



Agenda  
Village of Glen Ellyn  
Finance Commission Meeting  
Friday, April 8, 2022  
7:00 AM  
Glen Ellyn Civic Center  
Room 306

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*Any individual with a disability requiring a reasonable accommodation in order to participate in a meeting should contact The Village of Glen Ellyn ADA Coordinator, (630) 469-5000, in advance of the next scheduled meeting. All matters on the Agenda may be discussed, amended, and acted upon.*

- A. Call to Order**
- B. Public Comment (Non Agenda Items)**
- C. Approval of Minutes**
  - 1) Minutes - February 11, 2022
- D. Financial Reports**
  - 1) General Fund Financial Report - February 28, 2022
  - 2) Village Links/Reserve 22 Financial Statements - February 28, 2022
- E. Chairman's Report**
- F. Trustee Liaison's Report**
- G. Other Business**
  - 1) Economic Development Update
  - 2) Next Meeting: Friday, May 13, 7:00 AM
- H. Adjournment**



**Glen Ellyn Finance  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/8/2022 7:00 AM  
Department: Finance  
Department Head: Patrick Brankin  
Category: Minutes  
Prepared By: Patrick Brankin

**AGENDA ITEM (ID # 2022-  
2058)**

**DOC ID: 2022-2058**

## **Minutes - February 11, 2022**

### **Statement of the Issue:**

Please see the attached minutes.

### **Analysis:**

N/A

### **Budget Impact:**

N/A

### **Action Requested:**

Approve the attached minutes.

### **Attachments:**

1. 2.11.22 Finance Commission Minutes

**FINANCE COMMISSION MEETING  
MINUTES  
FEBRUARY 11, 2022**

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**CALL TO ORDER:**

|                     |                      |                 |
|---------------------|----------------------|-----------------|
| Jeremy S. VanEk     | Chairman             | Present         |
| Michael Campagna    | Commissioner         | Present         |
| Lea Dan             | Commissioner         | Present         |
| Lisa A. Cleaver     | Commissioner         | Present         |
| Scott R. Greeno     | Commissioner         | Excused Absence |
| Christopher Oakes   | Commissioner         | Present         |
| Jose DeLeon         | Commissioner         | Present         |
| Brenton J. Peck     | Commissioner         | Present         |
| Christopher Goodman | Commissioner         | Present         |
| Camille White       | Student Commissioner | Present         |

Also, present: Trustee Payne, Village Manager Mark Franz, Finance Director Coyle, Assistant Finance Director Patrick Brankin, and Recording Secretary Haslett.

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**A. Call To Order**

The special meeting was called to order at 7:00AM.

**B. Public Comment (Non-Agenda Item)**

None.

**C. Approval of Minutes**

- 1) Minutes – November 12, 2021

**MOVE TO APPROVE MINUTES OF FINANCE COMMISSION MEETINGS AS PRESENTED FROM 11/12/2021.**

**RESULT** Motion Unanimously Carried  
**MOVER:** Commissioner Campagna  
**SECONDER:** Commissioner Peck  
**AYES:** Campagna, Cleaver Dan, DeLeon, J. VanEk, Oakes, and Peck  
**ABSENT:** Greeno

**D. Financial Reports**

1. General Fund Financial Report – December 2021

Assistant Finance Director Brankin provided an overview of the December 2021 General Fund Financial Report. The change in fund balance for the General Fund was just over \$2 million, far out-performing previous years. Overall, state-shared revenues performed very well. Income taxes are at all-time high. Online retailers greatly boosted sales and home rule sales tax revenues, representing all-time high compared to prior years. The Village expects to receive the McChesney building permit in early 2022. Police fines are down with more people working from home. Lower

Covid-19 costs were incurred in 2021 and reduced IT costs due to the delay of the fiber optic project. Legal fees were higher due to an increase in prosecution costs.

2. Village Links/Reserve 22 Financial Statements – December 2021

Finance Director Coyle said through December 2021, the Village Links experienced a \$925,874 change in net position. For 2021, the Links ended with \$1.4 million in operating income, while Reserve 22 ended with \$278,000. With the increase in cash reserves, the Village Links is now in compliance with the cash reserve policy. Village Manager Franz noted the Recreation Commission is taking a look at some capital improvements at the site.

3. Year End Financial Report 2021

General Fund key revenues performed well and were largely responsible for the good revenue performance. A change in internet sales tax legislation increased sales taxes and online retailers are now the top sales tax payer. Income taxes continue to benefit from an improving labor market, strong corporate returns, and higher estimated tax payments. Overall actual costs for the Village Manager, IT, Public Works departments were below budget, while EMS and Law departments exceeded the budget. As far as capital revenues goes utility taxes continue to perform below budget, coming in at 89%. Food and beverage taxes exceeded the budget. Real estate transfer taxes experienced their best year on record. The Village received the first \$1.9 million in grant funds from the American Rescue Plant Act (ARPA). Recent Treasury guidance, allows the Village to use the entire ARPA grant as lost revenue. This new guidance makes the grant easier to administer and increases flexibility. The Village's TIF funds continue to perform well and even greater performance is expected for 2022 and 2023. All Village funds exceeded the cash reserves policy level. The Board and staff will need to review how to proceed with the excess 2021 fund balances this summer.

**E. Chairman's Report**

Chairman VanEk said he looks forward to working with Assistant Finance Director Brankin. Chairman thanked Finance Director Coyle for her service.

**F. Trustee Liaison's Report**

Trustee Payne thanked Finance Director Coyle for her service to the Village and wished her well with her new position. Trustee Payne provided an update on Village Board activities.

**G. Other Business**

1) Economic Development Update

Village Manager Franz updated the Finance Commission on recent economic development activities.

2) Next Meeting: Friday, March 11, 7:00AM

## H. Adjournment

### 1. Motion to Adjourn

Commissioner Cleaver moved and Commissioner Campagna seconded, to adjourn the meeting.  
The meeting was adjourned at 8:09AM.

**Submitted by Aileen Haslett, Recording Secretary**



**Glen Ellyn Finance  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/8/2022 7:00 AM  
Department: Finance  
Department Head: Patrick Brankin  
Category: Report  
Prepared By: Patrick Brankin

**AGENDA ITEM (ID # 2022-  
2071)**

**DOC ID: 2022-2071**

## **General Fund Financial Report - February 28, 2022**

### **Statement of the Issue:**

Please see the attached report.

