



Agenda  
Village of Glen Ellyn  
Recreation Commission Meeting  
Friday, April 30, 2021  
7:00 AM  
Village Links/Reserve 22 - via Zoom

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*Visitors are welcome to attend all meetings of the Recreation Commission.*

- A. Call To Order**
- B. Public Comments**
- C. Approval of Minutes**
  - 1) Minutes - 3/26/2021
- D. 2021 Golf Course Operations Presentation - Andrew Cross**
- E. Standing Reports**
  - 1) Manager - Jeff Vesevick
  - 2) Reserve 22 - Brad Chapple
  - 3) Financial - Jeff Vesevick
  - 4) Trustee Liaison - Steve Thompson
- F. Old Business**
- G. New Business**
- H. Next Meeting - 5/28/2021**
- I. Adjournment**

**RECREATION COMMISSION  
MINUTES  
MARCH 26, 2021**

**Board or Commission:** Recreation  
**Meeting:** Regular  
**Quorum:** Yes

**Called to Order:** 7:04A.M.  
**Adjourned:** 8:06A.M.

**MEMBER ATTENDANCE:**

|                |                      |                 |
|----------------|----------------------|-----------------|
| Tim O'Shea     | Chairman             | Present         |
| Rebecca Austin | Commissioner         | Present         |
| Brian Diver    | Commissioner         | Present         |
| Glen G. Graham | Commissioner         | Present         |
| Alison Park    | Commissioner         | Excused Absence |
| Mark W. Reinke | Commissioner         | Present         |
| Carol Scott    | Commissioner         | Present         |
| Patrick Hohe   | Student Commissioner | Present         |

**Also, Present:**

|                |                                 |                 |
|----------------|---------------------------------|-----------------|
| Jeff Vesevick  | General Manager / Staff Liaison | Present         |
| Steve Thompson | Liaison Trustee                 | Present         |
| Mark Franz     | Village Manager                 | Excused Absence |
| Brad Chapple   | Food and Beverage Director      | Excused Absence |
| Tom Fota       | Executive Chef                  | Excused Absence |
| Mike Campbell  | Golf Professional               | Excused Absence |
| Noel Allen     | Director of Golf                | Present         |
| Andrew Cross   | Golf Course Superintendent      | Present         |

**A. CALL TO ORDER**

The March 26, 2021 meeting of the Recreation Commission was called to order at 7:04A.M. at the Village Links of Glen Ellyn; 485 Winchell Way; Glen Ellyn, Illinois by Chairman O'Shea.

**B. PUBLIC COMMENTS**

None.

**C. APPROVAL OF MINUTES FROM FEBRUARY 26, 2021 MEETING**

**1. MOVE TO APPROVE MINUTES OF MEETING FROM 2/26/21 AS PRESENTED.**

**RESULT:** Motion Unanimously Carried  
**MOVER:** Commissioner Diver  
**SECONDER:** Commissioner Scott  
**AYES:** Austin, Diver, Graham, O'Shea, Reinke, and Scott  
**NAYES:** None  
**ABSENT:** Park

#### **D. 2021 GOLF OPERATIONS PRESENTATION – NOEL ALLEN**

1. Director of Golf Noel Allen will give a presentation regarding 2021 Golf Operations.

Director of Golf Allen provided an overview of the 2020 golf operations. In 2020, there was a renewed interest in golf and about 5,000 new customers were added to the database. For 2021, staff will be expanding technology improvements mainly through the new phone app. The golf genius tournament software will be integrated with the phone app. New carts will be purchased and the existing GPS tablets will be moved to the new carts. There should be some improvement in the tablet features. The new 2021 pricing structure includes simplified rates, more consistent senior rates, and the elimination of the overly discounted fees. The lightening detection system will be replaced. Director of Golf Allen discussed some of the 2021 challenges including recognizing golf trends and possibly bring back some promotions if needed.

Commissioner Scott asked when the integration between golf genius and the phone app will take place. Director of Golf Allen replied this change has already been made and the Swing Set golf league may still be using golf genius rather than switching to the app. Commissioner Reinke inquired about the permanent tee times for 2021. Director of Golf Allen replied there are about the same number of tee times with some groups falling off and some new golfers signing up for the program. Chairman O'Shea inquired about the cost for the lightening system. General Manager Vesevick replied the cost was \$23,000 with an annual maintenance fee of \$2,200.

#### **E. STANDING REPORTS**

1. Manager – Jeff Vesevick

General Manager Vesevick said staff is busy preparing for the year. Maintenance staff worked on snow removal efforts in February. There has been a lot of interest in the junior golf program. Also, resident and VIP card sales are up. General Manager Vesevick noted the maintenance staff worked to clean-up the course in February. Currently the grounds crew is performing tree work. Golf Course Superintendent Cross indicated his staff removed dead trees and will be grinding the stumps next week. Golf Course Superintendent Cross stated no healthy trees were removed and added that once the areas are restored you will not notice the tree removals. Staff is currently interviewing applicants for a new Assistant Golf Course Superintendent.

2. Reserve 22 – Brad Chapple

General Manager Vesevick indicated Reserve 22 had a decent Valentine's day business and it was great to have guests return to indoor dining at the end of January. Reserve 22 continues to promote how they are following the CDC COVID guidelines. General Manager Vesevick projected Reserve 22 business to improve once the patio season begins. Reserve 22 has been hiring staff for the upcoming busy season.

3. Financial - Jeff Vesevick

Chairman O'Shea noted February 2021 was a normal month and in March 2021 the impact of COVID on operations can be compared. General Manager Vesevick noted the Links and Reserve 22 is in a better cash position with holding back expenses and watching revenues. Chairman O'Shea inquired about the cash reserves in February 2021 versus February 2020. General Manager Vesevick replied the cash reserves at the end of February 2021 were \$555,000 compared to \$338,000 last year.

4. Trustee Liaison – Steve Thompson

Trustee Thompson updated the Recreation Commission on the recent Village Board activities.

**F. OLD BUSINESS**

General Manager Vesevick indicated Golf Course Superintendent Andrew Cross will be presenting in April about the golf course needs and capital improvement projects will be discussed in May.

**G. NEW BUSINESS**

None.

**H. NEXT MEETING APRIL 30, 2021**

**I. ADJOURNMENT**

Commissioner Reinke moved and Commissioner Graham seconded, to adjourn the meeting. The meeting was adjourned at 8:06A.M.

