



Agenda
Village of Glen Ellyn
Recreation Commission Meeting
Friday, May 28, 2021
7:00 AM
Village Links/Reserve 22

Visitors are welcome to attend all Recreation Commission meetings.

- A. Call To Order**
- B. Public Comments**
- C. Approval of Minutes**
 - 1) Minutes - 4/30/2021
- D. Standing Reports**
 - 1) Manager - Jeff Vesevick
 - 2) Reserve 22 - Brad Chapple
 - 3) Financial - Jeff Vesevick
 - 4) Trustee Liaison - Steve Thompson
- E. Discussion - CIP Prioritization**
 - 1) CIP Prioritization
- F. Old Business**
- G. New Business**
- H. Next Meeting - 6/25/2021**
- I. Adjournment**

**RECREATION COMMISSION
MINUTES
APRIL 30, 2021**

Board or Commission: Recreation
Meeting: Regular
Quorum: Yes

Called to Order: 7:04A.M.
Adjourned: 8:06A.M.

MEMBER ATTENDANCE:

Tim O'Shea	Chairman	Present
Rebecca Austin	Commissioner	Present
Brian Diver	Commissioner	Excused Absence
Glen G. Graham	Commissioner	Present
Alison Park	Commissioner	Present
Mark W. Reinke	Commissioner	Excused Absence
Carol Scott	Commissioner	Present
Patrick Hohe	Student Commissioner	Excused Absence

Also, Present:

Jeff Vesevick	General Manager / Staff Liaison	Present
Steve Thompson	Liaison Trustee	Present
Mark Franz	Village Manager	Excused Absence
Brad Chapple	Food and Beverage Director	Present
Tom Fota	Executive Chef	Excused Absence
Mike Campbell	Golf Professional	Excused Absence
Noel Allen	Director of Golf	Present
Andrew Cross	Golf Course Superintendent	Present

A. CALL TO ORDER

The April 30, 2021 meeting of the Recreation Commission was called to order at 7:04A.M. at the Village Links of Glen Ellyn; 485 Winchell Way; Glen Ellyn, Illinois by Chairman O'Shea.

B. PUBLIC COMMENTS

None.

C. APPROVAL OF MINUTES FROM MARCH 26, 2021 MEETING

1. MOVE TO APPROVE MINUTES OF MEETING FROM 3/26/21 AS PRESENTED.

RESULT: Motion Unanimously Carried
MOVER: Commissioner Scott
SECONDER: Commissioner Park
AYES: Austin, Graham, O'Shea, Park, and Scott
NAYES: None
ABSENT: Diver and Reinke

D. 2021 GOLF COURSE OPERATIONS PRESENTATION – ANDREW CROSS

Golf Course Superintendent Andrew Cross discussed the golf course's 2020 challenges, 2020 accomplishments, and 2021 goals. Some of the 2020 Challenges included: the COVID pandemic, minimum staff levels to reduce COVID exposure, training difficulties due to social distancing requirements, retraining staff on new operational procedures, weed control, divot management with limited staff, and learning the nuances of a new course and staff during a busy season.

The 2020 accomplishments included: improved weed control on playing surfaces, range maintenance was placed on a schedule, the range tees were lowered, achieved Audubon International recertification, purchased new mowers, cleared-out native areas, cleaned and reorganized maintenance facilities, increased rolling and top dressings, instituted a new aerification process, achieved efficiencies with new mowing patterns, improved disease control, and removed 90 dying and dead trees.

The 2021 goals include: improve overall playability, enhance weed control, open up course views, refresh Clubhouse landscaping, add more flower drip irrigation, tree and stump removal, establish a safety-first culture, unify property look for accessories, detail work on bench areas and course beds, evaluate and further refine maintenance practices, and redo bunker practice area. Chairman O'Shea inquired about staffing levels for the maintenance department. Golf Course Superintendent Andrew Cross replied he is six (6) people down. A new Assistant Golf Course Superintendent started on Thursday, April 29, 2021.

E. STANDING REPORTS**1. Manager – Jeff Vesevick**

General Manager Vesevick said March weather was good for golf and Reserve 22. The course opened on March 18, 2021. This was only the third time in the last 10 years that golf rounds exceeded 2,000 for the month of March. General Manager Vesevick estimated April will be even better. The PGA junior league is still strong and is the third largest program in the country. Chairman O'Shea said he was surprised the number of participants in the permanent tee time program did not go up. Director of Golf Allen explained the number of groups in the lottery did increase, but when they did not receive their favored time slot, they dropped out of the program. General Manager Vesevick noted the number of resident cards purchased this year is over prior years. General Manager Vesevick noted staff received many inquiries about golf outings. General Manager Vesevick noted Marketing Strategist Julie Rusin is busy promoting the Links and Reserve 22 through the app and sending out email blasts.

2. Reserve 22 – Brad Chapple

Food and Beverage Director Chapple noted the good weather in March brought many guests to the restaurant. As the weather improves, Reserve 22 will need to strike a balance between carry-out offerings and dining-in orders over the next months. Easter brunch was a success with tables spaced apart and there was a carry-out package as well. Staff is reviewing catering options for the tent this summer. General Manager

Vesevick noted with the tent's additional capacity, the kitchen will not be able to keep up, which is why staff is looking into catering options.

3. Financial - Jeff Vesevick

General Manager Vesevick noted cash reserve levels increased by \$96,000 in March, which was partly due to deferred revenues. Reserve 22 performed really well and cut losses by \$30,000, due mainly to lower labor costs. Chairman O'Shea asked future reports to include 2019 financials so better comparisons can be made. General Manager Vesevick will provide this information on future reports. General Manager Vesevick projected the Links cash position will be somewhere between average and best for 2021. Chairman O'Shea asked that the financials include year-end cash balances.

4. Trustee Liaison – Steve Thompson

Trustee Thompson updated the Recreation Commission on the recent Village Board activities.

F. OLD BUSINESS

General Manager Vesevick noted at the next meeting capital improvement projects will be discussed and said a portion of the debt service payments will fall off after 2022.

G. NEW BUSINESS

None.

H. NEXT MEETING MAY 28, 2021

I. ADJOURNMENT

Commissioner Park moved and Commissioner Graham seconded, to adjourn the meeting. The meeting was adjourned at 8:14A.M.

Submitted by Aileen Haslett, Recording Secretary

Reviewed by General Manager Jeff Vesevick



**Glen Ellyn Recreation
Commission**
535 Duane Street
Glen Ellyn, IL 60137

Meeting 5/28/2021 7:00 AM
Department: Village Links
Department Head: Jeff Vesevick
Category: Report
Prepared By: Jeff Vesevick

**AGENDA ITEM (ID # 2021-
1157)**

DOC ID: 2021-1157

Manager - Jeff Vesevick

Statement of the Issue:

Analysis:

Budget Impact:

Action Requested:

Attachments:

1. Manager's Report052821



VILLAGE LINKS

GLEN ELLYN

RESERVE
— 22
TWENTY-TWO

Manager's Report for April 2021

Prepared by Jeff Vesevick, General Manager

Weather continues to be a story yet again; the average temperature was 51.9°F which is 3.0°F above normal. We had the 6th driest April on record with 0.71" of precipitation (at O'Hare) which is 2.67" below normal. While we were warm, we did record 8 frost delays. Carts were not grounded at all for the entire month which I assume is a record (100% availability).