### **Analysis:**

N/A

### **Budget Impact:**

N/A

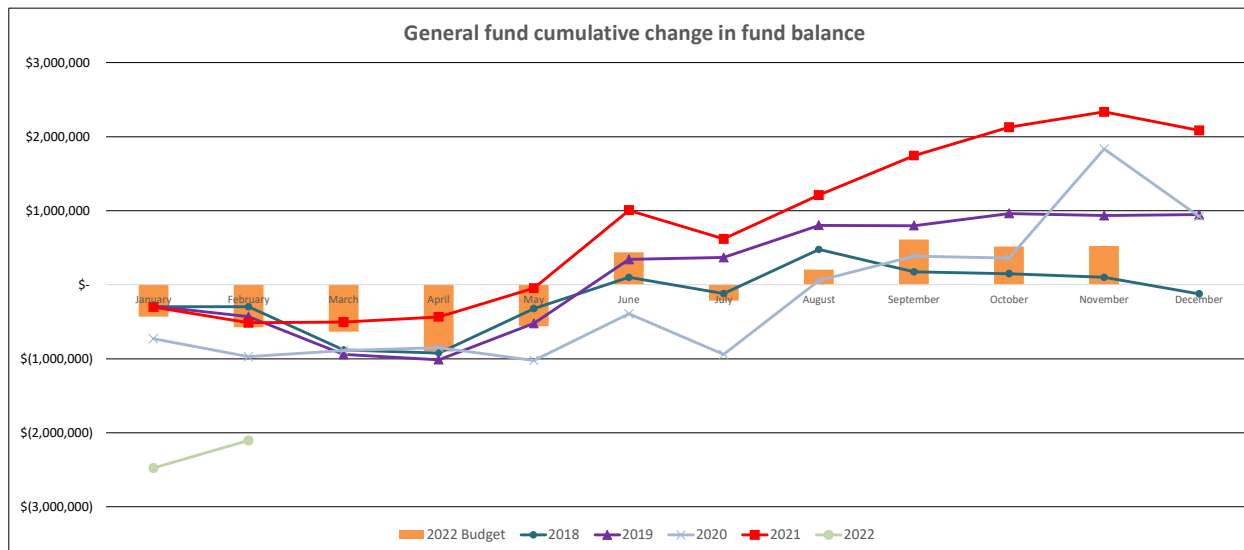
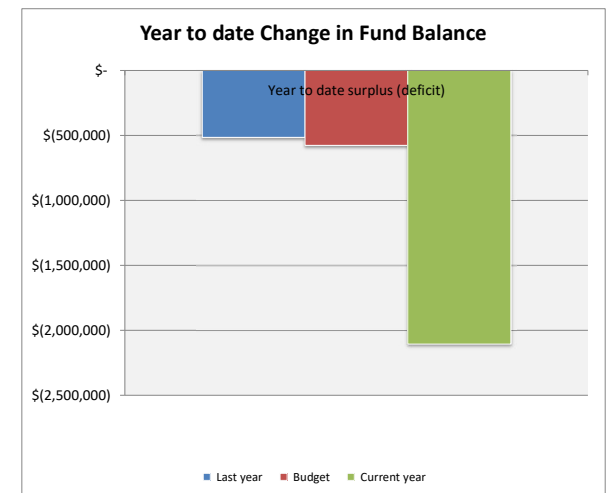
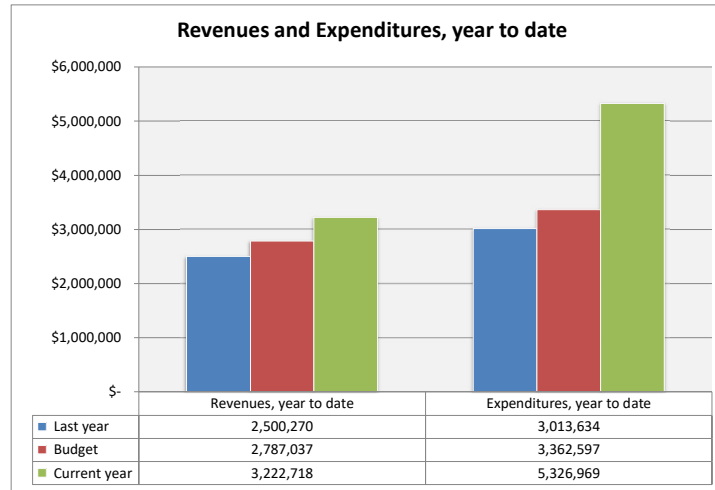
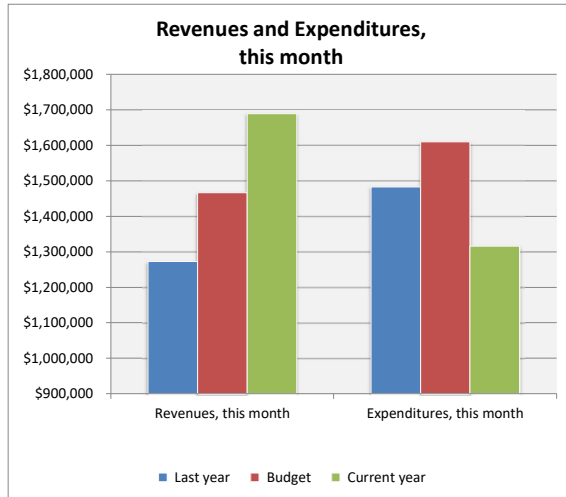
### **Action Requested:**

N/A - Item is discussion only.

### **Attachments:**

1. General Fund Upload
2. F&B Chart

# General Fund Budget Summary For the Period Ended February 28, 2022



**General Fund Budget Summary  
For the Period Ended February 28, 2022**

| MONTH              |                   |                 |                  |       |                      |       |  |
|--------------------|-------------------|-----------------|------------------|-------|----------------------|-------|--|
| Last<br>Year       | Current<br>Budget | Current<br>Year | Variance from LY |       | Variance from Budget |       |  |
|                    |                   |                 | \$               | %     | \$                   | %     |  |
| REVENUES           |                   |                 |                  |       |                      |       |  |
| Taxes              |                   |                 |                  |       |                      |       |  |
| -                  | 53                | -               | -                | 0%    | (53)                 | -100% |  |
| 467                | -                 | -               | (467)            | -100% | -                    | 0%    |  |
| 289,399            | 349,878           | 424,759         | 135,360          | 47%   | 74,881               | 21%   |  |
| 199,076            | 242,863           | 333,070         | 133,994          | 67%   | 90,207               | 37%   |  |
| 311,257            | 378,757           | 490,076         | 178,819          | 57%   | 111,319              | 29%   |  |
| 123,839            | 108,016           | 116,488         | (7,351)          | -6%   | 8,472                | 8%    |  |
| 924,038            | 1,079,567         | 1,364,393       | 440,355          | 48%   | 284,826              | 21%   |  |
| Licenses & Permits |                   |                 |                  |       |                      |       |  |
| 1,352              | 4,094             | 1,616           | 264              | 20%   | (2,478)              | -61%  |  |
| -                  | 1,639             | -               | -                | 0%    | (1,639)              | -100% |  |
| 313                | 2,601             | -               | (313)            | -100% | (2,601)              | -100% |  |
| 49,787             | 69,321            | 41,528          | (8,259)          | -17%  | (27,793)             | -40%  |  |
| 51,452             | 77,655            | 43,144          | (8,308)          | -16%  | (34,511)             | -80%  |  |
| Charges & Fees     |                   |                 |                  |       |                      |       |  |
| 134,325            | 134,150           | 110,474         | (23,851)         | -18%  | (23,676)             | -18%  |  |
| -                  | -                 | -               | -                | 0%    | -                    | 0%    |  |
| 425                | 4,031             | 1,535           | 1,110            | 261%  | (2,496)              | -62%  |  |
| 11,543             | 10,927            | 11,703          | 160              | 1%    | 776                  | 7%    |  |
| 146,293            | 149,108           | 123,712         | (22,581)         | -15%  | (25,396)             | -21%  |  |
| Other              |                   |                 |                  |       |                      |       |  |
| 25,911             | 40,349            | 53,295          | 27,384           | 106%  | 12,946               | 32%   |  |
| 596                | 1,226             | 650             | 54               | 9%    | (576)                | -47%  |  |
| 4,150              | 19,814            | 986             | (3,164)          | -76%  | (18,828)             | -95%  |  |
| 119,808            | 98,667            | 103,116         | (16,692)         | -14%  | 4,449                | 5%    |  |
| 150,465            | 160,056           | 158,047         | 7,582            | 5%    | (2,009)              | -1%   |  |
| 1,272,248          | 1,466,385         | 1,689,296       | 417,048          | 33%   | 222,911              | 15%   |  |

