	-	-	-	-	-	-	-	-
	Future Street Projects	-	-	2,764,040	1,404,311	1,474,526	1,548,253	1,625,666	1,706,949	1,792,297
	Engineering for Future Street Projects	-	145,476	73,911	77,607	81,487	85,561	89,839	94,331	99,048
	Water Non-Roadway Related Projects:									
	Standalone Main Replacements:	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000
	Roosevelt Road Water Main	-	-	-	-	250,000	1,000,000	1,000,000	1,000,000	-
	Roosevelt Road Water Main Break Repair	-	-	-	-	-	-	-	-	-
	Route 53 Water Main Lining	-	-	-	1,000,000	-	-	-	-	-
	Hill Avenue Water Main	23,363	1,100,000	-	-	-	-	-	-	-
	Cumnor Water Main Utility Extension	-	-	-	-	-	-	-	-	-
	Park Boulevard (Taft to Marston) Water Main Replacement	2,328,250	-	-	-	-	-	-	-	-
	Glen Ellyn-Illinois American Water Interconnection	255,000	-	-	-	-	-	-	-	-
	Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-
	Water Operations Projects:									
	Wilson & Newton Pumping Station Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	WPAS & NPAS Rehabilitation	-	-	-	-	-	-	-	-	-
	Standby Well Rehabilitation	-	-	-	-	-	-	-	-	-
	Reservoir Rehabilitation	-	500,000	-	-	-	-	-	-	-
	SCADA Reinstrumentation	-	-	-	-	-	-	-	-	-
	Water Meter Fixed Network Upgrade	-	-	-	-	-	-	-	-	-
	Reno Center Improvements	-	-	-	-	-	-	-	-	-
	Miscellaneous equipment	-	-	-	-	-	-	-	-	-
	Lead Service Line Potholing	-	30,000	30,000	-	-	-	-	-	-
	Subtotal - Water Projects	\$ 4,926,986	\$ 2,663,118	\$ 4,060,443	\$ 3,691,904	\$ 3,158,013	\$ 3,333,814	\$ 3,415,505	\$ 3,501,280	\$ 2,591,345
	Sewer Projects:									
		CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST
	Sewer Roadway Related Projects:									
	Point Repairs	-	300,000	300,000	300,000	300,000	300,000	500,000	500,000	500,000
	CBD Underground/Streetscape Improvements	\$ 755,259	\$ 723,146	\$ 309,920	\$ -	\$ 612,000	\$ -	\$ -	\$ -	\$ -
	North Park/Main Street Improvements	-	66,901	-	-	-	-	-	-	-
	Bemis Road Improvements	-	49,189	934,586	-	-	-	-	-	-
	Sheehan Avenue Improvements	-	39,061	-	351,548	-	-	-	-	-
	2020 Street Program 20001 - Phase 1	\$ 38,585	-	-	-	-	-	-	-	-
	2020 Street Program 20001 - Phase 2	992,542	-	-	-	-	-	-	-	-
	2020 Street Program 20002	-	-	-	-	-	-	-	-	-
	2021 Street Program 21002 / Various Repairs	-	-	-	-	-	-	-	-	-
	2022 Street Program 22002	63,166	-	-	-	-	-	-	-	-
	Future Street Projects	-	-	638,729	-	-	-	-	-	-
	Engineering for Future Street Projects	-	33,617	-	-	-	-	-	-	-
	Sewer Non-Roadway Related Projects:									
	I/I Reduction (Lining + Point Repairs)	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000
	SSES Follow-up Engineering and Projects	-	-	-	-	-	-	-	-	-
	Hill Avenue Sanitary Sewer	28,815	600,000	-	-	-	-	-	-	-
	Cumnor Sewer Main Utility Extension	-	-	-	-	-	-	-	-	-
	Contractual Sewer Repairs	-	-	-	-	-	-	-	-	-
	Lift Station Rehab	-	-	-	-	-	-	-	-	-
	Hill Avenue	-	25,000	-	-	-	-	-	-	-
	Memory Court	-	-	150,000	625,000	-	-	-	-	-
	Surrey	-	-	-	-	-	-	-	-	-
	South Park	-	35,000	-	-	-	-	-	-	-
	Orchard Place	-	25,000	-	-	-	-	-	-	-
	Police Station-Utilities	-	-	-	-	-	-	-	-	-
	Miscellaneous equipment	-	-	-	-	-	-	-	-	-
	Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-
	Reno Center Improvements	-	-	-	-	-	-	-	-	-
	Subtotal - Sewer Projects	\$ 1,878,367	\$ 2,096,913	\$ 2,533,234	\$ 1,476,548	\$ 1,112,000	\$ 500,000	\$ 700,000	\$ 700,000	\$ 700,000
	Total Improvements - Water & Sewer Fund	\$ 6,805,353	\$ 4,760,031	\$ 6,593,678	\$ 5,168,452	\$ 4,270,013	\$ 3,833,814	\$ 4,115,505	\$ 4,201,280	\$ 3,291,345
	Change in Capital Balance, Water & Sewer Fund	\$ (3,955,353)	\$ (1,510,031)	\$ (3,743,678)	\$ (2,318,452)	\$ (1,420,013)	\$ (983,814)	\$ (1,265,505)	\$ (1,351,280)	\$ (441,345)
	Water & Sewer Capital Fund Balance, Beginning of Year	\$ 17,105,472	\$ 13,150,119	\$ 11,640,088	\$ 7,896,410	\$ 5,577,958	\$ 4,157,944	\$ 3,174,130	\$ 1,908,625	\$ 557,345
	Water & Sewer Capital Fund Balance, End of Year	\$ 13,150,119	\$ 11,640,088	\$ 7,896,410	\$ 5,577,958	\$ 4,157,944	\$ 3,174,130	\$ 1,908,625	\$ 557,345	\$ 116,001

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 2
ADDITIONAL GRANTS SECURED
ALL PROJECTS INCLUDED

Capital Projects Fund Grants										
		CY2022	CY2023	CY2024	CY2025	CY2026	CY2027	CY2028	CY2029	CY2030
		FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
GF1	North Park Boulevard/Main Street (STP Grant)	\$ -	\$ 329,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GF2	Village Green Storm Sewer Replacement (Park District Cost Share)	75,637	-	-	-	-	-	-	-	-
GF4	Roadway Improvements (DCEO Grant)	-	500,000	-	-	-	-	-	-	-
GF5	Taylor Avenue Underpass (STP Grant)	-	533,948	-	-	-	-	-	-	-
GF6	Metra Train Station (CMAQ Grant)	-	-	-	4,000,000	8,000,000	2,400,000	-	-	-
GF6A	Metra Train Station (Future Supplemental CMAQ Grant)	-	-	-	-	-	9,600,000	-	-	-
GF7	Metra Train Station (ICC Grant)	-	-	-	-	2,000,000	-	-	-	-
GF7A	Metra Train Station (Future Supplemental ICC Grant)	-	-	-	-	1,500,000	-	-	-	-
GF8	Metra Train Station (Metra Grant)	-	-	-	-	-	4,000,000	-	-	-
GF8A	Metra Train Station (Supplemental Metra Grant)	-	-	-	-	-	1,000,000	-	-	-
GF9	The project costs for Crescent Boulevard already account for the associated grants	-	-	-	-	-	-	-	-	-
GF10	Crescent Boulevard Lake to Village Limit (STP Grant)	-	920,880	-	-	-	-	-	-	-
GF11	Lambert Road Resurfacing (Future STP Grant)	-	-	-	-	-	675,000	-	-	-
GF12	Riford Road Resurfacing (Future STP Grant)	-	-	-	-	-	-	-	-	-
GF13	Traffic Signal Improvements (Future Grant)	-	-	-	-	-	-	-	-	-
GF14	Links Contribution to Panfish	-	-	100,000	-	-	-	-	-	-
	Total Grants	\$ 75,637	\$ 2,284,443	\$ 100,000	\$ 4,000,000	\$ 11,500,000	\$ 17,675,000	\$ -	\$ -	\$ -
Note	This CIP is on a cash flow basis and contemplates when project payments will occur rather than the year they will be approved in the budget. An example would be a project that is approved in the 2022 budget, but has payments that will be made in 2023 as work/project closeout progresses. Thus, this schedule will not correlate directly to budgeted amounts.									