High Temperatures In April																	
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
90° days																	
80° days	3				1	2				1	1	4	2	1	2	1	3
70° days	5	3	5	1	11	6	3	3	2	3	4	8	3	8	4	10	7
60° days	6	10	9	9	4	4	13	12	10	12	4	12	6	5	7	9	7
50° days	12	8	10	3	11	8	9	10	6	10	14	5	11	11	8	8	11
40° days	4	7	6	7	3	8	2	4	11	4	6	1	6	5	3	2	2
30° days	1	2		10		2		1	1		1		2		6		
Rain	0.7"	3.6"	4.8"	2.1"	5.5"	2.7"	2.8"	3.1"	9.1"	1.9"	4.5"	2.5"	4.7"	2.9"	3.0"	3.5"	2.3"
Snow			9.0"	4.5"									2"		2"		

GOLF

The dry, warm conditions have allowed us to continue to attract golfers in near record numbers. A comparison to 2020 would be fruitless, since we spent the entire month closed due to state regulated mandates. The following comparisons use 2019 activity.

Rounds played were up 90% for the month, and are up 105% for the year

Green fees were up 148% for the month, and are up 172% for the year

Driving range sales were up 114% for the month, and are up 144% for the year

Motor Car sales were up 133% for the month, and are up 173% for the year

Resident Card sales were up 33% for the month, and are up 22% for the year

Golf Revenues were up 120% for the month, and are up 112% for the year

Golf Revenue April											
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Rounds	4,366	6,761	3,746	4,749	5,677	5,286	5,281	3,318	3,826	0	7,277
Green Fees	108,315	157,699	81,570	102,862	118,672	108,704	103,595	64,117	85,950	0	213,200
Driving Range	16,855	23,721	0	22,653	28,206	22,369	24,474	18,810	23,199	0	49,594
Pro Shop	16,431	15,684	5,501	12,441	15,700	14,573	17,400	14,175	11,454	1,397	18,467
Carts	16,206	34,172	17,169	23,427	31,287	27,744	32,360	18,528	21,984	0	51,278
Resident Cards	2,723	3,240	4,250	4,870	5,370	4,490	4,540	3,080	3,800	40	5,040
Miscellaneous	6,501	5,907	8,416	8,721	9,984	9,355	18,443	6,320	10,877	776	9,235
Total Revenue	166,924	240,391	116,944	174,973	212,844	187,236	200,812	125,030	157,263	2,213	346,668
Golf rounds played and revenues were by far the best in the last 11 years											

Director of Golf Noel Allen continues to negotiate with outing prospects, as 5 committed and made deposits in the month of April.

Eight of the 14 outside leagues began play in April, with the remainder to begin in early May. Most of the leagues play through August and into September on the 9-hole course. The Over 60 men's league began play on April 7. The Swingin'Set ladies league will begin its season in early May, and will be treated to 3 complimentary starter clinics conducted by the Village Links Professional Staff on Tuesdays and Thursdays in April. Approximately 36 18-holers and 60 9-holers play each Tuesday morning through September. Harris Golf Cars installed new windshields and a new, larger GPS screen on our fleet of 95 golf cars.

53 golfers utilized their suspended Spring Special memberships from 2020, and played 330 discounted rounds of golf in April, totaling \$10,380 worth of green fees.

The PGA Junior League is nearly full, with 106 of the maximum capacity of 120 junior golfers for this popular league.

RESERVE 22

Restaurant and bar sales got an early boost by the mild April weather, as patrons were eager to rerun to in person dining.

Advertisements were placed and prospects interviewed for seasonal Server, Bartender, Busser, and Line Cook positions. Staff continues to struggle to fill positions in what seems to be a scant work force.

Staff is preparing the menus for **Mother's Day Brunch for May 9**. Reserve 22 will offer reservations throughout the day, juggling the indoor/outdoor/takeout opportunities.

Reserve 22 - APR L				Year to Date		
	2020	2021	+/-	2020	2021	+/-
Restaurant & Bar	23,776	139,834	488.1%	188,757	254,689	34.9%
Banquets	0	12,203	#DIV/0!	108,803	21,043	-80.7%
from Outings	0	0	#DIV/0!	0	0	#DIV/0!
Beverage Cart	0	29	#DIV/0!	0	2,173	#DIV/0!
Halfway House	0	15,053	#DIV/0!	960	16,545	1623.4%
Other	0	6,201	#DIV/0!	17,689	8,480	-52.1%
Total Reserve 22	23,776	173,320	629.0%	316,209	302,931	-4.2%

Banquet Sales made a slight comeback in April, as pandemic restrictions finally started to ease. Inquiries remain strong, keeping **Event Planning and Sales Coordinator Aimee Detterbeck** on her toes. A 30' x 90' event tent has been erected over the golf cart bullpen area, in hopes of attracting groups wishing to have their events outdoors.

Grounds

After careful consideration, it was determined that the 18-hole course greens could do without a regular spring aeration, as current thatch levels appear to be in check. This process is normally done only in the fall, when less golf rounds are expected. The golf course is in very good condition, as the continuation of last year's drought has promoted the fast, firm conditions many golfers love. Irrigation and hand watering will be necessary to maintain turf health.

Grounds

1. Stumps cleaned and seeded
2. Greens sprayed for *Poa annua* seed head control 2nd App
3. Irrigation System started and tested for leaks, malfunctions, etc.
4. Began cleaning up and releveling bench stations (on going)
5. Started regular mowing of rough at end of month
6. Still looking to add seasonal staff
7. Replaced all fairway yardage markers with newly painted markers
8. De littered parkways multiple times

Mechanical and Building Maintenance

1. 4 pieces of equipment were repaired and/or serviced.
2. Helped with Tent Install
3. Installed Electrical line near shelter on 8 for lightning system
4. Installed new lights in tent and restaurant patio, LEDs with wider spacing (no more missing bulbs)
5. Installed safety netting on remainder of north side of patio

Horticulture/Conservation

1. Panfish Park stumps seeded by outside contractor
2. Removal of excess mulch in beds, replaced with new thin layer
3. Spraying mulch beds for weeds



**Glen Ellyn Recreation
Commission**
535 Duane Street
Glen Ellyn, IL 60137

Meeting 5/28/2021 7:00 AM
Department: Village Links
Department Head: Jeff Vesevick
Category: Discussion Item
Prepared By: Brad Chapple

**AGENDA ITEM (ID
2021-1158)**

DOC ID: 2021-1158

Reserve 22 - Brad Chapple

Statement of the Issue:

Analysis:

Budget Impact:

Action Requested:

Attachments:



**Glen Ellyn Recreation
Commission**
535 Duane Street
Glen Ellyn, IL 60137

Meeting 5/28/2021 7:00 AM
Department: Village Links
Department Head: Jeff Vesevick
Category: Report
Prepared By: Ann Pedersen, Jeff Vesevick

**AGENDA ITEM (ID
2021-1159)**

DOC ID: 2021-1159

Financial - Jeff Vesevick

Statement of the Issue:

Analysis:

Budget Impact:

Action Requested:

Attachments:

1. Village Links - Financial Statements - April 2021
2. Financial Statements - April 2021 vs. 2019
3. COHSCENARIOS

VILLAGE LINKS / RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2021

ORG	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2020	DIFF	% DIFF	2021	2020	DIFF	% DIFF
REVENUES:										
5500	Village Links Revenues	\$ 3,113,850	\$ 349,062	\$ 2,530	\$ 346,532	13699%	\$ 501,275	\$ 89,439	\$ 411,836	460%
5520	Reserve 22 Revenues	2,731,000	173,320	23,776	149,544	629%	302,931	316,208	(13,277)	-4%
Total Revenues		\$ 5,844,850	\$ 522,382	\$ 26,305	\$ 496,076	1886%	\$ 804,206	\$ 405,647	\$ 398,559	98%
EXPENDITURES:										
55700	Administration	\$ 460,117	\$ 35,239	\$ 35,191	\$ 48	0%	\$ 150,047	\$ 155,910	\$ (5,863)	-4%
55710	Golf Course Maintenance	899,270	108,522	78,002	30,520	39%	195,994	198,604	(2,610)	-1%
55720	Golf Services	722,908	57,489	40,407	17,082	42%	150,813	150,613	200	0%
55730	Reserve 22	2,420,256	122,080	57,724	64,355	111%	305,864	477,351	(171,486)	-36%
55740	Stormwater Management	28,814	330	656	(325)	-50%	1,134	1,637	(503)	-31%
55750	Pro Shop Merchandise	158,495	13,980	19,772	(5,792)	-29%	33,132	7,130	26,002	365%
55780	Motorized Carts	45,515	3,315	-	3,315	0%	3,315	249	3,066	1230%
557X5	Mechanical Maintenance	196,841	13,882	12,057	1,825	15%	67,176	55,477	11,698	21%
Total Operating Expenses		\$ 4,932,216	\$ 354,836	\$ 243,809	\$ 111,027	46%	\$ 907,476	\$ 1,046,972	\$ (139,496)	-13%
Operating Income (Loss)		\$ 912,634	\$ 167,545	\$ (217,503)	\$ 385,049	-177%	\$ (103,270)	\$ (641,325)	\$ 538,055	-84%
Debt Service		656,084	-	-	-	0%	-	-	-	0%
Capital Expenditures		222,000	790	-	790	0%	34,940	8,085	26,855	332%
CHANGE IN NET POSITION		\$ 34,550	\$ 166,755	\$ (217,503)	\$ 384,259	-177%	\$ (138,210)	\$ (649,410)	\$ 511,200	-79%

KEY METRICS

	<u>Goal</u>							
Personnel Expenses as % of Sales	47%	34%	593%	-559%	62%	166%	-104%	
Cash Balance (End of Month, in \$000's)	\$ 1,234	\$ 827	\$ 70	\$ 757				

VILLAGE LINKS
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
GOLF
(Including Administration, Grounds, & Mechanical Maintenance)
As of April 30, 2021

ORG/ OBJECT	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2020	DIFF	% DIFF	2021	2020	DIFF	% DIFF
5500	VILLAGE LINKS REVENUES:									
440550	Green Fees	\$ 1,950,000	\$ 213,200	\$ -	\$ 213,200	0%	\$ 261,672	\$ 27,752	\$ 233,920	843%
440554	Pro Shop - Sales	170,000	18,467	1,398	17,069	1221%	30,885	10,052	20,832	207%
440555	Motor Carts	500,000	51,278	-	51,278	0%	63,002	3,764	59,238	1574%
440556	Driving Range	300,000	49,584	-	49,584	0%	72,725	8,040	64,686	805%
440557	Resident Cards	32,000	5,040	40	5,000	12500%	25,940	15,600	10,340	66%
460100	Investment Income	8,500	0	204	(204)	-100%	2	2,308	(2,306)	-100%
489000	Miscellaneous Revenue	126,550	9,235	888	8,348	940%	38,118	22,220	15,897	72%
489100	Miscellaneous - Over/Short	-	24	-	24	0%	(2)	(297)	296	-99%
490800	Operating Transfer In	26,800	2,233	-	2,233	0%	8,933	-	8,933	0%
	Total Revenues	\$ 3,113,850	\$ 349,062	\$ 2,530	\$ 346,532	13699%	\$ 501,275	\$ 89,439	\$ 411,836	460%
	COST OF GOODS SOLD:									
520945	Cost of Goods Sold - Pro Shop	\$ 127,500	\$ 11,458	\$ 17,794	\$ (6,336)	-36%	\$ 23,817	\$ (2,754)	\$ 26,572	-965%
	Total Cost of Goods Sold	\$ 127,500	\$ 11,458	\$ 17,794	\$ (6,336)	-36%	\$ 23,817	\$ (2,754)	\$ 26,572	-965%
	Gross Profit	\$ 2,986,350	\$ 337,603	\$ (15,265)	\$ 352,868	-2312%	\$ 477,457	\$ 92,193	\$ 385,264	418%
	OTHER OPERATING EXPENSES:									
510100	Salaries - Pensionable	\$ 943,660	\$ 67,687	\$ 84,620	\$ (16,933)	-20%	\$ 223,893	\$ 219,811	\$ 4,082	2%
510120	Salaries - Non-Pensionable	194,800	15,966	2,730	13,237	485%	18,092	63,715	(45,623)	-72%
510200	Salaries - Overtime	6,740	130	-	130	0%	130	18	112	633%
510400	FICA Taxes	86,408	6,203	6,469	(266)	-4%	17,768	21,030	(3,262)	-16%
510500	IMRF	82,774	5,503	7,439	(1,936)	-26%	18,674	23,990	(5,317)	-22%
590600	Health Insurance	137,400	9,068	11,276	(2,209)	-20%	38,040	45,391	(7,351)	-16%
52XXXX	Contractual Services	624,178	49,956	36,241	13,715	38%	174,699	158,995	15,704	10%
53XXXX	Commodities	308,500	66,785	19,515	47,271	242%	86,498	39,426	47,073	119%
	Total Operating Expenses	\$ 2,384,460	\$ 221,298	\$ 168,290	\$ 53,008	31%	\$ 577,794	\$ 572,375	\$ 5,419	1%
	Operating Income (Loss)	\$ 601,890	\$ 116,305	\$ (183,555)	\$ 299,860	-163%	\$ (100,337)	\$ (480,183)	\$ 379,846	-79%
	Operating Income (Loss) Percentage	19%	33%	-7256%			-20%	-537%		

KEY METRICS

	Goal								
Rounds Played	70,000	7,277	-	7,277	9,425	1,488	7,937		
Revenue Per Round	\$ 44.48	\$ 47.97	\$ -	\$ 47.97	\$ 53.19	\$ 60.11	\$ (6.92)		
Resident Cards Sold	N/A	269	2	267	2,318	1,642	676		
Cost of Goods Sold % - Pro Shop	75%	62%	1273%	-1211%	77%	-27%	105%		
Personnel Expenses as % of Sales	47%	30%	4449%	-4419%	63%	418%	-355%		