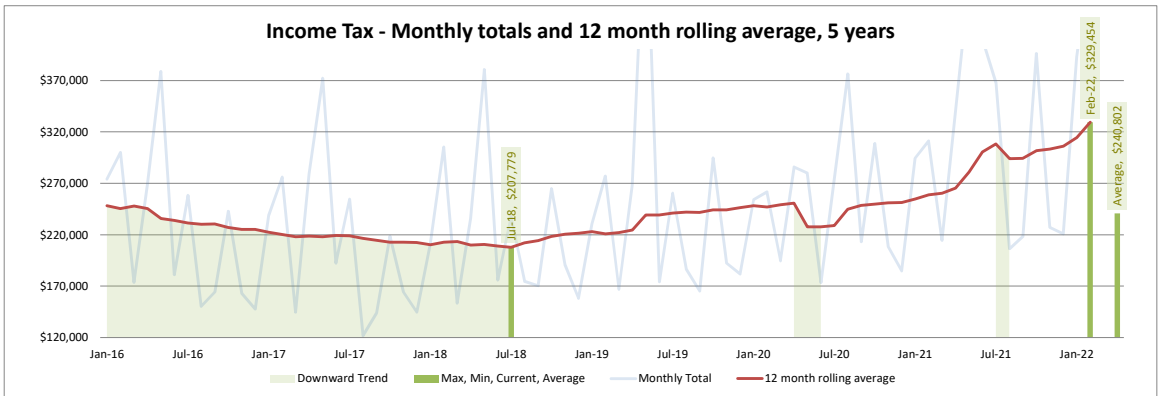
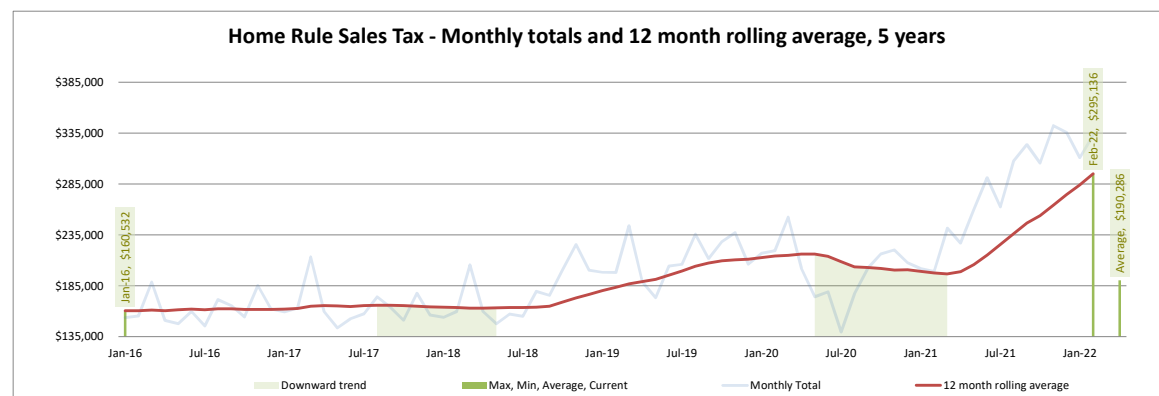
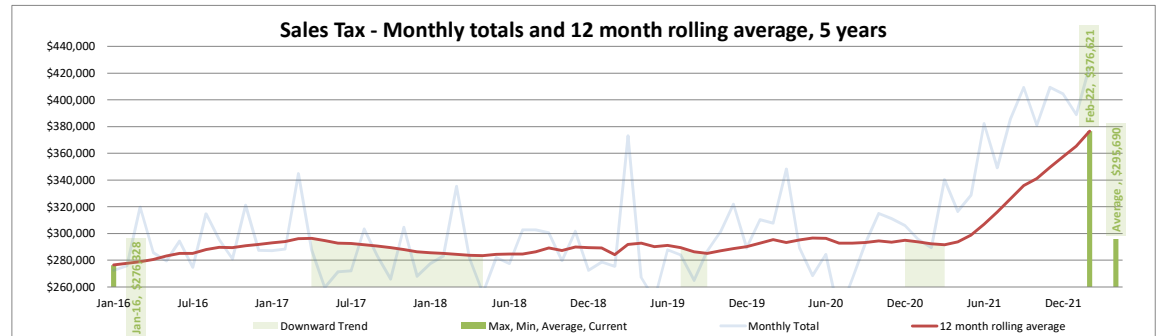
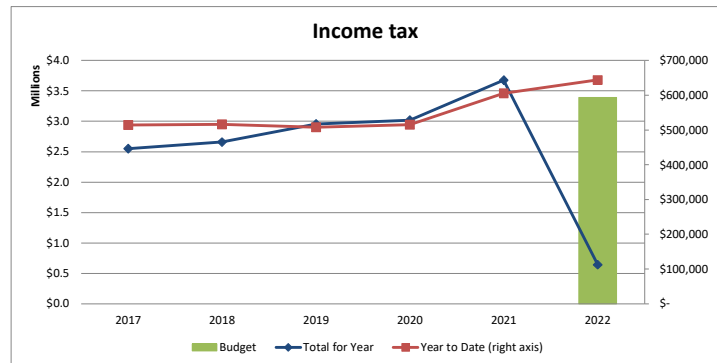
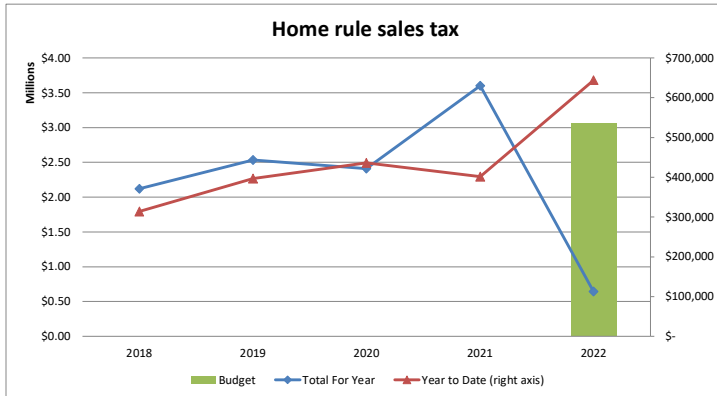
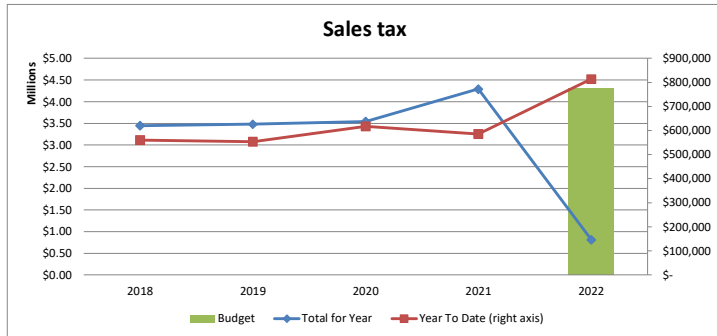
| YTD          |                   |                 |                  |       |                     |         |  |
|--------------|-------------------|-----------------|------------------|-------|---------------------|---------|--|
| Last<br>Year | Current<br>Budget | Current<br>Year | Variance from LY |       | Variance YTD Budget |         |  |
|              |                   |                 | \$               | %     | \$                  | %       |  |
| 8,551        | 53                | -               | (8,551)          | -100% | (53)                | 100%    |  |
| 625          | (49)              | -               | (625)            | -100% | 49                  | 100%    |  |
| 585,036      | 696,129           | 813,653         | 228,617          | 39%   | 117,524             | 14%     |  |
| 401,021      | 479,680           | 644,113         | 243,092          | 61%   | 164,433             | 26%     |  |
| 605,666      | 683,964           | 883,109         | 277,443          | 46%   | 199,145             | 23%     |  |
| 262,412      | 272,207           | 275,943         | 13,531           | 5%    | 3,736               | 1%      |  |
| 1,863,311    | 2,131,984         | 2,616,818       | 753,507          | 40%   | 484,834             | 19%     |  |
| 4,361        | 6,822             | 3,548           | (813)            | -19%  | (3,274)             | -92%    |  |
| -            | 3,844             | -               | -                | 0%    | (3,844)             | 100%    |  |
| 313          | 2,647             | 20              | (293)            | -94%  | (2,627)             | -13137% |  |
| 107,404      | 131,880           | 83,636          | (23,768)         | -22%  | (48,244)            | -58%    |  |
| 112,078      | 145,193           | 87,204          | (24,874)         | -22%  | (57,989)            | -66%    |  |
| 134,325      | 134,150           | 131,847         | (2,478)          | -2%   | (2,303)             | -2%     |  |
| -            | -                 | -               | -                | 0%    | -                   | 0%      |  |
| 17,780       | 7,158             | 18,801          | 1,021            | 6%    | 11,643              | 62%     |  |
| 23,086       | 21,854            | 23,406          | 320              | 1%    | 1,552               | 7%      |  |
| 175,191      | 163,162           | 174,054         | (1,137)          | -1%   | 10,892              | 6%      |  |
| 63,889       | 76,458            | 83,461          | 19,572           | 31%   | 7,003               | 8%      |  |
| 1,505        | 2,020             | 1,305           | (200)            | -13%  | (715)               | -55%    |  |
| 68,613       | 70,886            | 53,644          | (14,969)         | -22%  | (17,242)            | -32%    |  |
| 215,683      | 197,333           | 206,232         | (9,451)          | -4%   | 8,899               | 4%      |  |
| 349,690      | 346,698           | 344,642         | (5,048)          | -1%   | (2,056)             | -1%     |  |
| 2,500,270    | 2,787,037         | 3,222,718       | 722,448          | 29%   | 435,681             | 14%     |  |