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 3
NO ADDITIONAL GRANTS
ALL PROJECTS INCLUDED
EXCEPT TRAIN STATION

CAPITAL PROJECTS FUND										
	Capital Fund	CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST
Revenues:										
	Property Taxes	\$ 4,135,000	\$ 4,337,615	\$ 4,424,367	\$ 4,512,855	\$ 4,603,112	\$ 4,695,174	\$ 4,789,077	\$ 4,884,859	\$ 4,982,556
	Food and Beverage Tax	1,675,000	1,675,000	1,708,500	1,742,670	1,777,523	1,813,074	1,849,335	1,886,322	1,924,048
	Drainage Infrastructure Fee	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000
	TIF Contributions to Capital Projects	-	-	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	Parking Fund Contributions to Capital Projects	-	75,000	75,000	75,000	75,000	75,000	-	-	-
	General Obligation Bond for CBD Projects	-	10,000,000	-	-	-	-	-	-	-
	Telecommunications Tax	390,000	350,000	297,500	252,875	214,944	182,702	155,297	132,002	129,362
	Electricity Use Tax	930,000	930,000	930,000	930,000	930,000	950,000	950,000	950,000	950,000
	Natural Gas Use Tax	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
	Real Estate Transfer Tax	750,000	750,000	765,000	780,300	795,906	811,824	828,061	844,622	861,514
	Grant Revenue	75,637	2,284,443	100,000	-	-	-	-	-	-
	Forfeiture Funds - To reimburse police station project (if funds are available)	-	-	-	-	-	-	-	-	-
	MFT (One Time Transfer)	2,000,000	-	-	-	-	-	-	-	-
	MFT (Project Specific)	-	-	131,266	-	-	-	-	-	-
	Capital Grant from State of Illinois (Capital Bonds)	600,000	1,200,000	-	-	-	-	-	-	-
	General Fund (One Time Transfer)	2,000,000	-	-	-	-	-	-	-	-
	Village Links (Panfish one time transfer)	-	100,000	-	-	-	-	-	-	-
	Miscellaneous Income	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Interest Income	260,000	300,000	160,000	100,000	-	-	-	-	-
	Total Revenues	\$ 13,319,637	\$ 22,506,058	\$ 9,245,633	\$ 9,047,700	\$ 9,050,485	\$ 9,181,774	\$ 9,225,770	\$ 9,351,805	\$ 9,501,481
Expenditures:										
	Non-Roadway Construction Projects:									
	Minor capital investment/other expenditures	\$ 5,100	\$ 16,000	\$ 16,500	\$ 17,000	\$ 17,500	\$ 18,000	\$ 18,500	\$ 19,100	\$ 19,700
	Placeholder for Unidentified Non-Roadway Projects	-	-	50,000	50,000	50,000	50,000	50,000	50,000	50,000
	Hill Avenue Utility Sewer and Water	-	500,000	-	-	-	-	-	-	-
	Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-
	McKee House	-	50,000	-	-	-	-	-	-	-
	Street Lighting Improvements - Roosevelt Road	-	-	-	-	-	1,952,766	-	-	-
	Street Lighting Improvements - Repairs and Requests	175,000	15,000	15,000	75,000	15,000	15,000	15,000	15,000	75,000
	Stormwater Drainage Improvements Program	6,618	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
GF2	Village Green Storm Sewer Replacement	12,857	-	-	-	-	-	-	-	-
	Kenilworth/Cottage Storm Sewer Extension	-	-	250,000	-	-	-	-	-	-
GF13	Traffic Studies and Improvements	35,000	200,000	-	500,000	-	-	50,000	50,000	50,000
	Wayfinding Signage - Hold	-	-	-	-	-	-	-	-	-
	East Branch DuPage River Trail	-	-	-	-	-	-	-	-	-
	Bike Plan Update	-	-	-	-	-	-	-	-	-
GF14	Panfish Park Improvements	6,590	100,000	300,000	-	-	-	-	-	-
	Forest/Duane CBD Park	-	-	-	-	-	-	-	-	-
	Special Engineering Projects	-	-	-	-	-	-	-	-	-
	Parking Garage (Transfer to Parking Fund)	766,000	-	-	-	-	-	-	-	-
GF5	Taylor Avenue Pedestrian Tunnel	3,900	934,184	-	-	-	-	-	-	-
GF6,7,8	Train Station/Pedestrian Underpass	50,000	1,450,000	1,200,000	1,000,000	-	-	-	-	-
	CBD Over/Underpass Feasibility Study	-	-	-	-	-	-	-	-	-
	Developer Capital Improvements (CBD)	-	200,000	550,000	50,000	50,000	50,000	50,000	50,000	50,000
	Sidewalk Removal and Replacement Program	202,695	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	New Sidewalk Program	-	125,000	-	-	-	-	-	-	-
	Route 53 Sidewalk Study	-	-	-	-	100,000	-	-	-	-
	Illinois Route 38 Streetscape Improvements (Design Engineering)	-	-	-	-	-	-	-	-	-
	Subtotal - Non-Roadway Construction Projects	\$ 1,263,760	\$ 3,750,184	\$ 2,541,500	\$ 1,852,000	\$ 392,500	\$ 2,245,766	\$ 343,500	\$ 344,100	\$ 404,700
	Roadway Rehabilitation Program									
	Placeholder for Unidentified Roadway Projects	\$ -	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
	Pavement Preservation Program	195,000	340,000	250,000	300,000	300,000	300,000	300,000	300,000	300,000
	Pavement Condition Survey	-	-	-	50,000	-	-	-	50,000	-
GF10	Crescent Boulevard LAFO	-	1,266,100	-	-	-	-	-	-	-
GF9	Crescent Boulevard Reconstruction	-	535,504	-	-	-	-	-	-	-
GF1	North Park/Main Street Improvements	-	412,071	-	-	-	-	-	-	-
	2020 Street Program 20001 - Phase I	182,146	-	-	-	-	-	-	-	-
	2020 Street Program 20001 - Phase 2	2,469,416	-	-	-	-	-	-	-	-
	2020 Street Program 20002	12,408	-	-	-	-	-	-	-	-
	2021 Street Program 21002	307,735	-	-	-	-	-	-	-	-
	2022 Street Program 22002	2,965,950	-	-	-	-	-	-	-	-
	Bemis Road Improvements	-	109,787	2,085,954	-	-	-	-	-	-
	Lambert Road Improvements	-	149,957	-	-	-	1,349,609	-	-	-
	Sheehan Avenue Improvements	-	141,835	-	2,694,858	-	-	-	-	-
GF 4,11	Future Street Resurfacing/Reconstruction Projects	-	4,432,138	5,023,778	4,811,305	5,330,262	4,526,285	6,457,956	3,807,530	2,951,371
	Engineering for Future Street Projects	-	264,409	253,227	280,540	238,226	339,893	200,396	155,335	170,831
	Concrete Street Patching and Rehabilitation Program	100,000	50,000	50,000	250,000	-	100,000	-	100,000	100,000
	CBD Streetscape and Utility Improvements	5,686,165	10,256,337	4,395,573	-	4,959,950	-	-	-	-
	IFT / General Fund Engineering	324,300	270,300	276,000	282,000	288,000	294,000	300,000	306,000	312,000
	IFT/ Food and Beverage Collection Cost	53,400	53,400	53,400	53,400	53,400	53,400	53,400	53,400	53,400
	Subtotal - Roadway Rehabilitation Program	\$ 12,296,520	\$ 18,281,838	\$ 12,437,931	\$ 8,772,104	\$ 11,219,837	\$ 7,013,188	\$ 7,361,752	\$ 4,822,265	\$ 3,937,602
	Total Improvements - Capital Projects Fund	\$ 13,560,280	\$ 22,032,022	\$ 14,979,431	\$ 10,624,104	\$ 11,612,337	\$ 9,258,953	\$ 7,705,252	\$ 5,166,365	\$ 4,342,302
	Bond Repayment - 2015 Police Station Bonds	\$ 818,544	\$ 815,544	\$ 817,094	\$ 818,043	\$ 818,394	\$ 818,144	\$ 817,294	\$ 814,056	\$ 814,250
	Bond Repayment - 2018 Capital Project Bonds	\$ 680,519	\$ 678,519	\$ 681,219	\$ 683,469	\$ 680,469	\$ 681,769	\$ 682,819	\$ 683,419	\$ 678,569
	Bond Repayment - 2020 Capital Project Bonds	\$ 608,823	\$ 606,673	\$ 609,223	\$ 611,323	\$ 607,973	\$ 609,323	\$ 610,223	\$ 610,673	\$ 610,673
	Bond Repayment - 2021B Refunding Bonds (2015)	\$ 123,733	\$ 123,298	\$ 127,742	\$ 127,165	\$ 126,588	\$ 126,010	\$ 125,222	\$ 124,435	\$ 123,648
	Bond Repayment - 2023 Capital Project Bonds (est.)	\$ -	\$ 375,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000
	Total Expenditures - Capital Projects Fund	\$ 15,791,899	\$ 24,631,056	\$ 17,964,709	\$ 13,614,104	\$ 14,595,761	\$ 12,244,199	\$ 10,690,810	\$ 8,148,948	\$ 7,319,442
	Change in Fund Balance, Capital Projects Fund	\$ (2,472,262)	\$ (2,124,998)	\$ (8,719,076)	\$ (4,566,404)	\$ (5,545,277)	\$ (3,062,425)	\$ (1,465,040)	\$ 1,202,857	\$ 2,182,040
	Capital Projects Fund Balance, Beginning of Year	\$ 19,525,184	\$ 17,052,922	\$ 14,927,924	\$ 6,208,848	\$ 1,642,444	\$ (3,902,833)	\$ (6,965,258)	\$ (8,430,298)	\$ (7,227,441)
	Capital Projects Fund Balance, End of Year	\$ 17,052,922	\$ 14,927,924	\$ 6,208,848	\$ 1,642,444	\$ (3,902,833)	\$ (6,965,258)	\$ (8,430,298)	\$ (7,227,441)	\$ (5,045,401)