**Submitted by Aileen Haslett, Recording Secretary**

**Reviewed by General Manager Jeff Vesevick**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/30/2021 7:00 AM  
Department: Village Links  
Department Head: Jeff Vesevick  
Category: Report  
Prepared By: Jeff Vesevick

**AGENDA ITEM (ID # 2021-  
1080)**

**DOC ID: 2021-1080**

## **Manager - Jeff Vesevick**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Action Requested:**

### **Attachments:**

1. Manager's Report043021



# VILLAGE LINKS

## G L E N E L L Y N

RESERVE  
— 22  
TWENTY-TWO

### Manager's Report for March 2021

Prepared by Jeff Vesevick, General Manager

March weather was a continuation of the roller coaster of 2021 weather patterns. January was warm, February was cold, and now March was again warm. The average high was 53°F which is 6.7°F above normal. We had the 10<sup>th</sup> warmest March on record since 1873 with an average temperature of 44.2°F. We recorded 1.25" of precipitation which is half of normal. While we were warm, we did record 1.8" of snow on March 15<sup>th</sup> which delayed our planned opening of March 17<sup>th</sup> and pushed it back a day to the 18<sup>th</sup>. Once again Mother Nature reminds us who is in charge. For the golf course we were open for play on both courses for the last 14 days (18-31), of the 14 we had 4 frost delays. Carts were grounded 4 days on the 9 hole (71% availability), and only 2 days on the 18 hole (86% availability).

| High Temperatures In March |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
|----------------------------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|------|
|                            | 2021 | 2020 | 2019 | 2018 | 2017 | 2016 | 2015 | 2014 | 2013 | 2012 | 2011 | 2010 | 2009 | 2008 | 2007 | 2006 | 2005 | 2004 | 2003 | 2002 | 2001 | 2000 |
| 80° days                   |      |      |      |      |      |      |      |      |      | 7    |      |      |      |      |      |      |      |      |      |      |      |      |
| 70° days                   |      |      |      |      | 1    | 1    | 1    |      |      | 5    |      | 1    | 3    |      | 4    |      | 1    | 1    | 2    |      |      | 3    |
| 60° days                   | 10   | 2    | 3    |      | 3    | 7    | 3    |      |      | 8    | 3    | 8    | 8    | 1    | 8    |      | 3    | 8    | 7    | 3    |      | 9    |
| 50° days                   | 7    | 5    | 3    | 3    | 7    | 11   | 8    | 8    | 3    | 3    | 4    | 6    | 5    | 7    | 6    | 3    | 2    | 3    | 3    | 8    | 5    | 8    |
| 40° days                   | 8    | 15   | 14   | 15   | 10   | 6    | 7    | 7    | 10   | 2    | 13   | 13   | 11   | 10   | 4    | 16   | 11   | 11   | 7    | 12   | 14   | 8    |
| 30° days                   | 6    | 5    | 7    | 13   | 7    | 5    | 9    | 10   | 16   | 6    | 11   | 3    | 2    | 11   | 6    | 11   | 10   | 8    | 9    | 5    | 11   | 3    |
| 20° days                   |      | 3    | 2    |      | 3    | 1    | 2    | 5    | 2    |      |      |      | 2    | 2    | 3    | 1    | 4    |      | 3    | 1    | 1    |      |
| 10° days                   |      | 1    | 2    |      |      |      | 1    | 1    |      |      |      |      |      |      |      |      |      |      |      | 2    |      |      |
| 0° days                    |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |      |
| Rain                       | 1.2" | 3.5" | 2.0" | 1.2" | 3.5" | 2.9" | 0.3" | 1.1" | 1.5" | 0.7" | 2.7" | 1.8" | 5.0" | 1.5" | 2.8" | 2.6" | 0.7" | 4.3" | 1.1" | 3.1" | 1.0" | 1.3" |
| Snow                       | 1.8" |      |      | 2.6" | 4.5" | 2"   | 8.5" | 13"  | 4"   |      |      | 2"   | 2"   | 5"   | 2"   | 6"   | 2"   | 4"   | 8"   | 13"  |      |      |

### GOLF

Surprisingly good weather, combined with a renewed interest in the game provided only the third time in the past 10 years of more than 2,000 rounds of golf played for the month.

| Golf Revenue March                                     |               |                |               |               |               |               |               |               |               |               |                |
|--------------------------------------------------------|---------------|----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
|                                                        | 2011          | 2012           | 2013          | 2014          | 2015          | 2016          | 2017          | 2018          | 2019          | 2020          | 2021           |
| Rounds                                                 | 1,217         | 4,410          | 584           | 486           | 1,207         | 2,317         | 987           | 1,127         | 670           | 1,405         | 2,131          |
| Green Fees                                             | 13,173        | 70,504         | 11,007        | 8,361         | 19,041        | 28,660        | 12,378        | 19,117        | 9,908         | 27,382        | 48,389         |
| Driving Range                                          | 5,134         | 18,746         | 0             | 4,276         | 9,719         | 12,304        | 5,079         | 6,561         | 6,126         | 7,030         | 22,493         |
| Pro Shop                                               | 7,333         | 15,272         | 5,262         | 3,692         | 5,904         | 8,842         | 5,427         | 9,373         | 4,200         | 4,342         | 9,912          |
| Carts                                                  | 2,129         | 20,658         | 2,443         | 1,198         | 4,326         | 8,990         | 3,220         | 4,480         | 1,080         | 3,764         | 11,724         |
| Resident Cards                                         | 7,318         | 13,220         | 6,590         | 10,385        | 11,025        | 9,965         | 7,060         | 8,615         | 9,665         | 8,945         | 13,905         |
| Miscellaneous                                          | 8,367         | 8,940          | 4,493         | 5,065         | 8,038         | 13,888        | 4,862         | 7,351         | 20,576        | 8,608         | 13,986         |
| <b>Total Revenue</b>                                   | <b>45,128</b> | <b>151,150</b> | <b>30,317</b> | <b>40,614</b> | <b>66,487</b> | <b>93,474</b> | <b>38,026</b> | <b>55,546</b> | <b>51,554</b> | <b>59,955</b> | <b>120,385</b> |
| <i>March revenues in Golf were the best since 2012</i> |               |                |               |               |               |               |               |               |               |               |                |

**Rounds** played were up 52% for the month, and are up 44% for the year.

**Green Fees** were up 77% for the month, and are up 75% for the year.

**Driving Range** sales were up 220% for the month, and are up 189% for the year.

**Motor Cart** sales were up 212% for the month, and are up 212% for the year.

**Resident Card** sales were up 55% for the month, and are up 34% for the year.

**Overall Golf Revenue** was up 101% for the month, and is up 72% for the year.

*Keep in mind the pandemic closed golf operations for the last week in March 2020.*

Staff made a conscious decision to suspend sales of the **Spring Special Memberships** for the 2021 season. Many golfers who purchased in 2020 were given the option of utilizing their memberships in the fall when restrictions were eased, and also this spring. Additional memberships were not offered this season. 123 rounds were played by Spring Special members through March 2021.

The golf staff is also receiving new merchandise daily, in preparation for the season.

Solicitation for the **PGA Jr. League Golf** continued in March. We expect close to 128 junior golfers to participate, this year, as high demand has prompted us to expand this program. This will be our sixth successful season offering the league, which allows kids age 13 and under to learn and enjoy the game in a team type atmosphere. Already recognized as the #1 program in the state of Illinois, the Village Links will likely remain recognized as the third largest program in the United States.