**EXPENDITURES**

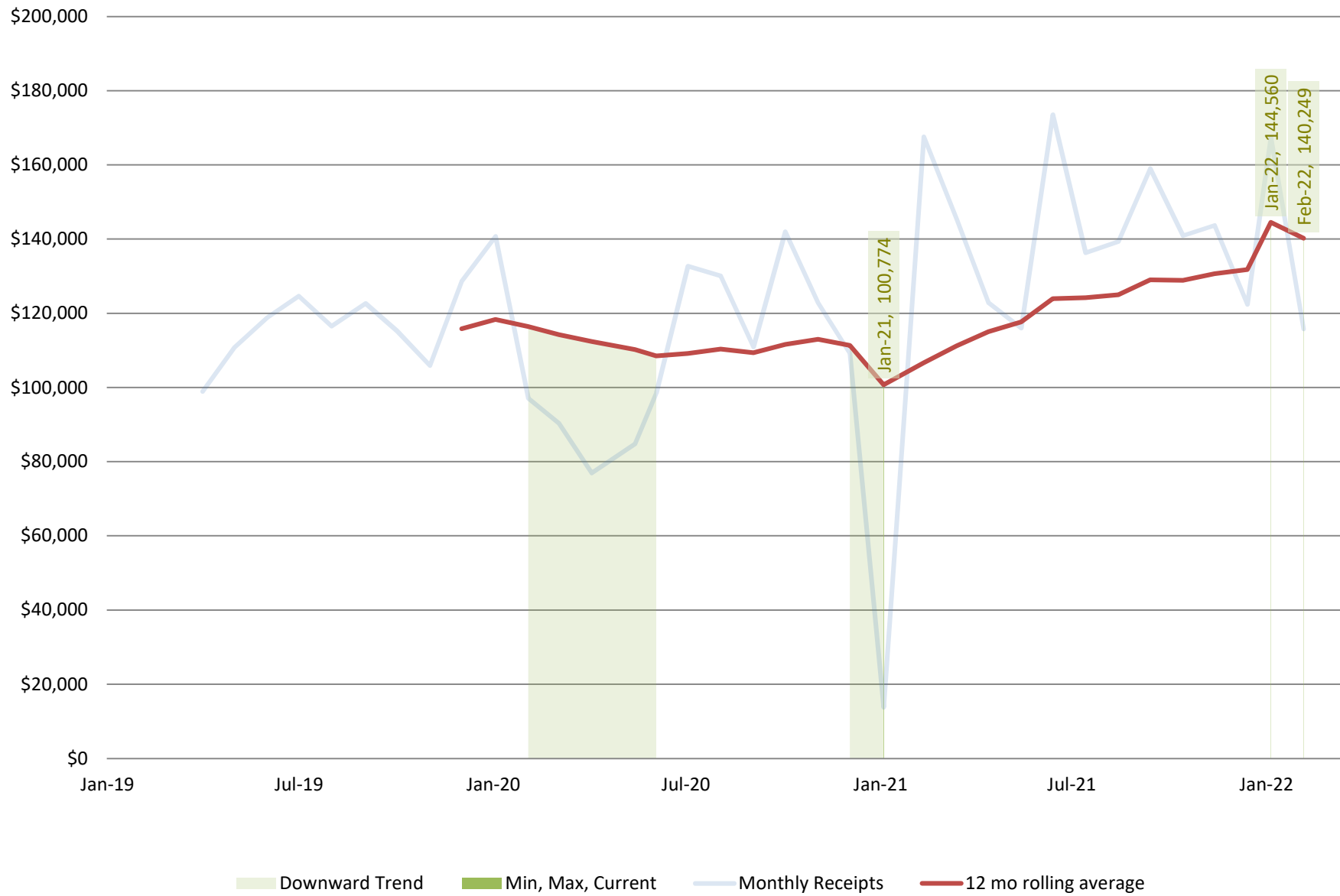
|                  |                  |                  |                  |             |                  |             |
|------------------|------------------|------------------|------------------|-------------|------------------|-------------|
| 3,500            | 7,405            | 1,604            | (1,896)          | -54%        | (5,801)          | -78%        |
| 50,778           | 76,027           | 61,327           | 10,549           | 21%         | (14,700)         | -19%        |
| 61,857           | 77,530           | 62,582           | 725              | 1%          | (14,948)         | -19%        |
| 81,875           | 67,475           | 58,737           | (23,138)         | -28%        | (8,738)          | -13%        |
| 6,409            | 7,493            | 6,696            | 287              | 4%          | (797)            | -11%        |
| 1,716            | 2,616            | 1,117            | (599)            | -35%        | (1,499)          | -57%        |
| 24,548           | 26,429           | 16,587           | (7,961)          | -32%        | (9,842)          | -37%        |
| 58,081           | 57,724           | 75,461           | 17,380           | 30%         | 17,737           | 31%         |
| 23,451           | 26,005           | 24,835           | 1,384            | 6%          | (1,170)          | -4%         |
| 42,904           | 49,476           | 46,098           | 3,194            | 7%          | (3,378)          | -7%         |
| 91,608           | 121,397          | 107,591          | 15,983           | 17%         | (13,806)         | -11%        |
| 136,109          | 125,569          | 109,57           | (125,152)        | -92%        | (114,612)        | -91%        |
| 88,300           | 103,947          | 84,685           | (3,615)          | -4%         | (19,262)         | -19%        |
| 355,675          | 426,381          | 388,156          | 32,481           | 9%          | (38,225)         | -9%         |
| 73,458           | 82,520           | 78,395           | 4,937            | 7%          | (4,125)          | -5%         |
| 23,934           | 23,988           | 23,530           | (404)            | -2%         | (458)            | -2%         |
| 35,154           | 38,333           | -                | (35,154)         | -100%       | (38,333)         | -100%       |
| 61,471           | 67,067           | 59,900           | (1,571)          | -3%         | (7,167)          | -11%        |
| 196,373          | 129,234          | 146,165          | (50,208)         | -26%        | 16,931           | 13%         |
| 65,643           | 92,831           | 61,291           | (4,352)          | -7%         | (31,540)         | -34%        |
| <b>1,482,844</b> | <b>1,609,448</b> | <b>1,315,714</b> | <b>(167,130)</b> | <b>-11%</b> | <b>(293,734)</b> | <b>-18%</b> |
| <b>(210,596)</b> | <b>(143,063)</b> | <b>373,582</b>   | <b>584,178</b>   |             | <b>516,645</b>   |             |

|                  |                  |                    |                    |            |                    |            |
|------------------|------------------|--------------------|--------------------|------------|--------------------|------------|
| 24,019           | 26,919           | 17,215             | (6,804)            | -28%       | (9,704)            | -36%       |
| 149,338          | 152,054          | 197,137            | 47,799             | 32%        | 45,083             | 30%        |
| 122,159          | 155,061          | 125,595            | 3,436              | 3%         | (29,466)           | -19%       |
| 146,131          | 134,949          | 116,376            | (29,755)           | -20%       | (18,573)           | -14%       |
| 11,653           | 14,985           | 14,137             | 2,484              | 21%        | (848)              | -6%        |
| 3,343            | 5,233            | 1,217              | (2,126)            | -64%       | (4,016)            | -77%       |
| 60,649           | 52,858           | 53,213             | (7,436)            | -12%       | 355                | 1%         |
| 100,051          | 115,448          | 120,701            | 20,650             | 21%        | 5,253              | 5%         |
| 46,073           | 52,009           | 45,761             | (312)              | -1%        | (6,248)            | -12%       |
| 85,734           | 98,953           | 92,335             | 6,601              | 8%         | (6,618)            | -7%        |
| 168,608          | 242,794          | 249,607            | 80,999             | 48%        | 6,813              | 3%         |
| 174,629          | 159,888          | 2,131,673          | 1,957,044          | 1121%      | 1,971,785          | 1233%      |
| 226,030          | 256,295          | 166,462            | (59,568)           | -26%       | (89,833)           | -35%       |
| 847,941          | 984,415          | 1,183,268          | 335,327            | 40%        | 198,853            | 20%        |
| 147,072          | 165,040          | 160,222            | 13,150             | 9%         | (4,818)            | -3%        |
| 58,799           | 65,139           | 63,153             | 4,354              | 7%         | (1,986)            | -3%        |
| 98,304           | 102,292          | 61,111             | (37,193)           | -38%       | (41,181)           | -40%       |
| 120,963          | 134,134          | 124,571            | 3,608              | 3%         | (9,563)            | -7%        |
| 308,524          | 258,468          | 279,998            | (28,526)           | -9%        | 21,530             | 8%         |
| 113,614          | 185,663          | 123,217            | 9,603              | 8%         | (62,446)           | -34%       |
| <b>3,013,634</b> | <b>3,362,597</b> | <b>5,326,969</b>   | <b>2,313,335</b>   | <b>77%</b> | <b>1,964,372</b>   | <b>58%</b> |
| <b>(513,364)</b> | <b>(575,560)</b> | <b>(2,104,251)</b> | <b>(1,590,887)</b> |            | <b>(1,528,691)</b> |            |

## Key General Fund Revenues For the Period Ended February 28, 2022



## F&B Tax - Monthly totals and 12 month rolling average, since inception





**Glen Ellyn Finance  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/8/2022 7:00 AM  
Department: Finance  
Department Head: Patrick Brankin  
Category: Report  
Prepared By: Patrick Brankin

**AGENDA ITEM (ID # 2022-  
2072)**

**DOC ID: 2022-2072**

## **Village Links/Reserve 22 Financial Statements - February 28, 2022**

### **Statement of the Issue:**

Please see the attached report.

### **Analysis:**

N/A

### **Budget Impact:**

N/A

### **Action Requested:**

N/A - Item is discussion only.