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 3
NO ADDITIONAL GRANTS
ALL PROJECTS INCLUDED
EXCEPT TRAIN STATION

Water & Sanitary Sewer Fund										
	CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST	
Water & Sanitary Sewer Fund										
Revenues:										
Capital Revenues - Water & Sewer Fund	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	
CDBG Grant/Potential SSA to fund Royal Glen	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Lombard Contribution To Hill Water Main	\$ -	\$ 400,000	\$ -	\$ -	\$ -	\$ -	\$ -			
Total Revenues	\$ 2,850,000	\$ 3,250,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	\$ 2,850,000	
Expenditures:										
Water Roadway Related Projects:										
CBD Underground/Streetscape Improvements	\$ 590,302	\$ 772,020	\$ 330,866	\$ -	\$ 652,000	\$ -	\$ -	\$ -	\$ -	\$ -
North Park/Main Street Improvements	-	12,029	-	-	-	-	-	-	-	-
Bemis Road Improvements	-	46,928	891,626	-	-	-	-	-	-	-
Sheehan Avenue Improvements	-	56,665	-	509,987	-	-	-	-	-	-
Crescent Boulevard Reconstruction	-	-	-	-	-	-	-	-	-	-
Misc. Project Close Outs	-	-	-	-	-	-	-	-	-	-
2020 Roadway Imp. Project 20001 - Phase 1	114,806	-	-	-	-	-	-	-	-	-
2020 Roadway Imp. Project 20001 - Phase 2	1,322,111	-	-	-	-	-	-	-	-	-
2020 Roadway Imp. Project 20002	-	-	-	-	-	-	-	-	-	-
2022 Roadway Imp. Project 22002	293,154	-	-	-	-	-	-	-	-	-
Future Street Projects	-	-	2,764,040	1,404,311	1,474,526	1,548,253	1,625,666	1,706,949	1,792,297	
Engineering for Future Street Projects	-	145,476	73,911	77,607	81,487	85,561	89,839	94,331	99,048	
Water Non-Roadway Related Projects:										
Standalone Main Replacements:	\$ -	\$ -	\$ -	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	
Roosevelt Road Water Main	-	-	-	-	250,000	1,000,000	1,000,000	1,000,000	1,000,000	-
Roosevelt Road Water Main Break Repair	-	-	-	-	-	-	-	-	-	-
Route 53 Water Main Lining	-	-	-	1,000,000	-	-	-	-	-	-
Hill Avenue Water Main	23,363	1,100,000	-	-	-	-	-	-	-	-
Cumnor Water Main Utility Extension	-	-	-	-	-	-	-	-	-	-
Park Boulevard (Taft to Marston) Water Main Replacement	2,328,250	-	-	-	-	-	-	-	-	-
Glen Ellyn-Illinois American Water Interconnection	255,000	-	-	-	-	-	-	-	-	-
Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-	-
Water Operations Projects:										
Wilson & Newton Pumping Station Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
WPAS & NPAS Rehabilitation	-	-	-	-	-	-	-	-	-	-
Standby Well Rehabilitation	-	-	-	-	-	-	-	-	-	-
Reservoir Rehabilitation	-	500,000	-	-	-	-	-	-	-	-
SCADA Reinstrumentation	-	-	-	-	-	-	-	-	-	-
Water Meter Fixed Network Upgrade	-	-	-	-	-	-	-	-	-	-
Reno Center Improvements	-	-	-	-	-	-	-	-	-	-
Miscellaneous equipment	-	-	-	-	-	-	-	-	-	-
Lead Service Line Potholing	-	30,000	30,000	-	-	-	-	-	-	-
Subtotal - Water Projects	\$ 4,926,986	\$ 2,663,118	\$ 4,060,443	\$ 3,691,904	\$ 3,158,013	\$ 3,333,814	\$ 3,415,505	\$ 3,501,280	\$ 2,591,345	
Sewer Projects:										
	CY2022 FORECAST	CY2023 FORECAST	CY2024 FORECAST	CY2025 FORECAST	CY2026 FORECAST	CY2027 FORECAST	CY2028 FORECAST	CY2029 FORECAST	CY2030 FORECAST	
Sewer Roadway Related Projects:										
Point Repairs	-	300,000	300,000	300,000	300,000	300,000	500,000	500,000	500,000	
CBD Underground/Streetscape Improvements	\$ 755,259	\$ 723,146	\$ 309,920	\$ -	\$ 612,000	\$ -	\$ -	\$ -	\$ -	\$ -
North Park/Main Street Improvements	-	66,901	-	-	-	-	-	-	-	-
Bemis Road Improvements	-	49,189	934,586	-	-	-	-	-	-	-
Sheehan Avenue Improvements	-	39,061	-	351,548	-	-	-	-	-	-
2020 Street Program 20001 - Phase 1	\$ 38,585	-	-	-	-	-	-	-	-	-
2020 Street Program 20001 - Phase 2	992,542	-	-	-	-	-	-	-	-	-
2020 Street Program 20002	-	-	-	-	-	-	-	-	-	-
2021 Street Program 21002 / Various Repairs	-	-	-	-	-	-	-	-	-	-
2022 Street Program 22002	63,166	-	-	-	-	-	-	-	-	-
Future Street Projects	-	-	638,729	-	-	-	-	-	-	-
Engineering for Future Street Projects	-	33,617	-	-	-	-	-	-	-	-
Sewer Non-Roadway Related Projects:										
I/I Reduction (Lining + Point Repairs)	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	
SSES Follow-up Engineering and Projects	-	-	-	-	-	-	-	-	-	-
Hill Avenue Sanitary Sewer	28,815	600,000	-	-	-	-	-	-	-	-
Cumnor Sewer Main Utility Extension	-	-	-	-	-	-	-	-	-	-
Contractual Sewer Repairs	-	-	-	-	-	-	-	-	-	-
Lift Station Rehab	-	-	-	-	-	-	-	-	-	-
Hill Avenue	-	25,000	-	-	-	-	-	-	-	-
Memory Court	-	-	150,000	625,000	-	-	-	-	-	-
Surrey	-	-	-	-	-	-	-	-	-	-
South Park	-	35,000	-	-	-	-	-	-	-	-
Orchard Place	-	25,000	-	-	-	-	-	-	-	-
Police Station-Utilities	-	-	-	-	-	-	-	-	-	-
Miscellaneous equipment	-	-	-	-	-	-	-	-	-	-
Royal Glen Infrastructure Improvements - Hold	-	-	-	-	-	-	-	-	-	-
Reno Center Improvements	-	-	-	-	-	-	-	-	-	-
Subtotal - Sewer Projects	\$ 1,878,367	\$ 2,096,913	\$ 2,533,234	\$ 1,476,548	\$ 1,112,000	\$ 500,000	\$ 700,000	\$ 700,000	\$ 700,000	
Total Improvements - Water & Sewer Fund	\$ 6,805,353	\$ 4,760,031	\$ 6,593,678	\$ 5,168,452	\$ 4,270,013	\$ 3,833,814	\$ 4,115,505	\$ 4,201,280	\$ 3,291,345	
Change in Capital Balance, Water & Sewer Fund	\$ (3,955,353)	\$ (1,510,031)	\$ (3,743,678)	\$ (2,318,452)	\$ (1,420,013)	\$ (983,814)	\$ (1,265,505)	\$ (1,351,280)	\$ (441,345)	
Water & Sewer Capital Fund Balance, Beginning of Year	\$ 17,105,472	\$ 13,150,119	\$ 11,640,088	\$ 7,896,410	\$ 5,577,958	\$ 4,157,944	\$ 3,174,130	\$ 1,908,625	\$ 557,345	
Water & Sewer Capital Fund Balance, End of Year	\$ 13,150,119	\$ 11,640,088	\$ 7,896,410	\$ 5,577,958	\$ 4,157,944	\$ 3,174,130	\$ 1,908,625	\$ 557,345	\$ 116,001	

CAPITAL IMPROVEMENT PLAN
10/13/2022

SCENARIO 3
NO ADDITIONAL GRANTS
ALL PROJECTS INCLUDED
EXCEPT TRAIN STATION

Capital Projects Fund Grants										
		CY2022	CY2023	CY2024	CY2025	CY2026	CY2027	CY2028	CY2029	CY2030
		FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
GF1	North Park Boulevard/Main Street (STP Grant)	\$ -	\$ 329,615	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
GF2	Village Green Storm Sewer Replacement (Park District Cost Share)	75,637	-	-	-	-	-	-	-	-
GF4	Roadway Improvements (DCEO Grant)	-	500,000	-	-	-	-	-	-	-
GF5	Taylor Avenue Underpass (STP Grant)	-	533,948	-	-	-	-	-	-	-
GF6	Metra Train Station (CMAQ Grant)	-	-	-	-	-	-	-	-	-
	Metra Train Station (Future Supplemental CMAQ Grant)	-	-	-	-	-	-	-	-	-
GF7	Metra Train Station (ICC Grant)	-	-	-	-	-	-	-	-	-
	Metra Train Station (Future Supplemental ICC Grant)	-	-	-	-	-	-	-	-	-
GF8	Metra Train Station (Metra Grant)	-	-	-	-	-	-	-	-	-
	Metra Train Station (Supplemental Metra Grant)	-	-	-	-	-	-	-	-	-
GF9	The project costs for Crescent Boulevard already account for the associated grants	-	-	-	-	-	-	-	-	-
GF10	Crescent Boulevard Lake to Village Limit (STP Grant)	-	920,880	-	-	-	-	-	-	-
GF11	Lambert Road Resurfacing (Future STP Grant)	-	-	-	-	-	-	-	-	-
GF12	Riford Road Resurfacing (Future STP Grant)	-	-	-	-	-	-	-	-	-
GF13	Traffic Signal Improvements (Future Grant)	-	-	-	-	-	-	-	-	-
GF14	Links Contribution to Panfish	-	-	100,000	-	-	-	-	-	-
	Total Grants	\$ 75,637	\$ 2,284,443	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

ADMINISTRATION / ENGINEERING DIVISION

The Administration and Engineering Division is responsible for the administration of the Public Works department and the Village's public infrastructure capital improvements program. The Division's staffing plan consists of the Public Works Director, Assistant Public Works Director, Professional Engineer, Assistant Village Engineer, Civil Engineer II, Civil Engineer I, Utilities Inspector, and two full-time Administrative Assistants.

The Administration staff is the primary interface between Public Works and the public. Staff makes sure work is completed in a safe and timely manner. The administrative assistants are on the front-line fielding phone calls from residents and tracking service requests for the operating divisions. This is in addition to work such as coordination of field activities, processing of all personnel paperwork, issuing water meters, scheduling meter readings and other on-site inspections, logging the transmittal of tree preservation and other development plans with regard to right of way, processing invoices, completing required reports and handling of all department correspondence, requests for proposals and bid documents. The Assistant Public Works Director manages all of Operations (Street, Forestry, Water and Sewer) and the Admin office. The Public Works Director is responsible for the entire department, including Engineering, and for the Glenbard Wastewater Authority, an intergovernmental agency that is operated by an Executive Director serving Glen Ellyn and Lombard.

The engineering team of four full-time engineers and one full-time utilities inspector is the primary technical resource for the Village in matters of public infrastructure. This group keeps records of public improvements; develops long-term capital plans and budgets for water, sewer and street infrastructure; initiates and coordinates infrastructure project design and construction activities; implements various infrastructure maintenance programs; oversees permits issued to utility companies for work in right-of-way; inspects developer roadway and utility improvements in the public right-of-way; and oversees public improvements related to private development projects, including plan reviews.

Administration Accomplishments for FY22:

1. Snow removal operations were a significant part of administrative duties.
2. Committed to 100% salt purchase in collaboration with DuPage County as a money saving idea with improved contractual benefits beyond State Procurement.
3. Reviewed and updated all data pertaining to Public Works on the Village website.
4. Compile division budgets for management and village board presentations.
5. Continued to implement web-based asset and work management software (OMS) through Cartegraph, Inc. The Director and Assistant Director continued to work with the MGP team (GIS Consortium) to improve the GeoData connection and data integrity between GIS and OMS.
6. SeeClickFix (SCF), a public facing Customer Request System went live in September 2021. Thru July 2022 there were 521 requests entered in SCF. Under the previous request portal, were 102 requests for the same time period, an increase of over 510% in annual submissions,

with Administration performing the initial review of the request for the vast majority of issues. Adjustments to internal request workflow and processes were made to adapt to the increased transparency of integrated requests between SeeClickFix and Cartegraph.