VILLAGE LINKS
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
GOLF
(Including Administration, Grounds, & Mechanical Maintenance)
As of April 30, 2021

ORG/ OBJECT	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2020	DIFF	% DIFF	2021	2020	DIFF	% DIFF
<u>MISCELLANEOUS REVENUE</u>										
Miscellaneous Revenue includes the following items, which don't fit into any of the major revenue categories:										
Adult & Junior Golf Lessons			\$ 3,575	\$ 650	\$ 2,925		\$ 28,575	\$ 4,800	\$ 23,775	
Handicaps			-	120	(120)		-	13,040	(13,040)	
Hand Cart Rentals			2,640	-	2,640		3,395	856	2,539	
Golf Club Rentals			170	-	170		170	30	140	
Golf Club Repairs			-	-	-		738	110	628	
Locker Rentals			560	-	560		2,640	2,800	(160)	
Illinois Sales Tax (1.75%)			124	102	23		230	574	(344)	
Glen Ellyn Food & Beverage Tax (1%)			12	10	1		22	20	2	
Misc. Tournament Prize			-	-	-		-	-	-	
FootGolf Ball Rentals			-	-	-		-	-	-	
ATM Machine Commission			-	6	(6)		11	20	(8)	
Miscellaneous			2,154	-	2,154		2,336	(30)	2,366	
Total		\$ 126,550	\$ 9,235	\$ 888	\$ 8,348		\$ 38,118	\$ 22,220	\$ 15,897	

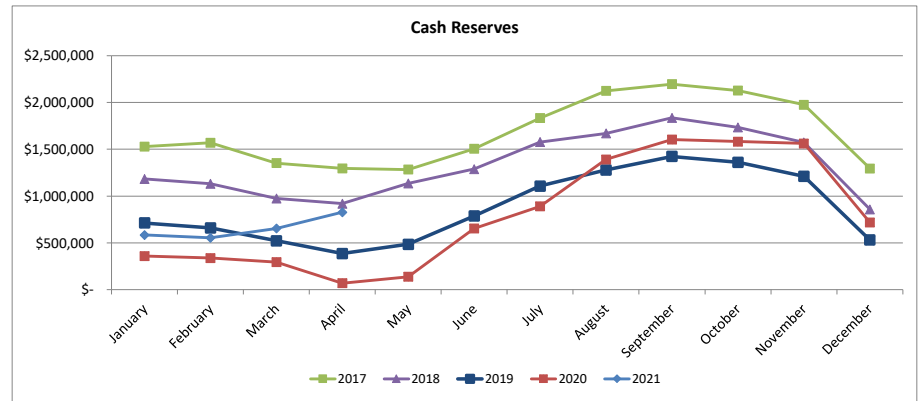
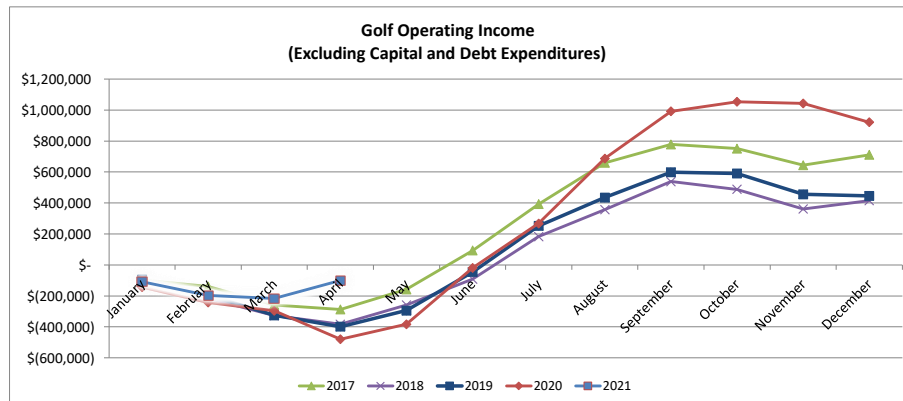
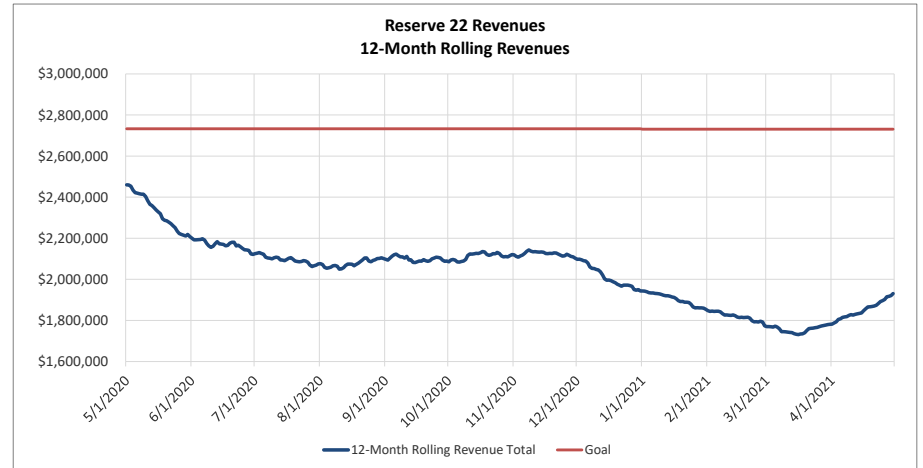
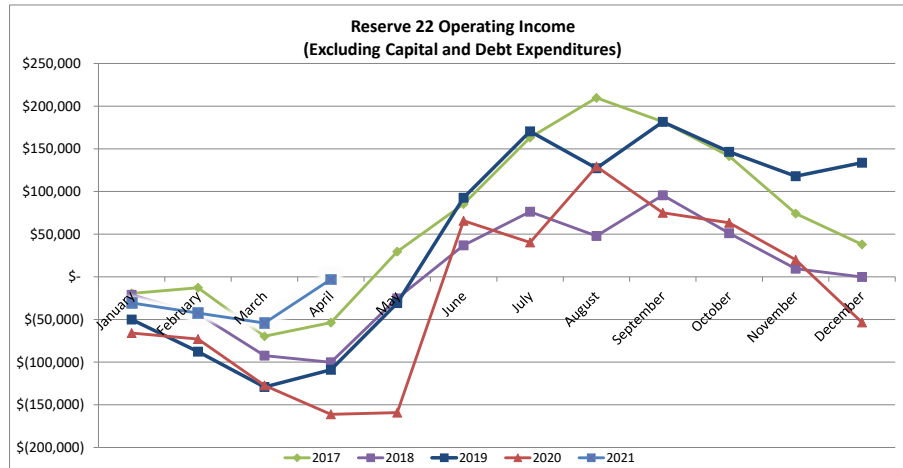
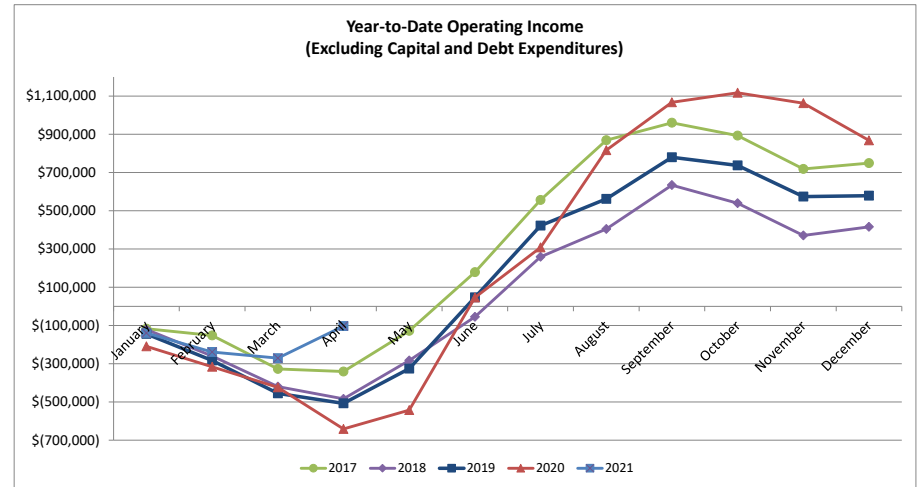
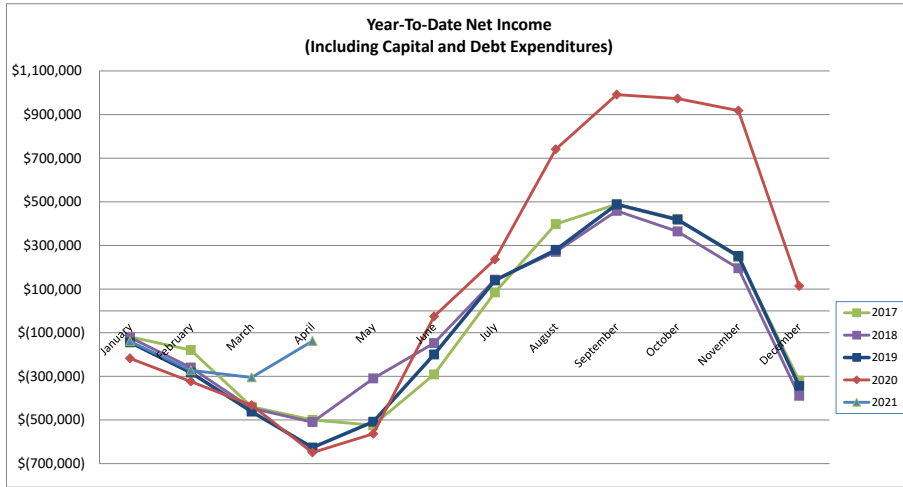
RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2021