The annual lottery drawing for **Weekend Permanent Tee Times** was held on Wednesday, March 10. 78 foursomes registered for weekend morning tee times, which begin April 3, and run through August 29. Participation has been steady the last several years, as 73 of the foursomes registered will participate in 2021, down slightly from the 75 in 2019.

The annual drawing for the **Over 60 Men's** league, which plays on the 9-hole course on Wednesday mornings, was held on Wednesday, March 17. The league will again accommodate close to 100 golfers each Wednesday morning beginning April 7, and concluding September 29.

## RESERVE 22

Reserve 22 reopened on Mondays and Tuesdays in March and preparations are underway to open the patio for the season, as furniture was cleaned and re-positioned, heaters were tested, and the bar was cleaned and prepped.

Advertisements were placed and prospects interviewed for seasonal Server and Bartender positions.

Several food and drink specials were promoted during the NCAA March Madness basketball tournament, which drew modest crowds.

Preparations and promotions are underway for the popular **Easter Brunch**, Sunday, April 4.

## RESULTS

| Reserve 22 - MARCH      |               |               |              | Year to Date   |                |               |
|-------------------------|---------------|---------------|--------------|----------------|----------------|---------------|
|                         | 2020          | 2021          | +/-          | 2020           | 2021           | +/-           |
| Restaurant & Bar        | 43,353        | 67,555        | 55.8%        | 164,981        | 114,855        | -30.4%        |
| Banquets                | 24,740        | 7,548         | -69.5%       | 108,803        | 8,840          | -91.9%        |
| from Outings            | 0             | 0             | #DIV/0!      | 0              | 0              | #DIV/0!       |
| Beverage Cart           | 0             | 0             | #DIV/0!      | 0              | 0              | #DIV/0!       |
| Halfway House           | 960           | 1,492         | 55.4%        | 960            | 1,492          | 55.4%         |
| Other                   | 4,277         | 4,116         | -3.8%        | 17,689         | 4,424          | -75.0%        |
| <b>Total Reserve 22</b> | <b>73,330</b> | <b>80,711</b> | <b>10.1%</b> | <b>292,433</b> | <b>129,611</b> | <b>-55.7%</b> |

The good weather provided a spike to Restaurant and Bar sales, which were up 56% from last year. However, the pandemic forced the closing on March 17 a year ago. Banquet sales continue to suffer, as restrictions for larger events remain in place.

## GROUNDS

The turf remained dormant during March as soil temperatures remained near freezing. The seasonal grounds staff began returning on March 18th.

### Grounds

1. Branch cleanup of trees removed over winter
2. All stumps ground on the golf course
3. Greens sprayed for *Poa annua* seed head control
4. Working on irrigation database to maximize use
5. Calibrated spray equipment
6. New flags and flagsticks and bunker rakes placed on course
7. Initial raking of bunkers (thankfully minimal washouts)
8. Began mowing course at end of month
9. Returned majority of crew from last year

10. Still looking to add seasonal staff
11. Opened course on March 18th

### **Mechanical and Building Maintenance**

1. 5 pieces of equipment were repaired and/or serviced.
2. Men's restroom at halfway refurbishment nominally complete
3. Continued deep cleaning in Maintenance Buildings
4. Drywall repair for restaurant and kitchen completed
5. Repaired water leak on ice machine in kitchen

### **Horticulture/Conservation**

1. Seeds for herbs and vegetables planted for use by Chef
2. Cont. pruning and cleaning of Tropical plants in Basement, moved some plants into new pots to replace crowded or broken ones
3. Panfish Park tree pruning completed, and stump cleanup completed

### **Upcoming Meeting**

May 2021 – Discussion on Capital Improvements



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/30/2021 7:00 AM  
Department: Village Links  
Department Head: Jeff Vesevick  
Category: Discussion Item  
Prepared By: Brad Chapple

**AGENDA ITEM (ID  
# 2021-1081)**

**DOC ID: 2021-1081**

## **Reserve 22 - Brad Chapple**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Action Requested:**

### **Attachments:**



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/30/2021 7:00 AM  
Department: Village Links  
Department Head: Jeff Vesevick  
Category: Report  
Prepared By: Ann Pedersen

**AGENDA ITEM (ID # 2021-  
1082)**

**DOC ID: 2021-1082**

## **Financial - Jeff Vesevick**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Action Requested:**

### **Attachments:**

1. Village Links - Financial Statements - March 2021
2. COHSCENARIOS

**VILLAGE LINKS / RESERVE 22**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**As of March 31, 2021**

| ORG   | DESCRIPTION              | 2021<br>BUDGET | MONTH       |              |            |        | YEAR-TO-DATE |              |              |        |
|-------|--------------------------|----------------|-------------|--------------|------------|--------|--------------|--------------|--------------|--------|
|       |                          |                | 2021        | 2020         | DIFF       | % DIFF | 2021         | 2020         | DIFF         | % DIFF |
|       | REVENUES:                |                |             |              |            |        |              |              |              |        |
| 5500  | Village Links Revenues   | \$ 3,113,850   | \$ 122,676  | \$ 61,167    | \$ 61,509  | 101%   | \$ 152,213   | \$ 86,909    | \$ 65,304    | 75%    |
| 5520  | Reserve 22 Revenues      | 2,731,000      | 80,711      | 73,330       | 7,381      | 10%    | 129,611      | 292,432      | (162,821)    | -56%   |
|       | Total Revenues           | \$ 5,844,850   | \$ 203,387  | \$ 134,497   | \$ 68,890  | 51%    | \$ 281,824   | \$ 379,341   | \$ (97,517)  | -26%   |
|       | EXPENDITURES:            |                |             |              |            |        |              |              |              |        |
| 55700 | Administration           | \$ 460,117     | \$ 41,798   | \$ 39,964    | \$ 1,834   | 5%     | \$ 114,808   | \$ 120,719   | \$ (5,910)   | -5%    |
| 55710 | Golf Course Maintenance  | 899,270        | 33,360      | 42,533       | (9,173)    | -22%   | 87,473       | 120,602      | (33,129)     | -27%   |
| 55720 | Golf Services            | 722,908        | 34,305      | 35,472       | (1,167)    | -3%    | 93,324       | 110,207      | (16,882)     | -15%   |
| 55730 | Reserve 22               | 2,420,256      | 92,374      | 127,521      | (35,146)   | -28%   | 183,785      | 419,626      | (235,842)    | -56%   |
| 55740 | Stormwater Management    | 28,814         | 269         | 286          | (17)       | -6%    | 804          | 982          | (177)        | -18%   |
| 55750 | Pro Shop Merchandise     | 158,495        | 16,623      | (15,525)     | 32,148     | -207%  | 19,152       | (12,642)     | 31,793       | -251%  |
| 55780 | Motorized Carts          | 45,515         | -           | 249          | (249)      | -100%  | -            | 249          | (249)        | -100%  |
| 557X5 | Mechanical Maintenance   | 196,841        | 16,100      | 11,809       | 4,291      | 36%    | 53,294       | 43,420       | 9,873        | 23%    |
|       | Total Operating Expenses | \$ 4,932,216   | \$ 234,829  | \$ 242,309   | \$ (7,481) | -3%    | \$ 552,640   | \$ 803,163   | \$ (250,523) | -31%   |
|       | Operating Income (Loss)  | \$ 912,634     | \$ (31,442) | \$ (107,812) | \$ 76,371  | -71%   | \$ (270,816) | \$ (423,822) | \$ 153,006   | -36%   |
|       | Debt Service             | 656,084        | -           | -            | -          | 0%     | -            | -            | -            | 0%     |
|       | Capital Expenditures     | 222,000        | 1,150       | -            | 1,150      | 0%     | 34,150       | 8,085        | 26,065       | 322%   |
|       | CHANGE IN NET POSITION   | \$ 34,550      | \$ (32,592) | \$ (107,812) | \$ 75,221  | -70%   | \$ (304,966) | \$ (431,907) | \$ 126,941   | -29%   |