### **Attachments:**

1. Village Links - Financial Statements - February 2022

**VILLAGE LINKS / RESERVE 22**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**As of February 28, 2022**

| ORG                      | DESCRIPTION             | 2022<br>BUDGET | MONTH        |              |             |        | YEAR-TO-DATE |              |             |        |  |
|--------------------------|-------------------------|----------------|--------------|--------------|-------------|--------|--------------|--------------|-------------|--------|--|
|                          |                         |                | 2022         | 2021         | DIFF        | % DIFF | 2022         | 2021         | DIFF        | % DIFF |  |
| REVENUES:                |                         |                |              |              |             |        |              |              |             |        |  |
| 5500                     | Village Links Revenues  | \$ 3,564,300   | \$ 23,200    | \$ 27,169    | \$ (3,969)  | -15%   | \$ 25,640    | \$ 29,537    | \$ (3,897)  | -13%   |  |
| 5520                     | Reserve 22 Revenues     | 2,746,400      | 74,597       | 35,484       | 39,113      | 110%   | 137,815      | 48,900       | 88,915      | 182%   |  |
| Total Revenues           |                         | \$ 6,310,700   | \$ 97,798    | \$ 62,654    | \$ 35,144   | 56%    | \$ 163,455   | \$ 78,437    | \$ 85,018   | 108%   |  |
| EXPENDITURES:            |                         |                |              |              |             |        |              |              |             |        |  |
| 55700                    | Administration          | \$ 462,737     | \$ 36,989    | \$ 36,422    | \$ 567      | 2%     | \$ 76,816    | \$ 73,010    | \$ 3,805    | 5%     |  |
| 55710                    | Golf Course Maintenance | 1,101,088      | 52,107       | 26,689       | 25,417      | 95%    | 97,727       | 54,112       | 43,615      | 81%    |  |
| 55720                    | Golf Services           | 827,018        | 37,804       | 26,731       | 11,073      | 41%    | 76,086       | 59,019       | 17,067      | 29%    |  |
| 55730                    | Reserve 22              | 2,443,495      | 82,380       | 47,332       | 35,049      | 74%    | 184,917      | 91,410       | 93,507      | 102%   |  |
| 55740                    | Stormwater Management   | 28,500         | 351          | 267          | 84          | 31%    | 701          | 536          | 166         | 31%    |  |
| 55750                    | Pro Shop Merchandise    | 154,031        | (5,565)      | 2,518        | (8,082)     | -321%  | (3,349)      | 2,529        | (5,878)     | -232%  |  |
| 55780                    | Motorized Carts         | 47,515         | -            | -            | -           | 0%     | -            | -            | -           | 0%     |  |
| 557X5                    | Mechanical Maintenance  | 214,278        | 21,726       | 22,986       | (1,259)     | -5%    | 48,145       | 37,194       | 10,951      | 29%    |  |
| Total Operating Expenses |                         | \$ 5,278,662   | \$ 225,793   | \$ 162,945   | \$ 62,848   | 39%    | \$ 481,044   | \$ 317,811   | \$ 163,233  | 51%    |  |
| Operating Income (Loss)  |                         | \$ 1,032,038   | \$ (127,996) | \$ (100,291) | \$ (27,704) | 28%    | \$ (317,590) | \$ (239,374) | \$ (78,216) | 33%    |  |
| Debt Service             |                         | 429,176        | -            | -            | -           | 0%     | -            | -            | -           | 0%     |  |
| Capital Expenditures     |                         | 762,300        | -            | 33,000       | (33,000)    | -100%  | -            | 33,000       | (33,000)    | -100%  |  |
| CHANGE IN NET POSITION   |                         | \$ (159,438)   | \$ (127,996) | \$ (133,291) | \$ 5,296    | -4%    | \$ (317,590) | \$ (272,374) | \$ (45,216) | 17%    |  |

**KEY METRICS**

|                                         |             |          |        |        |      |      |      |  |  |
|-----------------------------------------|-------------|----------|--------|--------|------|------|------|--|--|
|                                         | <u>Goal</u> |          |        |        |      |      |      |  |  |
| Personnel Expenses as % of Sales        | 47%         | 141%     | 173%   | -31%   | 183% | 270% | -87% |  |  |
| Cash Balance (End of Month, in \$000's) | \$ 1,307    | \$ 1,516 | \$ 555 | \$ 962 |      |      |      |  |  |

**VILLAGE LINKS**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**GOLF**  
(Including Administration, Grounds, & Mechanical Maintenance)  
**As of February 28, 2022**

| ORG/<br>OBJECT | DESCRIPTION                               | 2022<br>BUDGET      | MONTH               |                    |                    |               | YEAR-TO-DATE        |                     |                    |             |
|----------------|-------------------------------------------|---------------------|---------------------|--------------------|--------------------|---------------|---------------------|---------------------|--------------------|-------------|
|                |                                           |                     | 2022                | 2021               | DIFF               | % DIFF        | 2022                | 2021                | DIFF               | % DIFF      |
| 5500           | <b>VILLAGE LINKS REVENUES:</b>            |                     |                     |                    |                    |               |                     |                     |                    |             |
| 440550         | Green Fees                                | \$ 2,250,000        | \$ -                | \$ 15              | \$ (15)            | -100%         | \$ -                | \$ 83               | \$ (83)            | -100%       |
| 440554         | Pro Shop - Sales                          | 170,100             | 1,258               | 2,205              | (947)              | -43%          | 1,556               | 2,506               | (950)              | -38%        |
| 440555         | Motor Carts                               | 600,300             | -                   | -                  | -                  | 0%            | -                   | -                   | -                  | 0%          |
| 440556         | Driving Range                             | 421,200             | 387                 | 522                | (135)              | -26%          | 453                 | 649                 | (196)              | -30%        |
| 440557         | Resident Cards                            | 31,500              | 5,295               | 5,675              | (380)              | -7%           | 6,930               | 6,995               | (65)               | -1%         |
| 460100         | Investment Income                         | 100                 | 84                  | 0                  | 84                 | 21984%        | 152                 | 1                   | 151                | 15874%      |
| 489000         | Miscellaneous Revenue                     | 91,100              | 16,136              | 14,288             | 1,848              | 13%           | 16,515              | 14,839              | 1,676              | 11%         |
| 489100         | Miscellaneous - Over/Short                | -                   | 40                  | (3)                | 43                 | -1495%        | 34                  | (3)                 | 36                 | -1316%      |
| 490800         | Operating Transfer In                     | -                   | -                   | 4,467              | (4,467)            | -100%         | -                   | 4,467               | (4,467)            | -100%       |
|                | <b>Total Revenues</b>                     | <b>\$ 3,564,300</b> | <b>\$ 23,200</b>    | <b>\$ 27,169</b>   | <b>\$ (3,969)</b>  | <b>-15%</b>   | <b>\$ 25,640</b>    | <b>\$ 29,537</b>    | <b>\$ (3,897)</b>  | <b>-13%</b> |
|                | <b>COST OF GOODS SOLD:</b>                |                     |                     |                    |                    |               |                     |                     |                    |             |
| 520945         | Cost of Goods Sold - Pro Shop             | \$ 122,472          | \$ (7,755)          | \$ 376             | \$ (8,131)         | -2164%        | \$ (8,193)          | \$ (1,768)          | \$ (6,426)         | 364%        |
|                | <b>Total Cost of Goods Sold</b>           | <b>\$ 122,472</b>   | <b>\$ (7,755)</b>   | <b>\$ 376</b>      | <b>\$ (8,131)</b>  | <b>-2164%</b> | <b>\$ (8,193)</b>   | <b>\$ (1,768)</b>   | <b>\$ (6,426)</b>  | <b>364%</b> |
|                | <b>Gross Profit</b>                       | <b>\$ 3,441,828</b> | <b>\$ 30,956</b>    | <b>\$ 26,794</b>   | <b>\$ 4,162</b>    | <b>16%</b>    | <b>\$ 33,833</b>    | <b>\$ 31,304</b>    | <b>\$ 2,529</b>    | <b>8%</b>   |
|                | <b>OTHER OPERATING EXPENSES:</b>          |                     |                     |                    |                    |               |                     |                     |                    |             |
| 510100         | Salaries - Pensionable                    | \$ 977,352          | \$ 59,020           | \$ 53,278          | \$ 5,742           | 11%           | \$ 125,054          | \$ 105,323          | \$ 19,731          | 19%         |
| 510120         | Salaries - Non-Pensionable                | 341,000             | 108                 | 103                | 5                  | 5%            | 2,163               | 243                 | 1,920              | 790%        |
| 510200         | Salaries - Overtime                       | 6,000               | -                   | -                  | -                  | 0%            | -                   | -                   | -                  | 0%          |
| 510400         | FICA Taxes                                | 101,314             | 4,421               | 3,969              | 452                | 11%           | 9,423               | 7,735               | 1,688              | 22%         |
| 510500         | IMRF                                      | 66,950              | 3,838               | 4,493              | (655)              | -15%          | 8,177               | 8,873               | (696)              | -8%         |
| 590600         | Health Insurance                          | 129,500             | 10,337              | 9,880              | 457                | 5%            | 20,681              | 19,928              | 753                | 4%          |
| 52XXXX         | Contractual Services                      | 736,904             | 40,120              | 37,293             | 2,828              | 8%            | 91,021              | 75,845              | 15,176             | 20%         |
| 53XXXX         | Commodities                               | 353,675             | 33,324              | 6,221              | 27,103             | 436%          | 47,801              | 10,222              | 37,579             | 368%        |
|                | <b>Total Operating Expenses</b>           | <b>\$ 2,712,695</b> | <b>\$ 151,168</b>   | <b>\$ 115,237</b>  | <b>\$ 35,931</b>   | <b>31%</b>    | <b>\$ 304,320</b>   | <b>\$ 228,168</b>   | <b>\$ 76,152</b>   | <b>33%</b>  |
|                | <b>Operating Income (Loss)</b>            | <b>\$ 729,133</b>   | <b>\$ (120,212)</b> | <b>\$ (88,444)</b> | <b>\$ (31,769)</b> | <b>36%</b>    | <b>\$ (270,487)</b> | <b>\$ (196,864)</b> | <b>\$ (73,623)</b> | <b>37%</b>  |
|                | <b>Operating Income (Loss) Percentage</b> | <b>20%</b>          | <b>-518%</b>        | <b>-326%</b>       |                    |               | <b>-1055%</b>       | <b>-667%</b>        |                    |             |