ORG/ OBJECT	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2020	DIFF	% DIFF	2021	2020	DIFF	% DIFF
5520	RESERVE 22 REVENUES:									
441100	Food	\$ 1,500,000	\$ 96,344	\$ 23,731	\$ 72,613	306%	\$ 180,514	\$ 195,700	\$ (15,186)	-8%
441101	Liquor	260,000	17,183	-	17,183	0%	30,092	28,858	1,234	4%
441102	Beer	485,000	36,846	15	36,831	252613%	55,508	29,652	25,855	87%
441103	Wine	235,000	15,041	83	14,958	18037%	25,265	31,952	(6,687)	-21%
441104	NA Beverages	85,000	5,432	-	5,432	0%	7,488	4,865	2,623	54%
441106	Room Charges	4,000	-	-	-	0%	-	1,950	(1,950)	-100%
441107	Service Charges	160,000	2,375	-	2,375	0%	3,930	21,663	(17,733)	-82%
489000	Miscellaneous Revenue	2,000	100	(53)	153	-289%	134	1,567	(1,434)	-91%
	Total Revenues	\$ 2,731,000	\$ 173,320	\$ 23,776	\$ 149,544	629%	\$ 302,931	\$ 316,208	\$ (13,277)	-4%
55730	COST OF GOODS SOLD:									
530400	Cost of Goods Sold - Beer	\$ 135,800	\$ 6,427	\$ 2	\$ 6,425	324507%	\$ 13,515	\$ 9,128	\$ 4,387	48%
530401	Cost of Goods Sold - Wine	72,850	2,167	33	2,134	6466%	6,189	10,659	(4,470)	-42%
530402	Cost of Goods Sold - Liquor	52,000	787	15	772	5250%	4,327	5,561	(1,233)	-22%
530405	Cost of Goods Sold - NA Beverages	35,700	2,331	(657)	2,987	-455%	4,288	3,866	422	11%
530420	Cost of Goods Sold - Food	480,000	20,951	3,955	16,996	430%	55,627	68,901	(13,274)	-19%
	Total Cost of Goods Sold	\$ 776,350	\$ 32,662	\$ 3,348	\$ 29,315	876%	\$ 83,946	\$ 98,115	\$ (14,169)	-14%
	Gross Profit	\$ 1,954,650	\$ 140,657	\$ 20,428	\$ 120,230	589%	\$ 218,985	\$ 218,093	\$ 892	0%
	Gross Profit Percentage	72%	81%	86%			72%	69%		
55730	OTHER OPERATING EXPENSES:									
510100	Salaries - Pensionable	\$ 607,800	\$ 34,551	\$ 29,232	\$ 5,320	18%	\$ 108,975	\$ 179,492	\$ (70,517)	-39%
510120	Salaries - Non-Pensionable	460,000	24,616	4,180	20,436	489%	29,577	59,907	(30,330)	-51%
510200	Salaries - Overtime	5,000	153	-	153	0%	153	400	(247)	-62%
510399	Tips Paid Through Payroll	-	(2,497)	41	(2,538)	-6204%	(7,409)	4,207	(11,615)	-276%
510400	FICA Taxes	115,440	5,916	2,533	3,383	134%	12,479	21,258	(8,779)	-41%
510500	IMRF	53,520	3,760	2,583	1,177	46%	10,496	18,022	(7,526)	-42%
590600	Health Insurance	73,900	5,574	4,877	696	14%	22,294	21,949	346	2%
52XXXX	Contractual Services	179,246	7,125	8,588	(1,462)	-17%	22,704	43,833	(21,129)	-48%
53XXXX	Commodities	149,000	10,220	2,342	7,877	336%	22,649	30,169	(7,520)	-25%
	Total Operating Expenses	\$ 1,643,906	\$ 89,417	\$ 54,377	\$ 35,041	64%	\$ 221,918	\$ 379,236	\$ (157,317)	-41%
	Operating Income (Loss)	\$ 310,744	\$ 51,240	\$ (33,949)	\$ 85,189	-251%	\$ (2,933)	\$ (161,143)	\$ 158,209	-98%
	Operating Income (Loss) Percentage	11%	30%	-143%			-1%	-51%		

RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2021

ORG/ OBJECT	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2020	DIFF	% DIFF	2021	2020	DIFF	% DIFF
KEY METRICS										
			Goal							
Revenue Source:										
Restaurant/Bar		N/A	\$ 139,834	\$ 23,829	\$ 116,005	487%	\$ 254,656	\$ 188,393	\$ 66,262	35%
Banquets		N/A	14,222	-	14,222	0%	24,384	125,958	(101,574)	-81%
Other		N/A	19,264	(53)	19,317	-36585%	23,891	1,857	22,034	1187%
Total		\$ 2,731,000	\$ 173,320	\$ 23,776	\$ 149,544	629%	\$ 302,931	\$ 316,208	\$ (13,277)	-4%
Reserve 22 Revenues (Last 12 Months)		\$ 2,731,000					\$ 1,930,411	\$ 2,460,994	\$ (530,583)	-22%
Reserve 22 Expenses (Last 12 Months)		\$ 2,420,256					\$ 1,825,701	\$ 2,379,433	\$ (553,732)	-23%
# Guest Checks (Restaurant/Bar)		N/A	3,501	589	2,912		6,177	5,393	784	
Revenue Per Guest Check		N/A	\$ 39.94	\$ 40.46	\$ (0.51)		\$ 41.23	\$ 34.93	\$ 6.29	
# Guests (Restaurant/Bar)		N/A	5,909	597	5,312		9,876	8,413	1,463	
Average Guest Spend		N/A	\$ 23.66	\$ 39.91	\$ (16.25)		\$ 25.79	\$ 22.39	\$ 3.39	
Cost of Goods Sold %		28%	19%	14%	5%		28%	31%	-3%	
Cost of Goods Sold % (By Category):										
Cost of Goods Sold - Beer		28%	17%	14%	4%		24%	31%	-6%	
Cost of Goods Sold - Wine		31%	14%	40%	-25%		24%	33%	-9%	
Cost of Goods Sold - Liquor		20%	5%	0%	5%		14%	19%	-5%	
Cost of Goods Sold - NA Beverages		42%	43%	0%	43%		57%	79%	-22%	
Cost of Goods Sold - Food		32%	22%	17%	5%		31%	35%	-4%	
Personnel Expenses as % of Sales		48%	43%	183%	-140%		61%	95%	-35%	
Prime Cost (Cost of Goods Sold + Personnel Expenses) as % of Sales		77%	62%	197%	-135%		88%	126%	-38%	

Village Links / Reserve 22
Dashboard Financial Report
As of April 30, 2021



VILLAGE LINKS / RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2021 vs. 2019

ORG	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2019	DIFF	% DIFF	2021	2019	DIFF	% DIFF
	REVENUES:									
5500	Village Links Revenues	\$ 3,113,850	\$ 349,062	\$ 158,545	\$ 190,517	120%	\$ 501,275	\$ 237,824	\$ 263,450	111%
5520	Reserve 22 Revenues	2,731,000	173,320	183,337	(10,017)	-5%	302,931	467,702	(164,771)	-35%
	Total Revenues	\$ 5,844,850	\$ 522,382	\$ 341,882	\$ 180,499	53%	\$ 804,206	\$ 705,527	\$ 98,679	14%
	EXPENDITURES:									
55700	Administration	\$ 460,117	\$ 35,239	\$ 32,268	\$ 2,971	9%	\$ 150,047	\$ 140,912	\$ 9,135	6%
55710	Golf Course Maintenance	899,270	108,522	127,417	(18,896)	-15%	195,994	225,058	(29,064)	-13%
55720	Golf Services	722,908	57,489	45,018	12,471	28%	150,813	169,655	(18,842)	-11%
55730	Reserve 22	2,420,256	122,080	163,126	(41,047)	-25%	305,864	576,637	(270,773)	-47%
55740	Stormwater Management	28,814	330	276	54	20%	1,134	1,238	(104)	-8%
55750	Pro Shop Merchandise	158,495	13,980	9,423	4,558	48%	33,132	24,935	8,197	33%
55780	Motorized Carts	45,515	3,315	1,571	1,744	111%	3,315	1,571	1,744	111%
557X5	Mechanical Maintenance	196,841	13,882	15,416	(1,534)	-10%	67,176	73,064	(5,888)	-8%
	Total Operating Expenses	\$ 4,932,216	\$ 354,836	\$ 394,515	\$ (39,679)	-10%	\$ 907,476	\$ 1,213,071	\$ (305,595)	-25%
	Operating Income (Loss)	\$ 912,634	\$ 167,545	\$ (52,633)	\$ 220,178	-418%	\$ (103,270)	\$ (507,544)	\$ 404,274	-80%
	Debt Service	656,084	-	-	-	0%	-	-	-	0%
	Capital Expenditures	222,000	790	112,252	(111,462)	-99%	34,940	118,872	(83,932)	-71%
	CHANGE IN NET POSITION	\$ 34,550	\$ 166,755	\$ (164,885)	\$ 331,640	-201%	\$ (138,210)	\$ (626,416)	\$ 488,205	-78%

KEY METRICS

	<u>Goal</u>								
Personnel Expenses as % of Sales	47%	34%	52%	-18%	62%	94%	-32%		
Cash Balance (End of Month, in \$000's)	\$ 1,234	\$ 827	\$ 386	\$ 441					

VILLAGE LINKS
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
GOLF
(Including Administration, Grounds, & Mechanical Maintenance)
As of April 30, 2021 vs. 2019

ORG/ OBJECT	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2019	DIFF	% DIFF	2021	2019	DIFF	% DIFF
5500	VILLAGE LINKS REVENUES:									
440550	Green Fees	\$ 1,950,000	\$ 213,200	\$ 85,950	\$ 127,251	148%	\$ 261,672	\$ 96,301	\$ 165,370	172%
440554	Pro Shop - Sales	170,000	18,467	11,454	7,013	61%	30,885	18,268	12,617	69%
440555	Motor Carts	500,000	51,278	21,984	29,294	133%	63,002	23,064	39,938	173%
440556	Driving Range	300,000	49,584	23,199	26,385	114%	72,725	29,867	42,859	143%
440557	Resident Cards	32,000	5,040	3,800	1,240	33%	25,940	21,300	4,640	22%
460100	Investment Income	8,500	0	1,158	(1,157)	-100%	2	4,795	(4,794)	-100%
489000	Miscellaneous Revenue	126,550	9,235	11,051	(1,816)	-16%	38,118	44,260	(6,142)	-14%
489100	Miscellaneous - Over/Short	-	24	(50)	74	-149%	(2)	(31)	29	-94%
490800	Operating Transfer In	26,800	2,233	-	2,233	0%	8,933	-	8,933	0%
	Total Revenues	\$ 3,113,850	\$ 349,062	\$ 158,545	\$ 190,517	120%	\$ 501,275	\$ 237,824	\$ 263,450	111%
	COST OF GOODS SOLD:									
520945	Cost of Goods Sold - Pro Shop	\$ 127,500	\$ 11,458	\$ 7,277	\$ 4,182	57%	\$ 23,817	\$ 15,536	\$ 8,282	53%
	Total Cost of Goods Sold	\$ 127,500	\$ 11,458	\$ 7,277	\$ 4,182	57%	\$ 23,817	\$ 15,536	\$ 8,282	53%
	Gross Profit	\$ 2,986,350	\$ 337,603	\$ 151,268	\$ 186,335	123%	\$ 477,457	\$ 222,289	\$ 255,168	115%
	OTHER OPERATING EXPENSES:									
510100	Salaries - Pensionable	\$ 943,660	\$ 67,687	\$ 65,056	\$ 2,632	4%	\$ 223,893	\$ 233,604	\$ (9,711)	-4%
510120	Salaries - Non-Pensionable	194,800	15,966	8,236	7,730	94%	18,092	20,544	(2,452)	-12%
510200	Salaries - Overtime	6,740	130	32	98	302%	130	129	0	0%
510400	FICA Taxes	86,408	6,203	5,533	670	12%	17,768	19,106	(1,338)	-7%
510500	IMRF	82,774	5,503	4,539	964	21%	18,674	16,187	2,487	15%
590600	Health Insurance	137,400	9,068	8,117	950	12%	38,040	35,672	2,368	7%
52XXXX	Contractual Services	624,178	49,956	43,608	6,348	15%	174,699	182,836	(8,137)	-4%
53XXXX	Commodities	308,500	66,785	88,991	(22,206)	-25%	86,498	112,819	(26,321)	-23%
	Total Operating Expenses	\$ 2,384,460	\$ 221,298	\$ 224,112	\$ (2,814)	-1%	\$ 577,794	\$ 620,898	\$ (43,103)	-7%
	Operating Income (Loss)	\$ 601,890	\$ 116,305	\$ (72,844)	\$ 189,149	-260%	\$ (100,337)	\$ (398,609)	\$ 298,272	-75%
	Operating Income (Loss) Percentage	19%	33%	-46%			-20%	-168%		