**KEY METRICS**

|                                         |             |        |        |        |      |      |      |  |
|-----------------------------------------|-------------|--------|--------|--------|------|------|------|--|
|                                         | <u>Goal</u> |        |        |        |      |      |      |  |
| Personnel Expenses as % of Sales        | 47%         | 54%    | 121%   | -66%   | 114% | 137% | -23% |  |
| Cash Balance (End of Month, in \$000's) | \$ 1,234    | \$ 655 | \$ 295 | \$ 360 |      |      |      |  |

**VILLAGE LINKS**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**GOLF**  
(Including Administration, Grounds, & Mechanical Maintenance)  
**As of March 31, 2021**

| ORG/<br>OBJECT | DESCRIPTION                               | 2021<br>BUDGET      | MONTH              |                    |                   |              | YEAR-TO-DATE        |                     |                    |              |
|----------------|-------------------------------------------|---------------------|--------------------|--------------------|-------------------|--------------|---------------------|---------------------|--------------------|--------------|
|                |                                           |                     | 2021               | 2020               | DIFF              | % DIFF       | 2021                | 2020                | DIFF               | % DIFF       |
| 5500           | <b>VILLAGE LINKS REVENUES:</b>            |                     |                    |                    |                   |              |                     |                     |                    |              |
| 440550         | Green Fees                                | \$ 1,950,000        | \$ 48,389          | \$ 27,382          | \$ 21,007         | 77%          | \$ 48,472           | \$ 27,752           | \$ 20,720          | 75%          |
| 440554         | Pro Shop - Sales                          | 170,000             | 9,912              | 4,342              | 5,569             | 128%         | 12,418              | 8,655               | 3,763              | 43%          |
| 440555         | Motor Carts                               | 500,000             | 11,724             | 3,764              | 7,960             | 211%         | 11,724              | 3,764               | 7,960              | 211%         |
| 440556         | Driving Range                             | 300,000             | 22,493             | 7,030              | 15,463            | 220%         | 23,142              | 8,040               | 15,102             | 188%         |
| 440557         | Resident Cards                            | 32,000              | 13,905             | 8,945              | 4,960             | 55%          | 20,900              | 15,560              | 5,340              | 34%          |
| 460100         | Investment Income                         | 8,500               | 0                  | 1,174              | (1,174)           | -100%        | 1                   | 2,103               | (2,102)            | -100%        |
| 489000         | Miscellaneous Revenue                     | 126,550             | 14,043             | 8,608              | 5,435             | 63%          | 28,882              | 21,333              | 7,550              | 35%          |
| 489100         | Miscellaneous - Over/Short                | -                   | (23)               | (78)               | 55                | -70%         | (26)                | (297)               | 271                | -91%         |
| 490800         | Operating Transfer In                     | 26,800              | 2,233              | -                  | 2,233             | 0%           | 6,700               | -                   | 6,700              | 0%           |
|                | <b>Total Revenues</b>                     | <b>\$ 3,113,850</b> | <b>\$ 122,676</b>  | <b>\$ 61,167</b>   | <b>\$ 61,509</b>  | <b>101%</b>  | <b>\$ 152,213</b>   | <b>\$ 86,909</b>    | <b>\$ 65,304</b>   | <b>75%</b>   |
|                | <b>COST OF GOODS SOLD:</b>                |                     |                    |                    |                   |              |                     |                     |                    |              |
| 520945         | Cost of Goods Sold - Pro Shop             | \$ 127,500          | \$ 14,127          | \$ (17,840)        | \$ 31,967         | -179%        | \$ 12,359           | \$ (20,548)         | \$ 32,908          | -160%        |
|                | <b>Total Cost of Goods Sold</b>           | <b>\$ 127,500</b>   | <b>\$ 14,127</b>   | <b>\$ (17,840)</b> | <b>\$ 31,967</b>  | <b>-179%</b> | <b>\$ 12,359</b>    | <b>\$ (20,548)</b>  | <b>\$ 32,908</b>   | <b>-160%</b> |
|                | <b>Gross Profit</b>                       | <b>\$ 2,986,350</b> | <b>\$ 108,550</b>  | <b>\$ 79,007</b>   | <b>\$ 29,542</b>  | <b>37%</b>   | <b>\$ 139,854</b>   | <b>\$ 107,457</b>   | <b>\$ 32,396</b>   | <b>30%</b>   |
|                | <b>OTHER OPERATING EXPENSES:</b>          |                     |                    |                    |                   |              |                     |                     |                    |              |
| 510100         | Salaries - Pensionable                    | \$ 943,660          | \$ 50,883          | \$ 60,928          | \$ (10,045)       | -16%         | \$ 156,206          | \$ 146,823          | \$ 9,383           | 6%           |
| 510120         | Salaries - Non-Pensionable                | 194,800             | 1,883              | 5,853              | (3,970)           | -68%         | 2,126               | 49,353              | (47,227)           | -96%         |
| 510200         | Salaries - Overtime                       | 6,740               | -                  | -                  | -                 | 0%           | -                   | 18                  | (18)               | -100%        |
| 510400         | FICA Taxes                                | 86,408              | 3,830              | 4,953              | (1,122)           | -23%         | 11,566              | 14,561              | (2,996)            | -21%         |
| 510500         | IMRF                                      | 82,774              | 4,298              | 5,321              | (1,023)           | -19%         | 13,171              | 16,552              | (3,381)            | -20%         |
| 590600         | Health Insurance                          | 137,400             | 9,044              | 9,868              | (824)             | -8%          | 28,972              | 34,114              | (5,142)            | -15%         |
| 52XXXX         | Contractual Services                      | 624,178             | 48,898             | 43,411             | 5,487             | 13%          | 124,742             | 122,753             | 1,989              | 2%           |
| 53XXXX         | Commodities                               | 308,500             | 9,491              | 2,295              | 7,196             | 314%         | 19,713              | 19,911              | (198)              | -1%          |
|                | <b>Total Operating Expenses</b>           | <b>\$ 2,384,460</b> | <b>\$ 128,328</b>  | <b>\$ 132,629</b>  | <b>\$ (4,301)</b> | <b>-3%</b>   | <b>\$ 356,496</b>   | <b>\$ 404,085</b>   | <b>\$ (47,589)</b> | <b>-12%</b>  |
|                | <b>Operating Income (Loss)</b>            | <b>\$ 601,890</b>   | <b>\$ (19,778)</b> | <b>\$ (53,621)</b> | <b>\$ 33,843</b>  | <b>-63%</b>  | <b>\$ (216,642)</b> | <b>\$ (296,628)</b> | <b>\$ 79,986</b>   | <b>-27%</b>  |
|                | <b>Operating Income (Loss) Percentage</b> | <b>19%</b>          | <b>-16%</b>        | <b>-88%</b>        |                   |              | <b>-142%</b>        | <b>-341%</b>        |                    |              |