7. Took on oversight of residential Block Party requests, adapting that process from a form completed on the Village website to a request issue entered in SeeClickFix. Process was more automated for the review & approval process, as well as helped create a manageable workflow for barricades to be placed out and picked up for each weekend event.
8. Assisted with multiple Village projects: CBD Streetscape, APEX 400, Civic Center Parking Garage, CBD Parking adjustments, CBD outdoor dining, and Glenwood Station.
9. Managed the yearly inspection and maintenance of the emergency warning sirens and Emergency Vehicle Pre-emptive system. These annual inspections cost a combined \$8,000 and ensure that the emergency infrastructure in Glen Ellyn is functioning as designed. Glen Ellyn, through Illinois Public Works Mutual Aid Network (IPWMAN), sent assistance to Brookfield for F1 tornado debris cleanup.
10. Created new contract to oversee Civic Center Garage snow removal and ice control, including the Civic Center grounds. The first year was successful but identified room for improvement, both for the Village and for the company awarded the contract in how the task was managed and bid.

Administration Performance Measurements

Activity	2022 (July 21 – June 22)	2021 (July 20 – June 21)	+/- change	% difference
Phone Calls	6,372	6,805	-433	-6%
Request Created	1,099	1,374	-275	-20%
SeeClickFix Requests	521	102	419	411%
Invoices Processed	1,216	1,288	-72	-6%
Customer Service Appointments	951	1,841	-890	-48%

Administration Goals for FY23

1. Continue to promote the core values of the department in as many ways as possible: Be Bold, Be True, Learn Fast, Give Back, and Win Together.
2. Work collaboratively with all Public Works divisions to empower employees to excel and succeed in their individual and collective roles, including development of internal candidates for future succession planning. Creation of an Innovation Award, encouraging employees to find creative solutions to problems by exemplifying the 5 core values of PW.
3. Enhance customer service, improve work order tracking, and increase productivity on the many core functions Public Works performs. In order to accomplish this goal, we will continue

monitoring a work management tool (Cartegraph) that will allow our team to generate, track, and ultimately share status of requests and tasks with the residents to provide the best in customer service. This software package allows residents to report, submit, and track work request online or with mobile devices, and gain access to status of work being performed through an online GIS System. Increase the number of custom reports for staff to more effectively and efficiently pull data out of the system, with a focus on snow removal efforts and damage to Village property reports.

4. Work towards creating a mobile work force utilizing technology and software programs to increase efficiency and responsiveness to the needs of the community, including upgrading Operations staff from flip phones to data phones to allow for more efficient communication especially during emergency response.
5. Oversight and management of snow removal and ice control at the Civic Center Parking Garage and Municipal Grounds, which includes the Civic Center and Police Station complexes (sidewalks, pedestrian walkways and parking lots).
6. Move forward with Reno Center (30 S. Lambert) building improvements:
 - Review, design and implementation of changes to staff workstations, allowing for changes in staffing levels to be provided with the necessary tools to effectively perform their jobs;
 - Prepare bid documents and have the associated work to repair the salt bays at the north end of the building, with installation of a protective coating to prevent degradation of the structure;
 - Develop a plan to move towards using more liquid de-icing products to improve effectiveness/reduce costs for snow and ice control, including adaptation of 1 salt bay to provide the necessary space to do so;
 - And develop a 3-5 year plan to address needed infrastructure improvements – resurface of lower parking lot, redesign of upper parking lot, rehabilitation/remodel of materials storage bins, redesign of Wilson Rd. exit/entrance to reduce the grade changes of the existing roadway.
7. Simultaneously reduce costs and improve service in all divisions.
8. Support and work collaboratively with all Village of Glen Ellyn Departments as needed.
9. Support Illinois Public Works Mutual Aid Network (IPWMAN) and DuPage County OHSEM whenever emergencies occur in the region. Glen Ellyn Public Works is committed to assisting other municipalities' Public Works Departments in time of need.
10. Continue to assist with Village projects: CBD Streetscape, Glenwood Station, Civic Center and Main Street Parking Garages, US Bank Property, CBD Parking adjustments.

Engineering Division Activities in FY22 and Planned for FY23

The following narrative highlights the important roles, assignments, accomplishments and goals of the Engineering Division, featuring both current and future projects.

1. **Technical Resource:**

- ❑ Provided technical reviews, inputs, special support and/or inspection services for private and institutional development projects including:
 - Apex 400 Residential/Retail Develop.
 - Butterfield Townhomes
 - Civic Center Parking Garage
 - Cumnor Avenue Subdivision
 - Glen Estates Subdivision
 - Glen Oak Country Club
 - Glenwood Station Mixed Use Develop.
 - Harding Glen SFR and Townhomes
 - Polena Subdivision
 - Roosevelt Hills/Pulte Home Development
 - Saylor Orthodontic Office
 - General Assistance to Developers
- ❑ Geographical Information Systems (GIS): Continued interface with GIS Consortium to complete as-built project updates to the Village's roadway, sewer, and water GIS
- ❑ Continued imaging and logging of engineering plans and documents
- ❑ Continued updating of various assets including water valve sheets and b-box and sanitary sewer service line cleanout location data bases
- ❑ Assisted the Village's Community Development personnel with various grading and drainage issues associated with projects ranging from single-family home sites to large developments
- ❑ Provided cost estimates and other technical input to Community Development and other Village departments
- ❑ Attended monthly Community Development Committee meetings
- ❑ Continued participation in the DuPage County Mayors and Managers Transportation Technical Committee and Surface Transportation Program (STP) Methodologies Evaluation Task Force
- ❑ Continued to provide Public Works operating divisions with mapping and plan preparation assistance, highway permit applications for utility repairs, and other technical input and advice as requested / needed
- ❑ Continued review of monthly Glenbard Wastewater Authority flow data for unusual activity or trends
- ❑ Reviewed utility company permit applications and interfaced with the utilities regarding field issues and undergrounding projects
- ❑ Provided monthly reports on construction and engineering projects
- ❑ Served as liaison to the Capital Improvements Commission, continued to provide pre-meeting information packets and other information as needed for the Commissioners
- ❑ Served on the East Branch DuPage River Greenway Trail Project Steering Committee

2. **Capital Improvements Planning/Future Projects/Funding/Grants:**

- ❑ Continued refinement of the Capital Improvement Plan and Budget
- ❑ Continued project closeout coordination with the Illinois Department of Transportation for federal aid projects including the North Park Boulevard/Main Street Project, Taylor Avenue Pedestrian Tunnel Project, and Crescent Boulevard Projects
- ❑ Continued to maintain the Village's System for Award Management and Grant Accountability and Transparency Act registrations required for state and federal grants.
- ❑ Secured \$920,888 for the improvement of Crescent Boulevard between Lake Road and the East Branch of the DuPage River

3. Major Infrastructure Improvement and Maintenance Project Involvement

In 2022, the following major engineering efforts commenced and improvement projects were designed, bid, and constructed. Engineering staff completed project designs in-house as well as with consultants, bid and awarded construction contracts, and oversaw project construction with consultant assistance.

- ❑ **Utility and Roadway Rehabilitation Project 20001 – Phase 2** – This currently under construction project involves more extensive rehabilitation of Village roadways and utilities including: Windsor (Sawyer to Hillside), Sawyer (Lorraine Road to Village Limit), Chesterfield (Lorraine Road to Village Limit), Kenilworth Avenue (Hillside to Duane), Dawn Avenue (Hillside to Duane), and Duane Street (Lawrence to Lorraine). Total Bid Price was \$4,508,341.
- ❑ **Street Rehabilitation Project 22002** – This currently under construction project involves varying levels of curb, sidewalk, and street resurfacing along approximately 4.5 miles of Village Streets including Baker Hill Drive (Roosevelt to IL-53), DuPage Boulevard (Nicoll to Bryant), Nicoll Avenue (Roosevelt to DuPage), Carleton Avenue (DuPage heading south to the entrance to Glen Hill North/800 Roosevelt Road), Crescent Drive (Crescent to North End), Colcord Place (Crescent to North End), Rain Tree Subdivision (Carlisle Court, Williamsburgh, Greenbriar, Prince Edward, Raintree, and Stafford). Total Bid Price was \$2,759,704.
- ❑ **Central Business District Streetscape and Utility Improvements – Phase 1** – This currently under construction project involves sanitary sewer, water main, storm sewer, gas, electric, roadway, and streetscape improvements along the following CBD Streets: Main Street (Hillside to the UPRR ROW), Duane Street (Prospect to Forest), and Hillside Avenue (Immediately east and west of Main Street). Total Bid Price was \$5,704,293.
- ❑ **South Park Boulevard Water Main Replacement** – This currently under construction project involves the replacement of water main on South Park Boulevard from Taft Avenue to Marston Avenue. Total Bid Price was \$2,136,367.
- ❑ **Glen Ellyn-Illinois American Water Emergency Water Main Interconnection** – This project which will be under construction in October – November of 2022 involves the construction of an emergency use interconnection between the Village and Illinois American water distribution systems, near Glenbard South High School. The interconnection will significantly reduce the water outage areas for the respective utilities in the event of water main breaks as well as provide redundancy for critical facilities including Maple Glen Memory Care Community and Glenbard South High School. Total Bid Price was \$219,068.