KEY METRICS

	Goal								
Rounds Played	70,000	7,277	3,826	3,451	9,425	4,593	4,832		
Revenue Per Round	\$ 44.48	\$ 47.97	\$ 41.44	\$ 6.53	\$ 53.19	\$ 51.78	\$ 1.41		
Resident Cards Sold	N/A	269	208	61	2,318	1,942	376		
Cost of Goods Sold % - Pro Shop	75%	62%	64%	-1%	77%	85%	-8%		
Personnel Expenses as % of Sales	47%	30%	58%	-28%	63%	137%	-74%		

VILLAGE LINKS
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
GOLF
(Including Administration, Grounds, & Mechanical Maintenance)
As of April 30, 2021 vs. 2019

ORG/ OBJECT	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2019	DIFF	% DIFF	2021	2019	DIFF	% DIFF
<u>MISCELLANEOUS REVENUE</u>										
Miscellaneous Revenue includes the following items, which don't fit into any of the major revenue categories:										
Adult & Junior Golf Lessons			\$ 3,575	\$ 3,905	\$ (330)		\$ 28,575	\$ 7,105	\$ 21,470	
Handicaps			-	3,800	(3,800)		-	29,440	(29,440)	
Hand Cart Rentals			2,640	1,724	916		3,395	2,130	1,265	
Golf Club Rentals			170	150	20		170	170	-	
Golf Club Repairs			-	695	(695)		738	1,416	(678)	
Locker Rentals			560	320	240		2,640	3,040	(400)	
Illinois Sales Tax (1.75%)			124	157	(33)		230	564	(333)	
Glen Ellyn Food & Beverage Tax (1%)			12	17	(5)		22	17	5	
Misc. Tournament Prize			-	-	-		-	-	-	
FootGolf Ball Rentals			-	5	(5)		-	20	(20)	
ATM Machine Commission			-	8	(8)		11	21	(9)	
Miscellaneous			2,154	271	1,884		2,336	338	1,999	
Total		\$ 126,550	\$ 9,235	\$ 11,051	\$ (1,816)		\$ 38,118	\$ 44,260	\$ (6,142)	

RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2021 vs. 2019

ORG/ OBJECT	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2019	DIFF	% DIFF	2021	2019	DIFF	% DIFF
5520	RESERVE 22 REVENUES:									
441100	Food	\$ 1,500,000	\$ 96,344	\$ 114,249	\$ (17,905)	-16%	\$ 180,514	\$ 287,908	\$ (107,394)	-37%
441101	Liquor	260,000	17,183	14,424	2,759	19%	30,092	38,789	(8,697)	-22%
441102	Beer	485,000	36,846	25,686	11,160	43%	55,508	60,987	(5,479)	-9%
441103	Wine	235,000	15,041	15,215	(174)	-1%	25,265	46,276	(21,011)	-45%
441104	NA Beverages	85,000	5,432	4,694	738	16%	7,488	9,432	(1,944)	-21%
441106	Room Charges	4,000	-	-	-	0%	-	1,500	(1,500)	-100%
441107	Service Charges	160,000	2,375	9,091	(6,716)	-74%	3,930	22,821	(18,890)	-83%
489000	Miscellaneous Revenue	2,000	100	(20)	120	-600%	134	(10)	144	-1437%
	Total Revenues	\$ 2,731,000	\$ 173,320	\$ 183,337	\$ (10,017)	-5%	\$ 302,931	\$ 467,702	\$ (164,771)	-35%
55730	COST OF GOODS SOLD:									
530400	Cost of Goods Sold - Beer	\$ 135,800	\$ 6,427	\$ 5,908	\$ 519	9%	\$ 13,515	\$ 15,358	\$ (1,842)	-12%
530401	Cost of Goods Sold - Wine	72,850	2,167	1,437	730	51%	6,189	10,003	(3,814)	-38%
530402	Cost of Goods Sold - Liquor	52,000	787	3,813	(3,026)	-79%	4,327	7,347	(3,020)	-41%
530405	Cost of Goods Sold - NA Beverages	35,700	2,331	2,660	(330)	-12%	4,288	7,080	(2,793)	-39%
530420	Cost of Goods Sold - Food	480,000	20,951	38,028	(17,077)	-45%	55,627	106,354	(50,727)	-48%
	Total Cost of Goods Sold	\$ 776,350	\$ 32,662	\$ 51,846	\$ (19,184)	-37%	\$ 83,946	\$ 146,141	\$ (62,195)	-43%
	Gross Profit	\$ 1,954,650	\$ 140,657	\$ 131,491	\$ 9,166	7%	\$ 218,985	\$ 321,561	\$ (102,576)	-32%
	Gross Profit Percentage	72%	81%	72%			72%	69%		
55730	OTHER OPERATING EXPENSES:									
510100	Salaries - Pensionable	\$ 607,800	\$ 34,551	\$ 46,566	\$ (12,015)	-26%	\$ 108,975	\$ 185,276	\$ (76,300)	-41%
510120	Salaries - Non-Pensionable	460,000	24,616	22,922	1,694	7%	29,577	83,703	(54,126)	-65%
510200	Salaries - Overtime	5,000	153	312	(159)	-51%	153	331	(178)	-54%
510399	Tips Paid Through Payroll	-	(2,497)	(3,314)	817	-25%	(7,409)	(627)	(6,782)	1082%
510400	FICA Taxes	115,440	5,916	6,381	(465)	-7%	12,479	24,371	(11,892)	-49%
510500	IMRF	53,520	3,760	3,708	52	1%	10,496	14,347	(3,850)	-27%
590600	Health Insurance	73,900	5,574	7,129	(1,555)	-22%	22,294	28,576	(6,281)	-22%
52XXXX	Contractual Services	179,246	7,125	13,042	(5,917)	-45%	22,704	49,501	(26,797)	-54%
53XXXX	Commodities	149,000	10,220	14,536	(4,316)	-30%	22,649	45,020	(22,371)	-50%
	Total Operating Expenses	\$ 1,643,906	\$ 89,417	\$ 111,280	\$ (21,863)	-20%	\$ 221,918	\$ 430,496	\$ (208,578)	-48%
	Operating Income (Loss)	\$ 310,744	\$ 51,240	\$ 20,211	\$ 31,029	154%	\$ (2,933)	\$ (108,935)	\$ 106,002	-97%
	Operating Income (Loss) Percentage	11%	30%	11%			-1%	-23%		