**KEY METRICS**

|                                  | Goal     |          |          |          |          |          |          |  |  |
|----------------------------------|----------|----------|----------|----------|----------|----------|----------|--|--|
| Rounds Played                    | 70,000   | 2,131    | 1,405    | 726      | 2,148    | 1,488    | 660      |  |  |
| Revenue Per Round                | \$ 44.48 | \$ 57.57 | \$ 43.54 | \$ 14.03 | \$ 70.86 | \$ 58.41 | \$ 12.46 |  |  |
| Resident Cards Sold              | N/A      | 1,319    | 955      | 364      | 2,049    | 1,640    | 409      |  |  |
| Cost of Goods Sold % - Pro Shop  | 75%      | 143%     | -411%    | 553%     | 100%     | -237%    | 337%     |  |  |
| Personnel Expenses as % of Sales | 47%      | 57%      | 142%     | -85%     | 139%     | 301%     | -161%    |  |  |

**VILLAGE LINKS**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**GOLF**  
(Including Administration, Grounds, & Mechanical Maintenance)  
**As of March 31, 2021**

| ORG/<br>OBJECT                                                                                                | DESCRIPTION | 2021<br>BUDGET | MONTH     |          |           |        | YEAR-TO-DATE |           |           |        |
|---------------------------------------------------------------------------------------------------------------|-------------|----------------|-----------|----------|-----------|--------|--------------|-----------|-----------|--------|
|                                                                                                               |             |                | 2021      | 2020     | DIFF      | % DIFF | 2021         | 2020      | DIFF      | % DIFF |
| <u>MISCELLANEOUS REVENUE</u>                                                                                  |             |                |           |          |           |        |              |           |           |        |
| Miscellaneous Revenue includes the following items, which don't fit into any of the major revenue categories: |             |                |           |          |           |        |              |           |           |        |
| Adult & Junior Golf Lessons                                                                                   |             |                | \$ 12,000 | \$ 1,650 | \$ 10,350 |        | \$ 25,000    | \$ 4,150  | \$ 20,850 |        |
| Handicaps                                                                                                     |             |                | -         | 5,440    | (5,440)   |        | -            | 12,920    | (12,920)  |        |
| Hand Cart Rentals                                                                                             |             |                | 755       | 808      | (53)      |        | 755          | 856       | (101)     |        |
| Golf Club Rentals                                                                                             |             |                | -         | 30       | (30)      |        | -            | 30        | (30)      |        |
| Golf Club Repairs                                                                                             |             |                | 471       | -        | 471       |        | 774          | 110       | 664       |        |
| Locker Rentals                                                                                                |             |                | 640       | 560      | 80        |        | 2,080        | 2,800     | (720)     |        |
| Illinois Sales Tax (1.75%)                                                                                    |             |                | 52        | 143      | (91)      |        | 106          | 472       | (366)     |        |
| Glen Ellyn Food & Beverage Tax (1%)                                                                           |             |                | 5         | (26)     | 31        |        | 10           | 10        | 0         |        |
| Misc. Tournament Prize                                                                                        |             |                | -         | -        | -         |        | -            | -         | -         |        |
| FootGolf Ball Rentals                                                                                         |             |                | -         | -        | -         |        | -            | -         | -         |        |
| ATM Machine Commission                                                                                        |             |                | -         | 4        | (4)       |        | 11           | 14        | (3)       |        |
| Miscellaneous                                                                                                 |             |                | 120       | -        | 120       |        | 145          | (30)      | 175       |        |
| Total                                                                                                         |             | \$ 126,550     | \$ 14,043 | \$ 8,608 | \$ 5,435  |        | \$ 28,882    | \$ 21,333 | \$ 7,550  |        |