- ❑ **Maintenance Related Construction Programs** – This effort included participation in the Municipal Partnering Initiative (MPI), a consortium of DuPage County communities that jointly bid out projects. The summary and status of these endeavors, as of August 2021, are displayed on the following table:

Project	Estimated Glen Ellyn Cost	Status
2022 Sidewalk and Concrete Street Repairs	\$289,775 (2022)	This annual program includes repairs to deteriorated or damaged sidewalk and concrete roadway infrastructure throughout the Village. Staff advertised the contract for bid on April 13, 2022, and bids were opened on April 28, 2022. The project was awarded at the May 23 rd Village Board meeting. Staff has worked with a consultant to inspect and a list of candidate repair locations. The inspections resulted in a first repair batch of over 130 locations being submitted to the contractor on August 23, 2022. Construction for this first batch was completed in September. A second repair list is targeted to be submitted in late September for completion in October.
2022 Asphalt Roadway Patching	\$114,900 (2022)	Project scope includes roadway patching throughout the Village. Staff advertised the contract for bid on April 27, 2022, and bids were opened on May 12, 2022. The project was awarded at the May 23 rd Village Board meeting. Staff has worked with a consultant to inspect and a list of candidate repair locations. The Contractor completed the majority of patching in September with the final full depth and punch list patches to be completed in early October.
2022 Pavement Markings	\$30,000 (2022)	Due to limited staff resources, very minimal pavement marking work will be completed by in-house resources.
2022 Crack Sealing	\$40,000 (2022)	Due to limited staff resources, crack sealing is likely being deferred to 2023.
2022 Asphalt Surface Rejuvenation	\$60,000 (2022)	Candidate locations include streets that have been resurfaced one to three years prior and those paved in the upcoming CBD Streetscape project. Staff has submitted quantities and secured pricing from single source vendor Corrective Asphalt Materials. The work was authorized by the Village Board at its September 26 th Meeting. The majority of surface treatments will be applied in early October with the CBD Streetscape Project areas to be timed appropriately with that project.

- ❑ **Ongoing close-out of various construction projects:** Major project close-outs include North Park Boulevard and Main Street Improvements, Taylor Avenue Pedestrian Tunnel, and Crescent Boulevard Reconstruction.
- ❑ **Other noteworthy accomplishments:** Park Boulevard and Sheehan Avenue/Winchell Way Traffic Signal Modification - This project involved the implementation of improvements to the traffic signal equipment and operations at the intersection of Park Boulevard and Sheehan

Avenue/Winchell Way. The existing traffic signal controller was obsolete and replaced with a new unit that will support the implementation of improved pedestrian accommodations/signal timing at the intersection. More specifically, a leading pedestrian interval was established to emphasize pedestrian right-of-way over motor vehicle traffic at the intersection. In addition, the existing walk/don't walk pedestrian signal heads were replaced with new signal heads featuring countdown timer indications that communicate the time that pedestrians have to walk across the intersection. The pedestrian signal push buttons were also replaced and a battery backup unit was installed to provide the controller with backup power in the event of an electrical outage. The project cost was approximately \$35,000.

In 2023, the following major improvement projects are planned for implementation:

❑ **Street Rehabilitation Project**

Varying levels of curb, sidewalk, and street resurfacing along approximately 6.7 miles of Village Streets including Ahlstrand: Park to West Village Limit, Ahlstrand: Park to Stanton, Ahlstrand: Stanton to Arboretum, Amber Ridge: Sheehan to South Montclair, Arboretum: Stanton to Butterfield, Brentwood: Montclair to End, Carolyn Drive: Muirwood to South End, Deerglen Ct.: Second to South End, Forest: Oak to Elm, Glen Haven Ln: Ellyn to East End, Glenbard: Montclair to Route 53, Harding: Park to Montclair, Hedge Court: Glenbard to South End, Highland: Linden to Oak, Lenox: Oak to St. Charles, Linden: Western to Main, Maple: Western to Main, Marston: Park to Milton, Milton: Marston to Harding, Montclair: Amber Ridge to Harding, Muirwood: Park to North End, Pleasant: Cottage to Hawthorne, Pleasant: Hawthorne to Maple, Prairie: Cottage to Hawthorne, Prairie: Hawthorne to Oak, Saddlewood: St. Charles & Loop, South Ellyn: Buena Vista to Marston, South Ellyn: Marston to Harding, Stagecoach Run: Western to Pleasant, Stagecoach Run: West End to Pleasant, Stanton: Ahlstrand to Arboretum, Stonegate Court: Glenbard to South End. Project Funding is \$4,432,138 in Capital Projects Fund.

❑ **Central Business District Streetscape and Utility Improvements – Phase 2 and 3**

The second and third phases of the project will be constructed in 2022 and 2023 and include sanitary sewer, water main, storm sewer, gas, electric, roadway, and streetscape improvements along the following CBD Streets: Prospect Avenue (Pennsylvania to Duane), Main Street (Anthony to the UPRR ROW), Anthony Street (West of Main Street), Pennsylvania Avenue (Western to Park), and Crescent Boulevard (Prospect to Main). Project Funding is \$14,651,910 in Capital Projects Fund, \$1,102,886 in Water Fund, \$1,033,065 in Sewer Fund.

- ❑ **Contract Street Maintenance** – Includes pavement preservation work to sustain and improve the condition of a roadway as well as extend its life between major rehabilitation events. Public Works develops an annual list of candidate street sections for various types of large scale maintenance work performed by private contractors under contracts written, let and supervised by staff. The contract street maintenance work proposed for FY23 includes:

A. Asphalt Street Patching	\$200,000
B. Asphalt Roadway Surface Treatments	\$100,000
C. Asphalt Roadway Crack Sealing	\$40,000
D. Concrete Pavement and Curb Repairs	\$50,000

TOTAL Contract Street Maintenance (Capital Projects Fund)	\$390,000
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A. Large-scale patching efforts will continue with targeted streets identified and evaluated by engineering and operations staff prior to contract development. Targeted asphalt streets typically have spot repair needs and are 3-5 years away from major rehabilitation. Periodically, an entire block of a roadway is resurfaced if warranted.

B. The surface treatment program consists of the application of a preservative seal to recently paved roadways.

C. Another major maintenance effort on asphalt streets is crack sealing, with candidate street sections including those with in “good” condition per pavement condition index surveys (i.e. PCI scores of 85 or higher).

D. This program consists of the replacement of deteriorated sections of concrete pavement and miscellaneous curb replacements at spot locations throughout the Village.

- ❑ **Hill Avenue Sewer and Water Improvements** – This project includes the extension of sanitary sewer and water distribution infrastructure into the recently annexed area along Hill Avenue between Walnut and the East Branch DuPage River. The FY Budget includes \$500K Capital, \$1.1M Water, and \$600K Sewer for the project.
- ❑ **Sanitary Sewer Lining and Repairs** – The 2023 Budget Includes \$500K for sanitary sewer lining and repairs throughout the Village including within the Street Improvements Project Areas.
- ❑ **Sidewalk Program** – The 2023 program includes \$150K in removal and replacement of defective sidewalk squares. Also included is a total of \$125K for the construction of new sidewalks along the wide side of Park Row (Crescent to Willis) and Hickory Road (Edgewood to Crescent).

4. Coordination with Consultants

Engineering staff plays a key role in consulting engineer selection, project scope development, identification and resolution of project issues, and overall project coordination. Consultant assignments in 2023 include:

- ❑ **CBD Roadway Rehabilitation and Streetscape Design Engineering** – The currently envisioned project will consist of utility, roadway, and streetscape improvements through the Glen Ellyn Central Business District. Engineering of the project will continue through 2022.
- ❑ **Glen Ellyn Metra Station and Multi-Modal Access Improvements Project** – Funds are budgeted in 2023 to commence detailed design engineering services (Phase II Engineering) for the reconstruction of the Glen Ellyn Metra Train Station and site improvements including a new grade-separated Pedestrian Underpass of the UP-West Line. While the entirety of the assignment is anticipated to cost approximately \$3.5M, the

amount budgeted and anticipated to be expended in 2023 is \$1.3M in the Capital Projects Fund.

- ❑ **Future Street Projects** – Funds are budgeted to commence design on future projects that are included the master roadway plan. It should be noted that Lambert Road is a Federal Aid Route that is eligible for Federal Project Funding. Lambert is scheduled for resurfacing in 2027. The objective in starting Engineering for Lambert Road in 2023 is to complete Phase I Engineering in advance of applying for future grant opportunities. This will strengthen the Village’s position. Sheehan Avenue is in a similar position but it is due for rehabilitation sooner as opposed to later.

Project	Capital Projects Fund	Water Fund	Sewer Fund	Total
Bemis Road	\$109,787	46,928	\$47,226	\$203,941
Lambert Road	\$149,957	-	-	\$149,957
Sheehan Avenue	\$141,835	\$56,665	\$39,061	\$237,561
2024 Street Improvements	\$264,409	\$145,476	\$74,572	\$484,457

- ❑ **Traffic Signal Improvements** – Funds are budgeted to assess and develop improvement plans to the Village’s traffic signal inventory. Specific improvements to be assessed and designed include replacement of antiquated controllers/cabinets, signal heads, push buttons, mast arms, and cabling. The intent is to complete preliminary engineering and identify short term and longer-term needs. Some of the improvements will likely be eligible for Federal Funding so this approach aligns with the goals to both maintain infrastructure and ready projects for grant applications. A total of \$200,000 is budgeted in the Capital Projects Fund.

5. Public Improvements Inspections

- ❑ The Engineering Division, primarily in the person of the Utilities Inspector, inspects all water, sewer, driveway and sidewalk installations in the Village, ranging from single-family home renovations to complete sub-divisions. The Division typically responds to about 1,000 requests annually including plan reviews, various public improvement inspections, work-in-parkway permits, refund of deposits, fire flow tests and irrigation inspections.

Engineering Goals for 2023

While it is the Engineering Division’s intent and goal to complete all planned and budgeted initiatives, the following list highlights the Divisions primary goals for 2023:

1. Continue to fine tune the Village’s long-term plan for street maintenance activities based on the 2021 PCI and Pavement Management Program Study.
2. Continue systematic assessment of the condition of the Village’s sidewalk network to aid in planning sidewalk maintenance activities.
3. Continue closely monitoring streets for, and implementing, pavement maintenance activities including surface treatment (rejuvenator), crack sealing, and patching.

4. Advance the second phase of the Central Business District Streetscape and Utility Improvement Project into construction with a particular focus on providing exceptional public outreach and communication to residents, businesses, and the general public.
5. Implement construction of the Hill Avenue Sewer and Water Utility Extension Projects.
6. Complete the design and construction oversight of the 2023 Street Improvement Projects.
7. Procure and commence Phase II Engineering Services for the Glen Ellyn Metra Train Station and Multimodal Access Improvements Project including close coordination with the CBD Streetscape Project.
8. Advance Phase I and Phase II Engineering for Future Infrastructure Projects to not only ready projects for construction in 2023; but to also ready projects for future grant applications whereby projects further in the design process are more likely to secure funding.
9. Pursue all applicable grant funding opportunities for planned capital projects including from Congestion Mitigation and Air Quality Improvement Program (CMAQ), Illinois Transportation Enhancement Program (ITEP), Regional Transit Authority (RTA), Safe Routes to Schools (SRTS), Surface Transportation Program (STP), and any other Programs.