**KEY METRICS**

|                                  |             |       |             |               |       |             |               |  |  |
|----------------------------------|-------------|-------|-------------|---------------|-------|-------------|---------------|--|--|
|                                  | <i>Goal</i> |       |             |               |       |             |               |  |  |
| Rounds Played                    | 78,000      | -     | 3           | (3)           | -     | 17          | (17)          |  |  |
| Revenue Per Round                | \$ 45.70    | \$ -  | \$ 9,056.49 | \$ (9,056.49) | \$ -  | \$ 1,737.45 | \$ (1,737.45) |  |  |
| Resident Cards Sold              | N/A         | 548   | 594         | (46)          | 714   | 730         | (16)          |  |  |
| Cost of Goods Sold % - Pro Shop  | 72%         | -616% | 17%         | -633%         | -526% | -71%        | -456%         |  |  |
| Personnel Expenses as % of Sales | 46%         | 335%  | 264%        | 71%           | 645%  | 481%        | 164%          |  |  |

**VILLAGE LINKS**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**GOLF**  
(Including Administration, Grounds, & Mechanical Maintenance)  
**As of February 28, 2022**

| ORG/<br>OBJECT                                                                                                | DESCRIPTION | 2022<br>BUDGET | MONTH |        |      |        | YEAR-TO-DATE |       |      |           |
|---------------------------------------------------------------------------------------------------------------|-------------|----------------|-------|--------|------|--------|--------------|-------|------|-----------|
|                                                                                                               |             |                | 2022  | 2021   | DIFF | % DIFF | 2022         | 2021  | DIFF | % DIFF    |
| <b><u>MISCELLANEOUS REVENUE</u></b>                                                                           |             |                |       |        |      |        |              |       |      |           |
| Miscellaneous Revenue includes the following items, which don't fit into any of the major revenue categories: |             |                |       |        |      |        |              |       |      |           |
| Adult & Junior Golf Lessons                                                                                   |             |                | \$    | 14,930 | \$   | 13,000 | \$           | 1,930 |      |           |
| Hand Cart Rentals                                                                                             |             |                |       | -      |      | -      |              | -     |      | -         |
| Handicaps                                                                                                     |             |                |       | -      |      | -      |              | -     |      | -         |
| Golf Club Rentals                                                                                             |             |                |       | -      |      | -      |              | -     |      | -         |
| Golf Club Repairs                                                                                             |             |                |       |        | 303  | (303)  |              |       | 303  | (303)     |
| Locker Rentals                                                                                                |             |                |       | 1,120  |      | 960    |              | 1,280 |      | 1,440     |
| Illinois Sales Tax (1.75%)                                                                                    |             |                |       | 78     |      | 19     |              | 276   |      | 54        |
| Glen Ellyn Food & Beverage Tax (1%)                                                                           |             |                |       | 8      |      | 2      |              | 29    |      | 5         |
| Misc. Outings                                                                                                 |             |                |       | -      |      | -      |              | -     |      | -         |
| Tree Donation                                                                                                 |             |                |       | -      |      | -      |              | -     |      | -         |
| ATM Machine Commission                                                                                        |             |                |       | -      |      | 5      |              | -     |      | 11        |
| Miscellaneous                                                                                                 |             |                |       | -      |      | -      |              | -     |      | 25        |
| Total                                                                                                         |             | \$ 91,100      | \$    | 16,136 | \$   | 14,288 | \$           | 1,848 | \$   | 16,515    |
|                                                                                                               |             |                |       |        |      |        |              |       |      | \$ 14,839 |
|                                                                                                               |             |                |       |        |      |        |              |       |      | \$ 1,676  |