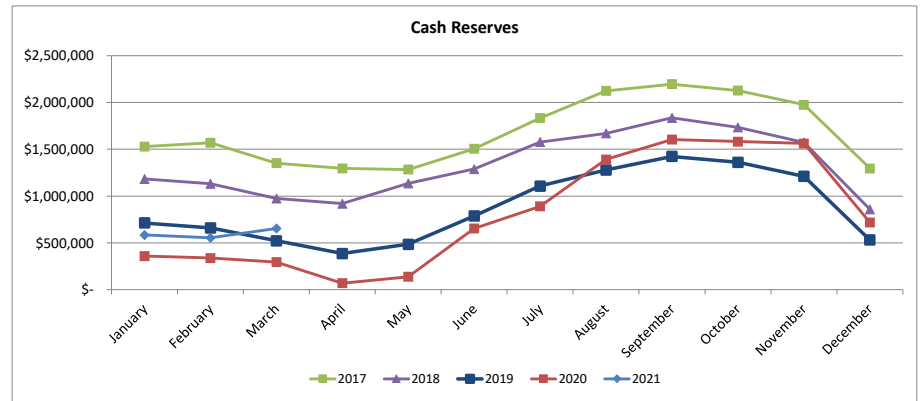
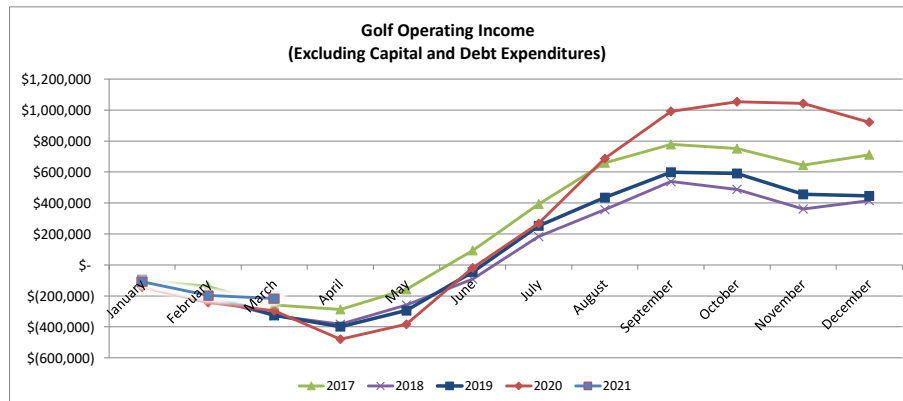
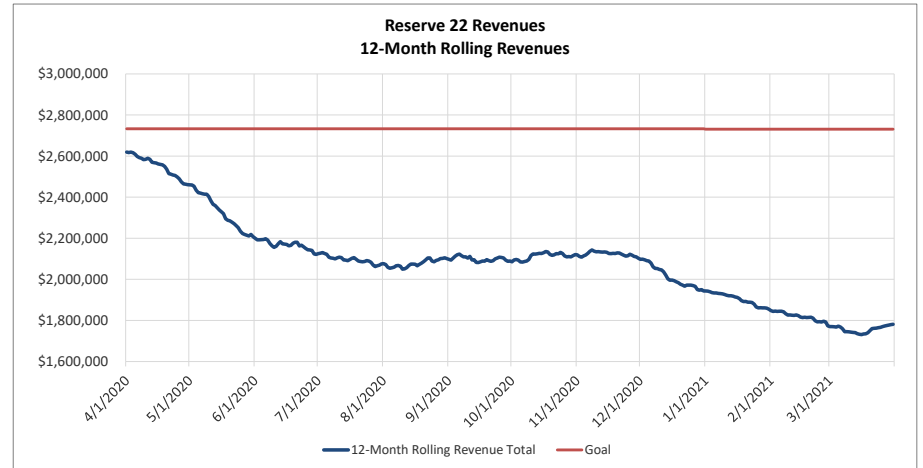
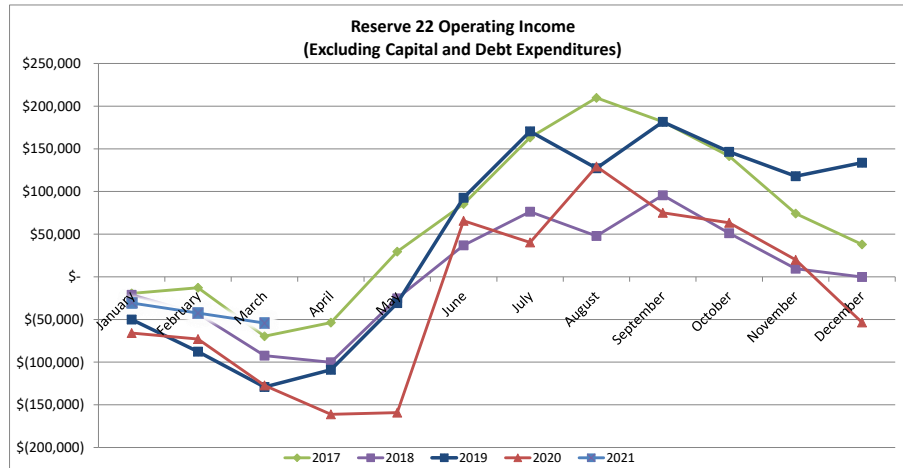
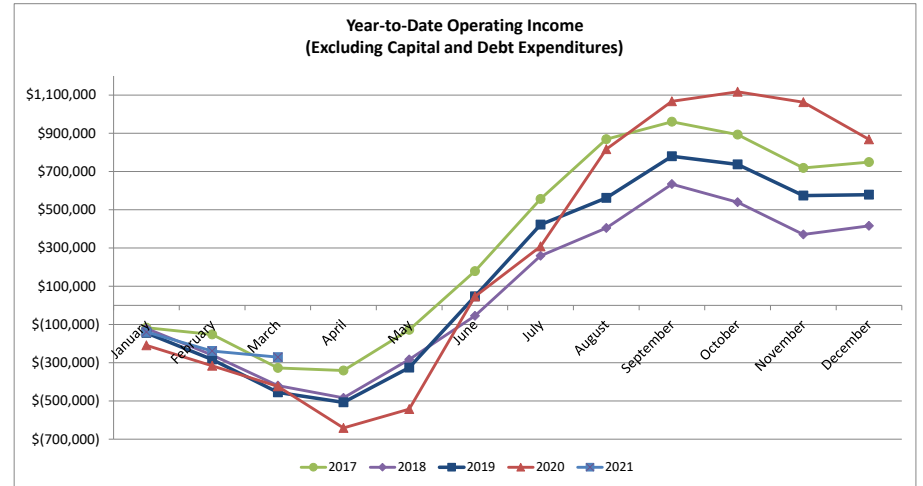
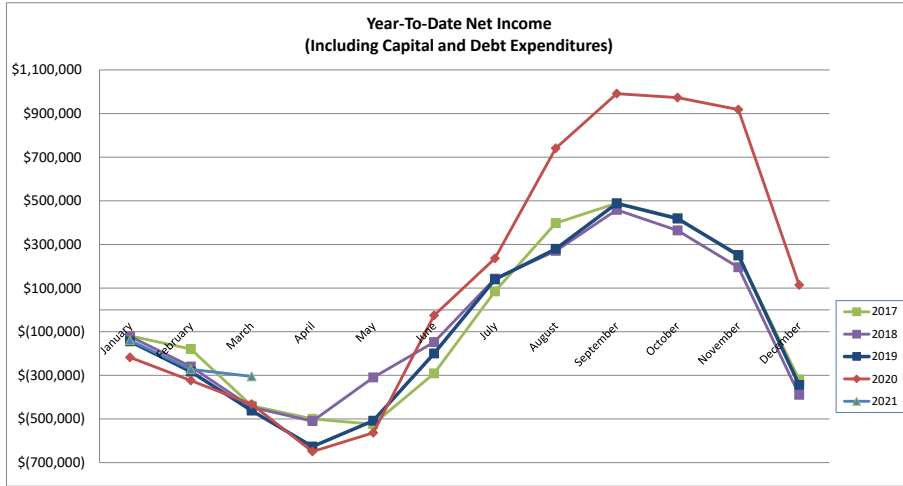
**RESERVE 22**  
**STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**As of March 31, 2021**