Glen Ellyn Village Board
535 Duane Street
Glen Ellyn, IL 60137

Meeting 10/17/2022 7:00 PM
Department: Finance
Department Head: Larry Noller
Category: Presentation
Prepared By: Larry Noller

**AGENDA ITEM (ID
2022-2733)**

DOC ID: 2022-2733

2022 Property Tax Estimate (Finance Director Noller)

Statement of the Issue:

The Village Board will review and consider the 2022 property tax levy during the upcoming 2023 budget process with adoption of the levy ordinance planned for December. The Truth in Taxation Law requires that the Village Board estimate the amount of property taxes to be levied at least 20 days prior to the adoption of the levy. If the estimated levy is greater than a 5% increase, the Village must publish notice and hold a public hearing. Historically, the Village has chosen to publish notice and hold a public hearing annually, including when the increase is below the 5% threshold.

Analysis:

The annual property tax ordinance adopted by the Village Board includes both the levy for the Village and the levy for the Glen Ellyn Public Library. The approval of the Library levy is an administrative function of the Village only. The Library levy was approved by the Glen Ellyn Public Library Board at their September 19, 2022 meeting.

Attached is a summary of the change from the 2021 levy to the 2022 proposed levy for both the Village and the Library. For many years now, the Village has held itself to the maximum of the "tax capped" levy that a non-home rule community would be limited to, even though the Village is a home rule community and is not bound by the "tax cap" laws. By holding itself to the "tax cap" laws, the Village is permitted to increase the levy for new growth and CPI. The CPI is set each year following the requirements in state statute and was 7.0% for 2021. The "tax cap" laws limit the levy increase to the greater of CPI or 5%, therefore 5.0% is the increase allowed for the 2022 levy year. New growth for the Village in 2021 was 0.6% and will be used to estimate new growth for the 2022 levy.

The property tax levy proposed to be included in the truth in taxation notice includes a 4.9% increase for the Village levy, below the amount permitted under the "tax cap" laws. This amount may be altered by the Village Board prior to the adoption of the levy ordinance. The Village Board will review and discuss the proposed levy during the upcoming budget workshop meetings. A public hearing and first reading of the 2022 levy ordinance is planned for the November 14 Village Board meeting with final adoption in December.

Budget Impact:

The 2022 property tax levy will be included in the 2023 Village budget.

Action Requested:

Provide feedback regarding the 2022 property tax levy estimate.

Attachments:

1. 2022 Property Tax Calculation - Proposed
2. CPI Memo
3. CPI History

VILLAGE OF GLEN ELLYN

2022 PROPERTY TAX LEVY

(to be collected in FY2023)

	<u>2021 Levy</u>	<u>2021 Taxes Extended</u>	<u>2021 Taxes Ext & Abat</u>	<u>2022 Proposed Levy</u>	<u>Change from Taxes Extended \$ Inc/(Dec)</u>	<u>% Inc/(Dec)</u>	<u>Change from Original Levy \$ Inc/(Dec)</u>	<u>% Inc/(Dec)</u>
VILLAGE LEVY:								
Operating - General Fund	\$ 3,799,874	\$ 3,800,582	\$ 3,800,582	3,986,068	\$ 185,486	4.9%	\$ 186,194	4.9%
Operating - Capital Fund	<u>4,135,088</u>	<u>4,135,858</u>	<u>4,135,858</u>	<u>4,337,707</u>	<u>\$ 201,849</u>	4.9%	<u>202,619</u>	4.9%
Total	7,934,962	7,936,440	7,936,440	8,323,775	387,335	4.9%	388,813	4.9%
LIBRARY LEVY:								
Operating	\$ 4,694,900	\$ 4,699,581	\$ 4,699,581	\$ 4,930,645	\$ 231,064	4.9%	\$ 235,745	5.0%
Total	4,694,900	4,699,581	4,699,581	4,930,645	231,064	4.9%	235,745	5.0%
TOTAL, VILLAGE AND LIBRARY								
Operating	\$ 8,494,774	\$ 8,500,162	\$ 8,500,162	\$ 8,916,713	\$ 416,551	4.9%	\$ 421,939	5.0%
Operating - Capital	<u>4,135,088</u>	<u>4,135,858</u>	<u>4,135,858</u>	<u>4,337,707</u>	<u>\$ 201,849</u>	4.9%	<u>202,619</u>	4.9%
Total Operating¹	12,629,862	12,636,021	12,636,021	13,254,420	618,399	4.9%	624,558	4.9%
Total	<u>\$ 12,629,862</u>	<u>\$ 12,636,021</u>	<u>\$ 12,636,021</u>	<u>\$ 13,254,420</u>	<u>\$ 618,399</u>	4.9%	<u>\$ 624,558</u>	4.9%

Abatements²

2015 General Obligation Bonds	815,544	Capital Projects Fund
2018 General Obligation Bonds	678,519	Capital Projects Fund
2020 General Obligation Bonds	606,673	Capital Projects Fund
2021A General Obligation Refunding Bonds	300,300	Village Links
2021B General Obligation Refunding Bonds	<u>123,238</u>	Capital Projects Fund
	2,524,274	
Total Tax Levy Ordinance Amount	<u>\$ 15,778,694</u>	

¹ Total operating increase is subject to required public hearing under the Truth in Taxation Act if percentage increase, excluding debt, is greater than 5.0% of taxes extended in prior year.

² Abatement ordinances will be considered at a future meeting.

Note: There may be slight differences due to rounding



Illinois Department of Revenue

Property Tax Division

101 West Jefferson Street, MC 3-450

Springfield, Illinois 62702

Telephone: (217) 782-3016

Facsimile: (217) 782-9932

PTELL – CPI for 2022 Extensions – Property Taxes Payable 2023

TO: County Assessors, Clerks and Tax Extenders in Counties Containing Taxing Districts Subject to the Property Tax Extension Limitation Law (PTELL)

FROM: Brad Kriener
Property Tax Division

DATE: 1/12/22

SUBJECT: CPI Change for 2022 Extensions (for property taxes payable in 2023) for Taxing Districts Subject to PTELL

The Consumer Price Index (CPI) "cost of living" or inflation percentage to use in computing the 2022 extensions (taxes payable in 2023) under PTELL is 5.0%

Section 18-185 of the Property Tax Code defines CPI as "the Consumer Price Index for All Urban Consumers for all items published by the United States Department of Labor." This index is sometimes referred to as CPI-U. Section 18-185 defines "extension limitation" and "debt service extension base" as "...the lesser of 5% or the percentage increase in the Consumer Price Index during the 12-month calendar year preceding the levy year..." (emphasis added).

For 2022 extensions (taxes payable in 2023), the CPI to be used for computing the extension limitation and debt service extension base is 5.0%. The CPI is measured from December 2020 to December 2021. The U.S. City Average CPI for December 2020 was 260.474 and 278.802 for December 2021. The CPI change is calculated by subtracting the 2020 CPI from the 2021 CPI. The amount is then divided by the 2020 CPI which results in 7.0% CPI. $(278.802 - 260.474) / 260.474 = 7.0\%$. The Statute indicates the lesser of 5% or the actual percentage increase, in this case 5% is the lesser amount.

Information on PTELL may be accessed through the department's web site at www.tax.illinois.gov under the "Property Tax" link and the "Property Tax Extension Limitation Law (PTELL)" link under the "General Information and Resources" heading.

If you have any questions concerning the change in the consumer price index (CPI), please contact me at (217) 782-3016.

Illinois Dept. of Revenue
History of CPI's Used for the PTELL
01/12/2022

Year	December CPI-U	% Change From Previous December	% Use for PTELL	Comments	Levy Year	Years Taxes Paid
1991	137.900	--				
1992	141.900	2.9%	2.9%		1993	1994
1993	145.800	2.7%	2.7%	(5 % for Cook)	1994	1995
1994	149.700	2.7%	2.7%		1995	1996
1995	153.500	2.5%	2.5%		1996	1997
1996	158.960	3.6%	3.6%		1997	1998
1997	161.300	1.5%	1.5%		1998	1999
1998	163.900	1.6%	1.6%		1999	2000
1999	168.300	2.7%	2.7%		2000	2001
2000	174.000	3.4%	3.4%		2001	2002
2001	176.700	1.6%	1.6%		2002	2003
2002	180.900	2.4%	2.4%		2003	2004
2003	184.300	1.9%	1.9%		2004	2005
2004	190.300	3.3%	3.3%		2005	2006
2005	196.800	3.4%	3.4%		2006	2007
2006	201.800	2.5%	2.5%		2007	2008
2007	210.036	4.08%	4.1%		2008	2009
2008	210.228	0.1%	0.1%		2009	2010
2009	215.949	2.7%	2.7%		2010	2011
2010	219.179	1.5%	1.5%		2011	2012
2011	225.672	3.0%	3.0%		2012	2013
2012	229.601	1.7%	1.7%		2013	2014
2013	233.049	1.5%	1.5%		2014	2015
2014	234.812	0.8%	0.8%		2015	2016
2015	236.525	0.7%	0.7%		2016	2017
2016	241.432	2.1%	2.1%		2017	2018
2017	246.524	2.1%	2.1%		2018	2019
2018	251.233	1.9%	1.9%		2019	2020
2019	256.974	2.3%	2.3%		2020	2021
2020	260.474	1.4%	1.4%		2021	2022
2021	278.802	7.0%	5.0%		2022	2023



Glen Ellyn Village Board
535 Duane Street
Glen Ellyn, IL 60137

Meeting 10/17/2022 7:00 PM
Department: Administration
Department Head:
Category: Discussion Item
Prepared By:

**AGENDA ITEM (ID
2022-2239)**

DOC ID: 2022-2239

2020-22 Strategic Plan Quarterly Report (Village Manager Franz)

Statement of the Issue:

2020-22 Strategic Plan Quarterly Report (CY22 Q1)

Analysis:

Background

From October through December 2019, the Village Board, executive team, and our consultant Craig Rapp, engaged in a strategic planning process that utilized the community survey results, financial scorecard data and an in-process comprehensive plan to assess the overall environment and develop strategic objectives for the next several years. The process resulted in a strategic plan for CY2020-2022. See link to the plan and other quarterly reports: <https://www.glenellyn.org/569/Strategic-Plan>

The approved plan consists of five strategic priorities, which are those issues of greatest importance to the Village at this time:

1. Financial Stability
2. Development
3. Effective Governance
4. Workforce and Operations
5. Infrastructure

Associated with each priority is a set of strategic initiatives, actions/goals (desired outcomes), and measures of success (key outcome indicators), describing expected results and how the results will be measured.