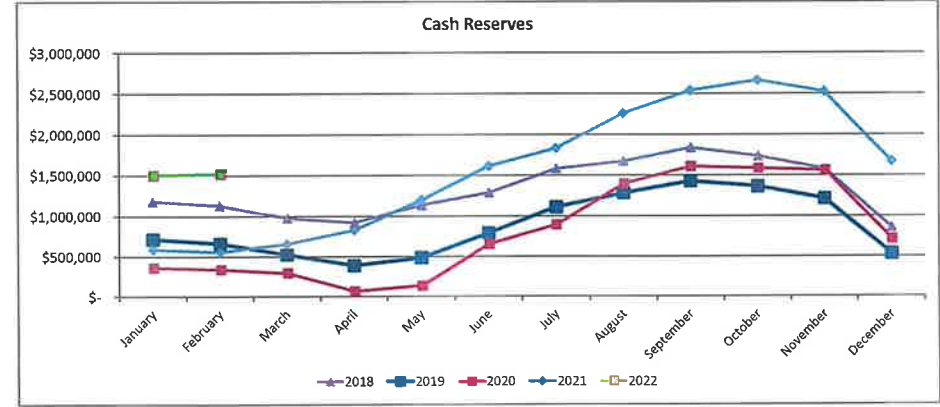
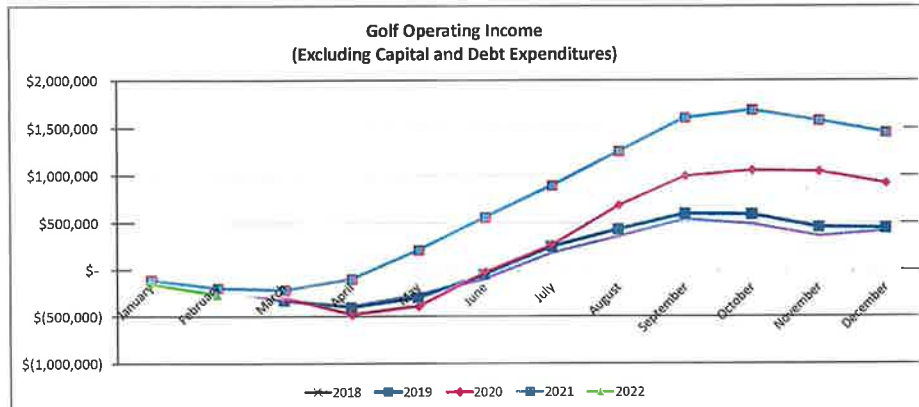
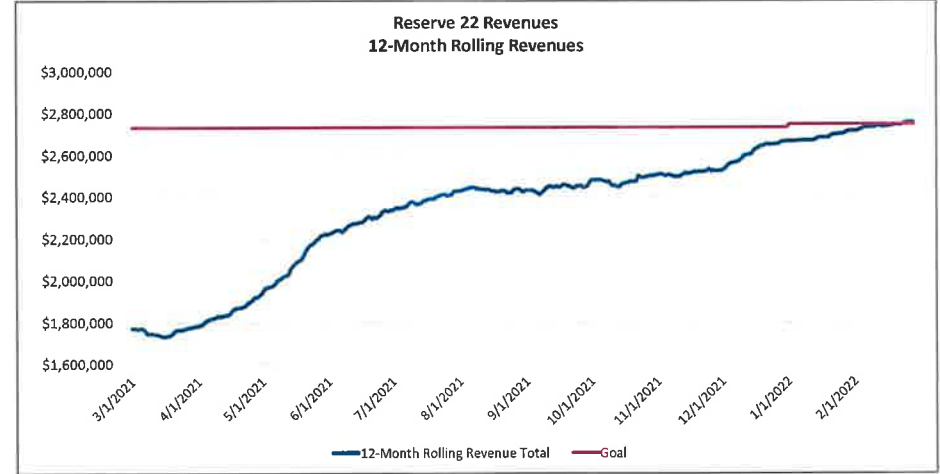
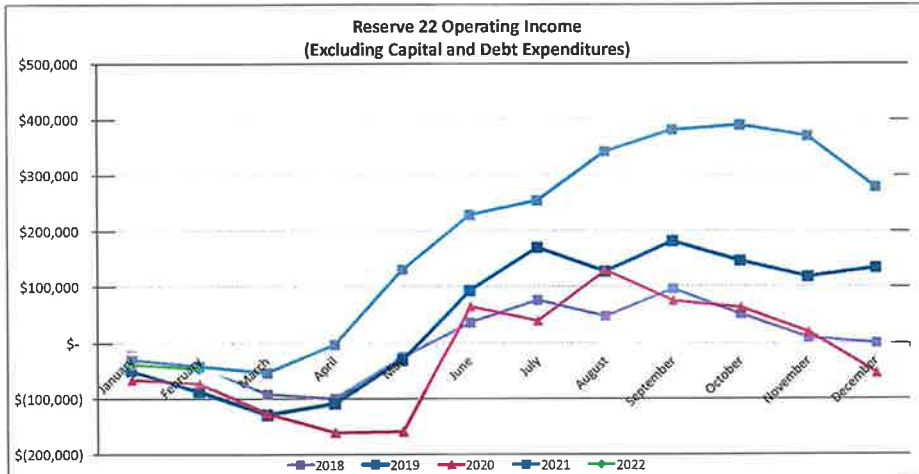
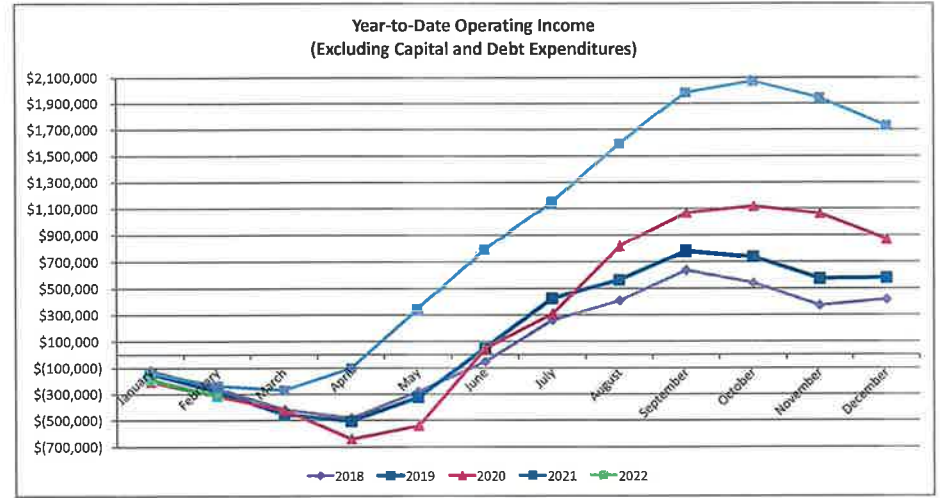
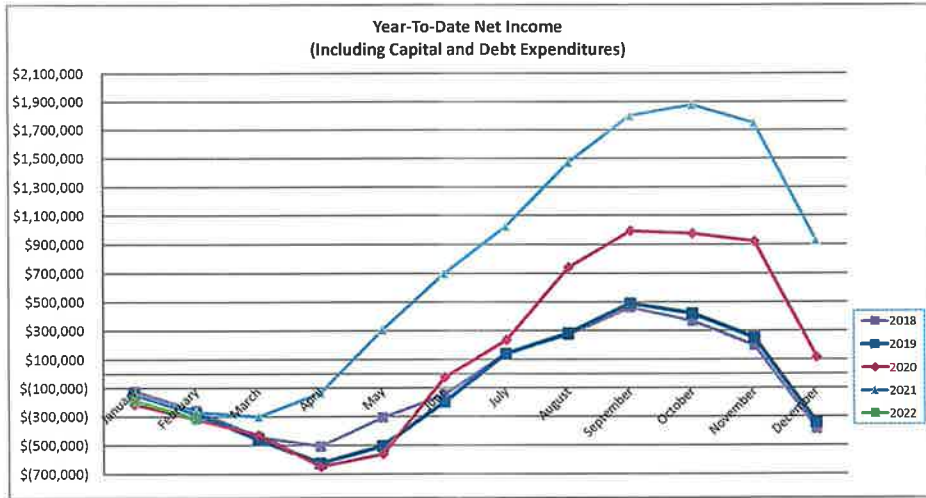
**RESERVE 22**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**As of February 28, 2022**

| ORG/<br>OBJECT | DESCRIPTION                               | 2022<br>BUDGET      | MONTH             |                    |                  |             | YEAR-TO-DATE       |                    |                   |             |
|----------------|-------------------------------------------|---------------------|-------------------|--------------------|------------------|-------------|--------------------|--------------------|-------------------|-------------|
|                |                                           |                     | 2022              | 2021               | DIFF             | % DIFF      | 2022               | 2021               | DIFF              | % DIFF      |
| 5520           | <b>RESERVE 22 REVENUES:</b>               |                     |                   |                    |                  |             |                    |                    |                   |             |
| 441100         | Food                                      | \$ 1,500,000        | \$ 47,159         | \$ 24,397          | \$ 22,762        | 93%         | \$ 87,311          | \$ 36,118          | \$ 51,193         | 142%        |
| 441101         | Liquor                                    | 270,000             | 6,996             | 3,583              | 3,413            | 95%         | 12,815             | 4,081              | 8,734             | 214%        |
| 441102         | Beer                                      | 485,000             | 8,105             | 3,809              | 4,295            | 113%        | 13,004             | 4,450              | 8,554             | 192%        |
| 441103         | Wine                                      | 235,000             | 7,010             | 3,163              | 3,847            | 122%        | 12,566             | 3,687              | 8,879             | 241%        |
| 441104         | NA Beverages                              | 90,000              | 685               | 188                | 497              | 264%        | 1,742              | 220                | 1,522             | 690%        |
| 441106         | Room Charges                              | 4,000               | -                 | -                  | -                | 0%          | 625                | -                  | 625               | 0%          |
| 441107         | Service Charges                           | 160,000             | 4,643             | 251                | 4,392            | 1751%       | 9,753              | 251                | 9,502             | 3789%       |
| 489000         | Miscellaneous Revenue                     | 2,400               | -                 | 94                 | (94)             | -100%       | -                  | 94                 | (94)              | -100%       |
|                | <b>Total Revenues</b>                     | <b>\$ 2,746,400</b> | <b>\$ 74,597</b>  | <b>\$ 35,484</b>   | <b>\$ 39,113</b> | <b>110%</b> | <b>\$ 137,815</b>  | <b>\$ 48,900</b>   | <b>\$ 88,915</b>  | <b>182%</b> |
| 55730          | <b>COST OF GOODS SOLD:</b>                |                     |                   |                    |                  |             |                    |                    |                   |             |
| 530400         | Cost of Goods Sold - Beer                 | \$ 135,800          | \$ 892            | \$ 1,008           | \$ (116)         | -11%        | \$ 1,503           | \$ 1,164           | \$ 339            | 29%         |
| 530401         | Cost of Goods Sold - Wine                 | 72,850              | 1,335             | 206                | 1,130            | 550%        | 2,228              | 685                | 1,543             | 225%        |
| 530402         | Cost of Goods Sold - Liquor               | 54,000              | 2,107             | (97)               | 2,204            | -2275%      | 2,439              | (31)               | 2,470             | -7914%      |
| 530405         | Cost of Goods Sold - NA Beverages         | 37,800              | (295)             | (230)              | (64)             | 28%         | 387                | 188                | 199               | 106%        |
| 530420         | Cost of Goods Sold - Food                 | 480,000             | 5,559             | 5,722              | (163)            | -3%         | 13,679             | 9,043              | 4,636             | 51%         |
|                | <b>Total Cost of Goods Sold</b>           | <b>\$ 780,450</b>   | <b>\$ 9,599</b>   | <b>\$ 6,608</b>    | <b>\$ 2,990</b>  | <b>45%</b>  | <b>\$ 20,236</b>   | <b>\$ 11,049</b>   | <b>\$ 9,187</b>   | <b>83%</b>  |
|                | <b>Gross Profit</b>                       | <b>\$ 1,965,950</b> | <b>\$ 64,999</b>  | <b>\$ 28,876</b>   | <b>\$ 36,123</b> | <b>125%</b> | <b>\$ 117,579</b>  | <b>\$ 37,852</b>   | <b>\$ 79,727</b>  | <b>211%</b> |
|                | <b>Gross Profit Percentage</b>            | <b>72%</b>          | <b>87%</b>        | <b>81%</b>         |                  |             | <b>85%</b>         | <b>77%</b>         |                   |             |
| 55730          | <b>OTHER OPERATING EXPENSES:</b>          |                     |                   |                    |                  |             |                    |                    |                   |             |
| 510100         | Salaries - Pensionable                    | \$ 615,000          | \$ 25,987         | \$ 25,472          | \$ 515           | 2%          | \$ 61,793          | \$ 48,803          | \$ 12,989         | 27%         |
| 510120         | Salaries - Non-Pensionable                | 505,000             | 22,799            | 918                | 21,881           | 2384%       | 46,840             | 1,044              | 45,796            | 4386%       |
| 510200         | Salaries - Overtime                       | 10,000              | 384               | -                  | 384              | 0%          | 975                | -                  | 975               | 0%          |
| 510399         | Tips Paid Through Payroll                 | -                   | (681)             | (396)              | (285)            | 72%         | (252)              | (1,264)            | 1,012             | -80%        |
| 510400         | FICA Taxes                                | 122,040             | 4,311             | 2,212              | 2,099            | 95%         | 9,377              | 3,988              | 5,389             | 135%        |
| 510500         | IMRF                                      | 42,128              | 2,068             | 2,258              | (190)            | -8%         | 4,778              | 4,317              | 461               | 11%         |
| 590600         | Health Insurance                          | 79,200              | 5,076             | 5,574              | (497)            | -9%         | 10,153             | 11,147             | (995)             | -9%         |
| 52XXXX         | Contractual Services                      | 140,677             | 11,414            | 4,183              | 7,231            | 173%        | 21,547             | 9,398              | 12,149            | 129%        |
| 53XXXX         | Commodities                               | 149,000             | 1,424             | 503                | 921              | 183%        | 9,470              | 2,928              | 6,542             | 223%        |
|                | <b>Total Operating Expenses</b>           | <b>\$ 1,663,045</b> | <b>\$ 72,782</b>  | <b>\$ 40,723</b>   | <b>\$ 32,058</b> | <b>79%</b>  | <b>\$ 164,681</b>  | <b>\$ 80,361</b>   | <b>\$ 84,320</b>  | <b>105%</b> |
|                | <b>Operating Income (Loss)</b>            | <b>\$ 302,905</b>   | <b>\$ (7,783)</b> | <b>\$ (11,847)</b> | <b>\$ 4,064</b>  | <b>-34%</b> | <b>\$ (47,102)</b> | <b>\$ (42,510)</b> | <b>\$ (4,592)</b> | <b>11%</b>  |
|                | <b>Operating Income (Loss) Percentage</b> | <b>11%</b>          | <b>-10%</b>       | <b>-33%</b>        |                  |             | <b>-34%</b>        | <b>-87%</b>        |                   |             |