| ORG/<br>OBJECT | DESCRIPTION                               | 2021<br>BUDGET      | MONTH              |                    |                    |             | YEAR-TO-DATE       |                     |                     |             |
|----------------|-------------------------------------------|---------------------|--------------------|--------------------|--------------------|-------------|--------------------|---------------------|---------------------|-------------|
|                |                                           |                     | 2021               | 2020               | DIFF               | % DIFF      | 2021               | 2020                | DIFF                | % DIFF      |
| 5520           | <b>RESERVE 22 REVENUES:</b>               |                     |                    |                    |                    |             |                    |                     |                     |             |
| 441100         | Food                                      | \$ 1,500,000        | \$ 48,052          | \$ 44,495          | \$ 3,558           | 8%          | \$ 84,170          | \$ 171,969          | \$ (87,799)         | -51%        |
| 441101         | Liquor                                    | 260,000             | 8,828              | 6,251              | 2,577              | 41%         | 12,909             | 28,858              | (15,949)            | -55%        |
| 441102         | Beer                                      | 485,000             | 14,212             | 9,369              | 4,843              | 52%         | 18,662             | 29,638              | (10,976)            | -37%        |
| 441103         | Wine                                      | 235,000             | 6,537              | 6,854              | (317)              | -5%         | 10,224             | 31,869              | (21,645)            | -68%        |
| 441104         | NA Beverages                              | 85,000              | 1,836              | 1,011              | 826                | 82%         | 2,057              | 4,865               | (2,809)             | -58%        |
| 441106         | Room Charges                              | 4,000               | -                  | -                  | -                  | 0%          | -                  | 1,950               | (1,950)             | -100%       |
| 441107         | Service Charges                           | 160,000             | 1,305              | 5,297              | (3,992)            | -75%        | 1,556              | 21,663              | (20,107)            | -93%        |
| 489000         | Miscellaneous Revenue                     | 2,000               | (60)               | 53                 | (113)              | -214%       | 34                 | 1,620               | (1,586)             | -98%        |
|                | <b>Total Revenues</b>                     | <b>\$ 2,731,000</b> | <b>\$ 80,711</b>   | <b>\$ 73,330</b>   | <b>\$ 7,381</b>    | <b>10%</b>  | <b>\$ 129,611</b>  | <b>\$ 292,432</b>   | <b>\$ (162,821)</b> | <b>-56%</b> |
| 55730          | <b>COST OF GOODS SOLD:</b>                |                     |                    |                    |                    |             |                    |                     |                     |             |
| 530400         | Cost of Goods Sold - Beer                 | \$ 135,800          | \$ 5,923           | \$ 4,975           | \$ 949             | 19%         | \$ 7,088           | \$ 9,126            | \$ (2,039)          | -22%        |
| 530401         | Cost of Goods Sold - Wine                 | 72,850              | 3,337              | 2,247              | 1,090              | 48%         | 4,022              | 10,626              | (6,604)             | -62%        |
| 530402         | Cost of Goods Sold - Liquor               | 52,000              | 3,571              | 1,423              | 2,148              | 151%        | 3,540              | 5,546               | (2,006)             | -36%        |
| 530405         | Cost of Goods Sold - NA Beverages         | 35,700              | 1,769              | 2,287              | (518)              | -23%        | 1,957              | 4,523               | (2,566)             | -57%        |
| 530420         | Cost of Goods Sold - Food                 | 480,000             | 25,633             | 22,554             | 3,079              | 14%         | 34,676             | 64,946              | (30,270)            | -47%        |
|                | <b>Total Cost of Goods Sold</b>           | <b>\$ 776,350</b>   | <b>\$ 40,235</b>   | <b>\$ 33,487</b>   | <b>\$ 6,748</b>    | <b>20%</b>  | <b>\$ 51,284</b>   | <b>\$ 94,767</b>    | <b>\$ (43,484)</b>  | <b>-46%</b> |
|                | <b>Gross Profit</b>                       | <b>\$ 1,954,650</b> | <b>\$ 40,476</b>   | <b>\$ 39,843</b>   | <b>\$ 633</b>      | <b>2%</b>   | <b>\$ 78,327</b>   | <b>\$ 197,665</b>   | <b>\$ (119,338)</b> | <b>-60%</b> |
|                | <b>Gross Profit Percentage</b>            | <b>72%</b>          | <b>50%</b>         | <b>54%</b>         |                    |             | <b>60%</b>         | <b>68%</b>          |                     |             |
| 55730          | <b>OTHER OPERATING EXPENSES:</b>          |                     |                    |                    |                    |             |                    |                     |                     |             |
| 510100         | Salaries - Pensionable                    | \$ 607,800          | \$ 25,621          | \$ 41,716          | \$ (16,096)        | -39%        | \$ 74,424          | \$ 150,261          | \$ (75,837)         | -50%        |
| 510120         | Salaries - Non-Pensionable                | 460,000             | 3,916              | 18,800             | (14,884)           | -79%        | 4,961              | 55,727              | (50,766)            | -91%        |
| 510200         | Salaries - Overtime                       | 5,000               | -                  | 2                  | (2)                | -100%       | -                  | 400                 | (400)               | -100%       |
| 510399         | Tips Paid Through Payroll                 | -                   | (3,647)            | 1,561              | (5,208)            | -334%       | (4,911)            | 4,166               | (9,077)             | -218%       |
| 510400         | FICA Taxes                                | 115,440             | 2,574              | 5,509              | (2,935)            | -53%        | 6,563              | 18,724              | (12,162)            | -65%        |
| 510500         | IMRF                                      | 53,520              | 2,420              | 4,307              | (1,886)            | -44%        | 6,737              | 15,439              | (8,702)             | -56%        |
| 590600         | Health Insurance                          | 73,900              | 5,574              | 4,877              | 696                | 14%         | 16,721             | 17,071              | (350)               | -2%         |
| 52XXXX         | Contractual Services                      | 179,246             | 6,181              | 7,781              | (1,600)            | -21%        | 15,579             | 35,245              | (19,666)            | -56%        |
| 53XXXX         | Commodities                               | 149,000             | 9,501              | 9,480              | 20                 | 0%          | 12,429             | 27,827              | (15,398)            | -55%        |
|                | <b>Total Operating Expenses</b>           | <b>\$ 1,643,906</b> | <b>\$ 52,139</b>   | <b>\$ 94,034</b>   | <b>\$ (41,895)</b> | <b>-45%</b> | <b>\$ 132,501</b>  | <b>\$ 324,859</b>   | <b>\$ (192,358)</b> | <b>-59%</b> |
|                | <b>Operating Income (Loss)</b>            | <b>\$ 310,744</b>   | <b>\$ (11,664)</b> | <b>\$ (54,191)</b> | <b>\$ 42,527</b>   | <b>-78%</b> | <b>\$ (54,173)</b> | <b>\$ (127,194)</b> | <b>\$ 73,021</b>    | <b>-57%</b> |
|                | <b>Operating Income (Loss) Percentage</b> | <b>11%</b>          | <b>-14%</b>        | <b>-74%</b>        |                    |             | <b>-42%</b>        | <b>-43%</b>         |                     |             |