The CY22 Q3 Strategic Plan Summary is attached. The plan continues to be strategically executed to achieve organizational goals. The report indicated that 53 of the 61 goals are either complete or on track (86%). The goals that are at risk have been identified and highlighted and are delayed for various reasons. Most importantly, the Village Board has identified priority projects for CY22/23 and those actions are all on track. It should be noted, one priority project was to develop the US Bank site, but the Village Board has shifted towards a partnership with the Park District to create a public park and event space. Therefore, we have updated the report to acknowledge that shifting priorities and is a good illustration of how nimble staff can be to meet the expectations of the Village Board and community. Below is a list of the high priority goals:

1. **Strategic Priority:** Financial Stability; **Initiative:** Conduct Mid-year budget assessment and planning session
2. **Strategic Priority:** Workforce and Operations; **Initiative:** Conduct department assessments to ensure high-quality workforce and adequate staffing to meet service demands.
3. **Strategic Priority:** Workforce and Operations; **Initiative:** Employee Retention Initiatives including:
 - a. Provide employees that are staff liaisons to Boards and Commissions an annual stipend beginning in 2023
 - b. Created a Family Care policy-Complete
 - c. Promote a better Work/Life Balance through department assessments-In process
 - d. Create more employee engagement with work events and interdepartmental collaboration opportunities.Ongoing
 - e. Hiring a consultant to complete a compensation study and incorporate an assessment of the Village's benefit program in the scope of work.-In process
4. **Strategic Priority:** Development; **Initiative:** Guide the community through the process for developing the hotel property. In process
5. **Strategic Priority:** Effective Governance; **Initiative:** Quality of life topics including:
 - a. Create the Community Relations Commission (CRC)-Complete
 - b. Create the Architectural Appearance Commission (AAC)-Complete
 - c. Housing Study-In process
 - d. McKee House Preservation-In process
 - e. Mental Health Partnerships-In process
 - f. Public Art Initiative (COD /JCS Arts Partnership)-Complete
 - g. MOU with Chamber and Alliance-Complete
 - h. Park District Partnership for US Bank Site and Panfish Park-Complete and ongoing
 - i. Community Grants (Incorporated with Chamber Carnival)-Complete
 - j. Continue to Develop the Glen Ellyn Fund through the DuPage Foundation-In process
 - k. Track EBRT Project Progress (County)-In process
6. **Strategic Priority:** Development; **Initiative:** Complete the Comprehensive Plan through thoughtful exchange with new Village Board and the community. In process
7. **Strategic Priority:** Infrastructure; **Initiative:** Complete Phase I of the CBD Streetscape-In process
8. **Strategic Priority:** Infrastructure; **Initiative:** Complete Phase I Design of the Metra Station Project-In process
9. **New: Strategic Priority:** Infrastructure; **Initiative:** Partner with the Park District to improve Panfish Park and transform US Bank site into CBD park and event space. In process.

CY22 has been a challenging year with staffing shortages, building a new team, and coordinating a growing list of projects and goals. Staff has performed exceptionally well by balancing the workload and day to day operations, overcoming transitional strains, and executing this strategic plan while continuing to provide high-quality services to the community. This approach continues to meet the value proposition discussed during the strategic planning process that focused on customer intimacy as the primary value proposition, with operational excellence as a secondary focus.

I want to personally thank the entire team for their hard work and dedication this year. I believe this

3Q report reflects how well we have performed to date and I am confident our team will continue to meet the community's high expectations through CY22 and into next year.

Budget Impact:

Varies

Action Requested:

Discussion Only

Attachments:

1. CY20-22 Strategic Plan-Action Plan-CY-22-Q3 Final



2020-22 Strategic Plan Summary

Village of Glen Ellyn-CY22 Q3

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Blue: Priority Project in 2022

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Strategic Priority	Initiative	Actions	Measure of Success	Target Date	Department(s)
Financial Sustainability	a) Maintain financial stability and create a financial decision making framework	Develop strategy for revenue diversity & growth and cost control measures to meet the challenges of the new economy and best utilize ARPA Funds.	Maintain AAA Bond Rating; complete mid-year budget discussion; monitor state revenues and pension consolidation impacts and identify ways to pay for staffing increases	Q4 2022	Finance
		Increase Board awareness of financial policies and procedures through regular communication; review financial policies with Finance Commission & Village Board	Completed Scorecard in 2020, Five Year Forecast and Update Financial Policies (Pension, Debt, Other)	Q3 2021-X	Finance
		Present recommended budget document annually with integrated strategic priorities	Develop recommendations for budget changes based on shifting needs and demands (Police Staffing and EMS)	Q4 2021-X	Finance
		Develop fee review schedule-EMS Fees/W&S Fees/Building Fees	EMS Fee Update complete in 2021, W&S Rates and Refuse Rates Discussion in 2022	Q3 2021-X Q4 2022	Finance
		Complete a Mid-Year budget review to review 2021 audit and project 2022 forecast and determine how to achieve other revenue growth (new or enhanced, rate increases, grant funding)	Complete Bridge Budget, midpoint budget review in CY22 to assess variables and needs	Q3 2022-X	Finance
	b) Maintain Village Links/R22 as self-sustaining	Review monthly and annual financial statement and goals with Recreation Commission and quarterly with Finance Commission and Village Board	In compliance with Fund Balance, did not need line of credit from Village, increased fees for 2022	Ongoing	Finance/Rec.
		Present 5-Year Forecast to Recreation Commission and Village Board for Village Links/Reserve 22	Continue to monitor short term and long term trends and maximize profits; updating the master plan for facility	Q4 2022	Finance/Rec.
	c) Maintain capital funding viability	Continue to prioritize capital projects through annual CIP	Approved Annual CIP annually	Q4 2022	Finance
	d) Evaluate long-range financial outlook	Complete Scorecard and 5-Year Forecast to Finance Commission and Village Board as part of Budget process	Completed mini-version of 5-year Forecast focusing on revenues and key expenditures; complete more comprehensive forecast in '23	Q3 2022-x	Finance
		Develop financial scorecard every 5 years with the Finance Commission to assess financial health with our peer communities	Complete Financial Scorecard in 2021.	Q1 2025	Finance



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Strategic Priority

Initiative

Actions

Measure of Success

Target Date

Department(s)

Development

a) Implement Economic Development strategy focused on overall commercial vitality, EAV growth and sales tax growth.

Update Comprehensive Plan to assist in guiding future development, revise codes and regulations as appropriate and identify catalyst sites in the downtown and Roosevelt Rd. corridor

Complete the Comp Plan and Utilize the Comprehensive Plan to spur economic growth and investment.

Q4 2022

CD/ED

Promote and manage TIF Districts by evaluating major commercial projects and ROI assessments

EAV increase community-wide, downtown and TIF Districts by 5% by end of 2022. (Focus: McChesney Project and Hotel sites)

Ongoing

CD/ED

Purchase and redevelop the hotel sites on Roosevelt Rd.

Through use of a consultant, complete a development process to determine the most appropriate use for property

Q1 2023

CD/ED

Evaluate financial impact and compliance with downtown plan and TIF goals for all major CBD commercial developments

Alignment with 2009 Downtown Plan; added 240 Residential Units; new parking garage (200 new spaces); two key components of Downtown Plan.

Q1 2024

CD/ED

Evaluate Affordable/Workforce Housing needs and determine if new goals are necessary to meet needs of community.

Complete the Housing Study by early 2023.

Q1 2023

CD/ED

Complete Civic Center Parking Garage and oversee improvements to the Main St. Parking Lot

Increase # of parking spaces in downtown by 200 spaces- Completed the CC Parkign Garag and improvemetns to Main St. Garage

Q2 2021-X
Q2 2022-X

CD/ED

Partner with the Chamber and the Alliance on opportunities to assist CBD businesses and all businesses to recover from COVID-19 and begin to focus on enhancing business climate in CBD by extending hours, increasing pedestrian traffic and customers through special events and activities and enhancing downtown assets

Increased # of events to 20-25 through partnerships with Alliance and Chamber. Increase downtown pocket parks, public art, etc.

Q4 2021-X

CD/ED



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Strategic Priority

Initiative

Actions

Measure of Success

Target Date

Department(s)

b) Successful growth, development, annexation & business retention

Consider annexation opportunities to increase the tax base, control future development, share costs of infrastructure, and provide and protect high quality of life for neighborhoods.

Add commercial sq./ft. and strategic residential sq./ft. through annexation:
 * Finalize the annexation of the industrial properties on the south side of Hill Ave by October 1, 2020 - Complete
 *Finalize annexation on Cumnor/Acorn by August 2020.- Complete
 * Finalize pre-annexation for SW corner of Butterfield and 53 by October 2021 and enforce pre-annexation agreements with Arboretum Estates that expire in 2023.- in process

Ongoing

CD/ED

In partnership with our local business-oriented agencies, continue proactive efforts to recruit new businesses and retain current business by creating favorable, welcoming climate for all businesses

Add and/or improve new commercial sq. ft. and/or new businesses with expanding Award programs, Covid Awards, and utilization of TIF Districts. Continue to search for grocery store opportunities.