**RESERVE 22**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**As of February 28, 2022**

| ORG/<br>OBJECT                                                     | DESCRIPTION | 2022<br>BUDGET | MONTH  |        |        |        | YEAR-TO-DATE |        |      |        |           |        |           |        |         |      |
|--------------------------------------------------------------------|-------------|----------------|--------|--------|--------|--------|--------------|--------|------|--------|-----------|--------|-----------|--------|---------|------|
|                                                                    |             |                | 2022   | 2021   | DIFF   | % DIFF | 2022         | 2021   | DIFF | % DIFF |           |        |           |        |         |      |
| KEY METRICS                                                        |             |                |        |        |        |        |              |        |      |        |           |        |           |        |         |      |
|                                                                    |             | Goal           |        |        |        |        |              |        |      |        |           |        |           |        |         |      |
| Revenue Source:                                                    |             |                |        |        |        |        |              |        |      |        |           |        |           |        |         |      |
| Restaurant/Bar                                                     | N/A         | \$             | 45,638 | \$     | 33,878 | \$     | 11,761       | 35%    | \$   | 81,818 | \$        | 47,274 | \$        | 34,544 | 73%     |      |
| Banquets                                                           | N/A         |                | 28,959 |        | 1,505  |        | 27,454       | 1824%  |      | 55,997 |           | 1,505  |           | 54,492 | 3621%   |      |
| Other                                                              | N/A         |                | -      |        | 102    |        | (102)        | -100%  |      | -      |           | 122    |           | (122)  | -100%   |      |
| Total                                                              | \$          | 2,746,400      | \$     | 74,597 | \$     | 35,484 | \$           | 39,113 | 110% | \$     | 137,815   | \$     | 48,900    | \$     | 88,915  | 182% |
| Reserve 22 Revenues (Last 12 Months)                               | \$          | 2,746,400      |        |        |        |        |              |        |      | \$     | 2,753,274 | \$     | 1,773,486 | \$     | 979,788 | 55%  |
| Reserve 22 Expenses (Last 12 Months)                               | \$          | 2,443,495      |        |        |        |        |              |        |      | \$     | 2,479,609 | \$     | 1,796,492 | \$     | 683,117 | 38%  |
| # Guest Checks (Restaurant/Bar)                                    | N/A         |                | 1,159  |        | 663    |        | 496          |        |      |        | 2,075     |        | 1,004     |        | 1,071   |      |
| Revenue Per Guest Check                                            | N/A         | \$             | 39.38  | \$     | 51.10  | \$     | (11.72)      |        |      | \$     | 39.43     | \$     | 47.09     | \$     | (7.66)  |      |
| # Guests (Restaurant/Bar)                                          | N/A         |                | 1,860  |        | 989    |        | 871          |        |      |        | 3,375     |        | 1,390     |        | 1,985   |      |
| Average Guest Spend                                                | N/A         | \$             | 24.54  | \$     | 34.25  | \$     | (9.72)       |        |      | \$     | 24.24     | \$     | 34.01     | \$     | (9.77)  |      |
| Cost of Goods Sold %                                               | 28%         |                | 13%    |        | 19%    |        | -6%          |        |      |        | 15%       |        | 23%       |        | -8%     |      |
| Cost of Goods Sold % (By Category):                                |             |                |        |        |        |        |              |        |      |        |           |        |           |        |         |      |
| Cost of Goods Sold - Beer                                          | 28%         |                | 11%    |        | 26%    |        | -15%         |        |      |        | 12%       |        | 26%       |        | -15%    |      |
| Cost of Goods Sold - Wine                                          | 31%         |                | 19%    |        | 7%     |        | 13%          |        |      |        | 18%       |        | 19%       |        | -1%     |      |
| Cost of Goods Sold - Liquor                                        | 20%         |                | 30%    |        | -3%    |        | 33%          |        |      |        | 19%       |        | -1%       |        | 20%     |      |
| Cost of Goods Sold - NA Beverages                                  | 42%         |                | -43%   |        | -123%  |        | 80%          |        |      |        | 22%       |        | 85%       |        | -63%    |      |
| Cost of Goods Sold - Food                                          | 32%         |                | 12%    |        | 23%    |        | -12%         |        |      |        | 16%       |        | 25%       |        | -9%     |      |
| Personnel Expenses as % of Sales                                   | 50%         |                | 81%    |        | 103%   |        | -22%         |        |      |        | 96%       |        | 142%      |        | -45%    |      |
| Prime Cost (Cost of Goods Sold + Personnel Expenses) as % of Sales | 78%         |                | 94%    |        | 121%   |        | -27%         |        |      |        | 112%      |        | 164%      |        | -52%    |      |

Village Links / Reserve 22  
Dashboard Financial Reports  
As of February 28, 2022





**Glen Ellyn Finance  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/8/2022 7:00 AM  
Department: Finance  
Department Head: Patrick Brankin  
Category: Other  
Prepared By: Patrick Brankin

**AGENDA ITEM (ID # 2022-  
2073)**

**DOC ID: 2022-2073**

## **Economic Development Update**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Action Requested:**

### **Attachments:**



**Glen Ellyn Finance Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/8/2022 7:00 AM  
Department: Finance  
Department Head:  
Category: Reminder  
Prepared By:

**AGENDA ITEM (ID # 2022-  
2074)**

**DOC ID: 2022-2074**

**Next Meeting: Friday, May 13, 7:00 AM**

**Statement of the Issue:**

**Analysis:**

**Budget Impact:**

**Action Requested:**

**Attachments:**