RESERVE 22
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION
As of April 30, 2021 vs. 2019

ORG/ OBJECT	DESCRIPTION	2021 BUDGET	MONTH				YEAR-TO-DATE			
			2021	2019	DIFF	% DIFF	2021	2019	DIFF	% DIFF
KEY METRICS										
		Goal								
Revenue Source:										
Restaurant/Bar	N/A		\$ 139,834	\$ 118,732	\$ 21,102	18%	\$ 254,656	\$ 319,693	\$ (65,037)	-20%
Banquets	N/A		14,222	56,780	(42,558)	-75%	24,384	139,602	(115,218)	-83%
Other	N/A		19,264	7,825	11,439	146%	23,891	8,407	15,484	184%
Total	\$ 2,731,000		\$ 173,320	\$ 183,337	\$ (10,017)	-5%	\$ 302,931	\$ 467,702	\$ (164,771)	-35%
Reserve 22 Revenues (Last 12 Months)	\$ 2,731,000						\$ 1,930,411	\$ 2,482,928	\$ (552,517)	-22%
Reserve 22 Expenses (Last 12 Months)	\$ 2,420,256						\$ 1,825,701	\$ 2,491,900	\$ (666,199)	-27%
# Guest Checks (Restaurant/Bar)	N/A		3,501	3,610	(109)		6,177	9,688	(3,511)	
Revenue Per Guest Check	N/A		\$ 39.94	\$ 32.89	\$ 7.05		\$ 41.23	\$ 33.00	\$ 8.23	
# Guests (Restaurant/Bar)	N/A		5,909	6,214	(305)		9,876	16,526	(6,650)	
Average Guest Spend	N/A		\$ 23.66	\$ 19.11	\$ 4.56		\$ 25.79	\$ 19.34	\$ 6.44	
Cost of Goods Sold %	28%		19%	28%	-9%		28%	31%	-4%	
Cost of Goods Sold % (By Category):										
Cost of Goods Sold - Beer	28%		17%	23%	-6%		24%	25%	-1%	
Cost of Goods Sold - Wine	31%		14%	9%	5%		24%	22%	3%	
Cost of Goods Sold - Liquor	20%		5%	26%	-22%		14%	19%	-5%	
Cost of Goods Sold - NA Beverages	42%		43%	57%	-14%		57%	75%	-18%	
Cost of Goods Sold - Food	32%		22%	33%	-12%		31%	37%	-6%	
Personnel Expenses as % of Sales	48%		43%	47%	-5%		61%	72%	-11%	
Prime Cost (Cost of Goods Sold + Personnel Expenses) as % of Sales	77%		62%	76%	-14%		88%	103%	-15%	

VILLAGE LINKS / RESERVE 22
MONTHLY CASH INCREASE/DECREASE HISTORY

	<u>JAN</u>	<u>FEB</u>	<u>MAR</u>	<u>APR</u>	<u>MAY</u>	<u>JUN</u>	<u>JUL</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>NOV</u>	<u>DEC</u>
2014	(112)	(270)	(77)	50	130	30	306	177	138	10	(148)	(663)
2015	(100)	(63)	9	67	80	153	356	352	239	(97)	(42)	(689)
2016	(114)	(20)	41	(109)	206	296	186	237	160	36	(76)	(671)
2017	(114)	42	(218)	(57)	(11)	223	328	291	72	(69)	(151)	(681)
2018	(113)	(50)	(157)	(56)	216	153	291	92	165	(102)	(160)	(716)
2019	(144)	(53)	(138)	(136)	99	304	319	171	146	(64)	(148)	(680)
2020	(173)	(21)	(43)	(225)	69	516	237	500	214	(23)	(21)	(843)
2021	(135)	(26)	96	172								
Avg	(126)	(58)	(61)	(37)	113	239	289	260	162	(44)	(107)	(706)
Best	(100)	42	96	172	216	516	356	500	239	36	(21)	(671)
Worst	(173)	(270)	(218)	(225)	(11)	30	186	92	72	(102)	(160)	(843)

NEXT 12 MONTH CASH BALANCE SCENARIOS

	2021 <u>APR</u>	2021 <u>MAY</u>	2021 <u>JUN</u>	2021 <u>JUL</u>	2021 <u>AUG</u>	2021 <u>SEP</u>	2021 <u>OCT</u>	2021 <u>NOV</u>	2021 <u>DEC</u>	2022 <u>JAN</u>	2022 <u>FEB</u>	2022 <u>MAR</u>
Avg	827	940	1,179	1,468	1,728	1,890	1,845	1,739	1,033	907	849	788
Best	827	1,043	1,559	1,915	2,415	2,654	2,690	2,669	1,998	1,898	1,940	2,036
Worst	827	816	846	1,032	1,124	1,196	1,094	934	91	(82)	(352)	(570)

actual



**Glen Ellyn Recreation
Commission**
535 Duane Street
Glen Ellyn, IL 60137

Meeting 5/28/2021 7:00 AM
Department: Village Links
Department Head: Jeff Vesevick
Category: Discussion Item
Prepared By: Steve Thompson

**AGENDA ITEM (ID
2021-1160)**

DOC ID: 2021-1160

Trustee Liaison - Steve Thompson

Statement of the Issue:

Analysis:

Budget Impact:

Action Requested:

Attachments:

**VILLAGE LINKS / RESERVE 22
UPCOMING POTENTIAL CAPITAL IMPROVEMENT PROJECTS
MAY 2021**

The following is a current list of possible Capital improvement projects that could receive consideration as Village Links/Reserve 22 nears the full retirement of the 2003 (re-financed 2010) General Obligation Bond. As this bond is retired, and as operational surpluses replenish the facility's Cash Reserve to minimum required levels, capital improvements to the facility should be considered. This list is not exhaustive, and consists of projects identified by staff, the Recreation Commission, and the Village of Glen Ellyn. This list, plus any subsequently identified improvements should be carefully considered and prioritized as to relevance, affordability, and return on investment.

GOLF COURSE:

- Bunker Reduction / Renovation
- Selected Tee Box Expansion / Reconfiguration
- Addition of All-Weather hitting stations on Driving Range
- Rebuild or Upgrade Halfway House

CLUBHOUSE:

- Upgrade / Re-design restrooms and locker rooms south end of Clubhouse
- Upgrade / Expand Kitchen capacity
- Add permanent shelter to existing patio space
- Permanent Pavilion to host events
- Build Golf Car Storage facility – possible conversion to electric golf cars
- Add Permanent Parking spaces to existing lot / repave
- Upgrade Golf Shop interior / add Office Space
- Install Double Door vestibules to south end of Clubhouse