Ongoing

CD/ED

Implement an online building permit system to provide customer flexibility and improved service to all customers

Upgrade ERP and create new online system in place by end of 2022

Q4 2022

CD/ED

Review and modify building codes, sustainability goals and architecture review guidelines to create more flexibility and protection for residents and businesses

Building Code update by Q2 2022; ACC scheduled for 2022

Q2 2022

CD/ED

Consider including additional green space and public art (COD Partnership) to enhance the CBD as part of the overall streetscape improvement project

Created a partnership with COD and DuPage Foundation: Plaza Murals-Complete; Taylor St. Underpass-Q4

Ongoing

CD/ED

c) Access and improve commercial district infrastructure to support business retention and growth by investing in streetscape improvements, wayfinding signage, and other

Complete the Streetscape Improvement Project (See Infrastructure Section)

Complete all phases over a four year scheduled to be determined by the Village Board. Phase I scheduled for Spring 2022

Q4 2022

PW



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Strategic Priority	Initiative	Actions	Measure of Success	Target Date	Department(s)
		Identify other beautification projects to improve the quality of life for residents and visitors of the CBD and Roosevelt Rd corridor and drive new business investment.	Construct Phase II of the wayfinding plan; develop a plan for beautification efforts for east Roosevelt Rd. from 53 (State bike study) to Lombard border and improve Panfish Park.	Q4 2022	PW
		Develop an Public Arts initiative by finding partners and private investors.	Completed an IGA with COD; Partnership with the JCS Fund of the DuPage Foundation. New new murals in Main St. Plaza, Taylor St Tunnel is to be completed by end of the year, and GLEN ELLYN letter project was approved.	Q3-2021-X	CD/ED
	d) Effective stewardship of incentives to support business recruitment and retention	Coordinate award programs and assessment of value to business community annually	Policy compliance that leverages ROI	Q4 2022	CD/ED
		Grow business relationships with economic development partners, including but not limited to, Alliance of Downtown Glen Ellyn, Glen Ellyn Chamber of Commerce, Choose DuPage, College of DuPage, Glen Ellyn Public Library, DuPage Convention and Visitors Bureau, Innovation DuPage, and Business Development Center, and Library	Monthly Meetings with ED partners (12/year)	Q4 2022	CD/ED
		Continue business retention visits with existing businesses	Conduct 24 visits annually (2/month)	Q4 2022	CD/ED 14/18
Effective Governance	a) Robust citizen participation and inclusivity	Develop recruitment strategy for future Village Commissioners through the newsletter and e-news and promote diversity, inclusiveness, and public engagement.	Modified Board and Commission process to promote more turnover and diversity. Updating AO by Q1 2023	Q1 2023	Admin



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Strategic Priority

Initiative

Actions

Measure of Success

Target Date

Department(s)

Continue to evaluate and increase opportunities for partnership with intergovernmental entities

Track involvement with various agencies. COVID: all agencies including County Health Dept/Library/Park District. Arts Initiative with COD, Lombard Hill ave water project, DEI Initiative with Intergovernmental Group, US bank project and Panfish Park improvements, and Polar Plaza with Park District; continue to work with Forest Preserve on the McKee House, and collaborated with the County on Cares Act Funding and on East branch Trail Project and possibly Roosevelt Rd beautification efforts.

Ongoing

Admin

Improve organization's understanding of resident needs and expectations by completing the Citizen Survey and track progress from previous surveys

Complete survey and compare results by 2023

Q4 2023

Admin

Create board effectiveness index

Village board Governance discussion in early 2022. Discussed a Board Evaluation process in 2022/23.

Q1 2022

Admin

Village Board special initiatives: Create the CRC and AAC , Hotel Work Group and hired Housing consultant, continue to develop partnership with Native American Group to preserve the McKee House, complete 2nd Public Art initiative with COD, complete mental health assessment in partnership with GEYFS, finalize ARPA Funding, promote DuPage Foundation, incorporate grant administration in Finance position, and track EBRT project with the County.

Village Board concurred with Strategic Plan goals and has identified these special projects to complete over the next few years. May not have bandwidth to complete all these projects in one year.

Q1 2023

All Depts

b) Effective Village Board and Board/Commission process and meetings

Procure legislative management system to integrate agenda development and web streaming of Village meetings

Implementation and launch of new system-Complete

Q3 2020-X

Admin

Re-establish the Community Relations Commission

Appointing Chair and board members and modify the Ordinance by Q3 2021

Q3 2021-X

Admin

Email weekly e-news and continue to publish quarterly newsletters

Increase distribution list and open rates

Ongoing

Admin

c) A well-informed and engaged community

Update New Resident information

Complete new web-based new resident packet

Q2 2022-X

Admin



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Strategic Priority	Initiative	Actions	Measure of Success	Target Date	Department(s)
		Implementation of service request system to expedite registering, processing and tracking of residential service requests	Launch of service request system: See/Click/Fix; rolling out to Community Development, Finance, and Admin.	Q1 2023	Admin
		Communicate updates to 2020-22 Strategic Plan quarterly, develop new Strategic Plan and incorporate goals into the annual budget process	Incorporate into annual budget	Q4 2021-X	Admin
		Identify and expand diversity, equity, and inclusion opportunities for our diverse population. Community Relations Commission to be established and lead those efforts.	Complete community conversations with a facilitator and incorporate action steps; establish CRC to guide process.	Q4 2021-X	Admin 11/12
Workforce & Operations	a) Attract and retain an innovative, high-performing and diverse workforce and evaluate and implement changes to the Village's work environment to make the Village an employee of choice and ensure adequate staffing to meet service demands	Conduct periodic department assessment and staffing studies. Completing reviews of Police Department, EMS services, Finance, and IT. Also creating a more robust HR Division, reviewing Community Development and PW Departments due to high turnover	Completed HR and Police Department Assessment and Staffing Study and EMS review by Q3 2021 Public Works, IT, Admin and CD will be evaluated in 2022.	Q3 2021-X Q1-2023	Admin
		Review pay & classifications for all positions and review overall compensation plan annually as part of the budget process. Consider a Comp Study for 2022/23	Compensation Study to be completed in 2023 and recommendations incorporated in CY23 Budget if funds are available.	Q4 2023	Admin
		Address employee retention issues by identifying ways to attract and retain talent including: maternity/paternity benefits, Work from Home options, Board Liaison stipends, employee sharing time policy, and moving forward with the compensation plan. In addition, review workloads and spread out major projects to avoid employee burnout.	HR team focused on employee retention including employee events, regular Supervisor meetings, and 2nd in command work group. Created a Family Care policy and modifying sick leave policy. Will evaluate benefit policies in Comp Plan and develop goals to incorporate in 2023 Budget	Q2 2023-x	Admin
		Provide leadership/management training and opportunities for supervisors, including those outside of traditional job responsibilities	Created a Second in Command Internal Work Group to meet and train quarterly.	Q3 2021-X	Admin
		Review organization-wide training needs and formalize a list of certifications and/or specialized skills of all current positions; develop a plan to maintain all requirements for each	Hire HR team and develop a comprehensive training program and schedule	Q2 2023	Admin
		Create succession plans in all departments and continually review staffing allocation and needs	Track key positions and prepare plans to fill positions as necessary	Ongoing	Admin



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Strategic Priority	Initiative	Actions	Measure of Success	Target Date	Department(s)
	b) Evaluate Technology Needs of the Organization; Redefine Organizational Philosophy Toward the use of Technology	Redefine the role of the IT to focus on identifying "best practices" and innovative methods of service delivery and operational effectiveness through the use of technology: Munis Pace program for Community Development.	Develop an 5-Year IT Plan and implementation schedule	Q4 2022-x	Admin
		Develop a plan for additional e-services in all departments to streamline process and improve customer satisfaction.	Develop schedule and implement:Building permit and business registration;Payroll/HR processes;Accounts Payable; Police Services;Public Works Services;Special Events /Raffle/Liquor Licenses/Black Parties:	Various	Admin
		Conduct annual IT employee satisfaction survey	Complete survey annually	Q2 2022-X	Admin
	c) Examine Additional Shared Service Opportunities	Continue to evaluate and increase opportunities for partnership with intergovernmental entities and government consortiums and shared services.	In addition to DuComm, GIS, MICA, Health Insurance, Grants, HR Services with Library, Maintenance of Parks with Park District; COD (Public Art/Public Safety), Milton Township (Mental Health) opportunities	Ongoing	Admin
					8/10
Infrastructure	a) Develop the Capital Improvement Plan (CIP)	Execute the Capital Improvement Plan (CIP) including IT improvements, facility improvements, and equipment replacement annually.	Quarterly review with internal committee and review by Finance commission	Ongoing	PWAdmin
		Develop and continuously monitor and enhance funding options as necessary to execute plan.	Budget compliance	Q4 2021-X	PW/Admin
		Prepare for construction of the new Train Station funding primarily by grants (CMAQ, ICC, Metra).	Complete Phase I and preare for Phase II and evaluate potential lease of property with UP.	Q4 2023	PW/Admin
		Complete Civic Center Parking Garage	Project completion on budget and on time	Q4 2021-X	PW/Admin
		Create partnership with Park District to purchase and develop the US Bank site into downtown park and event space.	Purchased property, complete IGA, hire design team, and assist in raising funds to support the	Q4 2023	Admin/PW
		Assess all Village facilities and develop a comprehensive facility plan and maintenance/ replacement schedule.	Complete Facility Assessment in house in 2023	Q4 2023	PW/Admin



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Strategic Priority

Initiative

Actions

Measure of Success

Target Date

Department(s)

b) Transit oriented downtown

Complete the downtown streetscape project including utilities, streets, sidewalks to improve pedestrian accessibility and parking and consider enhancing outdoor dining and special event space to spur future private investment.

VB approved Phase I of IV expected phases, which should be complete by Thanksgiving 2022

Q4 2022

PW/Admin

Evaluate parking opportunities as economic development partnerships that would increase parking in the downtown

Apex Project, lease arrangements with McChesney and Duly.

Ongoing

PW/Admin

c) Safe & reliable roads & utilities

Continue to improve streets on a 20-22 year cycle by conducting regular street assessments and executing on approved CIP priorities.

Complete projects on time and on budget

Q4 2022

PW/Admin

Complete a water/sewer rate assessment to ensure a sustainable financial structure

Complete W/S Study

Q4 2022

PW/Admin

Complete 5-Year CIP for GWA and execute the plan.

Quarterly review with GWA Tech Committee and EOC

Q4 2021-X

PW/Admin

10/11