RESERVE 22  
STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION  
As of March 31, 2021

| ORG/<br>OBJECT                                                     | DESCRIPTION | 2021<br>BUDGET | MONTH     |           |           |        | YEAR-TO-DATE |              |              |        |
|--------------------------------------------------------------------|-------------|----------------|-----------|-----------|-----------|--------|--------------|--------------|--------------|--------|
|                                                                    |             |                | 2021      | 2020      | DIFF      | % DIFF | 2021         | 2020         | DIFF         | % DIFF |
| KEY METRICS                                                        |             |                |           |           |           |        |              |              |              |        |
|                                                                    |             | Goal           |           |           |           |        |              |              |              |        |
| Revenue Source:                                                    |             |                |           |           |           |        |              |              |              |        |
| Restaurant/Bar                                                     |             | N/A            | \$ 67,548 | \$ 43,300 | \$ 24,248 | 56%    | \$ 114,822   | \$ 164,928   | \$ (50,106)  | -30%   |
| Banquets                                                           |             | N/A            | 8,658     | 28,542    | (19,884)  | -70%   | 10,162       | 125,958      | (115,795)    | -92%   |
| Other                                                              |             | N/A            | 4,505     | 1,488     | 3,017     | 203%   | 4,627        | 1,546        | 3,081        | 199%   |
| Total                                                              | \$          | 2,731,000      | \$ 80,711 | \$ 73,330 | \$ 7,381  | 10%    | \$ 129,611   | \$ 292,432   | \$ (162,821) | -56%   |
| Reserve 22 Revenues (Last 12 Months)                               | \$          | 2,731,000      |           |           |           |        | \$ 1,780,867 | \$ 2,620,555 | \$ (839,688) | -32%   |
| Reserve 22 Expenses (Last 12 Months)                               | \$          | 2,420,256      |           |           |           |        | \$ 1,761,346 | \$ 2,484,835 | \$ (723,490) | -29%   |
| # Guest Checks (Restaurant/Bar)                                    |             | N/A            | 1,672     | 1,290     | 382       |        | 2,676        | 4,804        | (2,128)      |        |
| Revenue Per Guest Check                                            |             | N/A            | \$ 40.40  | \$ 33.57  | \$ 6.83   |        | \$ 42.91     | \$ 34.33     | \$ 8.58      |        |
| # Guests (Restaurant/Bar)                                          |             | N/A            | 2,577     | 2,051     | 526       |        | 3,967        | 7,816        | (3,849)      |        |
| Average Guest Spend                                                |             | N/A            | \$ 26.21  | \$ 21.11  | \$ 5.10   |        | \$ 28.94     | \$ 21.10     | \$ 7.84      |        |
| Cost of Goods Sold %                                               |             | 28%            | 50%       | 46%       | 4%        |        | 40%          | 32%          | 7%           |        |
| Cost of Goods Sold % (By Category):                                |             |                |           |           |           |        |              |              |              |        |
| Cost of Goods Sold - Beer                                          |             | 28%            | 42%       | 53%       | -11%      |        | 38%          | 31%          | 7%           |        |
| Cost of Goods Sold - Wine                                          |             | 31%            | 51%       | 33%       | 18%       |        | 39%          | 33%          | 6%           |        |
| Cost of Goods Sold - Liquor                                        |             | 20%            | 40%       | 23%       | 18%       |        | 27%          | 19%          | 8%           |        |
| Cost of Goods Sold - NA Beverages                                  |             | 42%            | 96%       | 226%      | -130%     |        | 95%          | 93%          | 2%           |        |
| Cost of Goods Sold - Food                                          |             | 32%            | 53%       | 51%       | 3%        |        | 41%          | 38%          | 3%           |        |
| Personnel Expenses as % of Sales                                   |             | 48%            | 50%       | 103%      | -53%      |        | 84%          | 88%          | -4%          |        |
| Prime Cost (Cost of Goods Sold + Personnel Expenses) as % of Sales |             | 77%            | 100%      | 148%      | -49%      |        | 124%         | 121%         | 3%           |        |

**Village Links / Reserve 22  
Dashboard Financial Report  
As of March 31, 2021**



**VILLAGE LINKS / RESERVE 22**  
**MONTHLY CASH INCREASE/DECREASE HISTORY**

|       | <u>JAN</u> | <u>FEB</u> | <u>MAR</u> | <u>APR</u> | <u>MAY</u> | <u>JUN</u> | <u>JUL</u> | <u>AUG</u> | <u>SEP</u> | <u>OCT</u> | <u>NOV</u> | <u>DEC</u> |
|-------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| 2014  | (112)      | (270)      | (77)       | 50         | 130        | 30         | 306        | 177        | 138        | 10         | (148)      | (663)      |
| 2015  | (100)      | (63)       | 9          | 67         | 80         | 153        | 356        | 352        | 239        | (97)       | (42)       | (689)      |
| 2016  | (114)      | (20)       | 41         | (109)      | 206        | 296        | 186        | 237        | 160        | 36         | (76)       | (671)      |
| 2017  | (114)      | 42         | (218)      | (57)       | (11)       | 223        | 328        | 291        | 72         | (69)       | (151)      | (681)      |
| 2018  | (113)      | (50)       | (157)      | (56)       | 216        | 153        | 291        | 92         | 165        | (102)      | (160)      | (716)      |
| 2019  | (144)      | (53)       | (138)      | (136)      | 99         | 304        | 319        | 171        | 146        | (64)       | (148)      | (680)      |
| 2020  | (173)      | (21)       | (43)       | (225)      | 69         | 516        | 237        | 500        | 214        | (23)       | (21)       | (843)      |
| 2021  | (135)      | (26)       | 96         |            |            |            |            |            |            |            |            |            |
| Avg   | (126)      | (58)       | (61)       | (67)       | 113        | 239        | 289        | 260        | 162        | (44)       | (107)      | (706)      |
| Best  | (100)      | 42         | 96         | 67         | 216        | 516        | 356        | 500        | 239        | 36         | (21)       | (671)      |
| Worst | (173)      | (270)      | (218)      | (225)      | (11)       | 30         | 186        | 92         | 72         | (102)      | (160)      | (843)      |

**NEXT 12 MONTH CASH BALANCE SCENARIOS**

|       | 2021<br><u>MAR</u> | 2021<br><u>APR</u> | 2021<br><u>MAY</u> | 2021<br><u>JUN</u> | 2021<br><u>JUL</u> | 2021<br><u>AUG</u> | 2021<br><u>SEP</u> | 2021<br><u>OCT</u> | 2021<br><u>NOV</u> | 2021<br><u>DEC</u> | 2022<br><u>JAN</u> | 2022<br><u>FEB</u> |
|-------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Avg   | 655                | 588                | 701                | 940                | 1,229              | 1,489              | 1,651              | 1,607              | 1,500              | 794                | 669                | 611                |
| Best  | 655                | 722                | 938                | 1,454              | 1,810              | 2,310              | 2,549              | 2,585              | 2,564              | 1,893              | 1,793              | 1,835              |
| Worst | 655                | 430                | 419                | 449                | 635                | 727                | 799                | 697                | 537                | (306)              | (479)              | (749)              |

actual



**Glen Ellyn Recreation  
Commission**  
535 Duane Street  
Glen Ellyn, IL 60137

Meeting 4/30/2021 7:00 AM  
Department: Village Links  
Department Head: Jeff Vesevick  
Category: Discussion Item  
Prepared By: Steve Thompson

**AGENDA ITEM (ID  
# 2021-1083)**

**DOC ID: 2021-1083**

## **Trustee Liaison - Steve Thompson**

### **Statement of the Issue:**

### **Analysis:**

### **Budget Impact:**

### **Action Requested:**

### **Attachments:**